

City of Milford



CITY COUNCIL AGENDA Monday, May 17, 2021

In accordance with the State of Emergency Declaration issued by Governor John Carney that became effective on March 13, 2020, and as extended, all public meetings of the City of Milford shall be conducted electronically through Zoom until further notice to prevent unnecessary public gatherings.

This meeting is available for viewing by the public by accessing the following link:

<https://zoom.us/j/91546527702>

Members of the public may also dial in by phone using the following number:

Dial 301 715 8592 Webinar ID: 915 4652 7702

Public Comments are encouraged on the items noted on the agenda and may be submitted via email to cityclerk@milford-de.gov no later than the start of the meeting. Attendees may also alert the City Clerk they wish to speak at the appropriate time by submitting their name, address, and agenda item via the Zoom Q&A function or by using the Raise Your Hand function during the meeting. All written comments received will be read into the record during the meeting.

7:00 P.M.

COUNCIL BUDGET HEARING

Call to Order - Mayor Archie Campbell

Review and Discussion of Proposed City of Milford FY22 Budget

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Adjourn

All items on the Council Agenda are subject to a potential vote.

**SUPPORTING DOCUMENTS MUST BE SUBMITTED TO THE CITY CLERK IN ELECTRONIC FORMAT
NO LATER THAN ONE WEEK PRIOR TO MEETING; NO PAPER DOCUMENTS WILL BE ACCEPTED
OR DISTRIBUTED AFTER PACKET HAS BEEN POSTED ON THE CITY OF MILFORD WEBSITE.**



OFFICE OF THE CITY MANAGER
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Milford, DE 19963

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To: Mayor and Council
From: Mark Whitfield, City Manager
Subject: City of Milford Budget Message FY2022
Date: May 14, 2021

We are pleased to present you with the recommended FY2022 Operating Budget for the City of Milford covering the General Fund and various Enterprise Funds from July 1, 2021 through June 30, 2022, totaling \$47,763,992.

This year's budget was prepared in conjunction with the leaders of each department and division within the City. A special thanks to Accountant Sandra Peck for compiling the information and Finance Director Lou Vitola for finalizing the numbers.

A managerial tool for use by the City Manager, Police Chief, City Clerk, and City Departments, the annual spending plan monitors revenues and expenses. It is a type of evaluation that ensures public resources are handled effectively and efficiently.

The budget provides our citizens information regarding the operations of the City government and details on how public funds will be utilized throughout the community. It also serves as a roadmap for City Council and the City Manager to achieve the City's priorities, both now and in the future. As staff prepared the budget, requests were aligned with the goals of the 2018 Strategic Plan.

Background and Summary

As we prepare to start the new fiscal year, changes are primarily driven by the organization's needs relating to growth, associated demands on staff and operations, and recruiting challenges experienced in FY 2020-2021. As pointed out in last year's budget presentation, the avoidance of a real estate tax increase in FY2022 is no longer possible. Several driving forces have created this need over the past several years. First, we have reached the end of the three-year commitment to use General Fund Reserves to cover the five additional officers authorized in 2017.

Additionally, staff recommends the \$500,000 transfer of Realty Transfer Tax (RTT) to Police be phased out over the next three years. RTT should be limited to Capital Improvement Project funding from that point forward. The realization of these two initiatives results in a \$0.065 increase in the real estate tax assessment. Phasing out the \$500,000 RTT transfer over the next three years will also result in a \$0.018 real estate tax assessment increase each year for FY2023 and FY2024.

Staff also recommends the establishment of an Equipment Replacement Fund. Initially, the account shall be funded with monies from the Water, Sewer, Electric, and Solid Waste Reserves, unexpended FY2021 General Funds, and existing RTT Reserves for General Fund Equipment. Funding will be through an annual depreciation schedule and a new line item in each budget showing the annual contribution to the Equipment Replacement Fund. This will level out the impact of large equipment expenditures within each budget, with available funding for replacements when needed.

Capital Expenditures for all funding sources are being consolidated into a separate budget. The Capital Budget displays funded projects and the revenue source intended to pay for those projects. In the past, Capital Projects were part of each individual budget, making it challenging to identify what projects were approved and funded versus those earmarked "for information only." The use of General Fund Reserves, RTT Income, Utility Reserves, and various grants, including the American Rescue Plan Act (ARPA), State Municipal Street Aid, etc., will fund the Capital Budget.

By Charter, in FY2022, we will be required to complete a reassessment of all properties in the City. This expense is shown in Customer Service and Tax Assessor Services in the budget under City Administration.

Revenue Overview

The FY 2021-2022 budget totals \$47,763,992, an increase of \$3,713,791 or 8.43% over the FY 2020-21 budget. Operating budgets (excluding debt service and capital) constitute an increase of \$2,344,269 or 5.75% percent over the prior fiscal year. The proposed budget includes significant increases in capital spending, particularly in Parks, Streets, Water, and Sewer Divisions.

As previously mentioned, the property tax rate is proposed to increase 14.13% from \$0.46 per \$100 of assessed value to \$0.525 per \$100 of assessed value. A typical Milford home with a median assessed value of \$147,600 will result in a tax increase of \$7.99 more per month, or approximately \$95.94 more per year.

To offset General Fund budget costs and reduce the potential for a greater real estate tax increase, staff recommends an annual contribution from the Water Fund to the General Fund as a franchise fee payment to the City. For FY2022, a transfer of \$300,000 is recommended, equivalent to the transfer from the Electric Fund. The transfer of both the Water and Electric Fund is approximately 10% of gross receipts.

The Economic Development Fund, which has been approaching depletion, recovered in FY2021 with at least three lot sales in the Independence Commons Business Park. This will allow continued funding for DMI, Milford Museum, and other community services into future budget years, especially considering the flexibility offered with the receipt of ARPA funding.

Electric, Water, and Wastewater Enterprise Revenues continue to be stable. After completing an in-depth Cost of Services Study for Electric, Water, Sewer, and Solid Waste, rate increases for Water, Sewer, and Solid Waste were recommended in July 2020. However, because of the pandemic and related financial impact on our customers, Water and Sewer rate increases were delayed until July 2021. No changes are expected to Electric rate(s) through FY2023.

Lastly, ARPA will contribute an anticipated \$5.98 million to the City over the next year, with \$2.99 million expected in June 2021 and the remainder in June 2022. Given the restrictions, funding for various Capital Projects has been proposed to come from ARPA monies. The support will also assist in fund revenue shortfalls experienced over the last year due to the pandemic, which proved critical in developing the budget and the avoidance of an even more significant real estate tax increase.

Budget Overview / Highlights

The individual fund changes, excluding capital and debt service, are as follows:

	FY2021-22 Budget	Change from FY2020-21	Percent Change
General Fund	\$ 11,780,996	\$ 1,234,437	11.70%
Water Fund	\$ 2,270,568	\$ 408,359	21.92%
Sewer Fund	\$ 4,285,703	\$ 263,688	6.56%
Solid Waste Fund	\$ 1,418,417	\$ 103,647	7.88%
Electric Fund	\$ 23,375,842	\$ 334,138	1.45%
	<u>\$ 43,131,526</u>	<u>\$ 2,344,269</u>	<u>5.75%</u>

This year's General Fund budget will continue to utilize a transfer from the RTT Fund for Public Safety Staffing (\$333,334). Of that, \$225,000 is budgeted income from Economic Development, combined with ARPA support to defray General Fund expenses and offset contributions to DMI, the Milford Library, Carlisle Fire Company, and community festivals. An increase (\$8,430) in the appropriation for Downtown Milford, Incorporated was based on the organization's Council briefing earlier this year. At the same time, Milford Museum, Milford Public Library, Carlisle Fire Company and Community Festivals will be funded at the same levels as previous years.

Personnel

The recommended FY 2021-2022 budget includes: Funding to support an overall CPI (2.0%) increase in base pay for non-union employees and merit-based pay increases that are staggered to align with employee performance evaluations. Employees may receive a 0, 1, or 2 step increases based on performance. There is a 1.5% pay increase between each step. We will also continue to expand employee recognition initiatives, including the Safety Incentive Program, and Special Performance Recognition of individuals or teams. The proposed budget includes an across-the-board 4% increase for the majority of police officers (Teamsters) to be effective July 1st.

Beginning in July 2020, the employee's share of healthcare premiums increased from 10% to 15%. The expected healthcare insurance premium increase anticipated in January 2021 did not happen, resulting in savings in projected expenses for FY2021. We have not experienced a rate increase since 2017; however, we expect healthcare insurance premiums to increase 8% in January of 2022.

In FY2021, the City had 123.25 FTE employees, and for FY2022, including staff recommended personnel changes, 129.75 FTEs are proposed. Additional positions include: 0.5 FTE in Administration, 0.5 FTE in Customer Service, 2 FTEs in IT, 2 FTEs in Electric, 1 FTE in Planning, 1 FTE in Garage, and a reduction of 1 FTE in Finance.

During FY 2020-2021, 1 FTE was added to Administration (Economic Development/Community Engagement Administrator) and 1 FTE was added for Sewer and Water. The ICMA Fellow position was changed from a full-time employee position to a part-time contract position. That position will be shared with the City of Lewes and the reasons for the reference as a contract employee, to be billed by the City of Lewes.

The financial impact on the General Fund budget of the proposed positions is about \$152,000.

In FY2021, the IT Director position was added and filled, with the retirement of the IT Administrator in December 2020. Additionally, the IT Department now includes a Network Administrator position and a Technical Support Specialist position.

For FY2022, a new Telecommunication Technician position is also proposed. Due to the anticipated implementation of a new ERP system, the continued use of part-time staff is projected through FY2022.

As discussed during the FY2021 Budget proceedings, a new mechanic position is recommended for FY2022. Presently, the City employs a single mechanic, and while efficient, his safety and time-off issues signify the need to implement this position.

In Finance, a new 0.5 FTE intern position is recommended for Customer Service, and 1 FTE was reduced due to the former finance director's retirement.

In Electric, staff proposes to hire a full-time arborist as well as a groundsman. The cost of these new positions will be offset by a reduction in the contract services line item, of which a portion previously paid for tree trimming services.

Lastly, a Permit Technician is proposed for the Planning Department. Due to the increase in overall permits and licenses, the workload has become such to justify increasing the present part-time position to full time. Consideration should be given to increase permit and license fees to offset the cost of the position. Additionally, staff is also considering placing the position in Customer Service where the cost can be distributed from Water, Sewer, Electric, Solid Waste, and General Funds.

Capital

Following is a partial list of Capital Equipment and Projects.

General Fund: Police - replace two patrol vehicles as well as beginning on the new Police Station; Parks & Recreation - new downtown playground equipment, new lighting at parks and recreation building, pickup truck replacement, facility security, irrigation wells, replace mowers, park improvements at Marshall Pond, Mill Street, and the Riverwalk, Streets - ADA Transition plan, Fourth Street stormwater, Washington Street streetscaping, salt spreader replacement, sidewalk improvements, street rehabilitation, and Walnut Street pedestrian crossing.

Capital Expenses for Enterprise and Interdepartmental Service Funds; Sewer - Replace truck with utility body; Water - replace two (2) pickup trucks; Solid Waste – new leaf vacuum unit; Public Works - new pickup truck; air filtration for HVAC; roof drain repair; fuel additive station for diesel; door security system; HVAC upgrades; HVAC control upgrades; GPS field unit. IT - new ERP system, city-wide utility and security system, firewall boxes, server refresh, and server room security system.

Capital Improvements Projects/Repairs: Electric - Downtown EV charging stations, GIS Smart Metering/Mapping, LED street light replacements, traffic signal improvements, new pole building with racks. Water - valve and hydrant replacements/improvements; replacement of lead service lines including street rehab, replacement of asbestos piping, installation of blow-off valves; various well system and control improvements; Sewer - pump station upgrades, and pump replacements

Budget Considerations

In moving forward in the next fiscal year, Council needs to be aware of the following ongoing budget issues that need to be addressed:

1. Several projects anticipate using ARPA funds. Eligibility requirements will need to be verified prior to commitment. Additionally, the long-term funding of Capital Projects, without special grant funding like ARPA, must be considered.
2. Lot sales in the business park were robust in FY2021, which may or may not be the case in FY2022. The reliability of Economic Development Funds is unstable and cannot be relied on. Additionally, once all lots are sold, the income will be eliminated, meaning the General Fund will need to absorb the loss, or the funding of various Community Projects will need to be cut or eliminated.
3. No General Fund resources fund the Customer Service Department. Approximately 13% of Customer Service expenses are attributed to tax collection services. Allocating these costs to the General Fund has been delayed due to inadequate General Fund revenues.
4. Utilizing Realty Transfer Tax (RTT) to fund the general police expenses is not sustainable. Due to the fluctuation and unreliability of steady income, staff recommends RTT revenues be dedicated to Capital Projects in place of funding ongoing operations. Staff proposes to increase real estate taxes to eliminate this transfer, and the use of RTT for Capital Projects only. Staff proposes a 3-year phase-out of RTT support in the operating budget.
5. Interdepartmental transfers from Water, Sewer, Electric and Solid Waste are not defensible. Staff recommends an Allocation Study to justify the transfers. This most likely will put additional pressure on the General Fund.
6. The budget uses RTT Revenue and Municipal Street Aid for funding street improvements. The present level of income from those sources is insufficient to fund the needed improvements in the future, given the other funding pressures being relieved by RTT.
7. The recruitment and retainage of qualified staff has become a challenge. In particular, police, CDL drivers (Public Works), electric and IT are areas we are challenged with filling positions and retaining employees. Presently, a wage and compensation study are being completed, which may indicate wage and salary adjustments. Additionally, we are presently in negotiations with the Teamsters on a new contract with police officers. Significant wage adjustments were not included in this budget, and may need to be considered during the new budget year.

Conclusion

The current fiscal condition of the City is stable, and the proposed budget is balanced. The Water and Electric Reserve Funds are healthy while building permit revenues continue to grow. The proposed tax increase will permit the continued funding of the five (5) police officers added in 2017 since the accumulation of General Fund Reserves has been nearly depleted. Additionally, it will begin to cover the cost of the RTT transfer to cover the operating cost of the Police Department, allowing RTT income to be used for Capital Projects both now and in the future.

During the past year, the Finance Department has drafted Fund Balance Policies, putting the City in a better financial position for the future. While increasing taxes is never popular, the years of banking on real estate tax growth in hopes of curtailing tax increases must be addressed. As your City Manager, it is my job to look at the present-day needs and look at the future needs as well. Real estate taxes have not increased since 2007, which has placed the City in a situation for a more significant present-day increase. Future Councils would be much more prudent by increasing taxes in small annual increments, to avoid the painful larger tax increase decision that this budget proposes.

Milford is a great place to live. Keeping this community a great place to live means adequately funding public safety, infrastructure, parks, recreation opportunities, and outstanding public services. Our best efforts are required to meet the demands that lie ahead. We must continue to deliver high-quality services, enhance existing infrastructure, and prepare for growth. Just as our forefathers left us this great City, today, our actions will impact the future of Milford for the better.



FINANCE DEPARTMENT
 10 SE Second Street
 Milford, DE 19963

PHONE 302.424.5140
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To: Mayor and City Council
 From: Louis C. Vitola, Finance Director
 Date: May 17, 2021
 Re: FY22 Finance Department Operating Budget

The Finance Department FY22 operating budget totals \$0.5 million, representing a 14.5% decrease from the FY21 Projection. The most significant component of the decrease is the staffing reduction marked by the conclusion of the overlapping Director position. Aside from the staffing reduction, non-personnel operating expenditures were able to be held about 0.5% lower than the FY21 projection. While I'd like to give my department credit for austerity measures, some of the cost reductions are occurring organically as one-time expenditures related to the Finance Director transition and onboarding will not be repeated in FY22. With that said, the Finance staff should indeed be credited for centralizing postage and eliminating a postage machine, limiting non-essential items and executing a successful independent audit procurement, all of which contributed to cost control efforts in the Finance Department.

100% of the Department's FY22 operating costs flow directly to the general fund, which is supported primarily through property taxes.

The department's most critical focus in FY22 will include the acceleration of the FY21 audit timeline despite the engagement with a new firm, continued improvement in the production of the annual financial report, and the conversion and implementation of the City's new ERP system.

Expense Category	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
Personnel	406,599	407,937	422,458	524,476	542,004	456,230	-15.8%
Operating Expenses	70,232	77,170	78,880	66,400	48,719	48,470	-0.5%
OpEx - Veh & Equip Repl	-	-	-	-	1,500	1,500	0.0%
Total Finance Dept	476,831	485,107	501,338	590,876	592,223	506,200	-14.5%

cc: Mark Whitfield, City Manager
 Sandra Peck, Accountant



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To: Mayor and City Council
 From: Louis C. Vitola, Finance Director
 Date: May 17, 2021
 Re: FY22 Customer Service Department Operating Budget

The Customer Service Department FY22 operating budget totals \$1.28 million, representing a 44% increase over the FY21 Projection. The most significant component of the increase is the City’s requirement to perform a property reassessment on a decennial basis. Excluding the impact of the \$0.35 million reassessment line item, which is planned to be met with general fund reserves, the increase versus the FY21 projection is 14.8%.

The remaining variance is split between personnel and non-personnel operating expenses, with about 30% related to personnel expense increases. A temporary, part-time internship position was introduced during FY21 in lieu of recruiting for a vacancy in an effort to reduce costs in the uncertain operating environment persisting due to the pandemic. The position is expected to continue through the first half of the fiscal year. The remaining personnel increase is attributable to plans to fill the vacant position early in FY22. Almost \$85,000, or about 70% of the remaining increase is spread evenly across operating lines, with the most notable increases – about \$34,000 and \$24,000 – driven by technology-related expenses and contract services, respectively.

100% of the Department’s operating costs are met through interdepartmental cost allocations to the underlying functions served by the Department’s efforts.

The department’s most critical focus in FY22 will include the assimilation and training of new staff, the continued efforts to maximize cash receipts, and the conversion and implementation of the City’s new ERP system.

Expense Category	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
Personnel	553,943	626,639	681,859	662,726	597,049	632,304	5.9%
Operating Expenses	216,764	214,660	221,161	250,455	211,147	295,705	40.0%
OpEx - Veh & Equip Repl	-	-	-	-	1,500	1,500	0.0%
Capital	-	16,675	14,205	49,500	44,166	-	-100.0%
Tax Assessment	-	-	-	32,200	30,267	347,200	1047%
Total Customer Service	770,707	857,974	917,225	994,881	884,128	1,276,709	44.4%

cc: Mark Whitfield, City Manager
 Suzannah Frederick, Cash Operations & Revenue Supervisor



INFORMATION TECHNOLOGY
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Date: May 17, 2021
 To: Mayor and City Council
 Through: Mark A. Whitfield, City Manager
 From: Dale Matthews, IT Director
 Re: IT Budget

This memorandum serves to provide council with details pertinent to the FY22 Information Technology budget.

For FY21-22, Information Technology projects a total general expense of \$545,752. This reflects an increase of 32% over the FY20-21 projection. Primarily, this increase was driven by the increase in FTE from the projected 2.5 for FY21 to 4.5 for FY22. The IT Director position was added in 2021, and the retirement of the IT Administrator enabled the reorganization of staff by adding a Network Technician (Systems Administration) and a Technical Support Specialist (Help Desk / Support). For 2022, a Telecommunications specialist position is recommended. Additionally, utilization of existing part-time staff is recommended during the implementation of the ERP system.

After assessing the IT Department's current state, it is clear we immediately need to establish a plan to safeguard our infrastructure and data. The new staff will focus on:

- Cybersecurity / Securing our infrastructure and data
- Continuity of operations and Disaster Recovery
- Supporting staff and helping drive our digital transformation
- Establishing the appropriate processes, policies, and procedures
- Facilitating a truly mobile workforce
- Extracting and providing staff access to usable data from our current systems

Additionally, the team will work on new initiatives including video streaming and technology upgrades for City Council chambers.

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
418-10-10	SALARIES & WAGES	114,900	117,130	122,249	182,243	129,560	317,512	145.1%
418-10-11	SALARIES & WAGES-VACATION SELLBACK	1,625	-	1,716	-	-	-	
418-10-40	SALARIES & WAGES-SICK/VACATION PAYOFF	-	-	-	21,536	21,536	-	-100.0%
418-30-09	CONTRACT SERVICE - ERP	-	-	-	72,000	49,115	-	-100.0%
418-30-10	CONTRACT SERVICES	1,260	1,272	1,291	1,350	1,450	1,500	3.5%
418-xx-xx	SECURITY/DISASTER RECOVERY	-	-	-	-	-	4,000	
418-30-30	AUDITING	1,000	1,000	1,000	1,000	1,000	1,175	17.5%
418-40-29	MAINT. & REPAIR-VEHICLE LABOR	1,575	-	2,430	1,000	475	1,000	110.5%
418-40-30	MAINT. & REPAIR-VEHICLE	449	-	600	900	128	900	601.5%
418-50-20	INSURANCE & BONDING	584	684	716	975	1,236	1,400	13.3%
418-50-30	TELEPHONE	510	513	520	600	536	575	7.2%
418-50-31	CELLPHONE	852	962	1,000	1,000	968	2,040	110.7%
418-50-60	SOFTWARE MAINTENANCE	98,518	111,155	130,928	145,000	145,000	153,000	5.5%
418-50-90	TRAINING	3,336	3,799	-	6,000	5,770	10,000	73.3%
418-60-10	MATERIALS & SUPPLIES	5,805	5,993	5,755	8,800	7,160	6,000	-16.2%
418-60-11	GENERAL EXPENSE	69	42	205	200	237	200	-15.5%
418-60-12	COMPUTER	29,879	29,606	28,818	26,700	26,700	35,000	31.1%
418-60-17	GASOLINE & OIL	184	175	291	300	143	300	109.6%
418-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	5,000	5,000	0.0%
418-90-80	COST ALLOCATION: CITY HALL BUILDING	4,968	5,796	6,535	10,593	17,944	6,150	-65.7%
TOTAL GENERAL EXPENSE		265,514	278,127	304,054	480,197	413,958	545,752	31.8% *

* Note: The table is an excerpt from the total operating budget. Benefits are addressed in the FTE increase, and this year, capital was removed from the operating pages.

PARKS & RECREATION DEPARTMENT
 207 Franklin Street
 Milford, DE 19963



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TO: Mayor and City Council
 FROM: Brad Dennehy-Parks and Recreation Director
 DATE: May 17, 2021
 RE: Parks and Recreation Budget

This memorandum serves to highlight the changes in the Parks and Recreation operating budget for FY22.

For FY21-22, Parks and Recreation projects a total general expense of \$1,062,996. This is an increase of 14.3% increase from the FY20-21 projection.

This increase is primarily due to staffing. In FY20-21 an additional park technician position was added, however due to the pandemic this position was never filled. Also during the pandemic a recreation employee resigned and that position was not filled. At this time it is important that these two positions are filled in order to adequately sustain park maintenance, beautification, offer additional recreation programming, and to implement the Capital improvement plan. Therefore, no new positions or FTE are being added; we are simply moving forward with filling two open positions.

The other sizeable increase is related to contract services (FY20-21 Projected \$124,928, BUDGET FY 21-22 \$244,080). This is the line item which pays for the seasonal parks workers who are employed via an employment agency. Attracting and retaining quality seasonal workers has proven and continues to be an issue due to the pay structure. This increase reflects the seasonal workers being paid the same hourly rate as the lowest step on the City’s pay grade structure. These seasonal workers are not FTE and are not eligible for benefits.

Expense Category	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
Personnel	\$ 517,817	\$ 444,042	\$ 478,634	\$ 548,946	\$ 425,515	\$ 587,634	38.1%
Operating Expenses	422,429	402,930	354,182	370,020	337,131	476,075	41.2%
OpEx- Veh & Equip Repl	-	-	-	-	46,287	46,287	0.0%
Capital	69,407	113,256	7,800	265,500	133,752	-	-100.0%
Parks & Rec Enterprise	(4,301)	(9,104)	4,001	-	(12,953)	(47,000)	262.9%
Total Parks & Rec	\$ 1,005,353	\$ 951,124	\$ 844,617	\$ 1,184,466	\$ 929,731	\$ 1,062,996	14.3%

CITY OF MILFORD
 BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
 BUDGET SUMMARY ANALYSIS

FY22 BUDGET SUMMARY - DRAFT

FUND / DEPARTMENT	CURRENT REVENUE	APPLICATION OF RESERVES	TOTAL FUNDING	OPERATIONS & MAINTENANCE	DEBT SERVICE	CAPITAL	TOTAL EXPENDITURES
GENERAL FUND							
ADMINISTRATION	9,757,890	344,700	10,102,590	1,248,927	-	230,000	1,478,927
PLANNING	567,262	-	567,262	627,806	-	-	627,806
FINANCE	-	-	-	506,200	-	-	506,200
INFORMATION TECHNOLOGY	-	96,400	96,400	640,003	-	96,400	736,403
POLICE	550,511	788,433	1,338,944	6,103,710	-	108,100	6,211,810
STREETS	-	23,000	23,000	965,562	-	23,000	988,562
PARKS & RECREATION	122,000	1,113,000	1,235,000	1,109,996	-	1,113,000	2,222,996
COUNCIL	-	-	-	578,793	-	-	578,793
TOTAL GENERAL FUND	10,997,663	2,365,533	13,363,196	11,780,996	-	1,570,500	13,351,496
WATER	3,093,204	(282,035)	2,811,169	2,270,568	365,274	187,028	2,822,869
SEWER	4,711,636	154,021	4,865,657	4,285,703	411,426	168,528	4,865,657
SANITATION	1,426,629	50,863	1,477,492	1,418,417	-	59,075	1,477,492
ELECTRIC	24,724,407	522,072	25,246,478	23,375,842	321,615	1,549,021	25,246,478
TOTAL BUDGET	44,953,538	2,810,454	47,763,992	43,131,526	1,098,314	3,534,152	47,763,992

CITY OF MILFORD
 BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
 REVENUE

GENERAL FUND

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	%Inc/(Dec) vs 21 Proj
101-0000	GENERAL FUND REVENUE							
390-10-10	GENERAL FUND CAPITAL RESERVES	237,590	287,423	330,605	813,099	695,288	347,000	-50.1%
390-10-17	GENERAL FUND RESERVES: 5 Officers	-	312,641	415,117	436,800	364,006	-	-100.0%
390-10-20	ECONOMIC DEVELOPMENT FUNDS	41,713	131,038	132,703	70,860	70,860	225,000	217.5%
	REAL ESTATE TAX							
311-10-10	PROPERTY TAXES: CURRENT LEVY	3,817,511	3,974,924	4,171,242	4,296,000	4,302,116	5,156,010	19.8%
311-10-30	PROPERTY TAXES: PENALTIES	130,031	30,490	24,742	20,000	30,780	29,000	-5.8%
319-20-15	REAL ESTATE TRANSFER FEE-POLICE	500,000	500,000	723,000	500,000	500,000	333,333	-33.3%
	TOTAL REAL ESTATE TAXES	4,447,542	4,505,414	4,918,984	4,816,000	4,832,896	5,518,343	14.2%
	LICENSES & PERMITS							
321-10-10	CONTRACTOR/BUSINESS LICENSE	50,725	50,500	58,645	68,000	74,250	72,000	-3.0%
321-10-20	RENTAL LICENSE	107,725	105,550	92,350	100,000	107,900	103,000	-4.5%
322-10-00	BUILDING PERMIT FEES	181,275	289,261	301,637	250,000	327,980	316,300	-3.6%
322-15-00	PLANNING & ZONING FEES	36,930	49,980	64,866	47,000	46,230	52,200	12.9%
328-10-30	GRASSCUTTING REVENUE	-	32,000	16,000	16,000	16,000	16,000	0.0%
321-10-XX	ARPA OPERATING SUPPORT	-	32,000	16,000	-	-	7,762	
	TOTAL LICENSES & PERMITS	376,655	559,291	549,498	481,000	572,360	567,262	-0.9%
	POLICE DEPARTMENT							
342-10-10	FINES	105,313	101,284	88,416	100,000	53,038	60,000	13.1%
342-10-60	MISCELLANEOUS REVENUE	7,534	6,380	4,569	5,000	166	2,000	1104.9%
342-10-70	STATE POLICE PENSION	150,947	162,973	179,111	165,000	189,966	180,000	-5.2%
342-10-90	ACCIDENT COPIES	14,160	14,540	14,745	14,000	14,045	14,000	-0.3%
342-10-92	SALE OF VEHICLES & EQUIPMENT	161	3,202	7,280	5,000	1,124	2,000	77.9%
342-10-98	SPECIAL DUTY OVERHEAD	5,608	7,738	9,810	5,007	3,764	3,500	-7.0%
342-10-99	SCHOOL RESOURCE OFFICERS FUNDING	177,750	188,485	200,000	214,368	214,368	150,000	-30.0%
342-10-XX	ARPA - OPERATING SUPPORT	-	-	-	-	-	139,011	
	TOTAL POLICE DEPARTMENT	461,474	484,602	503,931	508,375	476,471	550,511	15.5%

CITY OF MILFORD
 BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
 REVENUE

GENERAL FUND

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-0000	GENERAL FUND REVENUE							
	MISCELLANEOUS REVENUE							
359-10-20	SPRINT TOWER RENTAL	17,307	17,307	17,307	17,300	17,667	18,172	2.9%
359-10-25	VERIZON TOWER RENTAL	25,590	25,590	25,590	25,590	25,590	25,590	0.0%
359-10-30	AT&T TOWER RENTAL	15,400	16,800	16,800	16,800	16,800	16,800	0.0%
359-10-35	VERIZON SE TOWER RENTAL	22,000	24,660	25,400	25,450	26,162	26,225	0.2%
359-10-38	VERIZON 10th ST TOWER RENTAL	-	-	26,400	28,800	29,328	29,376	0.2%
359-10-39	AT&T S. WASHINGTON TOWER RENTAL	-	-	19,377	25,825	26,417	26,611	0.7%
359-10-40	CHESAPEAKE GAS	34,716	43,042	44,282	44,000	44,292	44,200	-0.2%
359-10-50	CATV FRANCHISE FEES	112,219	111,104	162,635	140,000	166,161	165,200	-0.6%
359-10-55	CABLE POLE AGREEMENTS	6,839	6,839	6,839	6,835	6,839	6,839	0.0%
359-10-60	FIBER OPTIC RENTAL	27,540	34,913	38,599	38,500	38,599	38,599	0.0%
359-10-65	CEMETERY FUNDS	50,269	40,681	-	-	-	-	-
359-10-99	MISCELLANEOUS REVENUE	9,353	13,493	12,309	10,000	17,108	10,000	-41.5%
359-10-XX	ARPA - COMMUNITY SUPPORT	-	-	-	-	-	332,890	-
361-10-00	EARNINGS ON INVESTMENTS	32,378	79,090	41,866	20,000	18,915	6,520	-65.5%
	TOTAL MISCELLANEOUS REVENUE	353,610	413,519	437,404	399,100	433,877	747,022	72.2%
391-10-10	OTHER - INTERDEPARTMENTAL	824,000	870,720	896,843	986,525	986,525	1,085,178	10.0%
391-10-50	ELECTRIC DIVISION	2,500,000	2,500,000	2,500,000	2,500,000	2,812,499	2,500,000	-11.1%
391-10-2X	WATER DIVISION	-	-	-	-	300,000	300,000	0.0%
391-10-XX	INTERSERVICE BILLING-ELEC MRG ELIM	-	-	-	-	-	40,880	-
391-10-XX	INTERSERVICE BILLING-W/S MRG ELIM	-	-	-	-	-	10,101	-
	(TO)FROM RESERVES or FUND BALANCE	(405,842)	(669,008)	-	-	(872,888)	(110,300)	-87.4%
	TOTAL TRANSFERS- GENERAL FUND	2,918,158	2,701,712	3,396,843	3,486,525	3,226,136	3,825,858	18.6%
	TOTAL GENERAL FUND REVENUES	8,836,742	9,395,640	10,685,085	11,011,759	10,671,894	11,780,996	10.4%

**CITY OF MILFORD
BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
EXPENDITURES**

CITY ADMINISTRATION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1010	CITY ADMINISTRATION							
413-10-10	SALARIES & WAGES	356,716	381,461	469,381	420,796	393,408	513,195	30.4%
413-10-11	SALARIES & WAGES-VACATION SELLBACK	3,118	1,605	2,048	2,152	2,152	2,295	6.6%
413-10-20	SALARIES & WAGES - TEMPORARY WAGES	-	-	-	2,127	2,127	2,717	27.8%
413-10-30	SALARIES & WAGES-OVERTIME	8,675	9,701	13,354	7,831	5,371	4,700	-12.5%
413-10-40	SALARIES & WAGES-SICK/VACATION PAYOF	15,214	-	27,585	9,303	9,303	-	-100.0%
413-30-10	CONTRACT SERVICES-FELLOW	27,926	18,787	17,371	14,535	14,534	35,000	140.8%
413-30-12	CONTRACT SERVICES-COMP. STUDY	-	-	-	35,000	-	-	
413-30-14	CONTRACT SERVICES-STAFFING STUDY.	-	-	17,309	-	-	-	
413-30-16	TUITION REIMBURSEMENT (new FY21)	-	-	-	16,632	-	20,000	
413-30-20	LEGAL SERVICE	14,461	8,492	10,799	10,000	10,280	9,500	-7.6%
413-30-21	LEGAL SERVICE-HR (new FY21)	-	-	-	5,000	1,405	5,000	255.9%
413-30-30	AUDITING SERVICE	1,000	1,000	1,000	1,000	1,000	1,175	17.5%
413-30-60	RECORDS RETENTION	-	-	-	6,300	-	6,500	
413-50-20	INSURANCE & BONDING	4,340	4,452	4,600	5,375	4,917	5,240	6.6%
413-50-30	TELEPHONE	2,292	2,275	2,334	2,400	2,378	2,550	7.2%
413-50-40	ADVERTISING & PRINTING	11,464	13,685	16,301	18,750	10,553	12,000	13.7%
413-xx-xx	MARKETING (new FY22)	-	-	-	-	-	20,000	
413-50-60	SOFTWARE MAINTENANCE	-	-	-	350	350	740	111.6%
413-50-61	WEBSITE MAINTENANCE	3,473	3,847	3,829	4,021	4,020	4,200	4.5%
413-50-90	TRAINING	12,927	12,021	8,170	16,400	10,374	16,000	54.2%
413-60-10	MATERIALS & SUPPLIES	2,317	3,878	2,194	3,900	2,484	3,500	40.9%
413-60-11	GENERAL EXPENSE	5,720	6,990	5,119	9,700	9,380	7,700	-17.9%
413-60-12	COMPUTER	4,010	-	3,936	8,931	8,931	2,500	-72.0%
413-60-13	COPIER	3,427	3,525	3,704	3,909	3,907	5,000	28.0%
413-60-15	POSTAGE	637	361	682	659	745	200	-73.2%
413-67-11	DISCRETIONARY FUNDS	12,520	10,065	8,499	7,948	250	10,000	3901%
413-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	1,500	1,500	0.0%
413-69-20	OFFICE FURNITURE	-	-	-	5,000	-	10,000	
413-90-80	COST ALLOCATION: CITY HALL BUILDING	11,354	7,980	17,520	30,014	50,842	17,424	-65.7%
413-90-81	TRANSFER TO CUSTOMER SERVICE (TAX)	-	-	-	-	-	347,200	
	TOTAL GENERAL EXPENSE	501,591	490,125	635,735	648,033	550,211	1,065,836	93.7%

**CITY OF MILFORD
BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
EXPENDITURES**

CITY ADMINISTRATION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1010	CITY ADMINISTRATION							
	EMPLOYEE BENEFITS							
413-20-10	MEDICAL	59,856	65,048	72,976	63,305	62,564	65,057	4.0%
413-20-20	SOCIAL SECURITY	29,342	29,958	37,440	36,129	31,546	41,101	30.3%
413-20-30	RETIREMENT	45,634	48,094	53,967	50,872	50,683	60,040	18.5%
413-20-50	UNEMPLOYMENT COMPENSATION	1,489	1,389	1,411	2,240	1,778	2,504	40.8%
413-20-60	WORKMAN'S COMPENSATION	1,500	1,235	1,632	1,252	1,083	1,467	35.4%
413-20-70	GROUP LIFE INSURANCE	2,144	2,658	3,160	4,098	3,017	3,711	23.0%
413-20-75	VISION	242	247	268	324	251	340	35.6%
413-20-80	RETIREE MEDICAL BENEFITS	8,574	8,574	8,574	8,722	8,203	8,871	8.1%
	TOTAL EMPLOYEE BENEFITS	<u>148,781</u>	<u>157,203</u>	<u>179,428</u>	<u>166,942</u>	<u>159,125</u>	<u>183,091</u>	15.1%
	TOTAL ADMINISTRATION - O & M	<u>650,372</u>	<u>647,328</u>	<u>815,163</u>	<u>814,975</u>	<u>709,336</u>	<u>1,248,927</u>	76.1%
	TOTAL ADMINISTRATION GENERAL GOV'T	<u>650,372</u>	<u>647,328</u>	<u>815,163</u>	<u>814,975</u>	<u>709,336</u>	<u>1,248,927</u>	76.1%

**CITY OF MILFORD
BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
EXPENDITURES**

PLANNING DEPARTMENT

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1045	PLANNING DEPARTMENT							
429-10-10	SALARIES & WAGES	179,395	254,613	298,401	309,837	294,810	341,024	15.7%
429-10-20	SALARIES & WAGES-TEMPORARY	-	-	-	10,581	6,145	-	-100.0%
429-10-30	SALARIES & WAGES-OVERTIME	2,397	3,941	1,840	3,000	1,664	2,500	50.2%
426-30-10	CONTRACT SERVICES	91,910	49,425	14,215	61,150	70,662	36,150	-48.8%
429-30-20	LEGAL SERVICE	12,300	23,385	31,820	37,000	19,811	27,000	36.3%
429-30-30	AUDITING SERVICE	2,000	2,000	2,000	2,000	2,000	1,175	-41.3%
429-30-50	ENGINEERING	-	-	-	1,000	-	1,000	
429-40-29	MAINT. & REPAIR - VEHICLE LABOR	1,125	1,200	2,790	3,000	2,913	3,000	3.0%
429-40-30	MAINT. & REPAIR - VEHICLES	233	2,407	1,086	1,500	697	1,000	43.5%
429-50-20	INSURANCE & BONDING	1,300	1,442	2,994	3,225	4,175	4,725	13.2%
429-50-30	TELEPHONE	694	750	714	750	729	800	9.7%
429-50-31	CELLPHONE	266	794	1,500	1,500	1,464	1,530	4.5%
4xx-50-60	SOFTWARE MAINTENANCE	3,996	2,766	3,334	4,000	3,305	4,000	21.0%
429-50-90	TRAINING	445	2,127	2,275	5,500	3,562	7,500	110.5%
429-60-10	MATERIALS & SUPPLIES	4,709	2,760	2,649	4,000	2,293	4,000	74.4%
429-60-11	GENERAL EXPENSE	4,313	2,795	4,513	4,265	3,045	4,000	31.4%
429-60-12	COMPUTER	-	2,226	1,996	4,735	2,855	2,500	-12.4%
429-60-13	COPIER	2,216	2,227	2,339	2,800	2,405	2,500	3.9%
429-60-15	POSTAGE	3,248	3,385	3,132	5,500	5,550	6,000	8.1%
429-60-17	GASOLINE & OIL	691	1,494	2,059	2,500	2,049	2,500	22.0%
429-60-18	UNIFORMS	70	1,104	1,591	1,800	413	1,000	141.9%
429-68-10	DEMOLITIONS	15,900	17,955	-	-	19,500	-	-100.0%
429-68-20	PROPERTY MAINTENANCE	10,508	18,641	11,046	16,000	16,000	16,000	0.0%
429-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	1,500	1,500	0.0%
429-90-81	COST ALLOCATION: PUBLIC WORKS	14,708	15,960	8,224	12,144	8,545	10,149	18.8%
	TOTAL GENERAL EXPENSE	352,424	413,397	400,518	497,787	476,094	481,552	1.1%

CITY OF MILFORD
 BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
 EXPENDITURES

CODE ENFORCEMENT & INSPECTION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1045	PLANNING DEPARTMENT							
	EMPLOYEE BENEFITS							
429-20-10	MEDICAL	51,206	64,259	68,435	61,864	61,657	77,869	26.3%
429-20-20	SOCIAL SECURITY	13,856	19,719	22,548	23,205	22,144	25,762	16.3%
429-20-30	RETIREMENT	20,661	28,579	30,670	32,317	32,298	36,306	12.4%
429-20-50	UNEMPLOYMENT COMPENSATION	839	1,638	1,345	1,400	1,050	1,878	78.9%
429-20-60	WORKMAN'S COMPENSATION	974	1,185	1,322	1,386	1,277	1,315	3.0%
429-20-70	GROUP LIFE INSURANCE	1,284	2,411	1,904	2,508	2,508	2,763	10.2%
429-20-75	VISION	185	273	309	309	309	361	16.7%
	TOTAL EMPLOYEE BENEFITS	<u>89,005</u>	<u>118,064</u>	<u>126,533</u>	<u>122,989</u>	<u>121,244</u>	<u>146,253</u>	20.6%
	TOTAL PLANNING - O & M	<u>441,429</u>	<u>531,461</u>	<u>527,051</u>	<u>620,776</u>	<u>597,338</u>	<u>627,806</u>	5.1%
429-70-42	CAPITAL-VEHICLE	-	-	30,320	32,000	28,542	-	-100.0%
	TOTAL PLANNING - CAPITAL	<u>-</u>	<u>-</u>	<u>30,320</u>	<u>32,000</u>	<u>28,542</u>	<u>-</u>	-100.0%
	TOTAL PLANNING GENERAL GOV'T	<u>441,429</u>	<u>531,461</u>	<u>557,371</u>	<u>652,776</u>	<u>625,880</u>	<u>627,806</u>	0.3%

**CITY OF MILFORD
BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
EXPENDITURES**

CITY HALL

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
225-6320	CITY HALL COST ALLOCATION							
481-30-10	CONTRACT SERVICES	8,418	8,688	13,514	15,960	14,386	3,860	-73.2%
481-30-15	CLEANING SERVICE	5,640	6,205	5,942	8,000	6,180	6,965	12.7%
481-30-30	AUDITING SERVICES	1,000	1,000	1,000	1,000	1,000	1,175	17.5%
481-40-31	BUILDING MAINT. & REPAIRS	8,296	35,576	10,445	22,500	8,133	11,525	41.7%
481-60-10	MATERIALS & SUPPLIES	1,995	2,548	-	1,460	1,943	2,000	2.9%
481-60-14	POSTAGE MACHINE	968	968	968	1,000	968	1,000	3.3%
481-60-22	ELECTRIC	13,074	11,918	10,256	13,500	9,019	10,400	15.3%
481-60-23	WATER/SEWER	1,142	1,142	1,190	1,200	1,180	1,225	3.8%
481-60-24	FUEL OIL	5,175	5,281	5,827	6,000	6,528	6,850	4.9%
481-95-75	BASEMENT REPAIR- CITY HALL	-	-	125,811	-	-	-	
481-95-76	STEP REPAIR- CITY HALL	-	-	-	-	26,820	-	-100.0%
481-95-77	IT/RESTROOM	-	-	-	-	43,471	-	-100.0%
225-0000	TOTAL CITY HALL BUILDING EXPENSES	45,708	73,326	174,953	70,620	119,629	45,000	-62.4%
331-10-01	LESS INTERSERVICE BILLING-CITY ADMIN.	(11,354)	(7,980)	(17,520)	(30,014)	(50,842)	(17,424)	-65.7%
331-10-02	LESS INTERSERVICE BILLING-CITY COUNCIL	(14,678)	(15,996)	(17,520)	(30,014)	(50,842)	(17,424)	-65.7%
331-10-03	LESS INTERSERVICE BILLING-CODE ENF.	(7,354)	(7,980)	-	-	-	-	
331-10-04	LESS INTERSERVICE BILLING-IT	(4,968)	(5,796)	(6,535)	(10,593)	(17,944)	(6,150)	-65.7%
331-10-05	LESS INTERSERVICE BILLING-P&Z	(7,354)	(7,980)	-	-	-	-	
331-10-XX	LESS INTERSERVICE BILLING-ELEC MRG ELIM	-	-	-	-	-	(3,328)	
331-10-XX	LESS INTERSERVICE BILLING-W/S MRG ELIM	-	-	-	-	-	(674)	
390-10-10	TRANSFER FROM CAPITAL RESERVES	-	(27,594)	(209,177)	(147,550)	-	-	
	NET CITY HALL COST	-	-	(75,799)	(147,551)	0	0	

CITY OF MILFORD
 BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
 EXPENDITURES

FINANCE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1310	FINANCE							
415-10-10	SALARIES & WAGES	296,556	303,415	310,371	364,424	381,952	334,076	-12.5%
415-10-11	SALARIES & WAGES-VACATION SELLBACK	1,040	1,056	1,083	1,116	1,116	1,172	5.1%
415-10-40	SALARIES & WAGES-SICK/VACATION PAYOFF	10,967	-	-	32,976	32,976	-	-100.0%
415-30-10	CONTRACT SERVICES	2,628	3,749	8,703	12,000	6,596	9,500	44.0%
415-30-11	CONTRACT SERVICES - TAX ASSESSOR	15,400	21,700	17,500	to C/S	-	-	
415-30-15	CLEANING SERVICES	8,580	8,910	8,117	9,000	4,344	6,500	49.6%
415-30-30	AUDITING SERVICE	1,000	1,000	1,000	1,000	1,000	1,175	17.5%
415-40-29	MAINT. & REPAIR-VEHICLE LABOR	-	675	-	to C/S	-	-	
415-40-30	MAINT. & REPAIR-VEHICLE	72	914	-	to C/S	-	-	
415-50-20	INSURANCE & BONDING	1,216	1,328	1,129	775	702	750	6.8%
415-50-30	TELEPHONE	1,120	1,127	1,147	1,200	1,183	1,275	7.7%
415-50-31	CELLPHONE	852	962	999	1,000	968	-	-100.0%
415-50-62	CAMA TAX SOFTWARE	7,030	8,210	7,605	to C/S	-	-	
415-50-90	TRAINING	5,404	5,582	4,959	6,500	2,464	6,125	148.6%
415-60-10	MATERIALS & SUPPLIES	6,621	6,133	6,092	6,000	5,654	5,800	2.6%
415-60-11	GENERAL EXPENSE	1,846	721	583	2,000	801	1,000	24.9%
415-60-12	COMPUTER	4,637	3,953	5,409	6,000	5,020	2,500	-50.2%
415-60-13	COPIER	1,119	1,150	1,300	1,500	1,439	1,490	3.5%
415-60-15	POSTAGE	2,719	2,377	2,694	2,500	2,545	2,000	-21.4%
415-60-17	GAS & OIL	36	79	664	to C/S	-	-	
415-69-20	OFFICE FURNITURE	-	-	-	3,000	2,500	2,200	-12.0%
415-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	1,500	1,500	0.0%
415-69-28	MILEAGE	-	-	-	200	-	170	
	TOTAL GENERAL EXPENSE	368,843	373,041	379,355	451,191	452,760	377,233	-16.7%

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FINANCE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1310	FINANCE							
	EMPLOYEE BENEFITS							
415-20-10	MEDICAL	35,396	39,588	44,336	45,440	45,440	44,234	-2.7%
415-20-20	SOCIAL SECURITY	23,706	23,341	24,664	31,827	31,827	26,738	-16.0%
415-20-30	RETIREMENT	34,484	37,138	38,489	43,365	43,365	45,550	5.0%
415-20-50	UNEMPLOYMENT COMPENSATION	1,473	1,339	1,412	1,680	1,680	1,252	-25.5%
415-20-60	WORKMAN'S COMPENSATION	722	594	490	549	549	427	-22.3%
415-20-70	GROUP LIFE INSURANCE	2,090	1,168	1,399	2,831	2,831	2,534	-10.5%
415-20-75	VISION	165	298	214	268	268	247	-7.7%
	TOTAL EMPLOYEE BENEFITS	<u>98,036</u>	<u>103,466</u>	<u>111,004</u>	<u>125,960</u>	<u>125,960</u>	<u>120,982</u>	<u>-4.0%</u>
	FINANCE BUILDING							
415-40-31	MAINTENANCE & REPAIRS	4,126	4,144	5,772	8,000	8,389	2,920	-65.2%
415-60-22	ELECTRIC	5,636	4,199	4,988	5,500	4,551	4,750	4.4%
415-60-23	WATER/SEWER	190	257	219	225	562	315	-43.9%
	TOTAL MUNICIPAL BUILDING EXPENSE	<u>9,952</u>	<u>8,600</u>	<u>10,979</u>	<u>13,725</u>	<u>13,503</u>	<u>7,985</u>	<u>-40.9%</u>
	TOTAL FINANCE - O & M	<u>476,831</u>	<u>485,107</u>	<u>501,338</u>	<u>590,876</u>	<u>592,223</u>	<u>506,200</u>	<u>-14.5%</u>
	TOTAL FINANCE GENERAL GOV'T	<u>476,831</u>	<u>485,107</u>	<u>501,338</u>	<u>590,876</u>	<u>592,223</u>	<u>506,200</u>	<u>-14.5%</u>

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INFORMATION TECHNOLOGY

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1510	INFORMATION TECHNOLOGY							
418-10-10	SALARIES & WAGES	114,900	117,130	122,249	182,243	129,560	317,512	145.1%
418-10-11	SALARIES & WAGES-VACATION SELLBACK	1,625	-	1,716	-	-	-	
418-10-40	SALARIES & WAGES-SICK/VACATION PAYOF	-	-	-	21,536	21,536	-	-100.0%
418-30-09	CONTRACT SERVICE - ERP	-	-	-	72,000	49,115	-	-100.0%
418-30-10	CONTRACT SERVICES	1,260	1,272	1,291	1,350	1,450	1,500	3.5%
418-xx-xx	SECURITY/DISASTER RECOVERY	-	-	-	-	-	4,000	
418-30-30	AUDITING	1,000	1,000	1,000	1,000	1,000	1,175	17.5%
418-40-29	MAINT. & REPAIR-VEHICLE LABOR	1,575	-	2,430	1,000	475	1,000	110.5%
418-40-30	MAINT. & REPAIR-VEHICLE	449	-	600	900	128	900	601.5%
418-50-20	INSURANCE & BONDING	584	684	716	975	1,236	1,400	13.3%
418-50-30	TELEPHONE	510	513	520	600	536	575	7.2%
418-50-31	CELLPHONE	852	962	1,000	1,000	968	2,040	110.7%
418-50-60	SOFTWARE MAINTENANCE	98,518	111,155	130,928	145,000	145,000	153,000	5.5%
418-50-90	TRAINING	3,336	3,799	-	6,000	5,770	10,000	73.3%
418-60-10	MATERIALS & SUPPLIES	5,805	5,993	5,755	8,800	7,160	6,000	-16.2%
418-60-11	GENERAL EXPENSE	69	42	205	200	237	200	-15.5%
418-60-12	COMPUTER	29,879	29,606	28,818	26,700	26,700	35,000	31.1%
418-60-17	GASOLINE & OIL	184	175	291	300	143	300	109.6%
418-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	5,000	5,000	0.0%
418-90-80	COST ALLOCATION: CITY HALL BUILDING	4,968	5,796	6,535	10,593	17,944	6,150	-65.7%
	TOTAL GENERAL EXPENSE	265,514	278,127	304,054	480,197	413,958	545,752	31.8%

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INFORMATION TECHNOLOGY

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1510	INFORMATION TECHNOLOGY							
	EMPLOYEE BENEFITS							
418-20-10	MEDICAL	18,716	18,715	18,715	34,631	8,785	40,922	365.8%
418-20-20	SOCIAL SECURITY	9,123	9,176	9,728	15,615	11,559	24,338	110.6%
418-20-30	RETIREMENT	11,067	11,400	11,893	17,341	8,731	24,485	180.5%
418-20-50	UNEMPLOYMENT COMPENSATION	625	569	566	1,120	890	1,878	111.0%
418-20-60	WORKMAN'S COMPENSATION	274	221	196	314	300	404	34.6%
418-20-70	GROUP LIFE INSURANCE	608	722	730	1,486	582	2,008	245.0%
418-20-75	VISION	62	62	62	108	41	216	423.7%
	TOTAL EMPLOYEE BENEFITS	40,475	40,865	41,890	70,615	30,888	94,251	205.1%
	TOTAL INFORMATION TECHNOLOGY-O & M	305,989	318,992	345,944	550,812	444,845	640,003	43.9%
418-70-40	CAPITAL-EQUIPMENT	63,000	47,726	45,796	30,000	29,000	-	-100.0%
418-70-42	CAPITAL-VEHICLE	-	-	-	32,000	27,396	-	-100.0%
	TOTAL INFO TECHNOLOGY CAPITAL	63,000	47,726	45,796	62,000	56,396	-	-100.0%
	TOTAL INFO TECHNOLOGY GENERAL GOV'T	368,989	366,718	391,740	612,812	501,241	640,003	27.7%

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POLICE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1610	POLICE DEPARTMENT							
421-10-10	SALARIES & WAGES-SWORN OFFICERS	1,913,037	2,180,362	2,406,619	2,460,007	2,414,350	2,658,505	10.1%
421-10-11	SALARIES & WAGES-VACATION SELLBACK	12,282	14,082	16,189	22,508	13,905	19,286	38.7%
421-10-12	SALARIES & WAGES - HOLIDAY SELLBACK	-	-	3,605	4,968	1,892	2,026	7.0%
421-10-13	SALARIES & WAGES - HOLIDAY (2) PAYOFF	-	-	8,643	22,770	22,770	22,000	-3.4%
421-10-30	SALARIES & WAGES-OFFICERS OVERTIME	146,812	148,839	122,171	142,192	119,011	130,000	9.2%
421-10-35	SALARIES & WAGES-OFFICERS COURT STANDBY	33,064	29,265	16,043	38,000	2,062	38,000	1742.8%
421-10-40	SALARIES & WAGES - SICK & VACATION PAYOUT	-	-	46,409	-	-	-	
421-10-50	SALARIES & WAGES-OFFICERS ON CALL	60,120	61,252	63,048	50,000	37,427	40,000	6.9%
421-10-55	SALARIES & WAGES-SHIFT DIFFERENTIAL	15,078	16,011	20,428	20,000	19,747	20,000	1.3%
421-10-60	SALARIES & WAGES-DOWNTOWN PATROL	9,669	-	-	-	-	-	
421-11-10	SALARIES & WAGES-CIVILIAN	387,810	428,214	492,208	505,524	505,459	543,271	7.5%
421-11-11	SALARIES & WAGES-VACATION SELLBACK	2,770	2,811	2,925	3,027	3,005	3,157	5.1%
421-11-13	SALARIES & WAGES - HOLIDAY (2) PAYOFF	-	-	1,533	4,064	4,064	3,000	-26.2%
421-11-30	SALARIES & WAGES-CIVILIAN OVERTIME	35,622	39,851	43,767	53,808	53,808	40,000	-25.7%
421-11-40	SALARIES & WAGES - SICK & VACATION PAYOUT	5,395	5,836	3,256	-	-	-	
421-11-55	SALARIES & WAGES-SHIFT DIFFERENTIAL	3,944	4,846	7,048	5,500	6,304	6,300	-0.1%
421-12-10	SALARIES & WAGES-CROSS. GUARDS	10,053	11,155	3,831	9,163	1,964	6,139	212.5%
421-30-10	CONTRACT SERVICES	27,933	71,516	57,180	203,050	66,944	244,328	265.0%
421-30-12	BEHAVIORAL HEALTH UNIT	-	-	-	20,000	-	50,000	
421-30-20	LEGAL EXPENSE	22,685	46,525	43,791	65,000	77,193	65,000	-15.8%
421-30-22	LAWSUIT SETTLEMENT	-	-	70,000	-	-	-	
421-30-30	AUDITING	5,000	5,000	5,000	5,000	5,000	5,875	17.5%
421-50-20	INSURANCE	38,360	42,444	41,240	47,200	45,341	55,550	22.5%
421-50-30	TELEPHONE	5,955	6,176	8,302	8,000	7,691	8,400	9.2%
421-50-31	CELLPHONE	10,041	9,792	11,159	11,500	10,651	11,175	4.9%
421-50-40	ADVERTISING & PRINTING	1,984	2,106	2,117	5,000	1,698	5,000	194.4%
421-50-90	TRAINING	41,000	50,414	35,452	27,000	27,000	47,000	74.1%
421-60-10	MATERIALS & SUPPLIES	19,268	21,079	14,330	18,000	16,290	19,000	16.6%
421-60-11	GENERAL EXPENSE	6,531	5,747	4,788	7,500	5,506	7,500	36.2%
421-60-18	UNIFORMS & EQUIPMENT	37,118	84,198	36,068	42,300	36,130	42,300	17.1%
421-65-11	SENIOR PATROL	536	755	292	1,000	-	1,000	
421-65-13	CRIMINAL INVESTIGATION FUND	4,359	2,136	395	1,000	-	2,000	
421-65-14	COMMUNITY POLICING	4,745	4,112	4,144	5,000	545	5,000	817.8%
421-65-16	K-9 UNIT EXPENSE	3,261	839	5,088	4,500	4,107	17,500	326.1%
421-65-17	SPECIAL OPS GROUP EXPENSE	3,791	3,000	709	3,000	2,235	3,000	34.3%
	TOTAL GENERAL SERVICE EXPENSE	2,868,225	3,298,363	3,597,778	3,815,581	3,512,096	4,121,311	17.3%

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POLICE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1610	POLICE DEPARTMENT EMPLOYEE BENEFITS							
421-20-10	MEDICAL	519,635	567,501	566,901	591,779	539,851	575,988	6.7%
421-20-20	SOCIAL SECURITY	210,641	237,224	264,072	257,098	245,241	272,417	11.1%
421-20-30	RETIREMENT	336,142	498,001	560,333	592,354	562,749	591,776	5.2%
421-20-50	UNEMPLOYMENT COMPENSATION	13,766	14,999	14,668	14,798	13,679	16,002	17.0%
421-20-60	WORKMAN'S COMPENSATION	129,178	117,535	125,001	119,782	108,247	112,685	4.1%
421-20-70	GROUP LIFE INSURANCE	16,285	22,781	18,882	24,576	24,576	25,653	4.4%
421-20-75	VISION	2,462	2,668	2,870	2,946	2,877	3,008	4.5%
	TOTAL EMPLOYEE BENEFITS	<u>1,228,108</u>	<u>1,460,709</u>	<u>1,552,727</u>	<u>1,603,333</u>	<u>1,497,221</u>	<u>1,597,529</u>	6.7%
	VEHICLE EXPENSE							
421-40-29	MAINTENANCE-GARAGE LABOR	64,022	56,281	64,441	60,000	59,153	62,000	4.8%
421-40-30	MAINTENANCE-PARTS & REPAIRS	26,965	21,993	23,148	42,000	43,867	65,000	48.2%
421-50-21	INSURANCE	23,436	25,429	27,679	33,525	47,558	55,770	17.3%
421-60-17	GASOLINE & OIL	56,088	57,358	56,495	60,000	53,065	62,000	16.8%
421-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	95,000	54,050	-43.1%
	TOTAL VEHICLE EXPENSE	<u>170,511</u>	<u>161,061</u>	<u>171,763</u>	<u>195,525</u>	<u>298,642</u>	<u>298,820</u>	0.1%
	HEADQUARTERS EXPENSE							
421-40-31	MAINTENANCE & REPAIR BUILDING	6,209	12,787	5,204	16,500	18,041	15,000	-16.9%
421-40-32	MAINTENANCE & REPAIR OF EQUIPMENT	11,750	10,168	5,969	16,900	5,407	25,900	379.0%
421-60-12	COMPUTERS	7,506	8,157	7,583	10,000	6,767	10,000	47.8%
421-60-13	COPIERS	1,841	3,000	4,037	5,000	4,103	6,000	46.2%
421-60-15	POSTAGE	2,024	3,226	928	2,900	1,741	2,900	66.6%
421-60-22	ELECTRIC	22,851	21,961	19,758	22,000	18,612	20,000	7.5%
421-60-23	WATER/SEWER	2,739	2,560	2,538	3,000	2,646	2,750	3.9%
421-60-24	FUEL OIL	3,981	5,431	2,582	4,000	3,270	3,500	7.0%
	TOTAL HEADQUARTERS EXPENSE	<u>58,902</u>	<u>67,290</u>	<u>48,599</u>	<u>80,300</u>	<u>60,587</u>	<u>86,050</u>	42.0%
	TOTAL POLICE DEPARTMENT- O & M	<u>4,325,745</u>	<u>4,987,423</u>	<u>5,370,867</u>	<u>5,694,739</u>	<u>5,368,546</u>	<u>6,103,710</u>	13.7%
	CAPITAL OUTLAY							
421-70-20	CAPITAL-BUILDING	-	8,000	-	-	-	-	
421-70-40	CAPITAL-EQUIPMENT	-	-	13,570	-	-	-	
421-70-42	CAPITAL-VEHICLES	83,049	84,946	89,456	105,700	93,987	-	-100.0%
	TOTAL POLICE DEPARTMENT CAPITAL	<u>83,049</u>	<u>92,946</u>	<u>103,026</u>	<u>105,700</u>	<u>93,987</u>	<u>-</u>	-100.0%
	TOTAL POLICE GENERAL GOV'T	<u>4,408,794</u>	<u>5,080,369</u>	<u>5,473,893</u>	<u>5,800,439</u>	<u>5,462,533</u>	<u>6,103,710</u>	11.7%

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STREETS & GROUNDS

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1810	STREETS & GROUNDS DIVISION							
431-10-10	SALARIES & WAGES	225,916	194,033	203,100	215,571	215,570	237,672	10.3%
431-10-11	SALARIES & WAGES-VACATION SELLBACK	1,599	837	871	905	905	940	3.9%
431-10-30	SALARIES & WAGES-OVERTIME	12,411	8,394	4,760	7,775	7,387	5,600	-24.2%
431-10-50	SALARIES & WAGES-ON CALL	13,508	12,191	12,519	13,014	13,014	13,400	3.0%
431-30-10	CONTRACT SERVICES	4,023	29,566	2,712	14,100	5,270	61,500	1067%
431-30-20	LEGAL	-	-	-	2,000	570	2,000	250.9%
431-30-30	AUDITING	2,000	3,000	3,000	3,000	3,000	3,525	17.5%
431-30-50	ENGINEERING SERVICES	1,665	991	820	1,500	-	1,500	
431-40-29	MAINT. & REPAIR-VEHICLE LABOR	20,640	20,450	13,854	15,000	21,067	25,000	18.7%
431-40-30	MAINT. & REPAIR-VEHICLES	9,258	15,937	11,000	18,000	18,984	25,000	31.7%
431-50-13	ENVIRONMENTAL COMPLIANCE	-	-	3,060	15,000	15,000	16,500	10.0%
431-50-20	INSURANCE	15,995	15,520	13,687	14,675	14,767	16,225	9.9%
431-50-30	TELEPHONE	366	368	373	400	386	425	10.1%
431-50-31	CELLPHONE	231	792	1,285	2,350	1,741	3,375	93.8%
431-50-40	ADVERTISING & PRINTING	487	470	619	1,200	1,091	1,200	10.0%
431-50-60	SOFTWARE MAINTENANCE	-	-	-	300	213	300	40.7%
431-50-90	TRAINING	245	682	1,059	6,000	593	6,000	911.3%
431-60-10	MATERIALS & SUPPLIES	2,450	3,197	946	1,500	1,518	2,000	31.8%
431-60-11	GENERAL EXPENSE	494	730	230	770	947	770	-18.7%
431-60-12	COMPUTER	-	-	2,864	-	-	-	
431-60-17	GASOLINE & OIL	12,106	12,790	11,518	13,500	11,912	13,500	13.3%
431-60-18	UNIFORMS & EQUIPMENT	4,195	4,985	3,148	5,500	2,646	5,500	107.9%
431-60-19	RADIO	-	-	-	4,000	389	500	28.6%
432-60-21	NATURAL GAS (New FY22)	-	-	-	-	-	1,300	
431-60-70	STREET SIGNS & MARKERS	3,096	6,688	25,746	35,000	22,690	35,000	54.3%
431-60-71	STREET & ROAD MATERIALS	10,531	15,707	24,181	15,000	15,000	15,000	0.0%
431-60-72	SNOW & ICE REMOVAL	8,704	6,180	2,037	10,000	9,564	10,000	4.6%
431-60-73	STORM SEWERS & DRAINS	-	4,492	7,261	10,000	6,926	10,000	44.4%
431-60-75	SIDEWALKS & CURBS	251	18,921	46,129	50,000	13,070	50,000	282.6%
431-60-76	STREET LIGHTS	91,055	92,197	91,827	92,000	92,839	92,000	-0.9%
431-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	93,518	93,518	0.0%
431-90-80	COST ALLOCATION: PUBLIC WORKS	90,787	115,655	68,639	109,300	76,904	91,337	18.8%
	TOTAL GENERAL EXPENSE	532,013	584,773	557,245	677,360	667,480	840,588	25.9%

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STREETS & GROUNDS

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1810	STREETS & GROUNDS DIVISION							
	EMPLOYEE BENEFITS							
431-20-10	MEDICAL	73,074	61,764	59,384	59,318	56,054	65,794	17.4%
431-20-20	SOCIAL SECURITY	19,574	16,482	17,147	18,122	18,121	19,574	8.0%
431-20-30	RETIREMENT	27,248	23,833	23,072	26,096	23,561	26,891	14.1%
431-20-50	UNEMPLOYMENT COMPENSATION	1,592	1,130	1,336	1,345	1,345	1,502	11.7%
431-20-60	WORKMEN'S COMPENSATION	12,583	11,678	8,764	9,232	8,329	8,977	7.8%
431-20-70	GROUP LIFE INSURANCE	1,620	1,808	1,128	1,786	1,786	1,940	8.6%
431-20-75	VISION	303	264	272	287	272	297	9.1%
	TOTAL EMPLOYEE BENEFITS	<u>135,994</u>	<u>116,959</u>	<u>111,103</u>	<u>116,186</u>	<u>109,468</u>	<u>124,974</u>	<u>14.2%</u>
	BUILDING EXPENSES							
431-60-23	WATER	168	160	66	100	-	-	
	TOTAL BUILDING EXPENSE	<u>168</u>	<u>160</u>	<u>66</u>	<u>100</u>	<u>-</u>	<u>-</u>	
	TOTAL STREETS & GROUNDS - O & M	<u>668,175</u>	<u>701,892</u>	<u>668,414</u>	<u>793,646</u>	<u>776,948</u>	<u>965,562</u>	<u>24.3%</u>
	CAPITAL OUTLAY							
431-70-40	CAPITAL-EQUIPMENT	60,000	70,848	32,223	-	-	-	
431-70-42	CAPITAL-VEHICLES	144,712	45,216	-	-	-	-	
431-70-44	CAPITAL-INFRASTRUCTURE	247,798	98,642	-	-	-	-	
	TOTAL STREETS & GROUNDS CAPITAL & DEBT	<u>452,510</u>	<u>214,706</u>	<u>32,223</u>	<u>-</u>	<u>-</u>	<u>-</u>	
	TOTAL STREETS & GROUNDS GENERAL GOV'T	<u>1,120,685</u>	<u>916,598</u>	<u>700,637</u>	<u>793,646</u>	<u>776,948</u>	<u>965,562</u>	<u>24.3%</u>

CITY OF MILFORD
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 EXPENDITURES

PARKS & RECREATION

GENERAL FUND PAGE 12

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1910	PARKS & RECREATION							
451-10-10	SALARIES & WAGES	322,326	282,387	327,141	375,472	304,916	400,413	31.3%
451-10-11	SALARIES & WAGES-VACATION SELLBACK	4,842	2,006	1,042	1,079	1,074	3,132	191.7%
451-10-15	SALARIES-SUMMER PLAYGROUND	13,112	14,487	11,562	14,000	-	14,000	
451-10-20	SALARIES-TEMPORARY WAGES	-	-	-	2,663	1,142	2,717	138.0%
451-10-30	SALARIES-TEMP. OVERTIME	1,372	550	1,324	2,000	1,383	2,000	44.7%
451-10-40	SALARIES-SICK & VACATION PAYOUT	17,186	513	-	-	12,734	-	-100.0%
451-30-10	CONTRACT SERVICES	172,678	184,527	146,740	134,820	124,928	244,080	95.4%
451-30-11	BOYS AND GIRLS CLUB RENTAL	33,000	18,750	18,750	18,750	18,750	18,750	0.0%
435-30-15	CLEANING	-	-	-	-	-	6,775	
451-30-20	LEGAL	-	680	493	1,500	1,133	1,000	-11.7%
451-30-30	AUDITING	2,000	3,000	3,000	3,000	3,000	3,525	17.5%
451-30-50	ENGINEERING	-	2,000	1,490	2,000	2,000	2,000	0.0%
451-40-29	MAINT. & REPAIR-VEHICLES LABOR	18,678	16,400	14,610	10,000	13,333	15,000	12.5%
451-40-30	MAINT. & REPAIR-VEHICLES	21,763	11,743	8,815	10,000	10,000	10,000	0.0%
451-40-31	MAINTENANCE & REPAIR-BUILDING	16,804	11,188	11,837	13,000	8,043	2,630	-67.3%
451-40-34	MAINTENANCE & REPAIR-FACILITIES	70,345	74,405	75,518	79,942	70,548	80,000	13.4%
451-50-20	INSURANCE	10,510	11,510	13,890	15,825	16,123	18,190	12.8%
451-50-30	TELEPHONE	1,483	1,627	1,508	1,550	1,563	1,700	8.8%
451-50-31	CELLPHONE	-	697	960	1,000	960	1,025	6.7%
451-50-40	ADVERTISING & PRINTING	2,836	2,563	1,776	3,000	731	2,000	173.6%
451-50-60	SOFTWARE MAINTENANCE	3,073	3,165	3,260	3,458	3,457	3,500	1.2%
451-50-90	TRAINING	5,075	4,723	1,265	4,500	1,406	3,000	113.4%
451-60-10	MATERIALS & SUPPLIES	2,675	2,932	2,952	4,000	3,447	4,000	16.0%
451-60-11	GENERAL EXPENSES	907	483	262	1,000	43	1,000	2208%
451-60-12	COMPUTER	3,808	820	2,789	3,000	1,867	3,000	60.7%
451-60-13	COPIER	3,418	3,300	3,626	3,500	3,788	4,000	5.6%
451-60-15	POSTAGE	122	69	25	175	1	100	14900%
451-60-17	GASOLINE & OIL	12,071	12,748	9,685	15,000	8,497	15,000	76.5%
451-60-22	ELECTRIC	8,943	13,140	12,659	14,000	9,651	11,000	14.0%
451-60-23	WATER/SEWER	12,547	11,789	12,792	14,000	14,707	15,300	4.0%
451-60-24	FUEL OIL	1,135	6,612	1,913	8,000	3,289	3,500	6.4%
451-60-25	UNIFORMS	-	2,996	2,243	3,000	1,750	3,000	71.4%
451-69-20	OFFICE FURNITURE (New FY22)	-	-	-	-	-	1,000	
451-69-XX	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	46,287	46,287	0.0%
	TOTAL GENERAL EXPENSE	762,709	701,810	693,927	763,234	690,549	942,624	36.5%

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 EXPENDITURES

GENERAL FUND PAGE 13

PARKS & RECREATION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
101-1910	PARKS & RECREATION							
	EMPLOYEE - BENEFITS							
451-20-10	MEDICAL	84,279	69,550	57,800	60,142	46,261	74,984	62.1%
451-20-20	SOCIAL SECURITY	27,663	23,093	26,552	30,580	24,488	32,171	31.4%
451-20-30	RETIREMENT	37,807	33,107	38,205	46,177	33,620	41,603	23.7%
451-20-50	UNEMPLOYMENT COMPENSATION	2,053	1,610	1,924	2,213	1,608	2,620	62.9%
451-20-60	WORKMAN'S COMPENSATION	15,279	9,925	11,138	13,137	9,625	12,438	29.2%
451-20-70	GROUP LIFE INSURANCE	2,250	2,341	2,930	3,076	2,466	3,107	26.0%
451-20-75	VISION	366	309	340	407	316	448	41.8%
451-20-80	RETIREE HEALTH INSURANCE	7,840	5,227	-	-	-	-	
	TOTAL EMPLOYEE BENEFITS	<u>177,537</u>	<u>145,162</u>	<u>138,889</u>	<u>155,732</u>	<u>118,384</u>	<u>167,372</u>	41.4%
	TOTAL PARKS & RECREATION - O & M	940,246	846,972	832,816	918,966	808,932	1,109,996	37.2%
	CAPITAL OUTLAY							
451-70-20	CAPITAL-BUILDING	11,907	1,802	-	32,000	-	-	
451-70-40	CAPITAL-EQUIPMENT	36,529	36,078	7,800	21,000	19,752	-	-100.0%
451-70-42	CAPITAL-VEHICLES	-	55,077	-	80,000	80,000	-	-100.0%
451-70-50	CAPITAL-PARKS	20,971	20,299	-	132,500	34,000	-	-100.0%
	TOTAL PARKS & RECREATION - CAPITAL	<u>69,407</u>	<u>113,256</u>	<u>7,800</u>	<u>265,500</u>	<u>133,752</u>	<u>-</u>	-100.0%
201-7010	PARKS & RECREATION ENTERPRISE FUND							
451-10-10	SALARIES & WAGES	17,941	15,449	10,257	16,000	3,600	16,000	344.4%
451-various	SOCIAL SECURITY/UNEMPLOYMENT/WC	2,655	2,351	1,355	2,118	461	2,079	351.2%
451-69-10	EXPENDITURES	72,348	48,775	33,274	56,882	5,561	56,921	923.5%
347-10-10	ENTERPRISE PROGRAM REVENUES	(97,244)	(75,679)	(40,885)	(75,000)	(22,575)	(25,000)	10.7%
	ARPA - OPERATING SUPPORT	-	-	-	-	-	(97,000)	
	TOTAL P&R ENTERPRISE EXPENSE	<u>(4,301)</u>	<u>(9,104)</u>	<u>4,001</u>	<u>-</u>	<u>(12,953)</u>	<u>(47,000)</u>	262.9%
	TOTAL PARKS & RECREATION BUDGET	<u>1,005,353</u>	<u>951,124</u>	<u>844,617</u>	<u>1,184,466</u>	<u>929,731</u>	<u>1,062,996</u>	14.3%

**CITY OF MILFORD
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EXPENDITURES**

CITY COUNCIL

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
GENERAL GOVERNMENT								
101-1110	COUNCIL							
411-10-10	SALARIES & WAGES-COUNCIL	27,534	23,110	24,050	30,000	28,944	33,380	15.3%
411-20-20	SOCIAL SECURITY	1,109	1,190	1,840	2,295	2,214	2,554	15.3%
411-30-xx	TRANSCRIPTION SERVICES (new FY22)	-	-	-	-	-	15,000	
411-30-10	CONTRACT SERVICES-RECORDING EQUIP.	-	8,975	-	-	-	-	
411-30-xx	CONTRACT SERVICE-ADA TRANSITION PLAN	-	-	200	49,700	49,700	-	-100.0%
411-30-20	LEGAL	17,109	25,391	39,119	45,000	17,780	35,000	96.9%
411-60-12	COMPUTER EXPENSE	-	-	8,245	-	-	5,000	
411-68-11	PUBLIC OFFICIALS & LIABILITY INSURANCE	17,067	17,397	18,235	20,400	21,859	25,745	17.8%
411-68-12	CHRISTMAS DECORATIONS	1,100	9,581	-	7,000	-	5,000	
411-68-13	COUNCIL EXPENSE	17,376	18,238	18,335	34,200	19,068	35,000	83.6%
411-68-14	EMPLOYEE RECOGNITION	10,317	16,418	20,167	28,000	13,629	28,000	105.4%
411-68-15	CODIFICATION	9,794	8,077	15,070	15,000	8,971	15,000	67.2%
411-68-16	CARLISLE FIRE COMPANY	140,000	100,000	140,000	140,000	140,000	140,000	0.0%
411-68-17	MUSEUM	26,000	30,000	30,000	30,000	30,000	30,000	0.0%
411-68-19	DOWNTOWN MILFORD INC.	40,000	45,000	45,860	45,860	45,860	54,290	18.4%
411-68-XX	MILFORD PUBLIC LIBRARY	-	-	25,000	25,000	25,000	25,000	0.0%
411-68-34	ECONOMIC DEVELOPMENT	1,713	1,712	1,843	2,000	207	-	-100.0%
411-68-37	ARMORY EXPENSE	12,865	8,061	6,659	9,000	7,336	23,600	221.7%
411-68-39	RESIDENT SURVEY	-	9,975	-	-	-	18,500	
411-68-40	STRATEGIC PLAN	20,000	-	-	-	-	-	
411-68-41	KENT ECONOMIC PARTNERSHIP	-	30,000	30,000	30,000	-	-	
411-68-44	POLICE FACILITY PROMOTIONS	-	-	7,000	-	-	-	
411-68-45	COMMUNITY FESTIVALS	-	-	-	60,000	30,000	60,000	100.0%
411-68-48	EMERGENCY OPS PLAN	-	-	-	11,630	11,630	-	-100.0%
411-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	1,500	1,500	0.0%
411-90-80	COST ALLOCATION: CITY HALL BUILDING	14,678	15,996	17,520	30,014	50,842	17,424	-65.7%
101-1210	ELECTIONS							
414-10-10	SALARIES-ELECTIONS	2,328	4,455	1,467	6,000	-	6,000	
414-60-12	SUPPLIES-ELECTIONS	1,000	2,255	2,022	2,000	810	2,800	245.7%
	TOTAL COUNCIL AND ELECTIONS O & M	359,990	375,831	452,632	623,099	505,349	578,793	14.5%
411-70-40	CAPITAL - EQUIPMENT	-	-	13,010	-	-	-	
	TOTAL COUNCIL AND ELECTIONS BUDGET	359,990	375,831	465,642	623,099	505,349	578,793	14.5%
	TOTAL GENERAL FUND BUDGET	8,836,743	9,363,640	9,746,400	11,073,089	10,116,195	11,780,996	16.5%

CITY OF MILFORD
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 REVENUES

WATER & WASTEWATER DIVISIONS

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
202-0000	WATER DIVISION							
344-10-10	SERVICE BILLINGS	2,805,656	2,891,337	2,843,818	2,930,930	2,946,890	3,004,354	2.0%
344-10-20	LATE PENALTIES	3,387	3,531	2,375	2,500	1,038	2,500	140.8%
344-10-40	CONNECT AND RECONNECT FEES	17,255	17,352	20,300	18,000	57,552	42,400	-26.3%
344-10-45	NEW METER FEE	20,800	36,000	32,000	30,000	35,350	34,500	-2.4%
359-10-99	MISCELLANEOUS	560	-	18,268	-	-	-	
361-10-00	EARNINGS ON INVESTMENTS	17,147	34,701	6,725	3,500	12,201	9,450	-22.6%
390-20-10	TRANSFER FROM CAPITAL RESERVES	-	-	-	19,500	-	-	
	TOTAL WATER REVENUES	<u>2,864,805</u>	<u>2,982,921</u>	<u>2,923,486</u>	<u>3,004,430</u>	<u>3,053,031</u>	<u>3,093,204</u>	1.3%
203-0000	WASTEWATER DIVISION							
344-10-09	KENT COUNTY COST ADJUSTMENTS	1,863,753	1,795,819	1,859,037	1,900,000	1,981,736	1,974,629	-0.4%
344-10-10	SERVICE BILLINGS	2,611,205	2,543,298	2,429,587	2,520,845	2,574,989	2,727,735	5.9%
344-10-20	LATE PENALTIES	5,225	6,345	4,143	4,000	1,712	4,392	156.5%
359-10-99	MISCELLANEOUS	-	-	13,897	-	-	-	
361-10-00	EARNINGS ON INVESTMENTS	2,040	10,086	6,372	3,500	5,755	4,880	-15.2%
390-20 & 10-10	TRANSFER FROM CAPITAL/RESERVES	210,377	-	(15,000)	28,000	-	-	
	TOTAL WASTEWATER REVENUES	<u>4,692,600</u>	<u>4,355,548</u>	<u>4,298,036</u>	<u>4,456,345</u>	<u>4,564,192</u>	<u>4,711,636</u>	3.2%

CITY OF MILFORD
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 EXPENDITURES

WATER DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
202-2020	WATER DIVISION							
432-10-10	SALARIES WAGES	163,070	160,469	176,668	197,756	193,658	211,109	9.0%
432-10-11	SALARIES WAGES-VACATION SELLBACK	714	528	550	-	-	-	
432-10-30	SALARIES WAGES-OVERTIME	16,089	12,325	13,981	16,000	15,076	15,400	2.2%
432-10-40	SALARIES WAGES - VACATION/SICK PAYOUT		372	386	163	163	-	-100.0%
432-10-50	SALARIES WAGES-ON CALL	12,699	10,812	10,684	12,000	10,741	11,000	2.4%
432-30-10	CONTRACT SERVICES	35,182	30,806	50,450	49,875	49,875	64,075	28.5%
432-30-15	SURFACE RESTORATION	-	63,335	22,457	60,000	60,000	60,000	0.0%
432-30-20	LEGAL EXPENSES	-	260	2,483	3,000	2,220	3,000	35.1%
432-30-30	AUDITING	8,000	8,000	6,000	6,000	6,000	10,050	67.5%
432-30-50	ENGINEERING	1,067	6,848	9,252	8,000	2,017	8,000	296.5%
432-40-10	WATER METERS	48,451	29,317	14,992	15,000	15,000	15,000	0.0%
432-40-11	WELLS	16,798	80,491	93,105	85,000	38,338	85,000	121.7%
432-40-12	MAINS	24,605	40,814	9,538	25,000	11,012	25,000	127.0%
432-40-13	CHEMICALS	98,400	95,680	112,801	100,000	100,345	120,000	19.6%
432-40-14	SERVICE CONNECTIONS	5,849	3,692	2,208	10,000	1,546	10,000	546.7%
432-40-15	PUMPING - POWER PURCHASED	243,760	241,615	227,803	250,000	221,344	230,000	3.9%
432-40-29	MAINT. & REPAIR-VEHICLE LABOR	11,078	10,238	9,090	15,000	12,693	15,000	18.2%
432-40-30	MAINT. & REPAIR-VEHICLES	4,495	6,167	6,679	8,000	7,200	8,000	11.1%
432-40-31	MAINT. & REPAIR-BUILDING	6,855	8,176	7,763	10,000	5,560	10,000	79.9%
432-40-34	MAINT. & REPAIR-WATER TOWERS	52,647	62,222	65,070	68,100	68,100	69,000	1.3%
432-50-19	MAINT. & REPAIR - SCADA	12,407	1,934	-	-	-	-	
432-50-20	INSURANCE	13,548	14,344	14,373	18,825	20,663	23,205	12.3%
432-50-30	TELEPHONE	327	329	333	350	344	375	9.2%
432-50-31	CELLPHONE	3,581	3,858	1,918	2,400	1,911	2,000	4.7%
432-50-40	ADVERTISING & PRINTING	625	652	361	1,000	1,149	1,000	-13.0%
432-50-60	SOFTWARE MAINTENANCE	1,781	2,775	-	1,200	1,199	1,115	-7.0%
432-50-90	TRAINING	1,249	860	563	2,500	920	2,500	171.7%
432-60-10	MATERIALS & SUPPLIES	3,144	4,350	3,352	5,000	2,181	5,000	129.2%
432-60-11	GENERAL EXPENSE	706	3,157	1,059	2,000	984	2,000	103.2%
432-60-12	COMPUTERS	-	-	802	-	-	4,000	
432-60-15	POSTAGE	-	-	982	-	-	250	
432-60-17	GASOLINE & OIL	7,911	7,810	6,821	8,000	7,979	8,000	0.3%
432-60-18	UNIFORMS	3,477	1,459	2,265	4,000	3,133	4,000	27.7%
432-60-19	RADIO	-	-	-	1,700	2,240	600	-73.2%
432-60-21	NATURAL GAS (New FY22)	-	-	-	-	-	1,300	
432-60-23	WATER	-	-	1,298	1,310	1,376	1,425	3.6%
432-60-75	SIDEWALKS	-	-	26,975	40,000	10,000	40,000	300.0%
432-69-30	DEBT EXPENSE	641	-	-	-	-	-	
432-69-xx	VEHICLE & EQUIPMENT REPLACEMENT	-	-	-	-	65,605	74,938	14.2%
	TOTAL WATER GENERAL EXPENSE	799,156	913,695	903,062	1,027,179	940,571	1,141,342	21.3%

CITY OF MILFORD
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 EXPENDITURES

WATER DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
202-2020	WATER DIVISION							
	EMPLOYEE BENEFITS							
432-20-10	MEDICAL	41,892	32,168	38,353	40,243	37,738	37,392	-0.9%
432-20-20	SOCIAL SECURITY	15,105	13,520	14,755	17,288	16,802	18,087	7.6%
432-20-30	RETIREMENT	20,914	18,649	20,090	24,329	21,393	23,729	10.9%
432-20-50	UNEMPLOYMENT COMPENSATION	1,034	1,118	1,015	1,129	1,128	1,260	11.7%
432-20-60	WORKMEN'S COMPENSATION	9,730	6,420	7,486	8,795	8,792	8,312	-5.5%
432-20-70	GROUP LIFE INSURANCE	1,198	1,433	1,524	1,668	1,662	1,722	3.6%
432-20-71	VISION	197	190	199	227	216	249	14.9%
	TOTAL EMPLOYEE BENEFITS	90,070	73,498	83,422	93,679	87,732	90,750	3.4%
432-90-20	TRANSFER TO GENERAL FUND	-	-	-	-	300,000	300,000	0.0%
432-90-30	COST ALLOCATION: GENERAL INTERDEPARTMENT/	175,100	185,355	190,916	212,103	212,103	238,364	12.4%
432-90-70	COST ALLOCATION: TECH SERVICES	-	-	163,915	173,560	161,993	185,728	14.7%
432-90-80	COST ALLOCATION: PUBLIC WORKS	108,953	120,636	129,652	206,456	145,264	175,276	20.7%
432-90-82	COST ALLOCATION: CUSTOMER SERVICE	113,098	138,388	138,357	149,232	132,619	139,108	4.9%
	TOTAL WATER O&M EXPENSES	1,286,377	1,431,572	1,609,324	1,862,209	1,980,282	2,270,568	14.7%
	DEBT SERVICE							
432-80-13	1992 CAB BONDS-PRINCIPAL	390,000	-	-	-	-	-	
432-80-02	2012 WASHINGTON ST. LOAN - PRINCIPAL	-	77,180	155,520	157,080	157,080	158,653	1.0%
432-80-03	2012 WASHINGTON ST. LOAN - INTEREST	35,812	26,971	23,754	22,195	22,195	20,620	-7.1%
432-80-23	2012 USDA LOAN - PRINCIPAL	91,585	93,546	95,549	97,590	97,590	99,688	2.1%
432-80-24	2012 USDA LOAN - INTEREST	94,416	92,454	90,451	88,410	88,410	86,312	-2.4%
432-80-29	2019 USDA LEAD SVC LINE REPL - DEBT SVC	-	-	-	-	-	-	
	TOTAL WATER DIVISION DEBT	611,813	290,151	1,666,695	365,275	365,275	365,274	0.0%
	CAPITAL OUTLAY							
432-70-40	CAPITAL OUTLAY-EQUIPMENT	-	19,020	-	-	-	-	
432-70-42	CAPITAL OUTLAY-VEHICLE	-	242,851	177,652	45,000	-	-	
432-70-44	CAPITAL OUTLAY-INFRASTRUCTURE	45,000	-	50,000	69,500	12,620	-	-100.0%
	TO(FROM) RESERVES or FUND BALANCE	921,615	999,327	721,236	662,445	694,854	457,363	-34.2%
	TOTAL WATER DIVISION	2,864,805	2,982,921	2,923,486	3,004,429	3,053,031	3,093,204	1.3%

CITY OF MILFORD
 BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
 EXPENDITURES

SEWER DIVISION

ACCOUNT	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
203-3030	SEWER DIVISION							
432-10-10	SALARIES & WAGES	163,016	160,368	176,391	195,556	193,658	211,109	9.0%
432-10-11	SALARIES & WAGES-VACATION SELLBACK	714	528	550	-	-	-	
432-10-30	SALARIES & WAGES-OVERTIME	13,873	5,126	4,225	8,200	8,195	8,400	2.5%
432-10-40	SALARIES & WAGES-SICK & VACATION PAY	-	372	386	163	163	-	-100.0%
432-10-50	SALARIES & WAGES-ON CALL	12,697	9,436	10,744	12,000	10,697	11,000	2.8%
432-30-10	CONTRACT SERVICES	25,384	19,834	31,579	34,575	38,497	35,000	-9.1%
432-30-15	SURFACE RESTORATION	-	4,490	-	15,000	-	15,000	
432-30-20	LEGAL EXPENSE	-	60	749	6,000	4,110	3,000	-27.0%
432-30-30	AUDITING	8,000	8,000	6,000	14,000	14,000	10,050	-28.2%
432-30-50	ENGINEERING EXPENSE	2,570	6,694	40,562	6,000	1,250	10,000	700.0%
432-xx-xx	I&I STUDY (Moved from CIP FY22)	-	-	-	-	-	250,000	
432-40-12	MAINS	3,262	10,890	9,862	10,000	586	15,000	2461%
432-40-13	CHEMICALS	14,797	5,306	7,485	8,500	8,500	17,500	105.9%
432-40-14	SERVICE CONNECTIONS	455	446	1,988	4,000	1,296	4,000	208.6%
432-40-15	PUMPING - POWER PURCHASED	26,923	27,799	31,021	30,000	35,561	35,000	-1.6%
432-40-17	LIFT STATIONS	30,559	64,669	108,139	80,000	83,016	70,000	-15.7%
432-40-18	FACILITIES	555	4,289	3,428	5,000	2,816	5,000	77.6%
432-40-19	WASTEWATER TREATMENT	1,863,759	1,767,117	1,859,037	1,900,000	1,916,789	1,974,629	3.0%
432-40-20	WASTEWATER TREATMENT-I & I	498,169	869,885	675,333	750,000	995,585	704,943	-29.2%
432-40-29	MAINT. & REPAIRS-VEHICLES LABOR	11,078	10,238	9,090	15,000	7,435	15,000	101.7%
432-40-30	MAINT. & REPAIRS-VEHICLES	4,015	4,064	4,101	5,500	5,200	5,500	5.8%
432-40-32	MAINT. & REPAIRS-EQUIPMENT	2,988	2,056	3,066	5,000	3,454	5,000	44.8%
432-50-19	MAINT. & REPAIRS-SCADA	12,149	8,341	-	-	-	-	
432-50-20	INSURANCE	4,641	5,087	7,817	9,400	12,181	14,580	19.7%
432-50-30	TELEPHONE	256	275	279	300	289	375	29.7%
432-50-40	ADVERTISING & PRINTING	258	-	-	1,000	759	1,000	31.8%
432-50-60	SOFTWARE MAINTENANCE	1,781	2,075	-	-	-	-	
432-50-90	TRAINING	1,072	190	358	1,500	-	1,500	
432-60-10	MATERIALS & SUPPLIES	1,951	2,737	3,269	5,000	461	5,000	985.4%
432-60-11	GENERAL EXPENSES	22	2,471	105	1,500	548	1,500	173.9%
432-60-12	COMPUTERS	-	-	802	-	-	4,000	
432-60-17	GASOLINE & OIL	7,911	7,810	6,821	8,000	7,979	8,000	0.3%
432-60-18	UNIFORMS	2,508	810	1,730	4,000	1,911	4,000	109.3%
432-60-21	NATURAL GAS (New FY22)	-	-	-	-	-	1,300	
432-60-75	SIDEWALKS	-	-	650	1,000	-	1,000	
432-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	20,000	10,000	-50.0%
432-69-30	BOND DEBT SERVICE EXPENSE	1,016	375	375	375	7,798	375	-95.2%
	TOTAL SEWER GENERAL EXPENSE	2,716,379	3,011,838	3,005,942	3,136,569	3,382,732	3,457,760	2.2%

CITY OF MILFORD
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 EXPENDITURES

SEWER DIVISION
 Inc/(Dec)
 FY21

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
203-3030	SEWER DIVISION EMPLOYEE BENEFITS							
432-20-10	MEDICAL	41,892	32,163	38,348	39,848	37,738	37,392	-0.9%
432-20-20	SOCIAL SECURITY	15,104	13,519	14,754	16,523	16,273	17,552	7.9%
432-20-30	RETIREMENT	20,913	18,648	20,089	23,623	21,392	23,254	8.7%
432-20-50	UNEMPLOYMENT COMPENSATION	1,033	1,117	1,014	1,129	1,128	1,260	11.7%
432-20-60	WORKMEN'S COMPENSATION	9,729	6,419	7,485	8,801	8,791	8,039	-8.6%
432-20-70	GROUP LIFE INSURANCE	1,197	1,432	1,523	1,668	1,661	1,722	3.7%
432-20-75	VISION	196	190	198	227	216	249	15.4%
	TOTAL EMPLOYEE BENEFITS	90,064	73,488	83,411	91,819	87,199	89,468	2.6%
432-90-40	COST ALLOCATION: GENERAL INTERDEPAI	175,100	185,355	190,916	212,103	212,103	238,364	12.4%
432-90-70	COST ALLOCATION: TECH SERVICES	-	-	163,915	173,560	161,993	185,728	14.7%
432-90-80	COST ALLOCATION: PUBLIC WORKS	108,953	120,636	129,652	206,456	145,264	175,276	20.7%
432-90-82	COST ALLOCATION: CUSTOMER SERVICE	113,098	138,388	138,357	149,232	132,619	139,108	4.9%
	TOTAL SEWER O&M EXPENSES:	3,203,594	3,529,705	3,712,193	3,969,739	4,121,910	4,285,703	4.0%
	DEBT SERVICE							
432-80-12	2000 STATE REV. FUND LOAN-PRINCIPAL	313,750	-	-	-	-	-	
432-80-04	2016 BOND ISSUE-PRINCIPAL	75,000	185,000	185,000	190,000	190,000	195,000	2.6%
432-80-05	2016 BOND ISSUE-INTEREST	60,938	58,338	54,638	50,890	50,890	47,038	-7.6%
432-80-06	2012 STATE REV. FUND LOAN-PRINCIPAL	50,980	52,004	53,049	54,115	54,115	55,203	2.0%
432-80-07	2012 STATE REV. FUND LOAN-INTEREST	14,724	13,699	12,653	11,590	11,590	10,500	-9.4%
432-80-08	2012 KENT COUNTY BYPASS-PRINCIPAL	24,227	24,777	25,339	25,915	25,915	26,502	2.3%
432-80-09	2012 KENT COUNTY BYPASS-INTEREST	26,714	26,164	25,602	25,030	25,030	24,439	-2.4%
432-80-25	2015 (19/20) USDA LOAN-PRINCIPAL	-	-	5,228	22,575	7,871	30,303	285.0%
432-80-26	2015 (19/20) USDA LOAN-INTEREST	-	-	5,224	26,215	7,807	22,441	187.4%
	TOTAL SEWER DEBT	566,333	359,982	366,733	406,330	373,218	411,426	10.2%
	CAPITAL OUTLAY							
432-70-40	CAPITAL OUTLAY-EQUIPMENT	-	19,020	15,000	-	-	-	
432-70-42	CAPITAL OUTLAY-VEHICLE	59,427	405,000	68,260	-	-	-	
432-70-44	CAPITAL OUTLAY-INFRASTRUCTURE	52,265	-	-	-	-	-	
	TO(FROM) RESERVES or FUND BALANCE	810,981	41,841	135,850	52,276		14,507	
	TOTAL SEWER DIVISION	4,692,600	4,355,548	4,298,036	4,428,345	4,495,128	4,711,636	4.8%

**CITY OF MILFORD
BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
REVENUE**

SOLID WASTE DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
204-0000	SOLID WASTE DIVISION							
344-10-70	SERVICE BILLINGS-COMMERCIAL	43,608	48,317	53,064	55,120	62,109	64,593	4.0%
344-10-71	SERVICE BILLINGS-RESIDENTIAL	1,063,762	1,081,054	1,179,864	1,254,850	1,274,065	1,357,486	6.5%
344-10-72	SERVICE BILLINGS-BULK TRASH	1,200	750	500	500	650	600	-7.7%
344-10-73	CONTAINER REPLACEMENT FEE	560	560	350	300	485	350	-27.8%
344-10-20	LATE PENALTIES	3,968	4,364	3,035	3,000	1,278	3,000	134.7%
344-10-96	SALE OF EQUIPMENT/SCRAP	24,563	2,825	-	-	31,080	-	-100.0%
361-10-00	EARNINGS ON INVESTMENTS	1,937	1,228	3,660	1,000	1,000	600	-40.0%
	LOAN FROM WATER RESERVES	-	-	500,000	-	-		
	TOTAL SOLID WASTE REVENUE:	<u>1,139,598</u>	<u>1,139,098</u>	<u>1,740,473</u>	<u>1,314,770</u>	<u>1,370,667</u>	<u>1,426,629</u>	4.1%

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SOLID WASTE DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
204-4040	SOLID WASTE DIVISION							
432-10-10	SALARIES & WAGES	137,883	201,129	197,081	199,543	173,018	214,789	24.1%
432-10-11	SALARIES & WAGES-VACATION SELLBACK	387	-	-	-	-	-	
432-10-13	SALARIES & WAGES - HOLIDAY BANK PAYC	-	-	84	-	-	-	
432-10-20	SALARIES & WAGES-TEMPORARY	49,380	10,834	12,156	-	-	-	
432-10-30	SALARIES & WAGES-OVERTIME	17,229	12,291	11,284	12,271	12,271	10,000	-18.5%
432-10-31	SALARIES & WAGES-SICK/VACATION PAY	7,316	-	18,208	1,890	1,890	-	-100.0%
432-10-50	SALARIES & WAGES-ON CALL	931	4,762	-	-	-	-	
432-30-10	CONTRACT SERVICE	35,169	21,482	25,361	28,650	29,560	70,080	137.1%
432-30-30	AUDITING	6,000	6,000	6,000	6,000	6,000	7,050	17.5%
432-40-29	MAINT. & REPAIR-VEHICLE LABOR	35,218	30,500	37,600	32,000	36,133	35,000	-3.1%
432-40-30	MAINT. & REPAIR-VEHICLE	40,000	51,117	53,764	59,000	77,333	70,000	-9.5%
432-42-10	LANDFILL FEES	245,438	251,240	273,900	275,000	301,196	315,000	4.6%
432-50-20	INSURANCE	9,134	10,804	6,882	9,425	10,322	11,400	10.4%
432-50-31	CELL PHONE	402	655	1,786	2,100	1,951	2,050	5.1%
432-50-40	ADVERTISING AND PRINTING	4,706	2,861	685	8,000	3,425	6,000	75.2%
432-50-60	SOFTWARE MAINTENANCE	3,411	7,100	9,200	12,250	12,250	12,460	1.7%
432-50-90	TRAINING	811	2,866	367	3,500	1,209	3,000	148.1%
432-60-10	MATERIALS & SUPPLIES	2,575	1,105	2,102	2,500	1,457	2,200	51.0%
432-60-11	GENERAL EXPENSES	544	526	545	750	933	1,000	7.2%
432-60-12	COMPUTERS	-	-	-	-	-	-	
432-60-15	POSTAGE	110	100	24	600	69	150	116.1%
432-60-17	GASOLINE & OIL	30,244	33,773	31,015	35,500	29,606	35,000	18.2%
432-60-18	UNIFORMS	2,704	3,354	4,018	5,000	3,170	5,000	57.7%
432-60-21	NATURAL GAS	2,167	1,224	1,420	1,400	3,895	to Street/W/S	
432-61-10	TRASH & RECYCLING CONTAINERS	42,059	56,546	34,887	38,000	36,785	28,500	-22.5%
432-61-11	YARD WASTE CONTAINERS	6,805	12,437	-	-	-	9,000	
432-69-20	OFFICE FURNITURE	-	-	-	-	-	-	
432-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	75,000	30,000	-60.0%
432-60-71	LOAN PAYBACK WATER RESERVES	-	-	-	71,430	71,430	71,430	0.0%
	TOTAL SOLID WASTE GENERAL EXP	680,623	722,706	728,369	804,809	888,905	939,109	5.6%

CITY OF MILFORD
 BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
 EXPENDITURES

SOLID WASTE DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
204-4040	SOLID WASTE DIVISION							
	EMPLOYEE BENEFITS							
432-20-10	MEDICAL	40,272	48,743	58,175	49,002	40,682	55,474	36.4%
432-20-20	SOCIAL SECURITY	12,210	17,341	17,358	16,368	14,319	16,966	18.5%
432-20-30	RETIREMENT	17,696	26,721	22,678	26,863	18,733	24,840	32.6%
432-20-50	UNEMPLOYMENT COMPENSATION	980	1,561	1,803	1,530	1,512	1,534	1.4%
432-20-60	WORKMEN'S COMPENSATION	7,507	7,614	8,807	8,241	6,544	7,800	19.2%
432-20-70	GROUP LIFE INSURANCE	987	1,917	1,656	1,593	1,457	1,754	20.4%
432-20-75	VISION	196	294	257	294	211	303	43.7%
	TOTAL EMPLOYEE BENEFITS	79,848	104,191	110,734	103,891	83,459	108,672	30.2%
432-90-50	COST ALLOCATION: GENERAL INTERDEPA	103,000	106,090	109,273	118,383	118,383	130,221	10.0%
432-90-80	COST ALLOCATION: PUBLIC WORKS	100,080	100,530	76,269	121,445	85,449	101,486	18.8%
432-90-82	COST ALLOCATION: CUSTOMER SERVICE	113,176	114,221	138,357	149,232	132,619	138,929	4.8%
	TOTAL SOLID WASTE O&M EXPENSES:	1,076,727	1,147,738	1,163,002	1,297,760	1,308,815	1,418,417	8.4%
	CAPITAL OUTLAY							
432-70-40	CAPITAL-EQUIPMENT	8,860	-	-	-	-	-	
432-70-42	CAPITAL-VEHICLE	254,653	-	355,763	-	-	-	
432-90-10	CAPITAL OUTLAY-TRANSFER TO RESERVE	-	-	-	18,900	-	-	
	TOTAL SOLID WASTE CAPITAL	263,513	-	355,763	-	-	-	
	TO(FROM) RESERVES or FUND BALANCE	(200,642)	(8,640)	221,708	-	-	8,212	
	TOTAL SOLID WASTE EXPENSES	1,139,598	1,139,098	1,740,473	1,316,660	1,308,815	1,426,629	9.0%

**CITY OF MILFORD
BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
REVENUE**

ELECTRIC DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
205-0000	ELECTRIC DIVISION REVENUE							
344-10-10	SERVICE BILLING	24,946,717	25,807,168	24,418,095	23,854,998	22,464,649	22,113,448	-1.6%
344-10-16	FACILITY CHARGE	-	-	177,504	175,900	2,155,723	2,356,205	9.3%
344-10-20	LATE PENALTIES	49,400	54,828	37,180	40,000	20,307	45,900	126.0%
344-10-30	RETURNED CHECKS FEES	3,550	5,450	5,350	4,500	4,050	4,670	15.3%
344-10-40	CONNECTION FEES	351,077	157,536	114,629	135,000	106,635	114,123	7.0%
344-10-41	UNDERGROUND FEES	54,500	74,000	57,000	65,000	62,000	61,700	-0.5%
344-10-96	SALE OF EQUIPMENT/SCRAP	-	-	37,397	10,000	38,649	10,000	-74.1%
359-10-99	MISCELLANEOUS	-	5,668	796	-	252	-	-100.0%
361-10-00	EARNINGS ON INVESTMENTS	30,667	81,442	61,387	25,000	26,231	18,360	-30.0%
390-10-10	TRANSFER FROM RESERVES	-	103,283	-	-	-	-	
	TOTAL ELECTRIC DIVISION REVENUE	<u>25,435,910</u>	<u>26,289,375</u>	<u>24,909,338</u>	<u>24,310,398</u>	<u>24,878,496</u>	<u>24,724,407</u>	-0.6%

**CITY OF MILFORD
BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
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ELECTRIC DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
205-5050	ELECTRIC DIVISION							
432-10-10	SALARIES & WAGES	839,132	813,654	724,770	721,046	707,994	837,533	18.3%
432-10-11	SALARIES & WAGES-VACATION SELLBAC	3,610	3,276	1,920	3,295	3,246	2,082	-35.9%
432-10-30	SALARIES & WAGES-OVERTIME	35,456	38,189	32,009	33,700	33,686	35,000	3.9%
432-10-40	SALARIES & WAGES-SICK/VACATION PAY	933	18,778	11,177	10,481	10,478	-	-100.0%
432-10-50	SALARIES & WAGES-ON CALL	40,246	41,636	37,079	43,584	43,584	45,000	3.2%
432-30-10	CONTRACT SERVICES	23,396	23,355	48,703	33,650	26,488	35,000	32.1%
432-30-12	SMARTMETERING	6,955	10,555	108,982	to T/S	-	to T/S	
432-30-20	LEGAL SERVICE	4,764	880	3,793	10,000	1,351	7,500	455.3%
432-30-30	AUDITING	7,429	8,169	6,454	6,000	6,000	7,050	17.5%
432-30-50	ENGINEERING SERVICE	7,772	10,959	6,321	15,000	7,503	15,000	99.9%
432-40-10	METERS	16,482	15,498	140	-	-	-	
432-40-29	MAINT. & REPAIRS-VEHICLE LABOR	33,753	23,700	22,680	25,000	24,800	25,000	0.8%
432-40-30	MAINT. & REPAIRS-VEHICLES	23,989	30,532	24,124	30,000	23,867	30,000	25.7%
432-44-20	RENTAL OF EQUIPMENT	2,489	-	-	2,500	-	2,500	
432-50-09	TREE PLANTING	-	-	-	33,800	-	35,000	
432-50-10	TRAFFIC SIGNALS	1,992	-	-	2,500	-	45,000	
432-50-11	SUB-STATIONS	37,268	27,029	3,421	33,800	4,350	35,000	704.6%
432-50-12	DISTRIBUTION LINES	307,374	230,324	303,075	325,000	268,190	325,000	21.2%
432-50-13	ENVIRONMENTAL COMPLIANCE	30,200	39,733	40,892	38,800	20,520	40,000	94.9%
432-50-14	VEGETATION CONTROL	65,107	83,252	95,102	93,400	93,400	15,000	-83.9%
432-50-15	WAREHOUSE EXPENSE	898	1,020	2,694	7,000	99	7,000	6947.0%
432-50-17	FIBER MAINTENACE	1,068	5,203	-	-	-	-	
432-50-19	SCADA	-	9,928	-	-	-	-	
432-50-20	INSURANCE	70,739	72,144	73,803	82,975	81,218	89,990	10.8%
432-50-30	TELEPHONE	2,791	2,804	2,879	2,900	2,833	3,025	6.8%
432-50-31	CELLPHONE	3,100	3,830	4,279	3,200	3,003	2,675	-10.9%
432-50-40	ADVERTISING & PRINTING	593	12	2,407	2,500	1,467	2,500	70.4%
432-50-60	SOFTWARE MAINTENANCE	3,596	4,358	-	3,850	3,770	810	-78.5%
432-50-90	TRAINING	22,765	20,208	20,830	20,000	8,173	20,000	144.7%
432-60-10	MATERIALS & SUPPLIES	3,462	1,665	274	3,500	352	3,500	894.8%
432-60-11	GENERAL EXPENSE	1,442	1,880	780	2,000	1,757	2,000	13.8%
	ELECTRIC GENERAL CONTINUED	1,598,801	1,542,571	1,578,588	1,589,481	1,378,129	1,668,165	21.0%

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ELECTRIC DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
205-5050	ELECTRIC GENERAL CONTINUED							
432-60-17	GASOLINE & OIL	21,082	17,999	17,033	20,000	14,332	20,000	39.5%
432-60-18	UNIFORMS & SAFETY GEAR	22,425	21,585	23,762	32,500	23,839	32,500	36.3%
432-60-19	RADIO	-	601	3,003	2,000	1,965	2,000	1.8%
432-60-23	WATER	2,697	2,560	2,217	2,500	2,116	2,500	18.2%
432-60-25	SMALL TOOLS	7,447	11,684	6,265	7,500	6,328	7,500	18.5%
432-60-75	SIDEWALKS	-	-	11,700	20,000	-	10,000	
432-60-90	COMPUTER	-	-	-	1,600	1,443	2,000	38.6%
432-69-20	OFFICE EQUIPMENT	2,980	22,373	1,096	2,500	175	-	-100.0%
432-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	150,000	150,000	0.0%
432-69-30	BANK CHARGES-BOND ISSUE	375	375	375	375	375	375	0.0%
432-80-30	METER DEPOSIT INTEREST EXPENSE	708	726	749	500	744	700	-5.9%
	TOTAL ELECTRIC GENERAL EXPENSE	1,656,515	1,620,474	1,644,788	1,678,956	1,579,447	1,895,740	20.0%
	EMPLOYEE BENEFITS							
432-20-10	MEDICAL	149,375	139,037	135,611	129,393	110,018	151,839	38.0%
432-20-20	SOCIAL SECURITY	71,598	71,477	62,580	62,622	61,123	70,027	14.6%
432-20-30	RETIREMENT	101,284	101,776	88,758	90,605	85,464	90,709	6.1%
432-20-50	UNEMPLOYMENT COMPENSATION	3,949	3,838	3,883	2,940	2,937	3,913	33.2%
432-20-60	WORKMEN'S COMPENSATION	42,872	35,031	34,534	31,598	31,258	31,938	2.2%
432-20-70	GROUP LIFE INSURANCE	5,923	7,064	3,844	5,932	5,924	6,758	14.1%
432-20-75	VISION	829	747	525	649	552	742	34.5%
	TOTAL EMPLOYEE BENEFITS	375,830	358,970	329,735	323,739	297,275	355,925	19.7%
	TRANSFERS TO OTHER FUNDS							
432-90-20	TRANSFER TO GENERAL FUND	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0.0%
432-90-60	COST ALLOCATION: GENERAL INTERDEF	370,800	393,920	405,738	443,936	443,936	529,210	19.2%
432-90-70	COST ALLOCATION: TECH SERVICES	-	-	327,819	347,120	323,986	371,456	14.7%
432-90-80	COST ALLOCATION: PUBLIC WORKS	151,317	167,552	251,858	400,768	281,983	366,583	30.0%
432-90-82	COST ALLOCATION: CUSTOMER SERVICE	419,454	469,147	507,375	547,185	486,270	512,543	5.4%
	TOTAL TRANSFERS	3,441,571	3,530,619	3,992,790	4,239,009	4,036,175	4,279,791	6.0%
	TOTAL ELECTRIC O&M EXPENSE:	5,473,916	5,510,063	5,967,313	6,241,704	5,912,896	6,531,457	10.5%

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ELECTRIC DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
205-5050	ELECTRIC DIVISION							
	POWER PURCHASED							
432-50-16	DEMEC	17,315,409	16,924,718	16,194,126	16,800,000	16,375,685	16,844,386	2.9%
	DEBT SERVICE							
432-80-21	2011 BOND DEBT-PRINCIPAL	85,000	215,000	220,000	225,000	225,000	230,000	2.2%
432-80-22	2011 BOND DEBT-INTEREST	107,965	104,965	100,615	96,165	96,165	91,615	-4.7%
	TOTAL BOND DEBT	192,965	319,965	320,615	321,165	321,165	321,615	0.1%
	CAPITAL OUTLAY							
432-70-40	EQUIPMENT	30,000	100,000	133,827	20,000	20,000	-	-100.0%
432-70-42	VEHICLES	229,367	298,615	452,845	289,000	252,091	-	-100.0%
432-70-44	PROJECTS/INRASTRUCTURE	152,739	93,042	75,000	370,000	101,759	-	-100.0%
	TOTAL ELECTRIC FUND CAPITAL	412,106	491,657	661,672	679,000	373,850	-	-100.0%
	TO(FROM) RESERVES or FUND BALANCE	2,041,514	3,042,972	1,765,612	268,529	1,894,900	1,026,949	-45.8%
	TOTAL ELECTRIC FUND EXPENDITURES	25,435,910	26,289,375	24,909,338	24,310,398	24,878,496	24,724,407	-0.6%

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TECH SERVICES INTERSERVICE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
223-6220	TECH SERVICES INTERSERVICE FUND					
436-10-10	SALARIES & WAGES	156,459	165,142	169,727	180,304	6.2%
436-10-11	VACATION SELL BACK	986	-	-	1,186	
436-10-30	SALARIES & WAGES-OVERTIME	3,119	2,937	2,937	3,000	2.1%
436-10-50	SALARIES & WAGES-ON CALL	7,116	7,200	8,961	9,000	0.4%
436-30-10	CONTRACT SERVICES	2,185	8,650	2,901	5,000	72.3%
436-30-12	SMART METERING	495	4,000	2,563	15,000	485.3%
436-30-30	AUDITING SERVICE	-	1,000	1,000	1,175	17.5%
436-40-10	METERS	90,603	105,000	104,000	105,000	1.0%
436-40-29	MAINT.&REPAIR-VEHICLES LABOR	2,520	2,000	3,200	3,500	9.4%
436-40-30	MAINT.&REPAIR-VEHICLES	1,526	2,000	613	2,000	226.3%
436-50-17	FIBER MAINTENANCE	11,414	8,000	1,139	25,000	2094.8%
436-50-19	SCADA MAINTENANCE	5,369	18,000	11,145	25,000	124.3%
436-50-20	INSURANCE	1,686	2,575	3,228	3,665	13.5%
436-50-31	CELLPHONE	-	1,550	1,509	2,100	39.2%
436-50-60	SOFTWARE MAINTENANCE	129,514	173,000	173,000	180,000	4.0%
436-50-90	TRAINING	150	3,000	-	2,500	
436-60-10	MATERIALS & SUPPLIES	482	2,500	35	500	1332.4%
436-60-17	GAS & OIL	2,322	3,000	2,550	3,000	17.6%
436-60-18	UNIFORMS & SAFETY GEAR	1,441	5,250	3,318	5,250	58.2%
436-60-19	RADIO	200	1,000	-	1,000	
436-60-25	SMALL TOOLS	24	2,500	124	2,500	1916.1%
436-60-90	COMPUTERS	-	5,000	3,382	2,500	-26.1%
436-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	10,500	5,250	-50.0%
436-90-20	OFFICE FURNITURE & EQUIPMENT	-	-	-	750	
436-90-81	COST ALLOCATION: PUBLIC WORKS	65,836	97,156	68,359	81,189	18.8%
	TOTAL ADMIN. GEN. EXPENSE	483,447	620,460	574,191	665,368	15.9%

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TECH SERVICES INTERSERVICE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
223-6220	TECH SERVICES INTERSERVICE FUND					
	EMPLOYEE BENEFITS					
436-20-10	MEDICAL	31,125	29,396	29,396	30,572	4.0%
436-20-20	SOCIAL SECURITY	13,300	13,894	13,894	15,281	10.0%
436-30-30	RETIREMENT	20,351	21,729	21,729	22,461	3.4%
436-20-50	UNEMPLOYMENT COMPENSATION	828	840	840	939	11.8%
436-20-60	WORKMAN'S COMPENSATION	6,533	6,428	6,428	6,734	4.8%
436-20-70	GROUP LIFE INSURANCE	1,186	1,308	1,308	1,371	4.8%
436-20-75	VISION	185	185	185	185	0.0%
	TOTAL EMPLOYEE BENEFITS	<u>73,508</u>	<u>73,780</u>	<u>73,781</u>	<u>77,543</u>	5.1%
	TOTAL TECH SERVICES - O & M	556,955	694,240	647,972	742,911	14.7%
416-70-42	CAPITAL-VEHICLES	63,088	-	-	-	
	TOTAL TECH SERVICES	<u>620,043</u>	<u>694,240</u>	<u>647,972</u>	<u>742,911</u>	14.7%
223-0000	LESS INTERSERVICE BILLING					
331-10-20	INTERSERVICE-WATER	(155,011)	(173,560)	(161,993)	(185,728)	14.7%
331-10-30	INTERSERVICE-SEWER	(155,011)	(173,560)	(161,993)	(185,728)	14.7%
331-10-50	INTERSERVICE-ELECTRIC	(310,022)	(347,120)	(323,986)	(371,456)	14.7%
	TOTAL INTERSERVICE BILLING	<u>(620,043)</u>	<u>(694,240)</u>	<u>(647,972)</u>	<u>(742,911)</u>	14.7%
	NET INTERSERVICE ACTIVITY	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	

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GARAGE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
221-6010	GARAGE-INTERSERVICE FUND							
434-10-10	SALARIES & WAGES	61,735	53,341	55,698	57,337	57,242	97,251	69.9%
434-10-11	SALARIES & WAGES-VACATION SELLBACK:	1,307	-	-	-	-	-	
434-10-30	SALARIES & WAGES-OVERTIME	5,752	1,614	140	1,300	704	700	-0.6%
434-10-40	SALARIES & WAGES-SICK & VACATION PA	10,726	-	-	-	-	-	
434-30-10	CONTRACT SERVICES	320	330	260	500	500	600	20.0%
434-30-30	AUDITING	2,000	2,000	2,000	2,000	2,000	2,350	17.5%
434-40-29	MAINT. & REPAIR-GARAGE LABOR	3,540	1,200	900	-	-	-	
434-40-30	MAINT. & REPAIR-VEHICLES	69	432	1,771	2,000	1,500	2,000	33.3%
434-40-31	MAINT. & REPAIR-BUILDING	595	397	9,207	3,000	2,975	3,000	0.8%
434-40-34	FACILITY MAINT. & REPAIR - GAS TANKS	1,623	4,466	5,698	6,800	6,893	3,000	-56.5%
434-50-20	INSURANCE	1,224	4,037	1,268	4,150	3,102	3,355	8.2%
434-50-30	TELEPHONE	183	184	187	200	193	225	16.6%
434-50-31	CELLPHONE	252	396	591	550	488	1,025	110.1%
434-50-60	SOFTWARE MAINTENANCE	-	-	12,954	16,050	16,050	21,451	33.7%
443-50-90	TRAINING	-	3,169	198	3,000	-	4,500	
434-60-10	MATERIALS & SUPPLIES	1,948	2,989	2,152	3,000	3,984	3,000	-24.7%
434-60-12	COMPUTER	-	1,758	-	-	-	1,500	
434-60-17	GASOLINE & OIL	1,110	806	865	1,200	723	1,200	66.0%
434-60-18	UNIFORMS & EQUIPMENT	953	1,323	1,280	1,500	1,178	3,000	154.7%
434-60-60	GARAGE EXPENSE	3,719	11,891	6,126	6,000	7,955	6,000	-24.6%
434-60-70	LOAN PAYBACK ELECTRIC RESERVES	-	-	10,000	10,000	10,000	10,000	0.0%
434-90-80	COST ALLOCATION: PUBLIC WORKS	54,466	69,393	41,142	60,722	42,725	50,743	18.8%
434-95-70	FUEL MASTER SYSTEM	-	14,480	-	-	-	-	
434-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	3,333	3,333	0.0%
	TOTAL GARAGE ADMIN EXPENSE:	151,522	174,206	152,437	179,309	161,544	218,233	35.1%
	EMPLOYEE BENEFITS							
434-20-10	MEDICAL	19,884	23,388	23,388	21,731	15,120	23,271	53.9%
434-20-20	SOCIAL SECURITY	5,736	4,375	4,645	4,495	4,433	7,260	63.8%
434-20-30	RETIREMENT	7,817	6,293	6,732	6,875	6,853	9,021	31.6%
434-20-50	UNEMPLOYMENT COMPENSATION	291	280	284	280	280	626	123.6%
434-20-60	WORKMEN'S COMPENSATION	3,678	2,369	2,407	2,282	2,283	3,383	48.2%
434-20-70	GROUP LIFE INSURANCE	452	506	183	389	342	323	-5.7%
434-20-75	VISION	67	62	62	62	62	108	75.0%
	TOTAL EMPLOYEE BENEFITS	37,925	37,273	37,701	36,114	29,372	43,992	49.8%
434-40-34	CAPITAL - EQUIPMENT	-	41,859	-	-	-	-	
	TOTAL GARAGE	189,447	253,338	190,138	215,423	190,916	262,225	37.4%
331-10-10	LESS INTERSERVICE BILLING	(189,447)	(253,338)	(190,138)	(215,423)	(190,916)	(262,225)	37.4%
	NET INTERSERVICE ACTIVITY:	-	-	-	-	-	-	

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PUBLIC WORKS

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
222-6120	PW COST ALLOCATION							
435-10-10	SALARIES & WAGES	292,924	349,320	440,391	513,061	486,313	552,493	13.6%
435-10-11	SALARIES & WAGES-VACATION SELLBACK	-	1,549	-	-	-	-	
435-10-20	SALARIES & WAGES-TEMP WAGES	1,530	1,027	-	-	-	594	
435-10-30	SALARIES & WAGES-OVERTIME	233	1,555	405	800	231	2,000	764.2%
435-10-40	SALARIES & WAGES-SICK & VACATION PA	-	14,335	934	500	499	-	-100.0%
435-30-10	CONTRACT SERVICES	8,030	8,350	9,061	9,270	6,437	9,400	46.0%
435-30-15	CLEANING	16,620	26,397	30,319	35,800	32,352	36,400	12.5%
435-30-20	LEGAL	-	990	743	200	-	-	
435-30-30	AUDITING	3,000	4,000	4,000	4,000	4,000	4,700	17.5%
435-30-50	ENGINEERING	2,173	9,256	39	2,500	-	2,500	
435-40-29	MAINT. & REPAIR-GARAGE LABOR	-	-	-	1,000	300	1,000	233.3%
435-40-30	MAINT. & REPAIR-VEHICLES	-	-	-	900	150	900	500.0%
435-40-31	MAINT. & REPAIR-BUILDING	28,128	26,176	13,736	25,080	21,816	23,730	8.8%
435-40-34	FACILITY MAINTENANCE	-	14,322	4,607	71,000	-	89,000	
435-50-20	INSURANCE	2,660	3,008	774	1,725	1,938	2,325	19.9%
435-50-30	TELEPHONE	1,164	1,173	1,189	1,200	1,227	1,350	10.1%
435-50-31	CELLPHONE	-	180	1,610	2,000	1,836	2,050	11.7%
435-50-40	ADVERTISING	-	1,470	949	600	39	800	1969.7%
435-50-60	SOFTWARE MAINTENANCE	4,425	8,552	60	1,930	1,612	3,555	120.5%
435-50-90	TRAINING	2,961	3,823	4,508	9,800	3,053	6,665	118.3%
435-60-10	MATERIALS & SUPPLIES	7,714	7,816	7,561	8,500	10,387	8,500	-18.2%
435-60-11	GENERAL EXPENSE	1,897	2,148	1,633	2,500	880	2,500	184.2%
435-60-13	COPIER	2,271	3,577	3,577	3,600	3,600	3,600	0.0%
435-60-15	POSTAGE	605	705	2,598	2,000	1,828	2,000	9.4%
435-60-17	GASOLINE & OIL	-	-	-	300	720	4,000	455.4%
435-60-18	UNIFORMS	157	484	722	1,100	1,018	1,400	37.6%
435-60-19	RADIO	715	423	279	1,200	1,000	1,200	20.0%
435-60-21	NATURAL GAS	27,149	21,334	17,015	24,000	20,215	21,500	6.4%
435-60-22	ELECTRIC	45,944	43,703	51,355	54,250	49,887	49,500	-0.8%
435-60-23	WATER/SEWER	4,264	4,292	4,627	4,700	4,787	5,000	4.4%
435-60-90	COMPUTERS	8,281	2,580	3,006	-	1,935	1,600	-17.3%
435-69-20	OFFICE EQUIPMENT	507	2,019	-	1,000	-	1,000	
435-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	1,500	1,500	0.0%
	PUBLIC WORKS EXPENSES	463,352	564,564	605,698	784,516	659,558	842,763	27.8%

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222-6120	PW COST ALLOCATION							
	EMPLOYEE BENEFITS							
435-20-10	MEDICAL	35,401	48,278	78,196	105,776	78,195	87,876	12.4%
435-20-20	SOCIAL SECURITY	22,989	28,446	33,848	38,844	37,259	41,335	10.9%
435-20-30	RETIREMENT	28,798	36,801	42,016	52,619	39,274	45,776	16.6%
435-20-50	UNEMPLOYMENT COMPENSATION	2,074	1,905	3,090	3,296	3,153	2,937	-6.8%
435-20-60	WORKMEN'S COMPENSATION	2,079	2,014	4,094	8,049	5,273	7,963	51.0%
435-20-70	GROUP LIFE INSURANCE	1,921	2,855	3,955	4,059	3,957	4,274	8.0%
435-20-75	VISION	232	288	375	515	427	525	22.9%
	TOTAL EMPLOYEE BENEFITS	<u>93,494</u>	<u>120,587</u>	<u>165,574</u>	<u>213,158</u>	<u>167,539</u>	<u>190,685</u>	<u>13.8%</u>
	CAPITAL OUTLAY							
435-70-20	CAPITAL-BUILDING	-	-	-	181,773	-	-	
435-70-42	CAPITAL-VEHICLE	-	-	-	35,000	27,396	-	-100.0%
222-0000	TOTAL PUBLIC WORKS COST	<u>566,968</u>	<u>685,151</u>	<u>771,272</u>	<u>1,214,447</u>	<u>854,493</u>	<u>1,033,448</u>	<u>20.9%</u>
331-10-10	INTERSERVICE-GARAGE	(51,027)	(61,664)	(41,142)	(60,722)	(42,725)	(50,743)	18.8%
331-10-20	INTERSERVICE-WATER	(102,054)	(123,327)	(129,652)	(206,456)	(145,264)	(173,901)	19.7%
331-10-30	INTERSERVICE-SEWER	(102,054)	(123,327)	(129,652)	(206,456)	(145,264)	(173,901)	19.7%
331-10-40	INTERSERVICE-SOLID WASTE	(85,045)	(102,773)	(76,269)	(121,445)	(85,449)	(101,486)	18.8%
331-10-50	INTERSERVICE-ELECTRIC	(141,742)	(171,288)	(251,858)	(400,768)	(281,983)	(350,743)	24.4%
331-10-60	INTERSERVICE-STREETS	(85,045)	(102,773)	(68,639)	(109,300)	(76,904)	(91,337)	18.8%
331-10-92	INTERSERVICE-PLANNING	-	-	(8,224)	(12,144)	(8,545)	(10,149)	18.8%
331-10-95	INTERSERVICE-TECH SERVICES	-	-	(65,836)	(97,156)	(68,359)	(81,189)	18.8%
	TOTAL INTERSERVICE BILLINGS	<u>(566,968)</u>	<u>(685,151)</u>	<u>(771,272)</u>	<u>(1,214,447)</u>	<u>(854,493)</u>	<u>(1,033,448)</u>	<u>20.9%</u>
	NET INTERSERVICE ACTIVITY	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	

CITY OF MILFORD
 BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
 EXPENDITURES

CUSTOMER SERVICE INTERSERVICE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
CUSTOMER SERVICE INTERSERVICE FUND								
224-1410	ADMINISTRATION							
416-10-10	SALARIES & WAGES	341,215	350,886	435,071	423,932	390,558	430,432	10.2%
416-10-11	SALARIES & WAGES-VACATION SELLBACK	-	1,979	832	868	868	903	4.0%
416-10-20	SALARIES & WAGES - TEMPORARY WAGES	-	20,954	262	7,540	7,540	-	-100.0%
416-10-30	SALARIES & WAGES-OVERTIME	5,346	39,194	9,398	5,000	4,067	5,000	22.9%
416-10-40	SALARIES & WAGES-SICK & VACATION PAYC	9,255	-	11,546	-	-	-	
416-10-50	SALARIES & WAGES-ON CALL	2,670	2,609	-	-	-	-	
416-30-10	CONTRACT SERVICES	22,586	20,696	20,464	17,265	15,644	36,600	134.0%
416-30-11	TAX ASSESSOR SERVICES	-	-	-	32,200	30,267	347,200	1047.1%
416-30-12	CONTRACT SERVICES-PINNACLE	46,807	48,596	49,255	53,000	52,066	55,000	5.6%
416-30-13	CONTRACT SERVICES-SOFTWARE CONSUL	-	-	10,700	2,500	-	12,500	
435-30-15	CLEANING	-	-	-	-	-	6,750	
416-30-20	LEGAL-COLLECTION LAWYER	5,659	1,478	6,263	6,000	2,307	6,000	160.1%
416-30-30	AUDITING SERVICE	2,000	3,000	3,000	3,000	3,000	3,525	17.5%
416-30-60	COLLECTION EXPENSE	3,591	2,102	2,648	4,000	2,573	4,000	55.5%
416-40-29	MAINT.&REPAIR-VEHICLE LABOR	3,885	1,350	450	1,000	507	1,000	97.4%
416-40-30	MAINT.&REPAIR-VEHICLES	812	64	39	900	107	900	741.1%
416-40-31	BUILDING MAINTENANCE	220	1,113	2,510	3,000	173	3,095	1685.6%
416-50-20	INSURANCE	3,364	3,520	3,856	4,375	4,369	4,750	8.7%
416-50-30	TELEPHONE	2,183	2,193	2,753	2,500	2,298	2,500	8.8%
416-50-31	CELLPHONE	252	252	-	-	-	-	
416-50-61	PITNEY BOWES EQUIPMENT	2,579	2,562	3,404	3,500	3,296	3,500	6.2%
416-50-62	CAMA TAX SOFTWARE (CLT)	-	-	-	7,980	7,980	8,380	5.0%
416-50-90	TRAINING	2,469	105	704	2,500	533	1,000	87.5%
416-60-10	MATERIALS & SUPPLIES	11,906	12,951	9,400	10,735	5,988	10,000	67.0%
416-60-11	GENERAL EXPENSE	829	1,102	948	1,000	1,055	1,000	-5.2%
416-60-12	COMPUTER	8,779	10,527	5,454	5,000	5,000	18,000	260.0%
416-60-13	COPIER	5,567	6,282	4,439	6,500	3,770	3,780	0.3%
416-60-15	POSTAGE	11,136	10,728	10,496	11,500	7,931	10,000	26.1%
416-60-17	GAS & OIL	2,154	1,048	153	300	228	300	31.8%
416-60-19	TAX EXPENSE (new account FY21)	-	-	-	4,500	3,261	4,000	22.6%
416-60-18	UNIFORMS	1,023	1,993	-	-	-	-	
416-60-22	ELECTRIC	11,390	11,775	9,717	12,000	9,461	9,800	3.6%
416-60-23	WATER/SEWER	374	311	271	400	310	325	4.7%
416-69-20	OFFICE EQUIPMENT	-	-	-	3,000	-	5,000	
416-69-30	BANK CHARGES-CREDIT CARD FEES	67,199	70,912	74,237	84,000	79,288	84,000	5.9%
416-69-xx	VEHICLE & EQUIP REPLACEMENT	-	-	-	-	1,500	1,500	0.0%
	TOTAL ADMIN. GEN. EXPENSE	575,250	630,282	678,270	719,995	645,946	1,080,740	67.3%

CITY OF MILFORD
 BUDGET FISCAL YEAR 2021 - 2022 WORKING COPY
 EXPENDITURES

BILLING INTERSERVICE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
224-1410	BILLING INTERSERVICE FUND EMPLOYEE BENEFITS							
416-20-10	MEDICAL	122,433	130,842	134,255	137,587	112,962	111,283	-1.5%
416-20-20	SOCIAL SECURITY	26,455	29,109	33,263	31,247	30,832	31,894	3.4%
416-20-30	RETIREMENT	38,451	42,637	49,717	49,006	43,357	45,184	4.2%
416-20-50	UNEMPLOYMENT COMPENSATION	2,455	2,317	2,831	2,800	2,520	3,130	24.2%
416-20-60	WORKMAN'S COMPENSATION	2,730	2,296	714	675	535	557	4.0%
416-20-70	GROUP LIFE INSURANCE	2,439	3,322	3,403	3,515	3,314	3,365	1.5%
416-20-75	VISION	494	494	567	556	494	556	12.5%
	TOTAL EMPLOYEE BENEFITS	<u>195,457</u>	<u>211,017</u>	<u>224,750</u>	<u>225,386</u>	<u>194,015</u>	<u>195,969</u>	1.0%
	TOTAL CUSTOMER SERVICE - O & M	770,707	841,299	903,020	945,381	839,962	1,276,709	52.0%
416-70-20	CAPITAL-BUILDING	-	16,675	-	31,500	26,450	-	-100.0%
416-70-40	CAPITAL-EQUIPMENT	-	-	14,205	18,000	17,716	-	-100.0%
	TOTAL CUSTOMER SERVICE EXPENSES	<u>770,707</u>	<u>857,974</u>	<u>917,225</u>	<u>994,881</u>	<u>884,128</u>	<u>1,276,709</u>	44.4%
224-0000	LESS INTERSERVICE BILLING							
331-10-11	INTERSERVICE-GENERAL	-	-	-	-	-	(347,200)	
331-10-20	INTERSERVICE-WATER	(115,606)	(128,696)	(137,584)	(149,232)	(132,619)	(139,019)	4.8%
331-10-30	INTERSERVICE-SEWER	(115,606)	(128,696)	(137,584)	(149,232)	(132,619)	(139,019)	4.8%
331-10-40	INTERSERVICE-SOLID WASTE	(115,606)	(128,696)	(137,584)	(149,232)	(132,619)	(138,929)	4.8%
331-10-50	INTERSERVICE-ELECTRIC	(423,889)	(471,886)	(504,474)	(547,185)	(486,270)	(512,543)	5.4%
	TOTAL INTERSERVICE BILLING	<u>(770,707)</u>	<u>(857,974)</u>	<u>(917,225)</u>	<u>(994,881)</u>	<u>(884,128)</u>	<u>(1,276,709)</u>	44.4%
	NET INTERSERVICE ACTIVITY	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	

FY22 CIP: BY FUND/DIV & FUNDING SOURCE

	Electric Reserves	Water Reserves	Sewer Reserves	SW Reserves	Gen Fnd Reserves	Equip Repl Res	Bond Funding	Grant - ARPA	Grant - Fed/Oth	Grant - Green	Grant - MSA	GRAND TOTAL (\$)
ENTERPRISE FUNDS SUBTOTAL	540,000					101,000		1,155,000		10,000		1,806,000
ELECTRIC	540,000									10,000		550,000
EV Charging Stations Downtown	10,000									10,000		20,000
GIS/Mapping - Smart Metering	150,000											150,000
LED Streetlight Replacements	30,000											30,000
Traffic Signal Upgrades; DelDOT Transition	350,000											350,000
SEWER						45,000		290,000				335,000
Ford F250 Pickup (R: SE-2)						45,000						45,000
PS Upgrades (grinders, spares, design)								150,000				150,000
Pumps(2) & Motor: Washington St Pump Station Spare (R)								40,000				40,000
Street Rehab								100,000				100,000
SOLID WASTE								110,000				110,000
Leaf Vacuum Attachment to Hook Truck								110,000				110,000
WATER						56,000		755,000				811,000
City-wide Valve & Hydrant Replacement/Improvements								250,000				250,000
Ford F350 (R: W-15)						4,000						4,000
Ford F450 (R: W-8)						52,000						52,000
Install Automated Blow-off Valves								50,000				50,000
Standardized Water Treatment Facility Controls								50,000				50,000
Street Rehab								405,000				405,000
GENERAL FUNDS SUBTOTAL	441,880	86,240	86,240	44,240	1,046,400	524,100	2,400,000	1,235,000	1,681,320		275,000	7,820,420
CITY HALL					30,000			50,000				80,000
City Hall Parking Lot Enhancements					30,000							30,000
Council Chambers Recording System for Live Streaming								50,000				50,000
FINANCE								65,000				65,000
HVAC/Air Filtration								65,000				65,000
IT	421,880	86,240	86,240	44,240	36,400	60,000		120,000	145,000			1,000,000
Citywide Utility & Data Security; Disaster Recovery	255,000							120,000	125,000			500,000
Firewall Boxes						20,000						20,000
Server Refresh						40,000						40,000
Server Room Security (Finance Building)									20,000			20,000
Software: Replace Naviline System after ERP	166,880	86,240	86,240	44,240	36,400							420,000
PARKING					200,000							200,000
N. Walnut St/NE Front St Lot Enhancements					140,000							140,000
Park Ave Lot Enhancements					60,000							60,000
PARKS & REC	20,000				780,000	333,000			36,320			1,169,320
Downtown Playground					200,000							200,000
Exterior lighting P&R Building						10,000						10,000
F350Pickup Truck (PR-23) Replacement						45,000						45,000
Facility Door Access Control									16,320			16,320
Irrigation wells at TSM						10,000						10,000
Kubota Zero Turn Mower (FY22 PR-18)						15,000						15,000
Marshall Pond Riverbank Development						50,000						50,000
Mill street Demo and parkland						50,000						50,000
Park & Open Land Acquisition					250,000							250,000
Pedestrian/Bicycle trails					100,000							100,000
Pickleball Courts					150,000							150,000
Replace Riverwalk railing system with Lighting project						50,000						50,000
Replacement 4x2 Gator (FY22 PR-010; FY23 -29)						15,000						15,000
Riverwalk exposed concrete remove and replace									20,000			20,000
Riverwalk pavers replacement						30,000						30,000
Trailer, Replace Krueger (PR-32)						8,000						8,000
Tree Planting	20,000											20,000
Ventrac Tractor with Mulching Mower					30,000							30,000
Water Truck (PR-41) Replacement						50,000						50,000
Working plans for target improvement areas					50,000							50,000
POLICE						108,100	2,400,000					2,508,100
Police Facility							2,400,000					2,400,000
Police Vehicles (2 replaced per year)						108,100						108,100
STREETS						23,000		1,000,000	1,500,000		275,000	2,798,000
ADA Transition Plan									150,000			150,000
Fourth Street Flooding Infrastructure Repairs								500,000				500,000
N. Washington Street Streetscape									200,000			200,000
Salt Spreader (R: Highland S-049)						23,000						23,000
Sidewalk Connectivity Initiative									100,000			100,000
Street Rehab								500,000	625,000		275,000	1,400,000
Walnut Street Pedestrian Crossing									425,000			425,000
INTERSERVICE FUNDS SUBTOTAL	555,141	44,788	37,288	14,835		12,000		72,450	165,000			901,502
PUBLIC WORKS	555,141	44,788	37,288	14,835		12,000		72,450	165,000			901,502
Air Infiltration Proj & Roof Drain Repl (Bld 100-300)									165,000			165,000
BluDef System for Public Works Yard	17,835	9,225	9,225	4,715								41,000
Chevrolet Colorado 4WD Ext Cab Truck	16,526	8,263	8,263									33,052
Electric Dept. Rack/Reel Pole Building	475,000											475,000
Facility Security: Door Access/Gates/IP Camera	38,280	19,800	19,800	10,120								88,000
GPS Survey Field Unit	7,500	7,500										15,000
HVAC - Upgrade								14,700				14,700
HVAC Control Automation System- Building 200 & 300								57,750				57,750
Interior Forklift-Warehouse						12,000						12,000
GRAND TOTAL (\$)	1,537,021	131,028	123,528	59,075	1,046,400	637,100	2,400,000	2,462,450	1,846,320	10,000	275,000	10,527,922



FY22 Budget Draft

City Council Budget Hearing – Monday, May 17, 2021

FY22 Budget Draft Overview – Preliminary Work

Preliminary Overview of FY22 General Fund Operating Budget Concerns

FY22 General Fund Budget Estimati	11/17/20 Estimate
All else equal, FY22 budget deficit expected to equal FY21 budget deficit	(334,376)
Diversion of RTT to Capital Program - Structural Balance	(500,000)
Reserve-Funded OpEx - 4th Year of PD Officers	(453,398)
Full Cost Allocation I/S Funds	(320,204)
Full impact of partial FY21 pos	(158,051)
Equipment Replacement Reserve Funding Target: 100% of Vehicle & Equipment Depreciation	(576,288)
15-year Compound Annual Growth Rate (CAGR) of 2.7% Increases in General Fund Expenditures	(297,317)
<i>Total Potential Increases to FY22 General Fund Budget</i>	<i>(2,639,635)</i>

Equivalent Rate Increase

**0.283
61%**

(baseline, before reduction efforts)

FY22 Budget Draft Overview – Step 1

Preliminary Overview of FY22 General Fund Operating Budget Concerns

Updated 5/17/21 with FY22 Budget Process Notes

FY22 General Fund Budget Estimati	11/17/20 Estimate	5/15/21 FY22 Draft	Follow-Up Notes - FY22 Budget Process
All else equal, FY22 budget deficit expected to equal FY21 budget deficit	(334,376)	(334,376)	Step 1: FY22 process began with rollforward of FY21 budget and continued with adjustments based on known initiatives and cost inflators, many of which were identified in the fall ▼
Diversion of RTT to Capital Program - Structural Balance	(500,000)	(166,667)	Draft budget recommends phasing out \$500,000 subsidy over three years, meeting the difference with tax increase of \$0.018 in FY22, FY23 and FY24
Reserve-Funded OpEx - 4th Year of PD Officers	(453,398)	(438,333)	This remains true; GF reserve-funded support of five officers expired in FY21; transitioning this cost to propert tax funding with FY22 tax increase of \$0.047
Full Cost Allocation I/S Funds	(320,204)	-	FY22 used existing cost allocation formulas, which to minimize FY22 tax increase
Full impact of partial FY21 pos	(158,051)	(152,000)	Net impact slightly less than initially anticipated
Equipment Replacement Reserve Funding Target: 100% of Vehicle & Equipment Depreciation	(576,288)	(725,388)	Actual FY22 minimum funding requirement is \$0.51 million FY22 Equip Repl Reserve-funded GF capital + \$0.21 million contribution during FY22. Utilization of FY21 operating surplus, creative allocation of existing reserves and development of fund balance policies allowed us to avoid use of FY22 property tax revenue
15-year Compound Annual Growth Rate (CAGR) of 2.7% Increases in General Fund Expenditures	(297,317)	(1,234,437)	Actual FY22 GF expenditure increases vs FY21B totaled \$1.2mm, or 11.7%. Excluding personnel additions (\$0.15mm), tax reassessment (\$0.35mm), PD Records Retention (\$0.2mm), PD BHU (\$0.05mm), Street Eval (\$0.05mm), change in P&R mowing (\$0.1mm) and V&E Repl Initiative (\$0.21mm), the inflationary component of the FY22 increase would have been \$0.174mm, or about 1.6% , illustrating austerity measures.
<i>Total Potential Increases to FY22 General Fund Budget</i>	<i>(2,639,635)</i>	<i>(3,051,201)</i>	<i>Potential increase in FY22 budget was even greater than advised at Financial Workshop in Sept 2020</i>
Equivalent Rate Increase	0.283 61%	0.327 71%	Step 2: Minimize Tax Increase Requirement ▼

FY22 Budget Draft Overview – Step 2

(3,051,201)

Equivalent Rate Increase	0.283	0.327
	61%	71%

Step 2: Minimize Tax Increase Requirement ▼

FY21 Disciplined spending & austerity measures:

City Admin	105,639	} \$ 969,848
Planning	26,896	
IT	111,571	
Police	337,906	
Finance	(1,347)	
Streets	16,698	
Parks & Rec	254,735	
Council	117,750	

Changed budget approach from budget history basis to actual expenditure history basis. Not always possible for all lines in all departments due to management of vacancies, etc., but found areas to budget more realistically and less conservatively.

(2,081,353)

The first pass of the FY22 budget resulted in a deficit of approximately \$2.1 million, which is consistent with the "rollforward" of the FY21 budget, adjusted for achievable savings and targeted initiatives.

Step 3: Further refinements to expenditures and revenue budgets ▼

FY22 Budget Draft Overview – Steps 3 & 4

(2,081,353)

*Sustainable, annually recurring initiatives
to support General Fund structural balance*

{ 50,981
300,000
184,010

*Unsustainable, one-time "plugs" to achieve
balanced FY22 General Fund operating budget*

{ 347,000
479,662
225,000

Step 3: Further refinements to expenditures and revenue budgets ▼

- Net utility gross margin through interservice billing
- Water Fund franchise fee of approximately 10% of gross receipts
- Refined estimate of Taxable Assessed Value
- Application of General Fund Reserves for FY22 Tax Reassessment
- Application of ARPA Support for Operating Expenditures
- Application of Economic Development Funding for Operating Support

(494,700)

*Sustainable, annually recurring revenue
to support General Fund structural balance*

{ 438,333
166,667

Step 4: Recommend tax increases only for the most critical items / greatest contributors to structural imbalance ▼

- Eliminate use of General Fund Reserves to fund ongoing OpEx (\$0.047)
- Phase out use of RTT to fund ongoing OpEx (\$0.018/yr for 3 years)



FY22 Budget Draft

Revenue Projections

FY22 Budget Draft – Revenue Projections

- Revenue Budgets Drafted from “Bottom Up”

- Determination of Rate Drivers

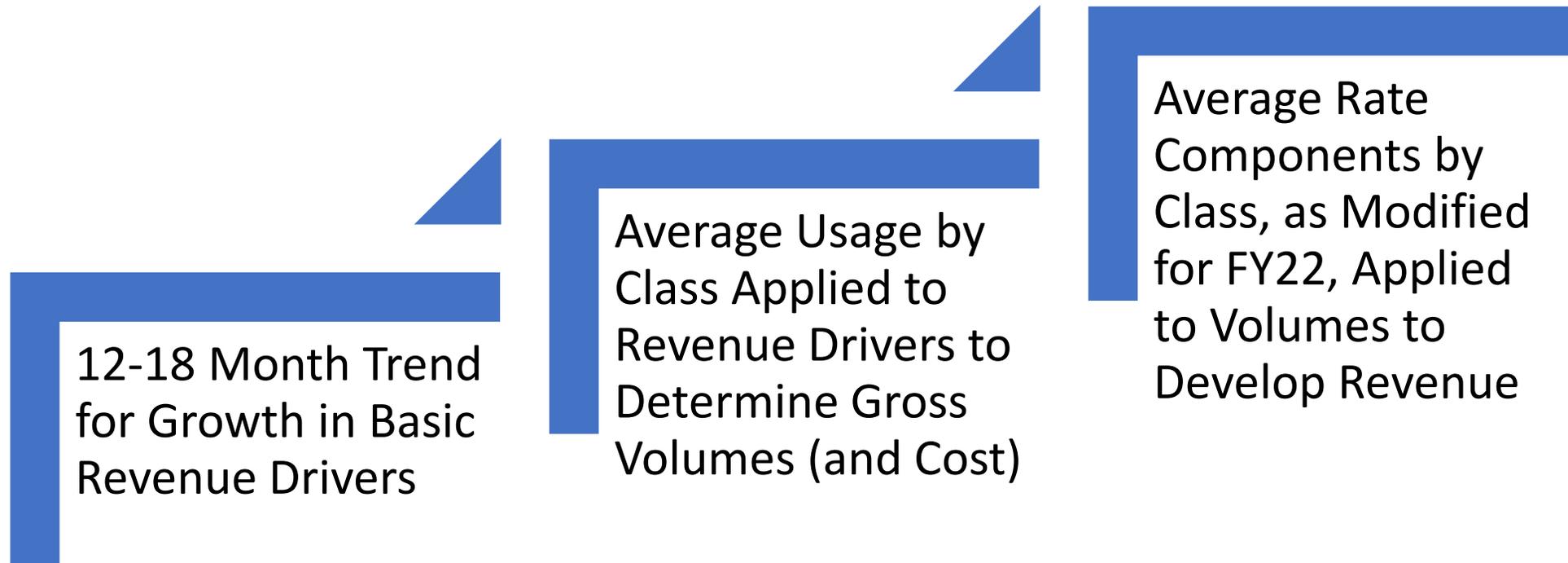
- Improved Parcels & Taxable AV
 - Electric Meter Count by Class
 - Water Meter Count by Class
 - Service Count

Property Tax Revenue

Electric Revenue

Water & Sewer Revenue

Solid Waste Revenue



FY22 Budget Draft – Revenue Projections

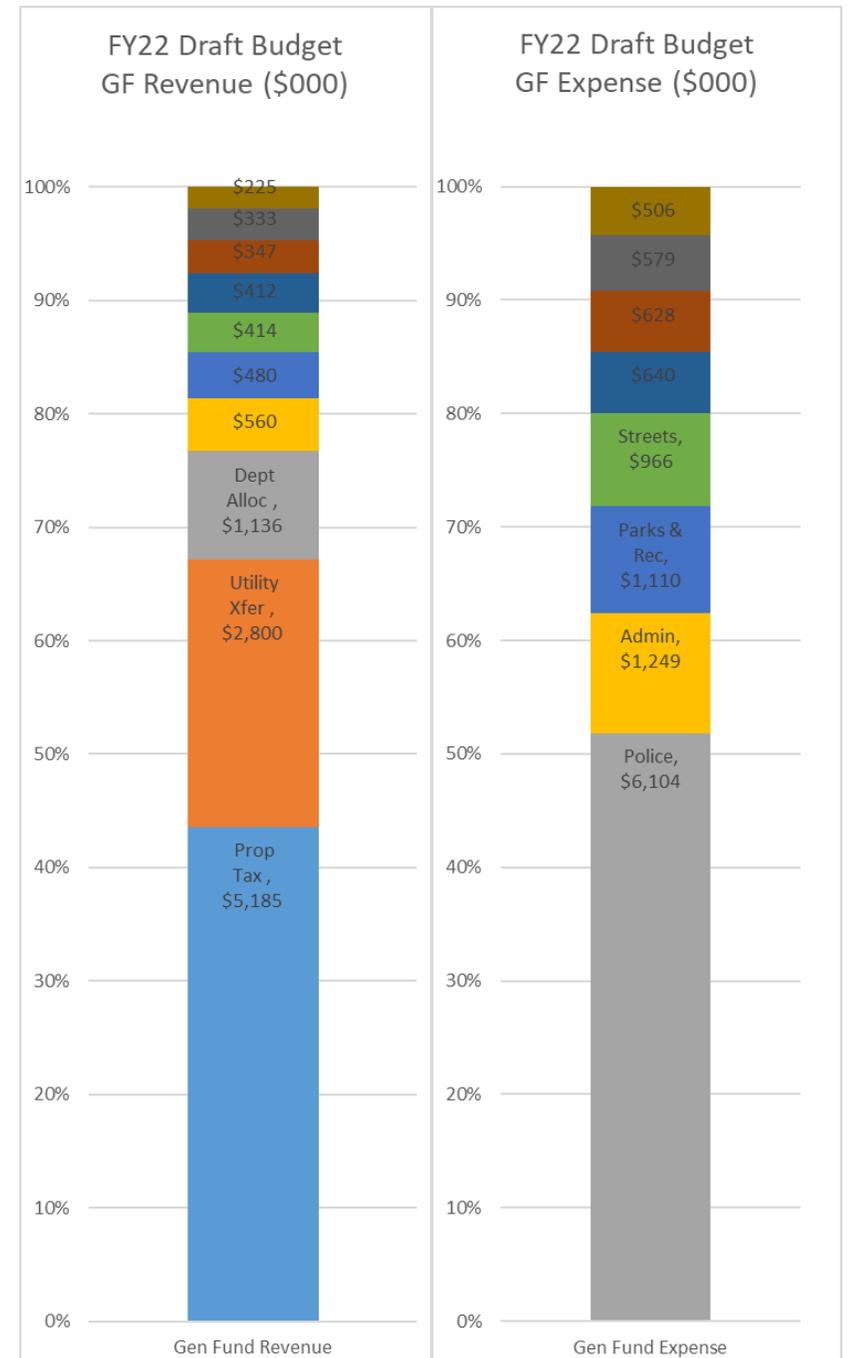
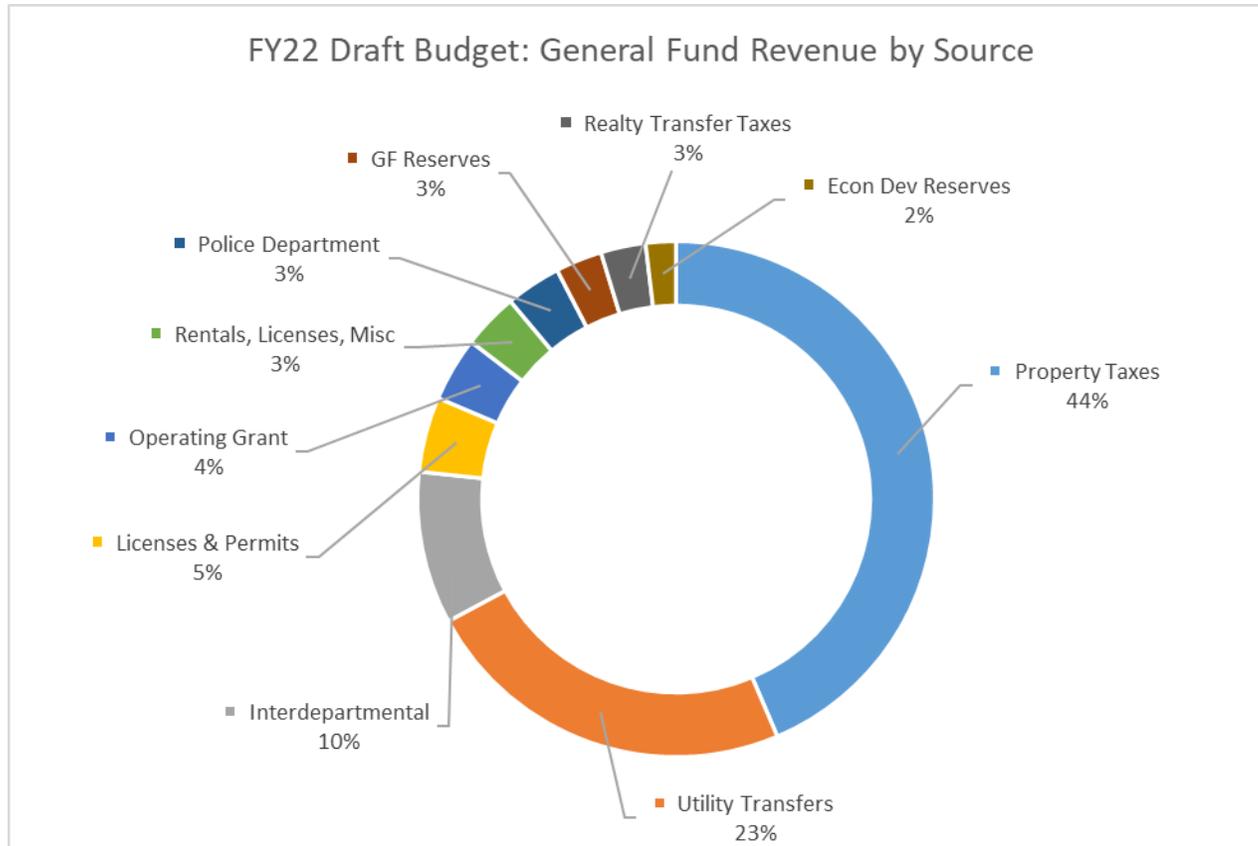
- Enterprise Fund Revenue
 - Decrease in Electric Revenue attributable to minor rate reduction and conservation
 - Increase in Water Revenue tempered with conservation assumption
 - Increase in Sewer Revenue outpaces Water due to higher rate increase, user mix
 - Increase in Solid Waste attributable to cost of service study & increased customer count

Enterprise Fund Revenue	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
Electric	25,435,910	26,289,375	24,909,338	24,310,398	24,878,496	24,724,407	-0.6%
Water	2,864,805	2,982,921	2,923,486	3,004,430	3,053,031	3,093,204	1.3%
Sewer	4,692,600	4,355,548	4,298,036	4,456,345	4,564,192	4,711,636	3.2%
Solid Waste	1,139,598	1,139,098	1,740,473	1,314,770	1,370,667	1,426,629	4.1%
Total	34,132,913	34,766,942	33,871,333	33,085,943	33,866,387	33,955,876	0.3%

FY22 Budget Draft

Revenue Projections

- General Fund Revenue by Source





FY22 Budget Draft

Finance & Customer Service Departments

FY22 Budget Draft – Finance Department

- FY22 Operating Expense totals \$0.5 million
 - 14.5% decrease vs FY21 Projection
 - Savings driven almost exclusively by staffing reduction (conclusion of overlapping Director position)
 - Non-personnel expenses held flat; minor decrease of 0.5% vs FY21 Projection
- FY22 Focus Areas
 - Acceleration of FY21 Audit timeline; engagement with new firm
 - Continued improvement in production of annual financial report
 - Conversion and implementation of new ERP system

Expense Category	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
Personnel	406,599	407,937	422,458	524,476	542,004	456,230	-15.8%
Operating Expenses	70,232	77,170	78,880	66,400	48,719	48,470	-0.5%
OpEx - Veh & Equip Repl	-	-	-	-	1,500	1,500	0.0%
Total Parks & Rec	476,831	485,107	501,338	590,876	592,223	506,200	-14.5%

FY22 Budget Draft – Customer Service Department

- FY22 Operating Expense totals \$1.28 million
 - 44% increase vs FY21 Projection
 - 81% of increase is attributable to reassessment requirement
 - Excluding reassessment, FY22 OpEx are \$120,000 (14.8%) higher than FY21 Projection
 - About half of the increase is personnel-driven
 - Temp PT Intern to continue into FY22
 - Recruitment of vacant position early in FY22
 - Remainder of increase driven primarily by tech-related operating needs
- FY22 Focus Areas
 - Training and incorporation of new staff
 - Continued improvement in past due collection management
 - Conversion and implementation of new ERP system

Expense Category	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
Personnel	553,943	626,639	681,859	662,726	597,049	632,304	5.9%
Operating Expenses	216,764	214,660	221,161	250,455	211,147	295,705	40.0%
OpEx - Veh & Equip Repl	-	-	-	-	1,500	1,500	0.0%
Capital	-	16,675	14,205	49,500	44,166	-	-100.0%
Tax Assessment	-	-	-	32,200	30,267	347,200	1047%
Total Customer Service	770,707	857,974	917,225	994,881	884,128	1,276,709	44.4%



FY22 Budget Draft

Information Technology (IT) Department

FY22 Budget Draft – IT Department

- FY22 General Expense totals \$545,752
 - 32% increase vs FY21 Projection
 - Primarily driven by critical need to develop IT staffing
 - 95% of IT OpEx budget increase is attributable to personnel costs
 - All other IT OpEx growth controlled at 2.3% vs FY21 Projection
- FY22 Focus Areas
 - Cybersecurity / Securing our infrastructure and data
 - Continuity of operations and Disaster Recovery
 - Supporting staff and helping drive our digital transformation
 - Establishing the appropriate processes, policies, and procedures
 - Facilitating a truly mobile workforce
 - Extracting and providing staff access to usable data from our current systems



FY22 Budget Draft

Parks & Recreation Department

FY22 Budget Draft – Parks & Recreation Department

- FY22 General Expense totals \$1.06 million
 - 14.3% increase vs FY21 Projection
 - Primarily driven by staffing and contract services
 - Excluding Enterprise Fund activities, 93% of the OpEx budget increase is attributable to staffing and contract costs
 - All other Parks & Rec OpEx was 2.45% higher than FY21 Projection
- FY22 Focus Areas
 - Full staffing levels are required to adequately maintain the parks, beautify the City, develop new recreation programs and assist with the implementation of the Capital Improvement Plan.

Expense Category	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	BUDGET FY 20-21	PROJECTED FY 20-21	BUDGET FY 21-22	Inc/(Dec) vs 21 Proj
Personnel	517,817	444,042	478,634	548,946	425,515	587,634	38.1%
Operating Expenses	422,429	402,930	354,182	370,020	337,131	476,075	41.2%
OpEx - Veh & Equip Repl	-	-	-	-	46,287	46,287	0.0%
Capital	69,407	113,256	7,800	265,500	133,752	-	-100.0%
Parks & Rec Enterprise	(4,301)	(9,104)	4,001	-	(12,953)	(47,000)	262.9%
Total Parks & Rec	1,005,353	951,124	844,617	1,184,466	929,731	1,062,996	14.3%



FY22 Budget Draft

Equipment Replacement Reserves

FY22 Budget Draft – Equipment Replacement Reserves

Establishment, Utilization and Replenishment of Equipment Replacement Reserves - FY22 Budget Draft

	General	Water	Sewer	Solid Waste	Electric	Total
Opening Balance	-	-	-	-	-	-
Contribution from RTT	500,000	-	-	-	-	500,000
Contribution from "Parent" Reserve Funds		101,000	235,000	-	97,000	433,000
FY21 "Early" O&M Contribution	245,805	65,605	20,000	75,000	150,000	556,410
Funding Available for FY22 Equip Replacement	745,805	166,605	255,000	75,000	247,000	1,489,410
FY22 Planned Equipment Replacement	(524,000)	(56,000)	(45,000)	-	(12,000)	(637,000)
FY22 O&M Contribution	201,288	78,293	13,354	31,230	157,211	481,376
Ending Balance	423,093	188,898	223,354	106,230	392,211	1,333,786



FY22 Budget Draft

Capital Budget

FY22 Budget Draft – Capital Budget (Enterprise)

FY22 CIP: BY FUND/DIV & FUNDING SOURCE (FY22 ONLY)													
	Electric Reserves	Water Reserves	Sewer Reserves	SW Reserves	Gen Fnd Reserves	Equip Repl Res	Bond Funding	Grant - ARPA	Grant - Fed/Oth	Grant - Green	Grant - MSA	GRAND TOTAL (\$)	
ENTERPRISE FUNDS SUBTOTAL	540,000					101,000		1,155,000		10,000		1,806,000	
ELECTRIC	540,000									10,000		550,000	
EV Charging Stations Downtown	10,000									10,000		20,000	
GIS/Mapping - Smart Metering	150,000											150,000	
LED Streetlight Replacements	30,000											30,000	
Traffic Signal Upgrades; DelDOT Transition	350,000											350,000	
SEWER						45,000		290,000				335,000	
Ford F250 Pickup (R: SE-2)						45,000						45,000	
PS Upgrades (grinders, spares, design)								150,000				150,000	
Pumps(2) & Motor: Washington St Pump Station Spare (R)								40,000				40,000	
Street Rehab								100,000				100,000	
SOLID WASTE								110,000				110,000	
Leaf Vaccum Attachment to Hook Truck								110,000				110,000	
WATER						56,000		755,000				811,000	
City-wide Valve & Hydrant Replacement/Improvements								250,000				250,000	
Ford F350 (R: W-15)						4,000						4,000	
Ford F450 (R: W-8)						52,000						52,000	
Install Automated Blow-off Valves								50,000				50,000	
Standardized Water Treatment Facility Controls								50,000				50,000	
Street Rehab								405,000				405,000	

FY22 Budget Draft – Capital Budget (Gen Fund, con't)

FY22 CIP: BY FUND/DIV & FUNDING SOURCE (FY22 ONLY)

	Electric Reserves	Water Reserves	Sewer Reserves	SW Reserves	Gen Fnd Reserves	Equip Repl Res	Bond Funding	Grant - ARPA	Grant - Fed/Oth	Grant - Green	Grant - MSA	GRAND TOTAL (\$)
GENERAL FUNDS SUBTOTAL	441,880	86,240	86,240	44,240	1,046,400	524,100	2,400,000	1,235,000	1,681,320		275,000	7,820,420
PARKS & REC	20,000				780,000	333,000			36,320			1,169,320
Downtown Playground					200,000							200,000
Exterior lighting P&R Building						10,000						10,000
F350Pickup Truck (PR-23) Replacement						45,000						45,000
Facility Door Access Control									16,320			16,320
Irrigation wells at TSM						10,000						10,000
Kubota Zero Turn Mower (FY22 PR-18)						15,000						15,000
Marshall Pond Riverbank Development						50,000						50,000
Mill street Demo and parkland						50,000						50,000
Park & Open Land Acquisition					250,000							250,000
Pedestrian/Bicycle trails					100,000							100,000
Pickleball Courts					150,000							150,000
Replace Riverwalk railing system with Lighting project						50,000						50,000
Replacement 4x2 Gator (FY22 PR-010; FY23 -29)						15,000						15,000
Riverwalk exposed concrete remove and replace									20,000			20,000
Riverwalk pavers replacement						30,000						30,000
Trailer, Replace Krueger (PR-32)						8,000						8,000
Tree Planting	20,000											20,000
Ventrac Tractor with Mulching Mower					30,000							30,000
Water Truck (PR-41) Replacement						50,000						50,000
Working plans for target improvement areas					50,000							50,000
POLICE						108,100	2,400,000					2,508,100
Police Facility							2,400,000					2,400,000
Police Vehicles (2 replaced per year)						108,100						108,100
STREETS						23,000		1,000,000	1,500,000		275,000	2,798,000
ADA Transition Plan									150,000			150,000
Fourth Street Flooding Infrastructure Repairs								500,000				500,000
N. Washington Street Streetscape									200,000			200,000
Salt Spreader (R: Highland S-049)						23,000						23,000
Sidewalk Connectivity Initiative									100,000			100,000
Street Rehab								500,000	625,000		275,000	1,400,000
Walnut Street Pedestrian Crossing									425,000			425,000

FY22 Budget Draft – Capital Budget (Interservice)

FY22 CIP: BY FUND/DIV & FUNDING SOURCE (FY22 ONLY)

	Electric Reserves	Water Reserves	Sewer Reserves	SW Reserves	Gen Fnd Reserves	Equip Repl Res	Bond Funding	Grant - ARPA	Grant - Fed/Oth	Grant - Green	Grant - MSA	GRAND TOTAL (\$)
INTERSERVICE FUNDS SUBTOTAL	555,141	44,788	37,288	14,835		12,000		72,450	165,000			901,502
PUBLIC WORKS	555,141	44,788	37,288	14,835		12,000		72,450	165,000			901,502
Air Infiltration Proj & Roof Drain Repl (Bld 100-300)									165,000			165,000
BluDef System for Public Works Yard	17,835	9,225	9,225	4,715								41,000
Chevrolet Colorado 4WD Ext Cab Truck	16,526	8,263	8,263									33,052
Electric Dept. Rack/Reel Pole Building	475,000											475,000
Facility Security: Door Access/Gates/IP Camera	38,280	19,800	19,800	10,120								88,000
GPS Survey Field Unit	7,500	7,500										15,000
HVAC - Upgrade								14,700				14,700
HVAC Control Automation System- Building 200 & 300								57,750				57,750
Interior Forklift-Warehouse						12,000						12,000
GRAND TOTAL (\$)	1,537,021	131,028	123,528	59,075	1,046,400	637,100	2,400,000	2,462,450	1,846,320	10,000	275,000	10,527,922

\$3,534,152
(FY22 Budget Summary)

\$6,993,770
(Pending Funding)



FY22 Budget Draft

Realty Transfer Tax (RTT) Fund

FY22 Budget Draft – Realty Transfer Tax (RTT) Fund

DESCRIPTION	ACTUAL FY 17-18	ACTUAL FY 18-19	ACTUAL FY 19-20	PROJECTED FY 20-21	PROJECTED FY 21-22	PROJECTED FY 22-23
REAL ESTATE TRANSFER TAX						
BALANCE PRIOR YEAR	\$ 1,970,363	\$ 2,432,179	\$ 2,885,748	\$ 3,067,554	\$ 3,387,621	\$ 1,720,788
INTEREST	20,004	55,367	43,592	7,785	6,500	4,000
R/E TRANSFER TAX REVENUE	916,218	1,063,273	953,731	997,282	800,000	600,000
TRANSFER TO POLICE DEPT. BUDGET	(500,000)	(500,000)	(723,000)	(500,000)	(333,333)	(166,667)
STREETS, SIDEWALK, CURB REPAIRS FUNDING FOR SIDEWALK FINANCING				(140,000)	(140,000)	(140,000)
2021 PROJECTS						
MARSHALL, McCOLLEY, MISPELLION				(80,000)		
2022 PROJECTS						
GENERAL FUND MCR & ERR SUPPORT					(2,000,000)	
2023 PROJECTS						
GENERAL FUND MCR & ERR SUPPORT						(350,000)
A/R Inc/Dec	25,594	(165,071)	(92,517)	35,000		
ENDING BALANCE	\$ 2,432,179	\$ 2,885,748	\$ 3,067,554	\$ 3,387,621	\$ 1,720,788	\$ 1,668,121