



Milford City Hall Council Chambers 201 South Walnut Street Milford DE 19963

CITY COUNCIL AGENDA Wednesday, May 24, 2023

Per the Limited Public Health Emergency Declaration issued by Governor John Carney on March 1, 2022, and the virtual meeting provisions provided in Senate Bill 94, Milford City Council Meetings and Workshops will be held in the Council Chambers at City Hall. Attendees are welcome to participate virtually as well. Public Comments are encouraged on the agenda items designated with a Ⓣ. Virtual attendees may alert the City Clerk that they wish to speak by submitting their name, address, and agenda item via the Zoom Q&A function or by using the Raise Your Hand function during the meeting. Those attending in person may comment when the floor is opened for that purpose. All written public comments received prior to the meeting will be read into the record.

This meeting is available for viewing by the public by accessing the following link:

<https://zoom.us/j/95859380584>

Members of the public may also dial in by phone using the following number:

Call 301 715 8592 Webinar ID: 958 5938 0584

6:00 PM

15-Minute Public Comment Period*

Virtual attendees must register prior to start time of meeting by calling 302-422-1111 Extension 1300 or 1303, or by sending an email to cityclerk@milford-de.gov and providing your name, address, phone number, and the specific agenda item you wish to comment on. Persons in attendance that wish to speak must sign up prior to the start of the Council Meeting.

COUNCIL BUDGET WORKSHOP

Review and Discussion of Proposed City of Milford FY24 Budget¹:

Department

City Administration

City Clerk

City Hall

City Council

Parks & Recreation

Police

Police Enhancement

All items on the Council Agenda are subject to a potential vote.

**SUPPORTING DOCUMENTS MUST BE SUBMITTED TO THE CITY CLERK IN ELECTRONIC FORMAT
NO LATER THAN ONE WEEK PRIOR TO MEETING; NO PAPER DOCUMENTS WILL BE ACCEPTED
OR DISTRIBUTED AFTER PACKET HAS BEEN POSTED ON THE CITY OF MILFORD WEBSITE.**



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To: Mayor and Council
From: Mark Whitfield, City Manager
Subject: 2023-2024 City of Milford Operating Budget
Date: May 18, 2023

We are pleased to present you with the recommended 2024 Operating Budget for the City of Milford that covers the general fund and the various enterprise funds for July 1, 2023 through June 30, 2024 totaling \$59,505,286. The Fiscal Year 2024 budget was prepared in conjunction with department and division heads from all departments. A special thanks to Accountant Sandra Peck for compiling all the information and Finance Director Lou Vitola for finalizing the budget.

The budget provides the citizens of Milford with information regarding the operations of the City government and details on how public funds will be utilized throughout the community. The budget also serves as a roadmap for the City Council and City Manager to achieve the City's priorities for both now and in the future. As staff prepared this year's budget, priorities and requests were aligned with the 2018-2023 Strategic Plan.

The annual budget is used as a managerial tool by the City Manager, Police Chief, City Clerk and the City's department heads/division supervisors. The annual spending plan serves as a monitoring tool of revenues and expenses for the various departments and divisions and is also a means of evaluation to ensure public resources are used in the most effective and efficient manner.

Background and Summary

As we prepare to start the new fiscal year, changes are in large part driven by requirements of the organization related to growth, associated demands on staff and operations, inflation, and recruiting challenges experienced over the past three years. As agreed upon by Council with the adoption of the FY2022 budget, a \$0.01 real estate assessment tax increase is included in this year's budget. In conjunction with the increase, use of Real Estate Transfer Tax for operating expenses will be reduced to \$200,000 for 2024, which is down \$100,000 each year for the last three years from \$500,000 in FY2021. This will help achieve the goal of using Real Estate Transfer Taxes (RTT) exclusively for Capital Improvement Project funding only by FY2026 and thereafter. Additionally, as per the voter referendum, the first \$8.5 million in USDA funded bonds will close this year, requiring the City to phase in the first half of the property tax increase required to support the debt service associated with the new police facility. The debt service equates to approximately \$0.03725, bringing the FY2024 property tax rate to \$0.546 per \$100 of assessed value. The overall tax increase of \$0.04725 results in a 9.5% real estate tax increase for 2024.

Based on staff's projection, the City will underspend the FY2023 general fund budget by about \$200,000, which staff recommends rolling forward in support of Capital Projects. The \$200,000 along with \$1.0 million in surplus funding from FY2021 and FY2022 will combine to balance the FY2024 budget. Staff also recommends using the residual amount of \$21,245 of ARPA funds to offset operating costs as originally intended in all drafts of the ARPA spending plan.

Staff and Council made significant changes in FY2022 to help strengthen the City's financial position. An Equipment Replacement Reserve (ERR) was established with ongoing funding through an annual depreciation schedule. Capital expenditures were consolidated into a single budget with identified funding sources. A Reserve Fund policy was established to ensure adequate operating cash and reserves were maintained in each utility and the general fund. Council's approval of the annual \$0.01 real estate tax increase with offsetting realty transfer tax reduction represented a meaningful step toward structural balance in the City's operating budget, which is a specific goal in the strategic plan. An annual contribution of \$300,000 from the Water Fund was established to help fund General Fund expenses in FY2022, which further supports structural balance. In 2024, staff recommends the same \$300,000 transfer be contributed to the general fund from the sewer fund. Staff also recommends changing the transfer from the electric fund from a flat \$2.5 million per year to a maximum transfer amount of 12.5% of gross electric revenue. For FY2024, a transfer of 11.3% of gross electric revenue is recommended for the general fund. The increase would leave the City's relative position among peers unchanged with respect to general fund transfers as a percentage of revenue and average residential rates.

The American Rescue Plan Act (ARPA) was used primarily to defray existing capital project commitments, thereby preserving millions in utility reserves. At the same time, ARPA funds indirectly made new projects possible, such as the Milford Corporate Center, or directly assisted in funding specialized programs and projects, such as the assigned police vehicle program. The ARPA funding represented the City's largest known single grant award to date, but staff did not remain satisfied, as additional millions in supplementary grant solicitations were written in support of dozens of projects in various stages of approval throughout the City's Capital Improvement Plan. A \$0.5 million grant from Sussex County was secured to augment the cost of assigned police vehicles. Delaware Bond Bill funding in excess of \$1.7 million was leveraged for parks & recreation, streets, sidewalks and open space development, while \$1.1 million in infrastructure funding and \$2.7 million in traffic infrastructure funding were secured for the benefit of Milford Corporate Center. Grants through DNREC's ORPT Program provided \$0.2 million in recreational funding, while DelDOT committed nearly \$2.8 million for two bridge projects in the City and assumed responsibility for about \$0.7 million in projects listed in the CIP. Along with the \$1.0 million USDA sewer grants received in FY2022 and FY2023, the City's combined grant revenue and grant awards exceed \$17 million over the last three years.

Revenue Overview

The FY2024 revenue budget totals \$59.5 million, representing an increase of \$5.6 million, or 10.5% over the FY2023 budget. Operating budgets (excluding debt service and capital) constitute an increase of \$4.65 million or 9.9% over the prior fiscal year. The proposed budget represents the third consecutive year with ambitious capital investments, particularly in parks, streets, water and sewer. Current revenue in FY2024 exceeds that of FY2023 by \$4.8 million, representing a healthy proportion – 85% – of the total revenue increase. In other words, nonrecurring funding constitutes only 15% of this year's increased revenue requirements. From FY2022 to FY2023, about half of the increase in total revenue was met through one-time funding sources.

No portion of the property tax increase is unscheduled or emerging suddenly from the inflationary operating cost environment. Rather, the proposed movement in the property tax rate from \$0.49275 to \$0.546 per \$100 of assessed value is rooted in City Council's push for a structurally balanced budget as outlined in the strategic plan along with the voter-approved referendum to construct the new police facility. In FY2024, the first half of the debt service will phase in, with the second half anticipated in FY2025. For the average Milford home with an assessed value of \$147,600, the increase is \$5.81 more per month, or just under \$70 annually.

Staff recommends introducing an annual contribution from the sewer fund to the general fund akin to the existing transfers from the water and electric funds. Often referred to as franchise fees or PILOTs (payment in lieu of taxes), the water and sewer transfers are recommended at \$300,000 each, the same as the existing water transfer, while electric is recommended to increase from 10% to 11.3%, with a cap not to exceed 12.5% going forward. For 2024, the transfers total \$3.85 million, with \$0.6 million split between water and sewer and \$3.25 million from electric funds.

Electric, water and sewer enterprise revenues continue to post strong, stable results driven by a healthy combination of small, programmed rate adjustments and growth in the City's customer base. After completing an in-depth Cost of Services Study for electric, water, sewer, and solid waste in 2020, rate increases for water, sewer and solid waste were recommended and approved through FY2026, while electric rates were approved through FY2023.

For FY 2024, water rates will increase 4.0% in accordance with the studies, while the City component of the sewer rates will increase 4.9%. Kent County plans to increase sewer treatment rates by \$0.258 per 1,000 gallons, or 10%, for FY2024. The average household using 3,800 gallons of water a month will see a monthly increase of \$0.53 for water and \$2.00 for sewer (about \$1.18 of which is attributable to Kent County Sewer Treatment).

Early in 2023, an update to our electric rate study was completed, and in April, Council adopted updated electric rates for the next three years (FY2024, FY2025, & FY2026). Based on the adopted rates, the customer charge for electric service will increase \$0.25 in July 2023, and the kilowatt hour charge will increase by \$0.00124 per kwh. The average home using 975 kwh per month will see a monthly increase of \$1.21, or about 1%, in their electric bill.

After a year of uncertainty following energy market spikes and unexpected regulatory costs, the energy markets have stabilized over the past six months, primarily due to declining natural gas prices. Staff expects a stable Power Cost Adjustment (PCA) until the end of the calendar year, possibly followed by a decrease early in 2024, depending upon whether the decreases in natural gas translate into a meaningful decrease in wholesale energy costs. Despite the currently hopeful outlook, the non-energy components of power supply to the Delmarva peninsula continue to add upward price pressure and are likely to lead to higher energy costs in the future.

As part of the utility rate study done in 2020, solid waste rates were also established for five years based on historical data. The recent inflation environment was not predicted as part of the rate study and combined with a near \$0 fund balance in 2020, solid waste fees set in 2020 are not providing enough revenue to maintain the fund. The rate study recommended a \$1.20 monthly increase for July 1, 2023, however the projected revenue falls well short of the projected expenses in 2023. For this reason, staff is recommending a \$2.20/month increase in solid waste fees, which will raise the monthly fee from \$29.30 to \$31.50. A quick survey of private haulers within our area revealed rates between \$30.50 to \$34.00 per month, so while the rate increase is significant, it appears to be in line with other providers.

The City is making strides to achieve utility rates that provide full cost recovery in total, by cost classification (i.e. fixed vs variable costs), and by user classification (to avoid cross-subsidization of ratepayers). At the same time, staff recognize the challenge in meeting all full cost recovery and rate restructuring all at once. For that reason, we embraced a multiyear phase-in of utility rate adjustments to gradually arrive at responsible rates while reducing the impact to all Milford residents and business operators.

Budget Overview / Highlights

The individual fund changes, excluding capital and debt service, are as follows:

	FY2023-24 Budget	Change from FY2022-23	Percent Change
General Fund	\$ 13,548,974	\$ 1,457,296	12.1%
Water Fund	2,496,917	114,792	4.8%
Sewer Fund	5,161,881	906,028	21.3%
Solid Waste Fund	1,710,494	169,315	11.0%
Electric Fund	<u>28,571,078</u>	<u>2,004,022</u>	<u>7.5%</u>
	\$ 51,489,343	\$ 4,651,452	9.9%

For the third year in a row, the general fund will benefit from accumulated prior-year surplus funding generated as a result of staffing challenges and strong internal spending control. However, despite over \$1 million being reserved and carried into FY2024, the general fund required the scheduled property tax rate increase, more than \$1 million in new utility fund transfers, and heavy grant funding in support of general governmental capital needs. Further, this year's general fund budget continues to utilize a transfer from the RTT Fund to support public safety (\$200,000), while Economic Development funding budgeted in FY2023 (\$105,860) will carry into FY2024 to help defray contributions to Downtown Milford, Inc (DMI) and community festivals. Milford Museum, DMI, Milford Public Library and Community Festivals are budgeted with slight increases based on the groups' presentations to City Council in April.

Personnel

The recommended FY2024 budget includes: An overall 2.5% increase in base pay for non-union employees and additional funds for merit pay increases based on performance evaluations. Employees may earn a one-step increase in pay based on performance. There is a 3% pay increase between each step. We will also continue to expand employee recognition initiatives, including the Safety Incentive program, wellness program and recognition of Special Performance of individuals or teams. In accordance with the Police Teamsters Agreement, police officers will receive a 4% increase on July 1, 2023 and a 1.5% increase on their anniversary date. Electric employees covered under the IBEW Agreement will receive a 6% increase on the first of July. The Dispatcher Teamsters contract expires on July 1, 2023 and contract negotiations remain ongoing.

Healthcare premiums will increase 9.4% on July 1, 2023, which is the second annual increase following six years of stability.

In 2023, the City had 131.3 full-time equivalent (FTE) employees; for 2024, with staff proposed personnel changes, there will be 138.2 FTEs. Additional positions having prior approval from Council include: 1 FTE in Finance (Accountant) and 1 FTE in Electric (Engineering Tech). Recommended new positions include 1 FTE in Planning (Code Enforcement Officer) and 1 FTE in Parks and Recreation (Horticulturist). The City Clerk is requesting 1 additional FTE be added (Deputy Clerk). The remaining FTEs consist of positions added in 2023 for a partial year that will now be full-year positions in 2024.

Capital Expenditures

The following is a partial list of capital equipment and projects. Please review the CIP sections of the budget document for line-item detail of the capital purchases and projects recommended for funding in this year's capital program as part of the broader FY2024 operating budget. The CIP document also features various summary-level presentations of the initiatives on the horizon aimed at improving the City of Milford now and for generations to come.

General Fund: Police – new police facility; 6 car replacements; new cameras in interview rooms, and design of new maintenance facility. Streets – replace pick up with plow and salt spreader, Washington Street bridge painting, various street rehab, walnut street bridge pedestrian crossing, sidewalk connectivity, traffic calming, North Washington Street and NE Front Street streetscape project, Park Ave/Denny Row Streetscape project, SW Front Street Streetscape, Franklin and Columbia Street Streetscape, replace Maple Street bridge, various bike path construction, street construction in industrial park, various transportation studies. Customer Service – Installation of security glass and noise reduction panels, in-house bill printing, exterior curb repair, payment kiosk, and fencing, Public Works – new GPS survey unit, HVAC automation, repair roof drain and air infiltration, electric pole building, design of building expansion; Planning: new pickup truck; Parking – Rehab N Walnut/NE Front Lot; Rehab Park Ave Lot; City Hall – create public plaza in front of building, fence installation Parks and Recreation – replace 2 gators, , replace van, replace 2 standup mowers, new brush cutter attachment, new water truck, new pickup truck (Arborist), various improvements to parks maintenance facility, various new trees,, rehab Marshall pond bank,, master plan for greenway pathway, gateway signage/improvements, open space land acquisition, Sharp parcel development, installation of downtown public restrooms.

Capital Expenses for Enterprise and Interdepartmental Service Funds: Electric –replace 2 pick-up trucks, bucket truck for Arborist, replace 2 trailers; Sewer – pump station upgrades, replace Kubota tractor with plow, ROVER Inspection equipment; Solid Waste – Replace rear load truck; new crane grappler truck for bulk collection; Public Works – expanded parking lot & storm water pond. IT – various network replacements, replace ERP, PC & Hardware refresh, dedicated internet fiber, ceiling cable upgrades, new firewall boxes, Riverwalk Wi-Fi, cloud migration, various security projects.

Capital Improvements Projects/Repairs: Electric – DELDOT traffic signals, fiber optic cable loop, EV charging station, LED street light replacements; physical security, power flow software, office space for Arborist, GIS Mapping, pole inspection, service to corporate center. Water – additional blow-off valves, various street rehab projects, lead service line replacements, asbestos pipe removal, valve and hydrant replacement, water service to industrial park, North Shore water extension, Westwood main extension; NW Front Street waterline replacement; Sewer – various street rehab projects, asbestos pipe remove/replacement, replace SE 2nd Street pump station, SE regional pump station, abandon BAC PS with gravity line, service to corporate center, 4th Street flood mitigation.

Budget Considerations

In moving forward in the next fiscal year, Council needs to be aware of the following on-going budget issues that need to be addressed:

1. The budget is balanced using additional transfers from utility accounts. While the transfers are defensible, continuing to rely on utility accounts may result in increases in

- utility rates, making it financially less attractive to reside or maintain a business in the City. Council should consider setting limits on the transfer amounts.
2. No General Fund money is used to fund the Customer Service Department. Approximately 13% of Customer Service expenses are attributed to tax collection services. Allocating these costs to the General Fund has been delayed due to inadequate General Fund monies.
 3. Utilizing Real Estate Transfer Tax to fund the general police expenses is not sustainable. Staff recommends Council continue the course of increasing the real estate tax assessment by \$0.01 per year, while reducing the use of RTT by \$100,000 each year over five years.
 4. Interdepartmental transfers from water, sewer, electric and solid waste are rational and standardized to the best ability of City staff. However, the allocation process has not been reviewed or established by an independent professional consultant. An Allocation Study is being completed this year in order to justify the transfers. This most likely will put additional pressure on the General Fund.
 5. The budget uses Real Estate Transfer Tax revenue and Municipal Street Aid for funding street improvements. The present level of income from those sources is not sufficient to fund the needed improvements in the future, given the other funding pressures being relieved by Real Estate Transfer Taxes.
 6. The full payment on the bonds for the Police Facility will be realized in FY2025, which will equate to an additional \$0.03725 tax increase next year.
 7. Inflation is presently running at about 5.5% annually, which will have an impact on personnel costs as well as the cost of goods and services during the upcoming year.

Conclusion

The real estate tax increase, and increases in water, sewer, electric and trash rates will result in a monthly increase for the average resident of \$11.75/month or \$141/year. Almost half of the \$141 is attributed to payments on the bond for the police building. Without the \$3.85 million transfer of utility funds to the general fund, real estate taxes would need to increase by more than two-thirds – by about \$0.37 per \$100 of AV – just to operate through June 30, 2024. The City is fortunate for its diversity of operations and multiple income streams in order to keep real estate taxes at an attractive rate for businesses and residents, while providing competitive rates for utilities and services.

The current fiscal condition of the City is stable, and the proposed budget is balanced. The water and electric reserve funds are healthy and building permit revenues are growing. The proposed tax increase will enable the City to make bond payments on the police station and reduce reliance on RTT to fund operating costs of the Police Department, preserving RTT income for capital projects now and in the future.

In the past two years, the Council adopted policies for fund balances, which has put the City in a better financial position for the future. Staying the course on the proposed tax increase, as well as the codified utility increases will go a long way in maintaining the City's financial stability.

Milford is a great place to live, work and play. Keeping Milford a great place means adequately funding public safety, infrastructure, parks, recreation opportunities, and reliable public services. Just as our forefathers and foremothers left us this great City, today, it is our opportunity impact the future of the City for the better.



FY24 Budget Draft

City Council Budget Hearing – Wednesday, May 24, 2023



FY24 Budget Draft

City Administration

FY24 Budget Draft – City Administration

- Financial Highlights
 - No change in employee count
 - Personnel costs flat despite intern-driven FTE increase
 - Tuition reimbursement & temporary labor costs decreasing by \$23k (55%) vs FY23 Proj
 - Operating Expenses flat with FY23 Projection
 - Minor increase (marketing) offset by decreases (software, insurance, & one-time furniture)
- FY24 Focus Areas
 - Capital projects and property acquisition
 - Employee retention and recruitment
 - Milford Corporate Center Development
 - Marketing Milford’s business opportunities
 - Implementation of Cost Allocation Study
 - Initiation of professional engagement to evaluate Milford Business Continuity Plan
 - Keeping Council and public informed on rapidly changing energy markets

Expense Category	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ	% CHANGE vs 23 BUD
<i>Personnel (FTE Count)</i>				3.98	3.98	4.20	5.5%	5.5%
Personnel	\$ 464,698	\$ 369,880	\$ 519,946	\$ 603,549	\$ 618,596	\$ 621,490	0.5%	3.0%
Operating Expenses	96,423	99,958	132,315	158,188	137,277	137,291	0.0%	-13.2%
Total City Administration*	\$ 561,121	\$ 469,838	\$ 652,261	\$ 761,738	\$ 755,872	\$ 758,781	0.4%	-0.4%

*FY24 Budget presented exclusively of new City Clerks department / budget center. FY23 Budget, Projection & all prior years adjusted to promote comparability.



FY24 Budget Draft

City Clerks

FY24 Budget Draft – City Clerks

- Financial Highlights
 - New full-time Deputy Clerk position is driving the Personnel cost vs FY23 budget and projection
 - Non-personnel cost increases are \$24,000
 - Legal and training budget increases make up about \$16,500 (67%) of the increase in OpEx
- FY24 Focus Areas
 - Completion of Strategic Plan Update
 - Improve and expand public information

Expense Category	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ	% CHANGE vs 23 BUD
<i>Personnel (FTE Count)</i>				2.0	2.0	2.8	41.7%	41.7%
Personnel	\$ 242,421	\$ 232,887	\$ 241,379	\$ 260,473	\$ 264,765	\$ 323,842	22.3%	24.3%
Operating Expenses	43,556	53,309	51,882	72,473	57,600	81,631	41.7%	12.6%
Total City City Clerks*	\$ 285,977	\$ 286,196	\$ 293,261	\$ 332,946	\$ 322,365	\$ 405,472	25.8%	21.8%

*FY24 Budget carves out new City Clerks department / budget center. FY23 Budget, Projection & all prior years djusted to promote comparability.



FY24 Budget Draft

City Council

FY24 Budget Draft – Council

- Financial Highlights
 - Increased support for community partnerships
 - (existing agreements with nonprofits: DMI, Museum, Library, CFC, Chamber, Armory)
 - Additional incentives for fire and emergency response
 - First full year of adjusted compensation for Mayor & Council
 - Provision for Business Continuity Evaluation
- FY24 Focus Areas
 - Continued recording and live streaming of meetings to promote engagement with citizens and stakeholders
 - Restoration of committee meetings
 - Integration of updated Strategic Plan
 - Implementation of updated Rules of Procedure

Expense Category	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ	% CHANGE vs 23 BUD
Personnel	25,890	33,651	31,413	36,688	25,061	54,990	119%	49.9%
Operating Expenses	177,882	206,490	155,056	277,601	152,586	300,211	96.7%	8.1%
Community Support	242,703	271,066	300,860	397,258	397,258	405,500	2.1%	2.1%
Total City Council	446,475	511,207	487,329	711,547	574,905	760,701	32.3%	6.9%



FY24 Budget Draft

City Hall

FY24 Budget Draft – City Hall

- Financial Highlights
 - The fractional FTE represents a reallocation of the PW facilities position
 - Public Plaza improvements to City Hall
 - Designs nearly complete and will be presented to Council
 - Construction is again included in the FY24 CIP and recommended in the Capital Budget
- FY24 Focus Areas
 - Deploy training to maximize and promote efficient use of the new technical resources available in lower-level conference room
 - Leverage improvements in Council Chamber to further promote citizen engagement

Expense Category	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ	% CHANGE vs 23 BUD
<i>Personnel (FTE Count)</i>	-	-	-	0.04	0.04	0.02	-50.0%	-50.0%
Personnel	\$ -	\$ -	\$ -	\$ 3,450	\$ 2,498	\$ 1,756	-29.7%	-49.1%
Operating Expenses	177,657	159,699	232,037	86,509	82,063	89,917	9.6%	3.9%
City Hall Subtotal	\$ 177,657	\$ 159,699	\$ 232,037	\$ 89,959	\$ 84,562	\$ 91,673	8.4%	1.9%
Transfers In	(209,177)	-	(2,796)	(2,775)	-	-		
Interservice Cross-Charges	(41,575)	(68,880)	(51,191)	(84,259)	(84,562)	(91,673)	8.4%	8.8%
Net City Hall Interservice Activity	\$ (73,095)	\$ 90,819	\$ 178,050	\$ 2,925	\$ -	\$ -		



FY24 Budget Draft

Parks & Recreation Department

FY24 Budget Draft – Parks & Recreation Department

- FY24 Operating Budget totals \$1.5 million
 - \$390k increase (35%) vs FY23 Projection (19% over FY23 Budget)
 - Increase driven equally by Personnel & OpEx (\$180k each)
 - Fuel, utilities and rec program costs constitute remaining \$30k
 - FTE increase attributable to horticulturalist
 - Horticulturalist recommended end of summer (0.75 FTE)
 - Seasonal employment count reduction but *temp wage inflation pushes dollar variance*
 - \$180k OpEx increase driven by contract services, cleaning, and maintenance of parks / buildings
- FY24 Focus Areas
 - Realization of downtown amenities
 - Enhanced city-wide beautification
 - Enhanced recreational opportunities, both active and passive

Expense Category	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ	% CHANGE vs 23 BUD
<i>Personnel (FTE Count)</i>	-	-	-	7.25	7.43	8.10	9.1%	11.7%
Personnel	\$ 479,958	\$ 443,031	\$ 552,780	\$ 683,420	\$ 607,025	\$ 790,807	30.3%	15.7%
Operating Expenses	315,809	322,428	432,113	514,370	464,354	645,380	39.0%	25.5%
Fuel & Utilities	37,049	38,361	48,234	54,700	43,050	55,200	28.2%	0.9%
Parks & Rec Enterprise	4,001	(7,384)	(2,002)	-	(13,029)	-		
Capital	7,800	187,077	-	-	-	-		
Total Parks & Rec	\$ 844,617	\$ 983,513	\$ 1,031,125	\$ 1,252,490	\$ 1,101,400	\$ 1,491,387	35.4%	19.1%



Milford Police Department FY24 Budget



FY24 Budget Draft – Police Department

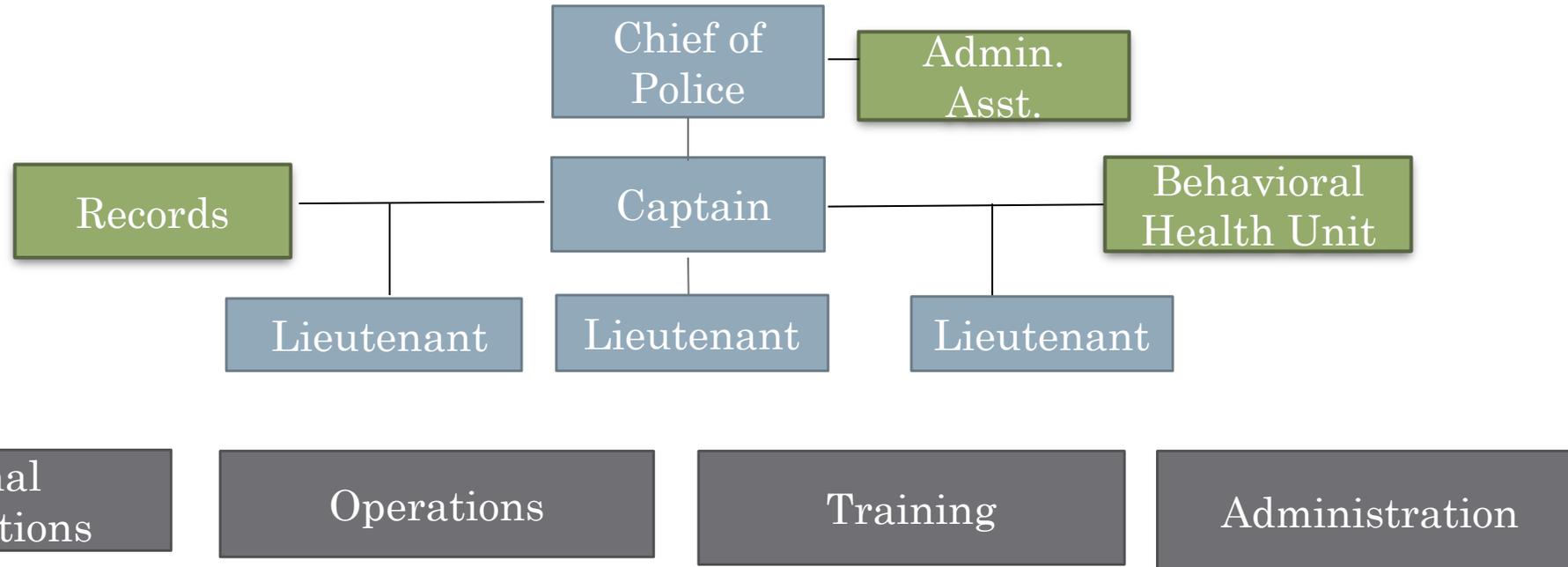


- FY24 Police Operating Budget totals \$6.9 million
 - Increase of \$1 million (17%) vs FY23 Projection
 - Excluding Capital, new Debt Service and HQ OpEx overlap, increase is <12%
 - Increased legal budget entering final year of Teamsters contract for Sworn Officers
 - Increased ammunition budget to meet training requirements in volatile market

Expense Category	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ	% CHANGE vs 23 BUD
<i>Personnel (FTE Count)</i>	-	-	-	49.5	48.7	50.8	4.4%	2.6%
Personnel	4,810,450	4,745,095	5,194,502	5,199,145	4,963,056	5,523,853	11.3%	6.2%
Operating Expenses	270,055	300,729	436,215	560,157	500,545	501,390	0.2%	-10.5%
Vehicle Expense	171,763	209,844	266,174	295,350	294,005	413,990	40.8%	40.2%
Headquarters Expense	48,599	70,077	49,619	67,278	62,603	94,490	50.9%	40.4%
Behavioral Health Unit	-	11,959	47,771	50,000	50,000	50,000	0.0%	0.0%
Debt Service (D/S)	-	-	-	-	-	296,750		
Capital	103,026	93,987	-	-	-	-		
Total Police Department	5,403,893	5,431,691	5,994,281	6,171,930	5,870,210	6,880,472	17.2%	11.5%
<i>Excluding Capital, D/S & HQ Overlap</i>	<i>5,300,867</i>	<i>5,337,704</i>	<i>5,994,281</i>	<i>6,171,930</i>	<i>5,870,210</i>	<i>6,565,423</i>	<i>11.8%</i>	<i>6.4%</i>



Organizational Chart





Personnel Breakdown

- Authorized Strength – 37 officers
- Actual Strength -34 Officers
- Operational Strength- 34 Officers
- Total Number of Employees- 50
- 1 Chief of Police
- 1 Captain
- 3 Lieutenants
- Criminal Investigations – (1) Sgt. (2) Detectives (1) Civilian
- Operations – (4) Sgt. (23) Officers (3 vacancies)
- Civilian Staff - (8) Dispatcher (1 vacancy), (5) Civilian Staff



List of Personnel

Command Staff	
ASHE, CECILIA	Chief of Police
WELLS, DAVID	Captain
JEFFERSON, RICHARD	Lieutenant
YOUNG, DWIGHT	Lieutenant
Master, Robert	Lieutenant
Sworn Officers	
BADGER, JOHN W	Sworn Officer
BLOODSWORTH, THERESA	Sworn Officer
BRAUSURE, LEAH	Sworn Officer
BRECKNER, KYLE LEE	Sworn Officer
BRITTINGHAM, SHAWN	Sergeant
BURGOS, DANIEL	Sworn Officer
CANNON, DIANTE	Sworn Officer
CHECK-GUZMAN, ALINE	Sworn Officer
COLLINS, JOHN	Sworn Officer
DAFONTE, RICHARD	Sworn Officer
DRYDEN, BRADLEY	Sworn Officer
GOLDING, NIGEL	Sworn Officer
HERNANDEZ-MARIN, CARLOS	Recruit/FTO
JACKSON, COLE S.	Sworn Officer
KOSIOROWSKI, MILES	Sworn Officer
MALONE, RHETT	Sworn Officer
MALONEY, TIMOTHY	Sergeant
MARINO, KIRK	Sergeant
MASTEN, ROBERT	Sworn Officer
MATTHEWS, JAMES	Sworn Officer
MEDLEY, BRIAN	Sworn Officer
PLANER, MATTHEW	Acadmey/Certified
QUIROZ, ANTHONY	Sworn Officer
RICKETTS, JONATHON	Sworn Officer
RIVERA, CHEYENNE	Sworn Officer
SARGENT JR., ALBERT	Sworn Officer
SIMPSON, HUNTER	Acadmey/Certified
SMITH, GARRETT	Sworn Officer
SMITH, MATTHEW R.	Sergeant
STANTON, MIKHAIL	Sergeant
SWAN, CORY	Sworn Officer
Vacancy	Sworn Officer
Vacancy	Sworn Officer
Vacancy	Sworn Officer
Civilian Staff	
BARKLEY, RUTH	Records Clerk
HAINES, JENNA	Mental Health Clinician
PERRY, KENNETH	Police Maintenance/Custodial Technician
SESSOMS, VICTORIA	Executive Assistant
SIMPKISS, LAWRENCE	TAC/Evidence
Dispatch Center	
ARGO, JULIE	Police Dispatcher
BENNETT, SHERRY	Police Dispatcher
DEMTRIKAS, MICHAEL	Police Dispatcher
GOULD, RENE	Police Dispatcher
TRECO, ASHLEY	Police Dispatcher
WASHINSKI, DANIEL	Police Dispatcher
WEBB, AMAYA	Police Dispatcher
Vacancy	Police Dispatcher
GALLO, MADISON	Police Dispatcher P/T
LANE, LANCE	Police Dispatcher P/T
LAPOINTE, EMILY	Police Dispatcher P/T
PAVLAK, SCOTT	Police Dispatcher P/T
SPRINGER, VALERIE	Police Dispatcher P/T
Crossing Guards	
PARNELL, JENNIFER	Crossing Guard P/T
SUDLER, MARION	Crossing Guard P/T



Strategic Plan

- National Citizen Survey -Pillar #1 –Safety
- Priority Areas - #2 Public Safety and Preparedness
 - (4)Goals
 - (9) Objectives
 - (21) Strategies
- Establish and Maintain Strong and Beneficial Police Community Relations
- Utilize Effective, Proactive Emergency Preparedness and Public Safety Strategies
- Efficiently Utilize All Police Resources
- Reduce Crime



FY24 Budget Draft

Personnel Summary

FY24 Budget Draft – Personnel Change Summary

- \$1.37 million total personnel cost increase from FY23 to FY24
 - FTE Growth = \$662k
 - Wage and Benefits cost increases = \$629k
 - Combination of FTE Growth & Inflation = \$77k
- FY24 Proposed Positions total \$252k of personnel cost increases
 - \$210k of \$252k total is attributable to general fund

Reporting Segment	FY23 FTE	FY24 FTE	Change	% Chg	FY23 Personnel Total	FY24 Personnel Total	Change	% Change	FY23 \$/FTE	FY24 \$/FTE	Change, \$/FTE	% Chg, \$/FTE
City Administration	4.0	4.2	0.2	5.6%	\$ 618,596	\$ 621,490	\$ 2,894	0.5%	\$ 155,524	\$ 147,974	\$ (7,550)	-4.9%
City Clerks	2.0	2.8	0.8	40%	264,765	323,842	59,077	22%	132,383	115,658	(16,725)	-13%
City Council	-	-	-	0.0%	37,333	60,917	23,584	63%				
City Hall	0.0	0.0	(0.0)	-63%	3,440	1,727	(1,714)	-50%	86,003	115,108	29,104	34%
Police	49.5	50.8	1.3	2.7%	5,180,031	5,525,712	345,681	6.7%	104,647	108,703	4,055	3.9%
Finance	4.0	5.0	1.0	24%	508,442	643,632	135,190	27%	125,852	128,341	2,489	2.0%
Customer Service	10.4	10.0	(0.4)	-3.5%	760,557	800,222	39,665	5.2%	73,321	79,902	6,582	9.0%
Planning	6.0	6.8	0.8	13%	592,088	676,398	84,310	14%	98,681	99,470	789	0.8%
IT	4.0	4.3	0.3	7.5%	447,230	482,435	35,204	7.9%	111,808	112,194	386	0.3%
Parks & Recreation	7.4	8.1	0.7	9.1%	688,620	824,387	135,766	20%	92,743	101,776	9,033	9.7%
Streets	4.4	4.8	0.5	10%	376,673	425,263	48,590	12.9%	86,592	88,597	2,005	2.3%
Garage	1.5	2.0	0.5	33%	134,110	178,346	44,236	33%	89,407	89,173	(234)	-0.3%
Public Works	9.7	9.2	(0.5)	-4.8%	881,630	921,336	39,706	4.5%	91,266	100,145	8,879	9.7%
Tech Services	3.3	3.5	0.2	5.7%	294,863	328,314	33,451	11.3%	89,015	93,804	4,789	5.4%
Electric	12.6	13.5	0.9	7.3%	1,598,456	1,814,645	216,189	14%	127,063	134,418	7,355	5.8%
Water	4.0	4.3	0.3	8%	371,467	412,589	41,122	11.1%	93,216	96,175	2,958	3.2%
Sewer	4.0	4.3	0.3	8%	360,695	402,281	41,586	12%	90,513	93,772	3,259	3.6%
Solid Waste	4.6	4.6	(0.0)	-1.1%	359,480	403,461	43,981	12.2%	78,148	88,673	10,525	13.5%
Grand Total	131.3	138.2	6.9	5.2%	\$ 13,478,476	\$ 14,846,995	\$ 1,368,519	10.2%	\$ 102,632	\$ 107,425	\$ 4,793	4.7%



Annual Operating and Capital Budget Proposal
For the Fiscal Year Ending June 30, 2024 (FY2024)

Budget Summary

General Fund

Enterprise Funds

Interservice Funds

Capital Budget and Capital Improvement Plan (CIP)

Supplementary Materials

CITY OF MILFORD
 FISCAL YEAR 2023-24
 CONSOLIDATED BUDGET RECOMMENDATION

FY24 BUDGET SUMMARY - DRAFT v1 WORKING (5/17/2023)

FUND / DEPARTMENT	CURRENT REVENUE	APPLICATION OF RESERVES	TOTAL FUNDING	OPERATIONS & MAINTENANCE	DEBT SERVICE	CAPITAL	TOTAL EXPENDITURES
GENERAL FUND							
ADMINISTRATION	11,426,148	1,428,696	12,854,844	758,781	-	254,800	1,013,581
PLANNING	522,000	50,000	572,000	830,404	-	50,000	880,404
FINANCE	-	-	-	710,286	-	-	710,286
INFORMATION TECHNOLOGY	-	494,429	494,429	1,018,447	-	494,429	1,512,876
POLICE	523,680	644,422	1,168,102	6,583,723	296,750	444,422	7,324,895
STREETS	-	835,750	835,750	989,775	-	835,750	1,825,525
PARKS & RECREATION	-	538,200	538,200	1,491,387	-	538,200	2,029,587
CITY CLERKS	-	-	-	405,472	-	-	405,472
COUNCIL	-	-	-	760,701	-	-	760,701
TOTAL GENERAL FUND	\$ 12,471,828	\$ 3,991,497	\$ 16,463,325	\$ 13,548,974	\$ 296,750	\$ 2,617,601	\$ 16,463,325
WATER	3,601,227	414,888	4,016,115	2,496,917	365,275	1,153,924	4,016,115
SEWER	5,805,785	1,053,998	6,859,783	5,161,881	408,478	1,289,424	6,859,783
SOLID WASTE	1,710,494	32,049	1,742,542	1,710,494	-	32,049	1,742,542
ELECTRIC	28,893,293	1,529,564	30,422,858	28,571,078	322,215	1,529,564	30,422,857
TOTAL BUDGET	\$ 52,482,627	\$ 7,021,996	\$ 59,504,623	\$ 51,489,343	\$ 1,392,718	\$ 6,622,562	\$ 59,504,623

CITY OF MILFORD
 FISCAL YEAR 2022-23
 BUDGET SUMMARY ANALYSIS

FY23 BUDGET SUMMARY - FINAL AS APPROVED

FUND / DEPARTMENT	CURRENT REVENUE	APPLICATION OF RESERVES	TOTAL FUNDING	OPERATIONS & MAINTENANCE	DEBT SERVICE	CAPITAL	TOTAL EXPENDITURES
GENERAL FUND							
ADMINISTRATION	\$ 9,706,271	\$ 1,452,308	\$ 11,158,579	\$ 744,489	\$ -	\$ 226,250	\$ 970,739
PLANNING	493,100	-	493,100	729,031	-	50,000	779,031
FINANCE	-	-	-	562,855	-	-	562,855
INFORMATION TECHNOLOGY	-	65,837	65,837	701,386	-	65,837	767,223
POLICE	491,250	300,000	791,250	6,185,274	-	-	6,185,274
STREETS	-	720,000	720,000	878,142	-	720,000	1,598,142
PARKS & RECREATION	-	1,085,443	1,085,443	1,252,490	-	1,085,443	2,337,933
CITY CLERKS	-	-	-	332,946	-	-	332,946
COUNCIL	-	-	-	705,064	-	75,000	780,064
TOTAL GENERAL FUND	\$ 10,690,621	\$ 3,623,588	\$ 14,314,209	\$ 12,091,679	\$ -	\$ 2,222,530	\$ 14,314,209
WATER	3,406,664	393,635	3,800,299	2,382,125	365,274	1,052,900	3,800,299
SEWER	4,998,431	707,301	5,705,732	4,255,853	412,478	1,037,400	5,705,732
SOLID WASTE	1,556,467	640,462	2,196,929	1,541,179	-	655,750	2,196,929
ELECTRIC	27,012,887	831,784	27,844,671	26,567,056	324,315	953,300	27,844,671
TOTAL BUDGET	\$ 47,665,070	\$ 6,196,769	\$ 53,861,840	\$ 46,837,892	\$ 1,102,067	\$ 5,921,880	\$ 53,861,840

CITY OF MILFORD
 FISCAL YEAR 2023 vs 2024
 BUDGET SUMMARY ANALYSIS

CHANGE: FY24 RECOMMENDATION vs
 FY23 APPROVED BUDGET

FUND / DEPARTMENT	CURRENT REVENUE	APPLICATION OF RESERVES	TOTAL FUNDING	OPERATIONS & MAINTENANCE	DEBT SERVICE	CAPITAL	TOTAL EXPENDITURES
GENERAL FUND							
ADMINISTRATION	\$ 1,719,877	\$ (23,612)	\$ 1,696,265	\$ 14,291	\$ -	\$ 28,550	\$ 42,841
PLANNING	28,900	50,000	78,900	101,373	-	-	101,373
FINANCE	-	-	-	147,431	-	-	147,431
INFORMATION TECHNOLOGY	-	428,592	428,592	317,061	-	428,592	745,652
POLICE	32,430	344,422	376,852	398,449	296,750	444,422	1,139,621
STREETS	-	115,750	115,750	111,632	-	115,750	227,382
PARKS & RECREATION	-	(547,243)	(547,243)	238,896	-	(547,243)	(308,347)
CITY CLERKS	-	-	-	72,526	-	-	72,526
COUNCIL	-	-	-	55,637	-	(75,000)	(19,363)
TOTAL GENERAL FUND	\$ 1,781,207	\$ 367,909	\$ 2,149,116	\$ 1,457,296	\$ 296,750	\$ 395,071	\$ 2,149,116
WATER	194,563	21,253	215,816	114,792	1	101,024	215,816
SEWER	807,354	346,697	1,154,051	906,028	(4,001)	252,024	1,154,051
SOLID WASTE	154,026	(608,413)	(454,387)	169,315	-	(623,702)	(454,387)
ELECTRIC	1,880,406	697,781	2,578,187	2,004,022	(2,100)	576,264	2,578,186
TOTAL BUDGET	\$ 4,817,556	\$ 825,226	\$ 5,642,783	\$ 4,651,452	\$ 290,650	\$ 700,681	\$ 5,642,783

CITY OF MILFORD
FISCAL YEAR 2022-23
BUDGET SUMMARY ANALYSIS

**% CHANGE: FY24 RECOMMENDATION vs
FY23 APPROVED BUDGET**

FUND / DEPARTMENT	CURRENT REVENUE	APPLICATION OF RESERVES	TOTAL FUNDING	OPERATIONS & MAINTENANCE	DEBT SERVICE	CAPITAL	TOTAL EXPENDITURES
GENERAL FUND							
ADMINISTRATION	18%	-2%	15%	2%	0%	13%	4%
PLANNING	6%	0%	16%	14%	0%	0%	13%
FINANCE	0%	0%	0%	26%	0%	0%	26%
INFORMATION TECHNOLOGY	0%	651%	651%	45%	0%	651%	97%
POLICE	7%	115%	48%	6%	0%	0%	18%
STREETS	0%	16%	16%	13%	0%	16%	14%
PARKS & RECREATION	0%	-50%	-50%	19%	0%	-50%	-13%
CITY CLERKS	0%	0%	0%	22%	0%	0%	22%
COUNCIL	0%	0%	0%	8%	0%	-100%	-2%
TOTAL GENERAL FUND	16.7%	10.2%	15.0%	12.1%	0%	17.8%	15.0%
WATER	6%	5%	6%	5%	0%	10%	6%
SEWER	16%	49%	20%	21%	-1%	24%	20%
SOLID WASTE	10%	-95%	-21%	11%	0%	-95%	-21%
ELECTRIC	7%	84%	9%	8%	-1%	60%	9%
TOTAL BUDGET	10.1%	13.3%	10.5%	9.9%	26.4%	11.8%	10.5%
TOTAL UTILITIES	8.2%	17.8%	8.8%	9.2%	-0.6%	8.3%	8.8%

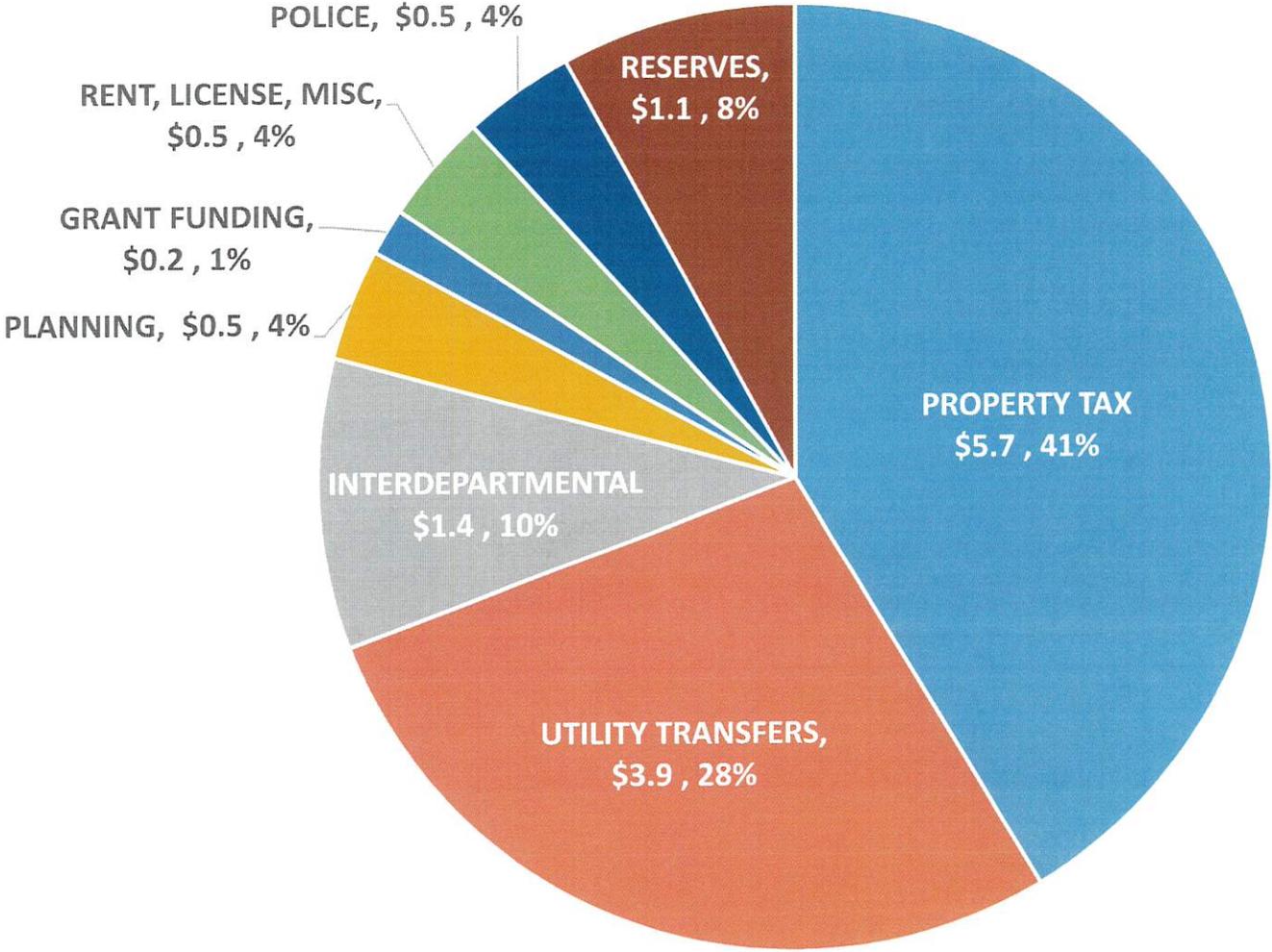


Annual Operating and Capital Budget Proposal
For the Fiscal Year Ending June 30, 2024 (FY2024)

General Fund Revenue & Operating Expenses by Department

Administration	City Clerks	Planning	Finance	IT
Police	Parks & Recreation	Streets & Grounds	City Council	

FY24 PROPOSED BUDGET: GENERAL FUND REVENUE by FUNCTION



CITY OF MILFORD
 FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
 REVENUE

GENERAL FUND

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-0000	GENERAL FUND REVENUE							
390-10-10	GENERAL FUND CAPITAL RESERVES	330,605	260,095	-	837,986	-	998,036	
390-10-17	GENERAL FUND RESERVES: 5 OFFICERS	415,117		-	-	-	-	
390-10-20	ECONOMIC DEVELOPMENT FUNDS	132,703	70,860	-	105,860	-	105,860	
390-10-XX	STORMWATER MAINTENANCE (new FY24)	-	-	-	-	-	70,000	
	REAL ESTATE TAX							
311-10-10	PROPERTY TAXES: CURRENT LEVY	4,171,242	4,301,784	4,719,085	4,912,100	5,032,692	5,707,358	13.4%
311-10-30	PROPERTY TAXES: PENALTIES	24,742	38,454	29,897	29,000	22,925	25,000	9.1%
319-20-15	REAL ESTATE TRANSFER FEE-POLICE	723,000	500,000	400,000	300,000	300,000	200,000	-33.3%
	TOTAL REAL ESTATE TAXES	4,918,984	4,840,238	5,148,982	5,241,100	5,355,617	5,932,358	10.8%
	LICENSES & PERMITS							
321-10-10	CONTRACTOR/BUSINESS LICENSE	58,645	74,605	67,490	67,000	71,735	67,000	-6.6%
321-10-20	RENTAL LICENSE	92,350	-	122,150	110,000	128,750	120,000	-6.8%
322-10-00	BUILDING PERMIT FEES	301,637	387,487	130,993	215,000	255,893	250,000	-2.3%
322-15-00	PLANNING & ZONING FEES	64,866	63,988	119,517	85,100	120,568	65,000	-46.1%
328-10-30	GRASSCUTTING REVENUE	16,000	-	-	16,000	16,000	20,000	25.0%
321-20-21	ARPA - OPERATING SUPPORT	16,000	113,600	271	-	-	-	
	TOTAL LICENSES & PERMITS	549,498	639,680	440,421	493,100	592,945	522,000	-12.0%
	POLICE DEPARTMENT							
342-10-10	FINES	88,416	53,247	72,349	80,000	69,473	70,000	0.8%
342-10-60	MISCELLANEOUS REVENUE	4,569	400	4,050	2,250	6,750	3,000	-55.6%
342-10-70	STATE POLICE PENSION	179,111	201,618	232,531	214,000	251,789	270,180	7.3%
342-10-90	ACCIDENT COPIES	14,745	14,095	22,182	15,000	17,105	15,000	-12.3%
342-10-92	SALE OF VEHICLES & EQUIPMENT	7,280	4,069	750	2,000	413	3,000	626%
342-10-98	SPECIAL DUTY OVERHEAD	9,810	4,574	8,330	5,000	10,902	5,000	-54.1%
342-10-99	SCHOOL RESOURCE OFFICERS FUNDING	200,000	214,367	125,000	173,000	150,000	157,500	5.0%
342-21-21	ARPA - OPERATING SUPPORT	-	9,288	89,746	-	-	-	
	TOTAL POLICE DEPARTMENT	503,931	501,658	554,938	491,250	506,432	523,680	3.4%

CITY OF MILFORD
 FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
 REVENUE

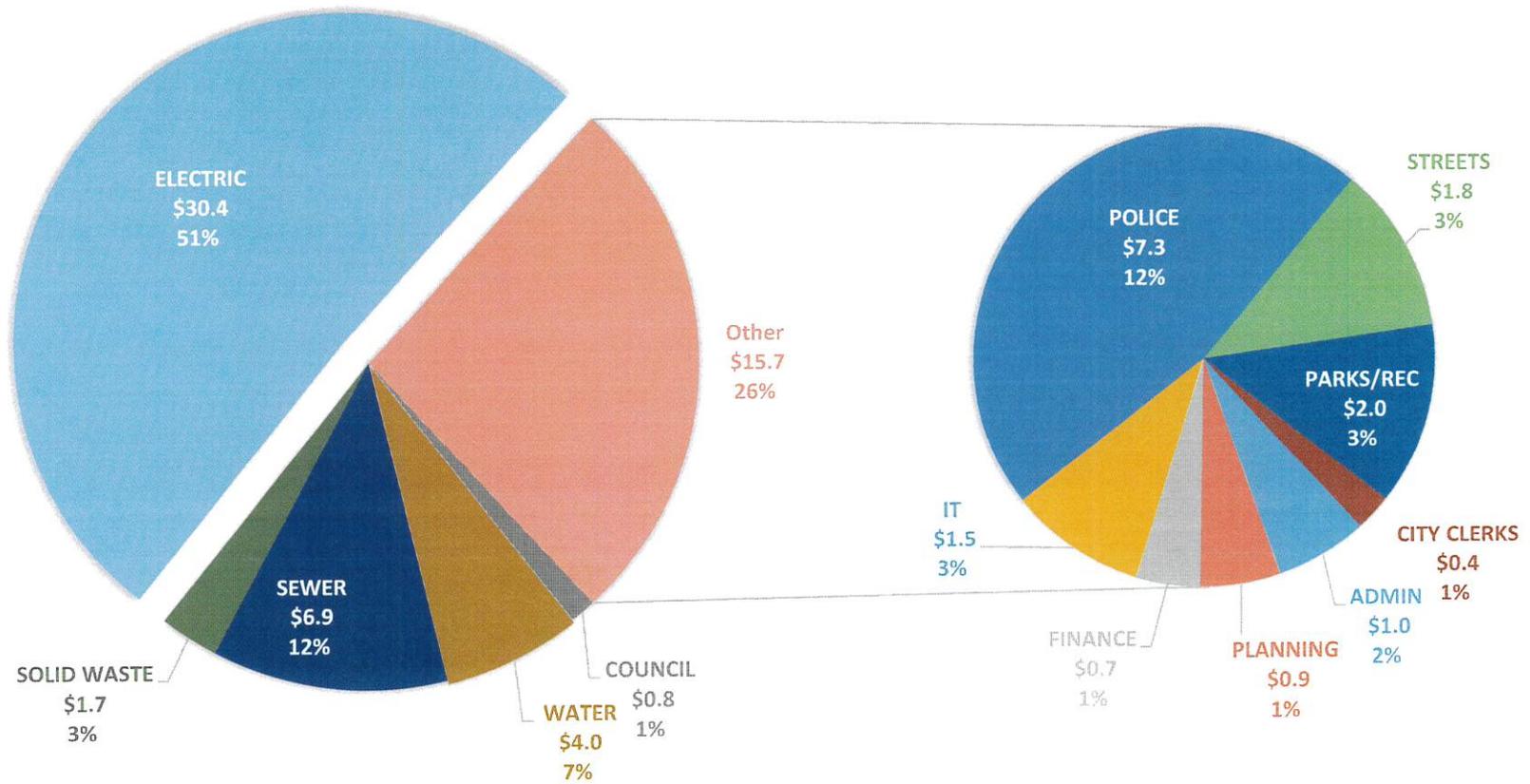
GENERAL FUND

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-0000	GENERAL FUND REVENUE							
	LEASE, RENTAL & OTHER REVENUE							
359-10-20	SPRINT TOWER RENTAL	17,307	17,667	18,172	18,715	18,171	18,170	0.0%
359-10-25	VERIZON TOWER RENTAL	25,590	25,589	27,381	28,660	28,660	28,660	0.0%
359-10-30	AT&T TOWER RENTAL	16,800	16,800	16,800	16,800	16,800	16,800	0.0%
359-10-35	VERIZON SE TOWER RENTAL	25,400	26,161	26,947	27,755	27,755	28,590	3.0%
359-10-38	VERIZON 10th ST TOWER RENTAL	26,400	29,328	29,915	30,510	30,513	31,130	2.0%
359-10-39	AT&T S. WASHINGTON TOWER RENTAL	19,377	26,417	27,210	28,025	28,026	28,870	3.0%
359-10-40	CHESAPEAKE GAS	44,282	42,292	46,620	46,650	46,750	46,750	0.0%
359-10-50	CATV FRANCHISE FEES	162,635	170,093	185,785	185,800	186,043	185,000	-0.6%
359-10-55	CABLE POLE AGREEMENTS	6,839	6,838	6,839	6,839	7,539	7,500	-0.5%
359-10-60	FIBER OPTIC RENTAL	38,599	38,599	38,599	38,599	38,599	38,599	0.0%
359-10-99	MISCELLANEOUS REVENUE	12,309	37,987	21,085	10,000	10,640	10,000	-6.0%
359-21-21	ARPA - OPERATING SUPPORT	-	500	15,070	272,886	272,886	21,245	-92%
359-21-22	ARPA - COMMUNITY SUPPORT	-	-	648,479	-	-	-	
361-10-00	EARNINGS ON INVESTMENTS	41,866	16,431	7,923	9,500	101,254	10,500	-89.6%
	TOTAL LEASE, RENTAL & OTHER REVENUE	437,404	454,702	1,116,825	720,739	813,637	471,814	-42.0%
391-10-10	OTHER - INTERDEPARTMENTAL	896,843	986,525	1,164,127	1,193,696	1,193,696	1,313,066	10.0%
391-10-50	ELECTRIC DIVISION	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	3,250,000	30.0%
391-10-51	WATER DIVISION	-	-	300,000	300,000	300,000	300,000	0.0%
391-10-5X	SEWER DIVISION	-	-	-	-	-	300,000	
391-10-52	INTERSERVICE BILLING-ELEC MRG ELIM	-	-	-	42,320	42,320	47,360	11.9%
391-10-53	INTERSERVICE BILLING-W/S MRG ELIM	-	-	-	10,890	10,890	11,550	6.1%
	(TO)FROM RESERVES or FUND BALANCE				-	-	-	
	TOTAL TRANSFERS- GENERAL FUND	3,396,843	3,486,525	3,964,127	4,046,906	4,046,906	5,221,976	29.0%
	TOTAL GENERAL FUND REVENUES	10,685,085	10,253,758	11,225,293	11,936,941	11,315,537	13,845,724	22.4%

CITY OF MILFORD

FY24 PROPOSED BUDGET

Expenditures by Fund & Department (\$ million)



**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

CITY ADMINISTRATION*

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1010	CITY ADMINISTRATION							
413-10-10	SALARIES & WAGES	311,262	253,574	360,763	411,530	438,635	454,620	3.6%
413-10-40	SALARIES & WAGES-SICK/VAC	25,537	7,152	-	-	-	-	
413-30-10	CONTRACT SERVICES	17,371	15,448	35,686	35,690	31,782	13,500	-57.5%
413-30-12	CONTRACT SERVICES-COMP. S	-	11,250	5,625	-	-	-	
413-30-14	CONTRACT SERVICES-STAFFIN	17,309	-	-	-	-	-	
413-30-16	TUITION REIMBURSEMENT (nev	-	-	5,421	10,000	10,000	5,250	-47.5%
413-30-20	LEGAL SERVICE	10,799	14,340	23,832	18,900	12,214	13,480	10.4%
413-30-30	AUDITING SERVICE	645	645	610	1,371	1,371	1,690	23%
413-50-20	INSURANCE & BONDING	4,600	4,916	7,558	8,718	8,718	5,800	-33.5%
413-50-30	TELEPHONE	1,167	1,311	1,123	1,250	1,763	2,900	64.5%
413-50-41	MARKETING	-	349	17,525	17,760	17,760	22,000	23.9%
413-50-60	SOFTWARE MAINTENANCE	-	-	635	8,721	8,721	7,000	-20%
413-50-61	WEBSITE MAINTENANCE	3,829	4,020	4,496	-	-	-	
413-50-90	TRAINING	6,128	7,774	9,574	12,000	13,451	16,000	18.9%
413-60-10	MATERIALS & SUPPLIES	1,097	1,265	1,716	1,875	1,888	2,000	5.9%
413-60-11	GENERAL EXPENSE	2,560	4,721	2,997	5,133	5,544	5,750	3.7%
413-60-12	COMPUTER	1,968	4,168	1,493	2,050	2,050	4,090	99.5%
413-60-15	POSTAGE	136	133	(48)	100	98	100	1.9%
413-67-11	DISCRETIONARY FUNDS	8,499	187	5,700	8,740	6,702	7,500	11.9%
411-68-14	EMPLOYEE RECOGNITION	20,167	15,607	26,225	28,600	28,600	28,000	-2.1%
413-69-20	OFFICE FURNITURE	-	-	-	5,660	8,928	1,500	-83.2%
413-69-80	VEHICLE & EQUIP REPLACEME	-	-	1,500	1,500	1,500	-	-100.0%
413-90-80	COST ALLOCATION: CITY HALL	17,520	29,274	21,756	35,810	17,969	19,481	8.4%
	TOTAL GENERAL EXPENSE	450,593	376,132	534,185	615,408	617,693	610,661	-1.1%

*FY24 Budget presented exclusively of new City Clerks department / budget center. FY23 Budget, Projection & all prior years reasonably adjusted to promote comparability.

CITY ADMINISTRATION*

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1010	CITY ADMINISTRATION EMPLOYEE BENEFITS							
413-20-10	MEDICAL	40,362	29,059	36,905	53,691	50,545	47,490	-6.0%
413-20-20	SOCIAL SECURITY	24,166	21,006	28,096	33,159	33,556	36,150	7.7%
413-20-30	RETIREMENT	32,333	30,813	39,503	43,311	40,731	49,050	20.4%
413-20-50	UNEMPLOYMENT COMPENSAT	851	1,262	1,623	2,462	1,008	540	-46.4%
413-20-60	WORKERS' COMPENSATION	1,344	886	1,245	1,452	1,399	1,450	3.7%
413-20-70	GROUP LIFE INSURANCE	2,754	2,381	3,096	2,751	1,931	3,050	57.9%
413-20-75	VISION	144	123	185	237	211	250	18.5%
413-20-80	RETIREE MEDICAL BENEFITS	8,574	8,176	7,423	9,267	8,799	10,140	15.2%
	TOTAL EMPLOYEE BENEFITS	110,528	93,706	118,076	146,329	138,179	148,120	7.2%
	TOTAL ADMINISTRATION - O & M	561,121	469,838	652,261	761,738	755,872	758,781	0.4%
	TOTAL ADMINISTRATION GENERAL GOV'T	561,121	469,838	652,261	761,738	755,872	758,781	0.4%

*FY24 Budget presented exclusively of new City Clerks department / budget center. FY23 Budget, Projection & all prior years reasonably adjusted to promote comparability.

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

CITY CLERKS*

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1010A	CITY CLERKS							
413-10-10	SALARIES & WAGES	158,119	156,594	161,689	178,356	178,356	226,849	27.2%
413-10-11	SALARIES & WAGES-VACATION	2,048	2,151	2,261	2,398	2,362	2,458	4.0%
413-10-20	SALARIES & WAGES - TEMPOR	-	3,047	5,187	5,100	6,515	-	-100.0%
413-10-30	SALARIES & WAGES-OVERTIME	13,354	4,609	4,535	5,264	5,261	-	-100.0%
413-30-20	LEGAL SERVICE						8,480	
413-30-30	AUDITING SERVICE	355	355	335	754	754	930	23%
413-30-60	RECORDS RETENTION				1,500		1,500	
413-50-20	INSURANCE & BONDING						2,900	
413-50-30	TELEPHONE	1,167	1,311	1,123	1,250	1,763	1,260	-28.5%
413-50-40	ADVERTISING & PRINTING	16,301	9,094	19,272	22,267	25,527	25,600	0.3%
413-50-60	SOFTWARE MAINTENANCE						2,550	
413-50-90	TRAINING	2,043	2,591	3,191	4,000	4,484	12,500	178.8%
413-60-10	MATERIALS & SUPPLIES	1,097	1,265	1,716	1,875	1,888	2,500	32.4%
413-60-11	GENERAL EXPENSE	2,560	4,721	2,997	2,567	2,772	2,500	-9.8%
413-60-12	COMPUTER	1,968	4,168	1,493	2,050	2,050	1,030	-49.8%
413-60-15	POSTAGE	546	531	-	400	392	400	1.9%
413-90-80	COST ALLOCATION: CITY HALL	17,520	29,274	21,756	35,810	17,969	19,481	8.4%
	TOTAL GENERAL EXPENSE	217,077	219,710	225,554	263,591	250,095	310,937	24.3%
	EMPLOYEE BENEFITS							
413-20-10	MEDICAL	32,614	31,495	31,495	33,467	33,467	48,820	45.9%
413-20-20	SOCIAL SECURITY	13,274	12,730	13,286	14,621	14,726	18,220	23.7%
413-20-30	RETIREMENT	21,634	20,830	21,495	18,990	21,294	24,605	15.6%
413-20-50	UNEMPLOYMENT COMPENSAT	560	560	560	550	468	630	34.8%
413-20-60	WORKERS' COMPENSATION	288	249	249	227	259	310	19.6%
413-20-70	GROUP LIFE INSURANCE	406	498	498	1,376	1,933	1,770	-8.4%
413-20-75	VISION	124	124	124	124	124	180	45.2%
	TOTAL EMPLOYEE BENEFITS	68,900	66,486	67,707	69,355	72,270	94,535	30.8%
	TOTAL CITY CLERKS GENERAL GOV'T	285,977	286,196	293,261	332,946	322,365	405,472	25.8%

*FY24 Budget carves out new City Clerks department / budget center. FY23 Budget, Projection & all prior years reasonably adjusted to promote comparability.

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

PLANNING DEPARTMENT

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1045	PLANNING DEPARTMENT							
429-10-10	SALARIES & WAGES	298,401	288,408	348,652	408,203	388,335	471,931	21.5%
429-10-20	SALARIES & WAGES-TEMPORARY	-	7,398	1,430	-	-	-	
429-10-30	SALARIES & WAGES-OVERTIME	1,840	3,074	4,590	2,500	1,763	2,500	41.8%
429-10-40	SALARIES & WAGES-SICK/VACATION	-	819	-	-	-	-	
426-30-10	CONTRACT SERVICES	14,215	69,098	26,517	20,000	12,000	15,000	25.0%
429-30-20	LEGAL SERVICE	31,820	28,523	24,783	31,200	27,760	30,600	10.2%
429-30-30	AUDITING SERVICE	2,000	2,000	945	2,075	2,075	1,850	-11%
429-30-50	ENGINEERING	-	-	-	1,000	-	1,000	
429-40-29	MAINT. & REPAIR - VEHICLE LABOR	2,790	2,565	938	1,500	1,360	1,800	32%
429-40-30	MAINT. & REPAIR - VEHICLES	1,086	709	3,968	1,000	202	1,200	494%
429-50-20	INSURANCE & BONDING	2,994	4,175	3,785	4,300	3,987	4,420	10.9%
429-50-30	TELEPHONE	714	715	682	948	1,384	3,000	116.8%
429-50-31	CELLPHONE	1,500	1,462	1,455	2,650	1,453	4,500	209.8%
429-50-60	SOFTWARE MAINTENANCE	3,334	3,305	3,149	8,284	7,009	12,370	76%
429-50-90	TRAINING	2,275	3,645	4,858	7,500	5,730	7,500	30.9%
429-60-10	MATERIALS & SUPPLIES	2,649	1,927	3,025	4,000	3,049	4,000	31.2%
429-60-11	GENERAL EXPENSE	4,513	3,704	2,626	2,240	1,533	5,000	226%
429-60-12	COMPUTER	1,996	2,854	2,666	4,802	4,802	3,070	-36.1%
429-60-13	COPIER	2,339	2,405	2,506	2,500	2,731	2,730	0.0%
429-60-15	POSTAGE	3,132	5,911	7,603	7,500	7,565	7,500	-0.9%
429-60-17	GASOLINE & OIL	2,059	1,850	1,964	2,200	2,133	2,500	17.2%
429-60-18	UNIFORMS	1,591	628	986	1,000	987	1,000	1%
429-68-10	DEMOLITIONS	-	-	19,500	-	-	-	
429-68-20	PROPERTY MAINTENANCE	11,046	7,060	15,343	26,500	21,982	20,000	-9.0%
429-69-30	CREDIT CARD FEES	-	-	31	1,260	1,260	2,100	66.7%
429-69-80	VEHICLE & EQUIP REPLACEMENT	-	-	1,500	1,500	1,500	11,200	646.7%
429-90-81	COST ALLOCATION: PUBLIC WORKS	8,224	9,251	10,644	10,984	9,850	11,646	18.2%
	TOTAL GENERAL EXPENSE	400,518	451,486	494,146	555,646	510,449	628,417	23.1%

PLANNING DEPARTMENT

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1045	PLANNING DEPARTMENT EMPLOYEE BENEFITS							
429-20-10	MEDICAL	68,435	60,452	80,883	104,926	105,804	116,120	9.8%
429-20-20	SOCIAL SECURITY	22,548	22,108	27,361	30,838	29,843	35,760	19.8%
429-20-30	RETIREMENT	30,670	31,974	38,471	38,752	36,400	43,110	18.4%
429-20-50	UNEMPLOYMENT COMPENSATION	1,345	1,461	2,127	1,650	1,338	1,010	-24.5%
429-20-60	WORKMAN'S COMPENSATION	1,322	1,208	1,395	1,580	1,612	1,780	10.4%
429-20-70	GROUP LIFE INSURANCE	1,904	2,427	2,784	3,268	3,206	3,790	18.2%
429-20-75	VISION	309	298	330	371	371	430	15.9%
	TOTAL EMPLOYEE BENEFITS	126,533	119,928	153,351	181,385	178,573	202,000	13.1%
	TOTAL PLANNING - O & M	527,051	571,414	647,497	737,031	689,022	830,417	20.5%
429-70-42	CAPITAL-VEHICLE	30,320	28,542	-	-	-	-	
	TOTAL PLANNING - CAPITAL	30,320	28,542	-	-	-	-	
	TOTAL PLANNING GENERAL GOV'T	557,371	599,956	647,497	737,031	689,022	830,417	20.5%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

FINANCE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1310	FINANCE							
415-10-10	SALARIES & WAGES	310,371	381,570	316,014	372,979	353,853	474,616	34.1%
415-10-11	SALARIES & WAGES-VACATIO	1,083	1,115	1,195	1,306	1,286	1,380	7.3%
415-10-30	SALARIES & WAGES-OVERTIME		-	1,291	1,500	643	3,500	
415-10-40	SALARIES & WAGES-SICK/VAC	-	39,725	-	-	-	-	
415-30-10	CONTRACT SERVICES	8,703	6,918	8,929	13,466	12,640	14,410	14.0%
415-30-11	CONTRACT SERVICES - TAX A	17,500	-	-	-	-	-	
415-30-15	CLEANING SERVICES	8,117	4,344	4,659	5,465	4,651	6,500	39.8%
415-30-30	AUDITING SERVICE	1,000	1,000	945	2,075	2,075	1,850	-11%
415-50-20	INSURANCE & BONDING	1,129	702	1,079	1,245	1,246	1,400	12.4%
415-50-30	TELEPHONE	1,147	1,163	1,110	1,150	1,638	2,970	81.3%
415-50-31	CELLPHONE	999	967	89	500	480	900	87%
415-50-60	SOFTWARE MAINTENANCE	7,605	-		3,672	3,672	3,820	4.0%
415-50-90	TRAINING	4,959	2,363	3,758	2,200	1,407	4,500	219.9%
415-60-10	MATERIALS & SUPPLIES	6,092	5,911	5,256	5,800	5,800	5,200	-10.3%
415-60-11	GENERAL EXPENSE	583	777	414	585	585	1,200	105.1%
415-60-12	COMPUTER	5,409	4,631	2,469	750	-	2,560	
415-60-13	COPIER	1,300	1,439	1,554	4,200	1,970	3,380	72%
415-60-15	POSTAGE	2,694	2,717	2,989	2,700	2,861	2,700	-5.6%
415-60-17	GAS & OIL	664	-	-	-	-	-	
415-69-20	OFFICE FURNITURE	-	-	2,269	3,500	3,500	3,900	11.4%
415-69-80	VEHICLE & EQUIP REPLACEM	-	-	1,500	1,500	1,500	-	-100.0%
	TOTAL GENERAL EXPENSE	379,355	455,342	355,520	424,593	399,807	534,786	33.8%

FINANCE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1310	FINANCE							
	EMPLOYEE BENEFITS							
415-20-10	MEDICAL	44,336	44,744	41,237	50,304	53,240	74,210	39.4%
415-20-20	SOCIAL SECURITY	24,664	33,125	25,405	30,033	27,168	37,330	37.4%
415-20-30	RETIREMENT	38,489	41,653	38,424	45,565	40,520	47,350	16.9%
415-20-50	UNEMPLOYMENT COMPENSA	1,412	1,843	1,249	1,122	1,060	760	-28.3%
415-20-60	WORKMAN'S COMPENSATION	490	548	405	559	602	660	9.6%
415-20-70	GROUP LIFE INSURANCE	1,399	2,869	2,439	2,779	2,755	3,530	28.1%
415-20-75	VISION	214	267	216	250	249	310	24.5%
	TOTAL EMPLOYEE BENEFITS	111,004	125,049	109,375	130,612	125,594	164,150	30.7%
	FINANCE BUILDING							
415-40-31	MAINTENANCE & REPAIRS	5,772	7,728	2,479	4,275	4,275	5,500	28.7%
415-60-22	ELECTRIC	4,988	4,083	3,004	4,750	3,010	4,750	57.8%
415-60-23	WATER/SEWER	219	587	943	1,100	633	1,100	73.7%
	TOTAL MUNICIPAL BUILDING EXPENSE	10,979	12,398	6,426	10,125	7,918	11,350	43.3%
	TOTAL FINANCE - O & M	501,338	592,789	471,321	565,330	533,320	710,286	33.2%
	TOTAL FINANCE GENERAL GOV'T	501,338	592,789	471,321	565,330	533,320	710,286	33.2%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

INFORMATION TECHNOLOGY

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1510	INFORMATION TECHNOLOGY							
418-10-10	SALARIES & WAGES	122,249	133,220	247,800	255,309	231,567	357,646	54%
418-10-11	SALARIES & WAGES-VACATION SELLBACK	1,716	-	-	-	-	-	
418-10-30	SALARIES & WAGES-OVERTIME	-	-	127	5,698	6,569	7,500	
418-10-40	SALARIES & WAGES-SICK/VACATION PAYOFF	-	21,535	2,259	-	8,925	-	-100%
418-30-09	CONTRACT SERVICE - ERP	-	70,249	-	-	-	-	
418-30-10	CONTRACT SERVICES	1,291	984	3,852	65,466	65,466	47,170	-28%
418-30-30	AUDITING	1,000	1,000	945	1,375	1,375	1,850	35%
418-40-29	MAINT. & REPAIR-VEHICLE LABOR	2,430	1,425	375	1,000	-	1,000	
418-40-30	MAINT. & REPAIR-VEHICLE	600	455	200	855	-	900	
418-50-20	INSURANCE & BONDING	716	1,395	1,189	1,300	616	1,240	101%
418-50-30	TELEPHONE	520	1,231	508	800	737	1,600	117%
418-50-31	CELLPHONE	1,000	886	-	1,000	858	2,360	175%
418-50-60	SOFTWARE MAINTENANCE/INTERNET/CLOUD	130,928	144,084	149,789	183,748	183,748	235,600	28%
418-50-61	WEBSITE MAINTENANCE	-	-	5,772	11,550	11,048	15,300	
418-50-65	SECURITY/DISASTER RECOVERY	-	-	2,376	10,980	-	94,100	
418-50-66	HARDWARE MAINTENANCE	-	-	-	7,295	-	22,500	
418-50-90	TRAINING	-	5,769	3,014	6,500	5,822	39,600	580%
418-60-10	MATERIALS & SUPPLIES	5,755	9,105	4,737	3,340	3,032	3,900	29%
418-60-11	GENERAL EXPENSE	205	199	185	-	-	10,000	
418-60-12	COMPUTER	28,818	23,425	36,108	15,500	15,500	42,260	173%
418-60-17	GASOLINE & OIL	291	133	92	200	48	150	211%
418-69-80	VEHICLE & EQUIP REPLACEMENT	-	-	5,000	5,000	5,000	2,700	-46%
418-90-80	COST ALLOCATION: CITY HALL BUILDING	6,535	10,332	7,679	12,639	12,684	13,751	8.4%
	TOTAL GENERAL EXPENSE	304,054	425,427	472,007	589,555	552,996	901,127	63%

INFORMATION TECHNOLOGY

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1510	INFORMATION TECHNOLOGY							
	EMPLOYEE BENEFITS							
418-20-10	MEDICAL	18,715	10,805	26,216	51,128	37,280	50,160	35%
418-20-20	SOCIAL SECURITY	9,728	11,912	19,027	25,941	18,398	28,530	55%
418-20-30	RETIREMENT	11,893	8,345	19,719	30,569	17,881	34,530	93%
418-20-50	UNEMPLOYMENT COMPENSATION	566	1,154	1,700	906	906	640	-29%
418-20-60	WORKMAN'S COMPENSATION	196	201	318	427	420	480	14%
418-20-70	GROUP LIFE INSURANCE	730	640	1,937	2,613	1,928	2,730	42%
418-20-75	VISION	62	51	185	247	230	250	8.9%
	TOTAL EMPLOYEE BENEFITS	41,890	33,108	69,102	111,831	77,042	117,320	52.3%
	TOTAL IT O&M	345,944	458,535	541,109	701,386	630,038	1,018,447	62%
418-70-40	CAPITAL-EQUIPMENT	45,796	28,999	-	-	-	-	
418-70-42	CAPITAL-VEHICLE	-	27,396	-	-	-	-	
	TOTAL IT CAPITAL	45,796	56,395	-	-	-	-	
	TOTAL INFORMATION TECHNOLOGY	391,740	514,930	541,109	701,386	630,038	1,018,447	62%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION
(DRAFT) EXPENDITURES**

POLICE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1610								
421-10-10	SALARIES & WAGES-SWORN OFFICERS	2,406,619	2,401,120	2,559,718	2,582,894	2,373,293	2,724,157	14.8%
421-10-11	SALARIES & WAGES-VACATION SELLBACK	16,189	13,904	14,595	14,369	14,369	10,900	-24.1%
421-10-12	SALARIES & WAGES - HOLIDAY SELLBACK	3,605	1,892	1,996	-	-	-	
421-10-13	SALARIES & WAGES - HOLIDAY (2) PAYOFF	8,643	22,769	27,090	47,871	47,870	34,500	-27.9%
421-10-30	SALARIES & WAGES-OFFICERS OVERTIME	122,171	113,678	138,625	153,713	171,437	148,000	-13.7%
421-10-35	SALARIES & WAGES-OFFICERS COURT STANDBY	16,043	2,194	7,155	20,261	16,135	32,000	98%
421-10-40	SALARIES & WAGES - SICK & VACATION PAYOUT	46,409	31,172	129,334	39,300	-	-	
421-10-50	SALARIES & WAGES-OFFICERS ON CALL	63,048	37,489	35,453	38,000	34,856	37,800	8.4%
421-10-55	SALARIES & WAGES-SHIFT DIFFERENTIAL.	20,428	19,623	17,844	20,300	17,197	19,200	11.6%
421-11-10	SALARIES & WAGES-CIVILIAN	492,208	526,737	602,213	666,711	671,783	732,620	9.1%
421-11-11	SALARIES & WAGES-VACATION SELLBACK	2,925	3,076	3,249	3,475	3,435	2,520	-26.6%
421-11-13	SALARIES & WAGES - HOLIDAY (2) PAYOFF	1,533	4,356	4,206	7,135	7,135	5,800	-18.7%
421-11-30	SALARIES & WAGES-CIVILIAN OVERTIME	43,767	54,678	54,903	56,674	64,989	64,000	-1.5%
421-11-40	SALARIES & WAGES - SICK & VACATION PAYOUT	3,256	-	6,247	-	29,156	-	-100%
421-11-55	SALARIES & WAGES-SHIFT DIFFERENTIAL	7,048	6,452	6,461	6,900	5,872	6,900	17.5%
421-12-10	SALARIES & WAGES-CROSS. GUARDS	3,831	2,350	8,573	9,510	10,224	11,066	8.2%
421-30-10	CONTRACT SERVICES	57,180	59,380	113,062	274,100	247,960	127,000	-48.8%
421-30-12	BEHAVIORAL HEALTH UNIT	-	11,959	47,771	50,000	50,000	50,000	0.0%
413-30-16	TUITION REIMBURSEMENT (new FY24)	-	-	-	-	-	10,500	
421-30-20	LEGAL EXPENSE	43,791	74,658	93,296	37,500	24,693	67,200	172.1%
421-30-30	AUDITING	5,000	5,000	4,725	11,125	11,125	9,970	-10%
421-50-20	INSURANCE	41,240	45,341	46,632	51,289	51,289	56,040	9.3%
421-50-30	TELEPHONE	8,302	8,109	10,232	13,400	9,192	15,000	63.2%
421-50-31	CELLPHONE	11,159	10,844	11,754	20,200	13,003	20,200	55.4%
421-50-40	ADVERTISING & PRINTING	2,117	1,765	4,541	6,700	6,003	8,000	33.3%
421-50-60	SOFTWARE MAINTENANCE	-	-	-	-	-	20,480	
421-50-90	TRAINING	35,452	24,572	52,658	51,000	51,000	40,000	-21.6%
421-xx-xx	AMMUNITION & Related Supplies (new FY24; previous)	-	-	-	-	-	41,600	
421-60-10	MATERIALS & SUPPLIES	14,330	14,061	16,550	19,000	17,670	19,000	7.5%
421-60-11	GENERAL EXPENSE	4,788	5,270	7,725	14,829	15,652	7,500	-52.1%
421-60-18	UNIFORMS & EQUIPMENT	36,068	42,155	45,660	42,300	38,483	46,800	21.6%
421-65-11	SENIOR PATROL	292	60	706	-	-	-	
421-65-13	CRIMINAL INVESTIGATION FUND	395	470	355	2,500	2,500	2,000	-20%
421-65-14	COMMUNITY POLICING	4,144	1,421	4,752	5,000	915	7,000	664.6%
421-65-16	K-9 UNIT EXPENSE	5,088	4,623	20,567	8,214	8,536	5,600	-34.4%
421-65-17	SPECIAL OPS GROUP EXPENSE	709	3,000	3,000	3,000	2,524	8,000	217.0%
	TOTAL GENERAL SERVICE EXPENSE	3,527,778	3,554,178	4,101,648	4,277,270	4,018,296	4,391,353	9.3%

POLICE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1610	POLICE DEPARTMENT EMPLOYEE BENEFITS							
421-20-10	MEDICAL	566,901	537,400	546,098	620,127	626,948	717,900	14.5%
421-20-20	SOCIAL SECURITY	264,072	258,214	296,835	281,197	265,283	292,400	10.2%
421-20-30	RETIREMENT	560,333	559,709	576,620	468,159	454,803	515,660	13.4%
421-20-50	UNEMPLOYMENT COMPENSATION	14,668	14,939	16,607	15,752	11,528	7,090	-38.5%
421-20-60	WORKMAN'S COMPENSATION	125,001	106,813	113,875	109,484	100,665	110,030	9.3%
421-20-70	GROUP LIFE INSURANCE	18,882	23,657	24,091	26,952	24,767	27,610	11.5%
421-20-75	VISION	2,870	2,873	2,714	3,028	2,808	3,060	9.0%
421-20-80	RETIREE MEDICAL BENEFITS	-	-	-	7,333	8,503	10,140	19.3%
	TOTAL EMPLOYEE BENEFITS	1,552,727	1,503,605	1,576,840	1,532,032	1,495,305	1,683,890	12.6%
	VEHICLE EXPENSE							
421-40-29	MAINTENANCE-GARAGE LABOR	64,441	63,487	56,173	60,000	73,327	74,000	0.9%
421-40-30	MAINTENANCE-PARTS & REPAIRS	23,148	42,682	43,066	65,000	53,511	65,000	21.5%
421-50-21	INSURANCE	27,679	47,557	32,584	36,300	32,793	43,390	32.3%
421-60-17	GASOLINE & OIL	56,495	56,118	80,301	80,000	80,324	85,000	5.8%
421-69-80	VEHICLE & EQUIP REPLACEMENT	-	-	54,050	54,050	54,050	146,600	171.2%
	TOTAL VEHICLE EXPENSE	171,763	209,844	266,174	295,350	294,005	413,990	40.8%
	HEADQUARTERS EXPENSE							
421-40-31	MAINTENANCE & REPAIR BUILDING	5,204	15,498	8,319	13,500	4,890	15,000	206.7%
421-40-32	MAINTENANCE & REPAIR OF EQUIPMENT	5,969	15,910	4,615	12,486	9,319	20,900	124%
421-60-12	COMPUTERS	7,583	9,022	8,164	11,836	10,732	520	-95.2%
421-60-13	COPIERS	4,037	4,131	5,075	3,506,000	6,385	7,000	9.6%
421-60-15	POSTAGE	928	1,957	1,668	2,550	1,577	2,900	83.9%
421-60-21	NATURAL GAS	-	-	-	-	-	2,020	
421-60-22	ELECTRIC	19,758	18,127	18,553	20,000	19,067	35,750	87.5%
421-60-23	WATER/SEWER	2,538	2,663	3,225	3,400	2,907	4,600	58.2%
421-60-24	FUEL OIL	2,582	2,769	-	-	7,726	5,800	
	TOTAL HEADQUARTERS EXPENSE	48,599	70,077	49,619	3,569,772	62,603	94,490	50.9%
	TOTAL POLICE DEPARTMENT- O & M	5,300,867	5,337,704	5,994,281	9,674,424	5,870,210	6,583,723	12.2%
	DEBT SERVICE							
421-60-6X	USDA - PD Facility Principal (Phase I)						74,271	
421-60-6X	USDA - PD Facility Interest (Phase I)						222,479	
	TOTAL POLICE DEPARTMENT DEBT SERVICE						296,750	
	CAPITAL OUTLAY							
421-70-40/42	CAPITAL-EQUIPMENT & VEHICLES	103,026	93,987	-	-	-	-	
	TOTAL POLICE DEPARTMENT CAPITAL	103,026	93,987	-	-	-	-	
	TOTAL POLICE GENERAL GOVT	5,403,893	5,431,691	5,994,281	9,674,424	5,870,210	6,880,472	17.2%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

PARKS & RECREATION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1910	PARKS & RECREATION							
451-10-10	SALARIES & WAGES	327,141	308,595	393,667	470,021	423,831	543,458	28.2%
451-10-11	SALARIES & WAGES-VACATION SELLBA	1,042	1,073	3,263	1,240	1,232	3,630	194.5%
451-10-15	SALARIES-SUMMER PLAYGROUND	11,562	-	-	14,000	5,000	24,575	392%
451-10-20/30	SALARIES-TEMPORARY WAGES & OT	1,324	2,700	6,499	7,641	5,584	7,660	37.2%
451-10-40	SALARIES-SICK & VACATION PAYOUT	-	12,734	-	-	5,001	-	-100.0%
451-30-10	CONTRACT SERVICES	146,740	152,902	175,345	238,150	238,150	373,000	56.6%
451-30-11	BOYS AND GIRLS CLUB RENTAL	18,750	18,750	18,750	18,750	18,750	18,750	0.0%
451-30-15	CLEANING	-	-	6,841	9,000	7,059	15,500	119.6%
451-30-20	LEGAL	493	1,132	105	200	70	200	185.7%
451-30-30	AUDITING	3,000	3,000	2,835	6,225	6,225	5,530	-11%
451-30-50	ENGINEERING	1,490	79	-	2,000	-	2,000	
451-40-29	MAINT & REPAIR-VEHICLES LABOR	14,610	18,613	21,154	23,350	23,120	18,000	-22.1%
451-40-30	MAINT & REPAIR-VEHICLES	8,815	10,775	5,144	10,500	8,948	10,000	12%
451-40-31	MAINT & REPAIR-BUILDING	11,837	6,738	49,817	2,000	2,626	18,000	585.5%
451-40-34	MAINT & REPAIR-PARKLAND	75,518	75,276	64,539	85,000	61,976	85,000	37.1%
451-50-20	INSURANCE	13,890	15,926	19,127	20,600	18,825	22,550	19.8%
451-50-30	TELEPHONE	1,508	1,533	1,451	1,700	1,815	3,000	65.3%
451-50-31	CELLPHONE	960	960	960	2,000	962	1,400	46%
451-50-40	ADVERTISING & PRINTING	1,776	548	1,041	2,000	2,000	2,000	0.0%
451-50-60	SOFTWARE MAINTENANCE	3,260	3,457	4,058	10,808	10,311	12,540	22%
451-50-90	TRAINING	1,265	1,284	1,391	5,600	4,420	5,000	13%
451-60-10	MATERIALS & SUPPLIES	2,952	3,690	2,819	4,000	3,449	4,000	16.0%
451-60-11	GENERAL EXPENSES	262	589	755	1,000	736	1,000	36%
451-60-12	COMPUTER	2,789	1,866	2,747	15,000	-	3,580	
451-60-13	COPIER	3,626	3,776	3,907	4,100	3,220	2,730	-15.2%
451-60-15	POSTAGE	25	-	16	100	3	100	2807%
451-60-17	GASOLINE & OIL	9,685	10,931	17,412	17,000	15,451	17,500	13.3%
451-60-18	UNIFORMS	2,243	1,534	2,495	5,000	4,080	5,000	22.5%
451-60-22	ELECTRIC	12,659	9,641	10,417	12,500	11,796	12,500	6.0%
451-60-23	WATER/SEWER	12,792	14,500	12,154	15,300	11,913	15,300	28.4%
451-60-24	FUEL OIL	1,913	3,289	8,251	9,900	3,890	9,900	154.5%
451-69-20	OFFICE FURNITURE	-	-	529	1,000	1,322	2,000	51.3%
451-69-80	VEHICLE & EQUIP REPLACEMENT	-	-	46,287	46,287	46,287	34,500	-25.5%
	TOTAL GENERAL EXPENSE	693,927	685,891	883,776	1,061,972	948,052	1,279,903	35.0%

PARKS & RECREATION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1910	PARKS & RECREATION							
	EMPLOYEE - BENEFITS							
451-20-10	MEDICAL	57,800	46,049	57,794	82,252	74,031	95,110	28.5%
451-20-20	SOCIAL SECURITY	26,552	24,760	31,652	38,341	33,282	44,510	33.7%
451-20-30	RETIREMENT	38,205	33,495	42,224	48,549	41,906	49,830	18.9%
451-20-50	UNEMPLOYMENT COMPENSATION	1,924	1,578	2,627	2,705	2,001	1,534	-23.4%
451-20-60	WORKMAN'S COMPENSATION	11,138	9,347	11,480	14,404	11,643	15,650	34.4%
451-20-70	GROUP LIFE INSURANCE	2,930	2,386	3,172	3,808	3,132	4,340	38.6%
451-20-75	VISION	340	314	402	459	382	510	33.5%
	TOTAL EMPLOYEE BENEFITS	138,889	117,929	149,351	190,518	166,377	211,484	27.1%
	TOTAL PARKS & RECREATION - O & M	832,816	803,820	1,033,127	1,252,490	1,114,429	1,491,387	33.8%
	CAPITAL OUTLAY							
451-70-20	CAPITAL-BUILDING	-	-	-	-	-	-	
451-70-40	CAPITAL-EQUIPMENT	7,800	20,954	-	-	-	-	
451-70-42	CAPITAL-VEHICLES	-	28,542	-	-	-	-	
451-70-50	CAPITAL-PARKS	-	137,581	-	-	-	-	
	TOTAL PARKS & RECREATION - CAPITAL	7,800	187,077	-	-	-	-	
201-7010	PARKS & RECREATION ENTERPRISE FUND							
451-10-10	SALARIES & WAGES	10,257	11,853	28,623	27,932	26,670	30,000	12.5%
451-various	SOCIAL SECURITY/UNEMPLOYMENT/WC	1,355	1,856	3,698	3,868	3,412	3,620	6.1%
451-69-10	EXPENDITURES	33,274	12,587	31,917	51,200	24,865	36,380	46.3%
347-10-10	ENTERPRISE PROGRAM REVENUES	(40,885)	(33,680)	(66,240)	(83,000)	(67,975)	(70,000)	3.0%
	ARPA - OPERATING SUPPORT	-	-	-	-	-	-	
	TOTAL P&R ENTERPRISE EXPENSE	4,001	(7,384)	(2,002)	-	(13,029)	-	-100%
	TOTAL PARKS & RECREATION BUDGET	844,617	983,513	1,031,125	1,252,490	1,101,400	1,491,387	35.4%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

STREETS & GROUNDS

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1810	STREETS & GROUNDS DIVISION							
431-10-10	SALARIES & WAGES	203,100	207,720	188,967	237,431	227,753	269,651	18.4%
431-10-11	SALARIES & WAGES-VACATION SEI	871	2,968	6,772	1,071	1,070	-	-100%
431-10-30	SALARIES & WAGES-OVERTIME	4,760	5,679	17,560	6,500	4,020	5,500	36.8%
431-10-50	SALARIES & WAGES-ON CALL	12,519	12,611	10,890	12,960	7,086	10,800	52.4%
431-30-10	CONTRACT SERVICES	2,712	5,548	3,617	2,500	2,173	10,000	360%
431-30-20	LEGAL	-	750	1,538	1,000	880	990	12.5%
431-30-30	AUDITING	3,000	3,000	2,835	6,225	6,225	5,530	-11%
431-30-50	ENGINEERING SERVICES	820	1,064	-	1,500	-	-	
431-40-29	MAINT. & REPAIR-VEHICLE LABOR	13,854	17,406	16,942	16,500	20,400	20,000	-2.0%
431-40-30	MAINT. & REPAIR-VEHICLES	11,000	16,587	22,585	33,000	31,410	35,000	11.4%
431-50-13	ENVIRONMENTAL COMPLIANCE	3,060	-	1,800	5,500	5,500	14,000	155%
431-50-20	INSURANCE	13,687	14,766	18,507	20,400	20,099	22,160	10.3%
431-50-30	TELEPHONE	373	376	350	450	372	550	47.8%
431-50-31	CELLPHONE	1,285	1,826	2,386	2,850	2,728	2,850	4.5%
431-50-40	ADVERTISING & PRINTING	619	1,013	505	1,200	1,200	1,200	0.0%
431-50-60	SOFTWARE MAINTENANCE	-	189	135	3,818	3,755	3,180	-15%
431-50-90	TRAINING	1,059	582	5,206	7,200	733	6,000	718%
431-60-10	MATERIALS & SUPPLIES	946	1,366	1,419	2,000	1,974	2,000	1.3%
431-60-11	GENERAL EXPENSE	230	764	171	750	893	750	-16%
431-60-12	COMPUTER	2,864	-	-	3,000	-	2,560	
431-60-17	GASOLINE & OIL	11,518	12,030	16,748	17,500	17,568	18,000	2.5%
431-60-18	UNIFORMS & EQUIPMENT	3,148	2,190	2,038	4,000	1,854	4,000	116%
431-60-19	RADIO	-	3,304	-	500	-	1,500	
432-60-21	NATURAL GAS	-	-	904	1,200	624	1,200	92%
431-60-70	STREET SIGNS & MARKERS	25,746	20,524	17,261	23,000	20,183	23,000	14.0%
431-60-71	STREET & ROAD MATERIALS	24,181	8,621	3,086	15,000	5,804	15,000	158%
431-60-72	SNOW & ICE REMOVAL	2,037	7,172	19,838	10,000	780	10,000	1183%
431-60-73	STORM SEWERS & DRAINS	7,261	8,151	48	10,000	29	80,000	NM
431-60-75	SIDEWALKS & CURBS	46,129	12,262	456	25,000	7,320	20,000	173%
431-60-76	STREET LIGHTS	91,827	92,486	92,118	95,000	93,486	95,000	1.6%
431-69-80	VEHICLE & EQUIP REPLACEMENT	-	-	93,518	93,518	93,518	65,300	-30.2%
431-90-80	COST ALLOCATION: PUBLIC WORK	68,639	76,947	95,794	98,858	88,650	104,818	18.2%
	TOTAL GENERAL EXPENSE	557,245	537,902	643,994	759,431	668,089	850,539	27.3%

STREETS & GROUNDS

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs. 23 PROJ
101-1810	STREETS & GROUNDS DIVISION							
	EMPLOYEE BENEFITS							
431-20-10	MEDICAL	59,384	54,662	48,313	66,969	70,252	84,910	20.9%
431-20-20	SOCIAL SECURITY	17,147	17,306	17,734	19,349	18,355	20,750	13.1%
431-20-30	RETIREMENT	23,072	22,952	23,188	19,971	21,382	22,120	3.5%
431-20-50	UNEMPLOYMENT COMPENSATION	1,336	1,362	1,186	1,511	1,686	610	-63.8%
431-20-60	WORKERS' COMPENSATION	8,764	8,040	7,488	8,707	7,817	8,900	13.9%
431-20-70	GROUP LIFE INSURANCE	1,128	1,665	1,590	1,935	2,033	1,890	-7.0%
431-20-75	VISION	272	261	214	269	284	180	-36.6%
	TOTAL EMPLOYEE BENEFITS	111,103	106,248	99,713	118,711	121,809	139,360	14.4%
	BUILDING EXPENSES							
431-60-23	WATER	66	-	-	-	-	-	
	TOTAL BUILDING EXPENSE	66	-	-	-	-	-	
	TOTAL STREETS & GROUNDS - O & M	668,414	644,150	743,707	878,142	789,898	989,899	25.3%
	CAPITAL OUTLAY							
431-70-40	CAPITAL-EQUIPMENT	32,223	-	-	-	-	-	
	TOTAL STREETS & GROUNDS CAPITAL & DEBT	32,223	-	-	-	-	-	
	TOTAL STREETS & GROUNDS GENERAL GOV'T	700,637	644,150	743,707	878,142	789,898	989,899	25.3%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

CITY COUNCIL

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
GENERAL GOVERNMENT								
101-1110	CITY COUNCIL							
411-10-10	SALARIES & WAGES	24,050	31,260	29,180	34,080	23,280	51,080	119.4%
411-20-20	SOCIAL SECURITY	1,840	2,391	2,233	2,608	1,781	3,910	119.5%
411-30-11	ADA TRANSITION PLAN	200	49,700	-	-	-	-	
411-30-20	LEGAL	39,119	19,665	27,679	29,300	25,303	30,150	19.2%
481-30-30	AUDITING SERVICES	1,000	1,000	945	2,075	2,075	1,850	-11%
481-50-30	TELEPHONE	-	-	-	-	-	1,030	
411-50-60	SOFTWARE MAINTENANCE	-	-	-	5,508	5,508	5,730	4%
411-60-12	COMPUTER EXPENSE	8,245	-	2,248	-	-	4,600	
411-68-11	PUBLIC OFFICIALS & LIABILITY INS	18,235	21,858	12,681	14,897	14,897	17,650	18.5%
411-68-12	CHRISTMAS DECORATIONS	-	-	4,236	3,703	2,728	3,500	28.3%
411-68-13	COUNCIL EXPENSE	18,335	14,712	23,759	44,000	26,370	40,000	51.7%
411-68-15	CODIFICATION	15,070	7,003	5,123	10,000	10,000	18,000	80.0%
411-68-16	CARLISLE FIRE COMPANY	140,000	140,000	140,000	205,000	205,000	205,000	0.0%
411-68-17	MUSEUM	30,000	30,000	30,000	35,500	35,500	40,000	12.7%
411-68-18	CFC INCENTIVE	-	-	-	12,508	12,508	12,500	-0.1%
411-68-19	DOWNTOWN MILFORD INC.	45,860	45,860	45,860	47,500	47,500	50,000	5.3%
411-68-20	MILFORD PUBLIC LIBRARY	25,000	25,000	25,000	26,750	26,750	28,000	4.7%
411-68-34	ECONOMIC DEVELOPMENT	1,843	206	-	-	-	-	
411-68-37	ARMORY EXPENSE	6,659	5,501	22,065	50,000	9,755	25,000	156%
411-68-39	RESIDENT SURVEY	-	-	17,300	-	-	-	
411-68-40	STRATEGIC PLAN	-	-	-	24,208	16,100	-	-100.0%
411-68-41	KENT ECONOMIC PARTNERSHIP	30,000	-	-	-	-	-	
411-68-44	POLICE FACILITY PROMOTIONS	7,000	-	-	-	-	-	
411-68-45	COMMUNITY FESTIVALS	-	30,000	60,000	70,000	70,000	70,000	0.0%
411-68-48	EMERGENCY OPS PLAN	-	56,630	-	-	-	-	
411-XX-XX	BUS CONTINUITY PLAN (New FY24)	-	-	-	-	-	50,000	
411-69-80	VEHICLE & EQUIP REPLACEMENT	-	-	1,500	1,500	1,500	-	-100.0%
411-90-80	COST ALLOCATION: CITY HALL BLD	17,520	29,274	21,756	35,810	35,939	38,961	8.4%
413-90-81	XFER TO CUSTOMER SVC (TAX)	-	-	10,136	43,800	-	50,240	

CITY COUNCIL

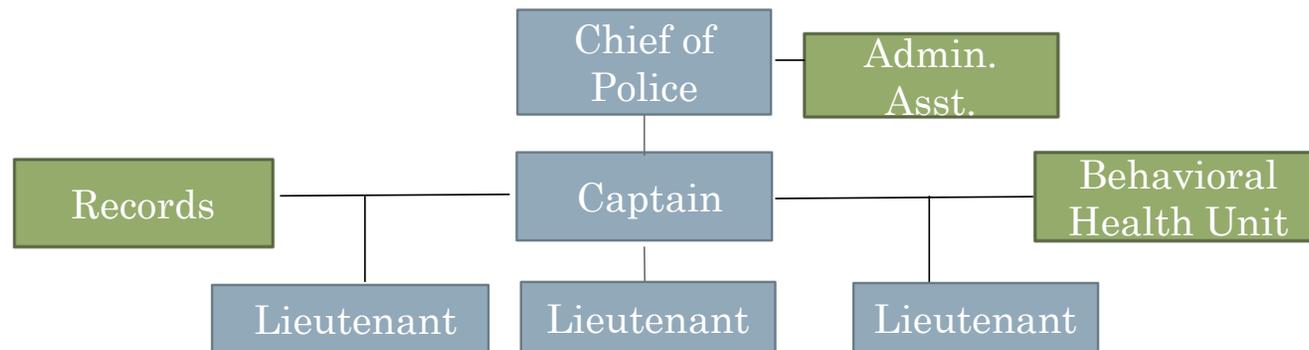
ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
101-1210	ELECTIONS							
414-10-10	SALARIES-ELECTIONS	1,467	337	2,727	5,000	-	5,500	
414-50-40	ADVERTISING & PRINTING (New FY23)	-	-	-	5,000	2,411	5,000	
414-60-12	SUPPLIES-ELECTIONS	2,022	810	2,901	2,800	-	3,000	
	TOTAL COUNCIL AND ELECTION	433,465	534,134	517,919	711,547	574,905	760,701	32.3%
411-70-40	CAPITAL - EQUIPMENT	13,010	-	-	-	-	-	
	TOTAL COUNCIL AND ELECTIONS BUDGET	446,475	534,134	517,919	711,547	574,905	760,701	32.3%
	TOTAL GENERAL FUND BUDGET	9,689,168	9,731,538	10,001,888	15,615,034	11,267,030	13,845,724	22.9%



Milford Police Department FY24 Budget



Organizational Chart



Criminal Investigations

Operations

Training

Administration



Personnel Breakdown

- Authorized Strength – 37 officers
- Actual Strength -34 Officers
- Operational Strength- 34 Officers
- Total Number of Employees- 50
- 1 Chief of Police
- 1 Captain
- 3 Lieutenants
- Criminal Investigations – (1) Sgt. (2) Detectives (1) Civilian
- Operations – (4) Sgt. (23) Officers (3 vacancies)
- Civilian Staff - (8) Dispatcher (1 vacancy), (5) Civilian Staff



List of Personnel

Command Staff	
ASHE, CECILIA	Chief of Police
WELLS, DAVID	Captain
JEFFERSON, RICHARD	Lieutenant
YOUNG, DWIGHT	Lieutenant
Masten, Robert	Lieutenant
Sworn Officers	
BADGER, JOHN W	Sworn Officer
BLOODSWORTH, THERESA	Sworn Officer
BRAUSURE, LEAH	Sworn Officer
BRECKNER, KYLE LEE	Sworn Officer
BRITTINGHAM, SHAWN	Sergeant
BURGOS, DANIEL	Sworn Officer
CANNON, DIANTE	Sworn Officer
CHECK-GUZMAN, ALINE	Sworn Officer
COLLINS, JOHN	Sworn Officer
DAFONTE, RICHARD	Sworn Officer
DRYDEN, BRADLEY	Sworn Officer
GOLDING, NIGEL	Sworn Officer
HERNANDEZ-MARIN, CARLOS	Recruit/FTO
JACKSON, COLE S.	Sworn Officer
KOSIOROWSKI, MILES	Sworn Officer
MALONE, RHETT	Sworn Officer
MALONEY, TIMOTHY	Sergeant
MARINO, KIRK	Sergeant
MASTEN, ROBERT	Sworn Officer
MATTHEWS, JAMES	Sworn Officer
MEDLEY, BRIAN	Sworn Officer
PLANER, MATTHEW	Academy/Certified
QUIROZ, ANTHONY	Sworn Officer
RICKETTS, JONATHON	Sworn Officer
RIVERA, CHEYENNE	Sworn Officer
SARGENT JR., ALBERT	Sworn Officer
SIMPSON, HUNTER	Academy/Certified
SMITH, GARRETT	Sworn Officer
SMITH, MATTHEW R.	Sergeant
STANTON, MIKHAIL	Sergeant
SWAN, CORY	Sworn Officer
Vacancy	Sworn Officer
Vacancy	Sworn Officer
Vacancy	Sworn Officer
Civilian Staff	
BARKLEY, RUTH	Records Clerk
HAINES, JENNA	Mental Health Clinician
PERRY, KENNETH	Police Maintenance/Custodial Technician
SESSOMS, VICTORIA	Executive Assistant
SIMPKISS, LAWRENCE	TAC/Evidence
Dispatch Center	
ARGO, JULIE	Police Dispatcher
BENNETT, SHERRY	Police Dispatcher
DEMTRIKAS, MICHAEL	Police Dispatcher
GOULD, RENE	Police Dispatcher
TRECO, ASHLEY	Police Dispatcher
WASHINSKI, DANIEL	Police Dispatcher
WEBB, AMAYA	Police Dispatcher
Vacancy	Police Dispatcher
GALLO, MADISON	Police Dispatcher P/T
LANE, LANCE	Police Dispatcher P/T
LAPOINTE, EMILY	Police Dispatcher P/T
PAVLAK, SCOTT	Police Dispatcher P/T
SPRINGER, VALERIE	Police Dispatcher P/T
Crossing Guards	
PARNELL, JENNIFER	Crossing Guard P/T
SUDLER, MARION	Crossing Guard P/T



Strategic Plan

- National Citizen Survey -Pillar #1 –Safety
- Priority Areas - #2 Public Safety and Preparedness
 - (4)Goals
 - (9) Objectives
 - (21) Strategies
- Establish and Maintain Strong and Beneficial Police Community Relations
- Utilize Effective, Proactive Emergency Preparedness and Public Safety Strategies
- Efficiently Utilize All Police Resources
- Reduce Crime



Annual Operating and Capital Budget Proposal
For the Fiscal Year Ending June 30, 2024 (FY2024)

Interservice Funds

City Hall
Tech Services

Tax & Utility Billing
Public Works & Garage

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

CITY HALL

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
225-6320	CITY HALL COST ALLOCATION							
481-10-10	SALARIES & WAGES	-	-	-	2,412	2,092	1,246	
481-20-10	MEDICAL	-	-	-	536	88	230	
481-20-20	SOCIAL SECURITY	-	-	-	172	133	100	
481-20-30	RETIREMENT	-	-	-	206	103	110	
481-20-50	UNEMPLOYMENT COMPENSATIC	-	-	-	22	2	10	
481-20-60	WORKMAN'S COMPENSATION	-	-	-	80	59	40	
481-20-70	GROUP LIFE INSURANCE	-	-	-	20	19	20	
481-20-75	VISION	-	-	-	2	3		
481-30-10	CONTRACT SERVICES	13,514	13,422	15,942	11,800	9,714	4,000	-58.8%
481-30-15	CLEANING SERVICE	5,942	6,180	10,955	14,500	12,360	16,000	29.4%
481-40-31	BUILDING MAINT. & REPAIRS	10,445	3,344	7,483	36,775	33,005	41,500	26%
481-50-31	CELLPHONE (New FY24)	-	-	-	-	-	400	
481-50-60	SOFTWARE MAINTENANCE	-	-	-	-	-	6,603	
481-60-10	MATERIALS & SUPPLIES	-	1,457	318	1,200	1,435	1,300	-9%
413-60-13	COPIER (from City Admin)	3,704	3,908	4,127	5,000	3,751	3,380	-100%
481-60-14	POSTAGE MACHINE	968	968	-	-	-	-	
481-60-22	ELECTRIC	10,256	8,962	9,770	10,300	11,057	10,300	-6.8%
481-60-23	WATER/SEWER	1,190	1,199	1,252	1,400	1,277	1,400	9.6%
481-60-24	FUEL OIL	5,827	5,528	7,866	9,600	9,464	9,100	-3.8%
481-95-75-77	IT/RESTRM/BSMT/STAIR REPAIR	125,811	114,731	174,324	-	-	-	
225-0000	CITY HALL BUILDING EXPENSES	177,657	159,699	232,037	94,025	84,562	95,739	13.2%
331-10-01	LESS INTERSERVICE BILLING-CI	(8,760)	(14,637)	(10,878)	(17,905)	(17,969)	(19,481)	8.4%
331-10-xx	LESS INTERSERVICE BILLING-CL	(8,760)	(14,637)	(10,878)	(17,905)	(17,969)	(19,481)	8.4%
331-10-02	LESS INTERSERVICE BILLING-CI	(17,520)	(29,274)	(21,756)	(35,810)	(35,939)	(38,961)	8.4%
331-10-04	LESS INTERSERVICE BILLING-IT	(6,535)	(10,332)	(7,679)	(12,639)	(12,684)	(13,751)	8.4%
331-10-52	LESS INTERSERVICE BILLING-EL	-	-	-	(3,296)	-	(3,296)	
331-10-53	LESS INTERSERVICE BILLING-W/	-	-	-	(770)	-	(770)	
359-21-21	ARPA - OPERATING SUPPORT	-	-	-	(2,775)	-	-	
370-70-70	ARPA - PUBLIC HEALTH	-	-	(2,796)	-	-	-	
390-10-10	TRANSFER FROM CAPITAL RESEI	(209,177)	-	-	-	-	-	
	NET CITY HALL COST	(73,095)	90,819	178,050	2,925	-	-	

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

TAX & UTILITY BILLING / CUSTOMER SERVICE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
224-1410	GENERAL EXPENSE							
416-10-10	SALARIES & WAGES	435,071	383,164	387,075	516,705	436,615	534,702	22.5%
416-10-11	SALARIES & WAGES-VACATION	832	868	-	2,779	996	1,050	5.5%
416-10-20	SALARIES & WAGES - TEMPOR	262	8,225	6,326	-	-	-	
416-10-30	SALARIES & WAGES-OVERTIME	9,398	4,154	5,706	5,000	4,385	5,000	14.0%
416-10-40	SALARIES & WAGES-SICK & VA	11,546	5,531	55	-	-	-	
416-30-10	CONTRACT SERVICES	20,464	15,483	7,913	5,300	7,324	5,000	-31.7%
416-30-11	TAX ASSESSOR SERVICES	-	28,000	7,000	32,000	32,000	32,000	0.0%
416-30-12	CONTRACT SERVICES-BILL PR	59,955	52,433	55,278	72,880	58,154	66,000	13.5%
416-30-15	CLEANING	-	-	5,856	6,750	6,021	7,000	16.3%
416-30-16	TUITION REIMBURSEMENT	-	-	-	-	-	5,250	
416-30-20	LEGAL-COLLECTION LAWYER	6,263	4,601	24,006	5,000	5,000	5,000	0.0%
416-30-30	AUDITING SERVICE	3,000	3,000	2,835	6,225	6,225	5,530	-11%
416-30-60	COLLECTION EXPENSE	2,648	2,536	1,371	4,000	1,088	2,000	84%
416-40-29	MAINT.&REPAIR-VEHICLE LABO	450	380	-	1,000	-	1,000	
416-40-30	MAINT.&REPAIR-VEHICLES	39	29	-	900	-	900	
416-40-31	BUILDING MAINTENANCE	2,510	370	3,644	1,960	1,133	3,000	164.8%
416-50-20	INSURANCE	3,856	4,368	5,708	6,300	6,460	7,160	10.8%
416-50-30	TELEPHONE	2,753	2,255	2,205	2,350	4,838	9,250	91.2%
416-50-31	CELLPHONE (New FY24)	-	-	-	-	-	400	
416-50-40/41	PRINTING, ADVERT/MKT	-	-	-	18,000	15,084	20,600	36.6%
416-50-60	SOFTWARE MAINTENANCE	-	-	-	25,205	25,205	31,490	24.9%
416-50-61	PITNEY BOWES EQUIPMENT	3,404	2,940	2,622	4,000	3,324	3,200	-3.7%
416-50-62	CAMA TAX SOFTWARE (CLT)	-	7,980	8,380	8,800	8,800	9,240	5.0%
416-50-90	TRAINING	704	400	412	1,700	648	1,600	147%
416-60-10	MATERIALS & SUPPLIES	9,400	5,671	5,978	10,000	4,889	7,500	53.4%
416-60-11	GENERAL EXPENSE	948	791	643	1,350	1,464	1,500	2.4%
416-60-12	COMPUTER	5,454	2,316	15,593	15,000	-	5,110	
416-60-13	COPIER	4,439	3,395	3,873	8,860	5,501	5,920	8%
416-60-15	POSTAGE	10,496	9,090	11,949	15,000	8,955	15,000	67.5%
416-60-17	GAS & OIL	153	269	63	200	80	200	150%
416-60-19	TAX EXPENSE	-	2,662	1,966	6,400	7,711	9,000	16.7%

TAX & UTILITY BILLING / CUSTOMER SERVICECELLING / CUSTOMER SERVICE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
224-1410	GENERAL EXPENSE, CONTINUED							
416-60-22	ELECTRIC	9,717	9,089	9,539	10,200	11,513	11,990	4.1%
416-60-23	WATER/SEWER	271	301	542	600	660	600	-9.1%
416-69-20	OFFICE EQUIPMENT	-	-	2,327	2,500	1,808	-	-100.0%
416-69-30	BANK CHARGES-CREDIT CARC	74,237	87,984	95,143	100,000	134,491	150,000	11.5%
416-69-80	VEHICLE & EQUIP REPLACEME	-	-	1,500	1,500	1,500	900	-40.0%
	TOTAL BILLING & C/S GEN. EXPENSE	678,270	648,285	675,508	898,464	801,872	964,092	20.2%
	EMPLOYEE BENEFITS							
416-20-10	MEDICAL	134,255	107,148	102,084	133,098	129,900	154,980	19.3%
416-20-20	SOCIAL SECURITY	33,263	29,259	29,913	39,139	33,813	40,910	21.0%
416-20-30	RETIREMENT	49,717	42,073	43,569	50,757	44,075	56,530	28.3%
416-20-50	UNEMPLOYMENT COMPENSAT	2,831	2,612	2,893	3,872	2,150	1,390	-35.3%
416-20-60	WORKMAN'S COMPENSATION	714	522	500	752	759	740	-2.5%
416-20-70	GROUP LIFE INSURANCE	3,403	3,087	3,176	4,100	3,735	4,340	16.2%
416-20-75	VISION	567	473	489	610	553	620	12.1%
	TOTAL EMPLOYEE BENEFITS	224,750	185,174	182,624	232,328	214,984	259,510	20.7%
	TOTAL BILLING & C/S - O & M	903,020	833,459	858,132	1,130,792	1,016,857	1,223,602	20.3%
416-70-20	CAPITAL-BUILDING	-	26,450	-	-	-	-	
416-70-40	CAPITAL-EQUIPMENT	14,205	-	-	-	-	-	
	TOTAL BILLING & C/S EXP	917,225	859,909	858,132	1,130,792	1,016,857	1,223,602	20.3%
224-0000	LESS INTERSERVICE BILLING							
331-10-11	INTERSERVICE-GENERAL	-	-	(10,136)	(43,800)	(43,800)	(50,240)	14.7%
331-10-20	INTERSERVICE-WATER	(137,584)	(128,124)	(122,945)	(162,675)	(145,958)	(175,544)	20.3%
331-10-30	INTERSERVICE-SEWER	(137,584)	(128,124)	(122,945)	(162,675)	(145,958)	(175,544)	20.3%
331-10-40	INTERSERVICE-SOLID WASTE	(137,584)	(128,124)	(122,874)	(162,510)	(145,958)	(175,379)	20.2%
331-10-50	INTERSERVICE-ELECTRIC	(504,474)	(469,789)	(453,011)	(599,133)	(535,181)	(646,894)	20.9%
	TOTAL INTERSERVICE BILLING	(917,225)	(854,161)	(831,911)	(1,130,792)	(1,016,857)	(1,223,602)	20.3%
	NET INTERSERVICE ACTIVITY	-	5,748	26,221	-	-	-	

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
CONSOLIDATED BUDGET RECOMMENDATION**

TECH SERVICES

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
223-6220	TECH SERVICES - INTERSERVICE FUND							
436-10-10	SALARIES & WAGES	156,459	172,603	200,304	198,928	198,743	226,764	14.1%
436-10-11	VACATION SELL BACK	986	-	1,196	1,269	1,268	1,380	8.8%
436-10-30	SALARIES & WAGES-OVERTIM	3,119	3,390	4,252	3,700	3,112	3,700	18.9%
436-10-50	SALARIES & WAGES-ON CALL	7,116	9,059	9,402	10,100	8,656	9,600	10.9%
436-30-10	CONTRACT SERVICES	2,185	2,482	2,013	4,051	1,533	3,000	96%
436-30-30	AUDITING SERVICE	-	1,000	945	2,075	2,075	1,850	-11%
436-40-10	METERS	91,098	148,546	84,268	105,000	71,548	154,000	115.2%
436-40-29	MAINT.&REPAIR-VEHICLES LA	2,520	2,375	3,375	3,900	2,607	3,900	49.6%
436-40-30	MAINT.&REPAIR-VEHICLES	1,526	290	5,893	1,500	1,477	1,800	22%
436-50-17	FIBER MAINTENANCE	11,414	854	10,734	24,767	-	10,000	
436-50-19	SCADA MAINTENANCE	5,369	8,489	17,579	25,449	25,448	25,000	-1.8%
436-50-20	INSURANCE	1,686	3,228	2,868	3,200	2,930	3,150	7.5%
436-50-30	TELEPHONE	-	-	-	200	190	550	
436-50-31	CELLPHONE	-	1,511	1,976	2,100	1,991	2,050	2.9%
436-50-60	SOFTWARE MAINTENANCE	129,514	170,580	163,719	182,233	175,342	184,320	5.1%
436-50-90	TRAINING	150	616	2,600	4,000	3,799	4,000	5.3%
436-60-10	MATERIALS & SUPPLIES	482	156	267	500	629	1,000	58.9%
436-60-17	GAS & OIL	2,322	2,637	3,532	4,200	3,477	4,200	20.8%
436-60-18	UNIFORMS & SAFETY GEAR	1,441	3,126	-	3,500	330	6,000	1718%
436-60-19	RADIO	200	-	-	1,000	-	-	
436-60-25	SMALL TOOLS	24	93	144	1,000	85	1,000	1070%
436-60-90	COMPUTERS	-	3,381	29	-	-	1,540	
436-69-80	VEHICLE & EQUIP REPLACEMI	-	-	5,250	5,250	5,250	8,800	68%
436-90-81	COST ALLOCATION: PUBLIC V	65,836	68,398	85,150	87,874	78,800	93,171	18.2%
TOTAL TECH SVCS GEN. EXPENSE		483,447	602,814	605,496	675,796	589,293	750,775	27.4%

TECH SERVICES

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
223-6220	TECH SERVICES - INTERSERVICE FUND							
	EMPLOYEE BENEFITS							
436-20-10	MEDICAL	31,125	29,396	29,608	31,938	32,204	34,940	8.5%
436-20-20	SOCIAL SECURITY	13,300	14,587	16,880	16,982	16,201	19,110	18.0%
436-30-30	RETIREMENT	20,351	22,088	23,955	22,213	21,980	23,497	6.9%
436-20-50	UNEMPLOYMENT COMPENSA	828	938	938	825	808	480	-41%
436-20-60	WORKMAN'S COMPENSATION	6,533	6,499	6,606	7,011	6,289	7,090	12.7%
436-20-70	GROUP LIFE INSURANCE	1,186	1,314	1,488	1,512	1,569	1,600	2.0%
436-20-75	VISION	185	185	185	185	185	190	2.5%
	TOTAL EMPLOYEE BENEFIT	73,508	75,007	79,660	80,666	79,236	86,907	9.7%
	TOTAL TECH SERVICES - O	556,955	677,821	685,156	756,462	668,529	837,683	25.3%
416-70-42	CAPITAL-VEHICLES	63,088	-	-	-	-	-	
	TOTAL TECH SERVICES	620,043	677,821	685,156	756,462	668,529	837,683	25.3%
223-0000	LESS INTERSERVICE BILLING							
331-10-20	INTERSERVICE-WATER	(155,011)	(165,384)	(177,254)	(189,116)	(167,132)	(209,421)	25.3%
331-10-30	INTERSERVICE-SEWER	(155,011)	(165,384)	(177,254)	(189,116)	(167,132)	(209,421)	25.3%
331-10-50	INTERSERVICE-ELECTRIC	(310,022)	(330,768)	(354,507)	(378,231)	(334,264)	(418,841)	25.3%
	TOTAL INTERSERVICE BILLING	(620,043)	(661,536)	(709,015)	(756,463)	(668,529)	(837,683)	25.3%
	NET INTERSERVICE ACTIVITY	-	16,285	(23,859)	(1)	-	-	

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

GARAGE

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
221-6010	GARAGE - INTERSERVICE FUND							
434-10-10	SALARIES & WAGES	55,698	57,354	61,638	93,229	63,510	127,216	100.3%
434-10-30	SALARIES & WAGES-OVERTIME	140	492	91	500	501	500	0%
434-30-10	CONTRACT SERVICES	260	413	293	600	461	600	30.1%
434-30-30	AUDITING	2,000	2,000	1,890	4,150	4,150	3,690	-11%
434-40-29	MAINT. & REPAIR-GARAGE LABOR	900	-	-	-	-	-	
434-40-30	MAINT. & REPAIR-VEHICLES	1,771	997	24	2,000	329	1,500	356%
434-40-31	MAINT. & REPAIR-BUILDING	9,207	2,888	2,979	7,000	4,351	20,300	366.6%
434-40-34	FACILITY MAINT. & REPAIR - GAS T	5,698	6,234	365	3,200	3,200	3,000	-6%
434-50-20	INSURANCE	1,268	3,102	3,249	3,600	3,516	3,850	9.5%
434-50-30	TELEPHONE	187	188	175	200	91	550	504.4%
434-50-31	CELLPHONE	591	487	485	1,100	604	1,030	71%
434-50-60	SOFTWARE MAINTENANCE	12,954	14,323	13,885	15,512	15,054	16,810	11.7%
443-50-90	TRAINING	198	-	1,181	3,500	155	3,700	2288%
434-60-10	MATERIALS & SUPPLIES	2,152	3,005	2,955	4,000	1,716	4,000	133.1%
434-60-12	COMPUTER	-	-	-	1,500	347	1,030	196.8%
434-60-17	GASOLINE & OIL	865	739	1,247	1,500	1,184	1,500	26.7%
434-60-18	UNIFORMS & EQUIPMENT	1,280	1,118	1,567	4,500	1,485	4,500	203%
434-60-60	GARAGE EXPENSE	6,126	6,008	6,746	6,000	5,552	6,000	8.1%
434-60-70	LOAN PAYBACK ELECTRIC RESERV	10,000	10,000	-	11,859	11,859	-	-100.0%
434-69-80	VEHICLE & EQUIP REPLACEMENT	-	-	3,333	3,333	3,333	3,200	-4.0%
434-90-80	COST ALLOCATION: PUBLIC WORK	41,142	42,748	53,219	54,921	49,250	58,232	18.2%
	TOTAL GARAGE GENERAL EXPENSE	152,437	152,096	155,322	222,204	170,648	261,208	53.1%
	EMPLOYEE BENEFITS							
434-20-10	MEDICAL	23,388	14,628	13,230	20,964	16,780	25,750	53.5%
434-20-20	SOCIAL SECURITY	4,645	4,877	5,743	7,005	4,897	9,600	96.0%
434-20-30	RETIREMENT	6,732	6,850	7,568	7,881	7,710	9,980	29.4%
434-20-50	UNEMPLOYMENT COMPENSATION	284	312	313	550	424	260	-38.7%
434-20-60	WORKMEN'S COMPENSATION	2,407	2,265	2,448	3,124	2,815	3,920	39.3%
434-20-70	GROUP LIFE INSURANCE	183	469	503	764	596	1,040	74.5%
434-20-75	VISION	62	61	62	93	73	130	78.1%
	TOTAL EMPLOYEE BENEFITS	37,701	29,462	29,867	40,381	33,295	50,680	52.2%
	TOTAL GARAGE	190,138	181,558	185,189	262,585	203,943	311,888	52.9%
331-10-10	LESS INTERSERVICE BILLING	(190,138)	(182,902)	(180,406)	(262,585)	(203,943)	(311,888)	52.9%
	NET INTERSERVICE ACTIVITY	-	(1,344)	4,783	-	-	-	

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

PUBLIC WORKS

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
222-6120	PW COST ALLOCATION							
435-10-10	SALARIES & WAGES	440,391	495,369	548,007	657,525	546,623	686,762	25.6%
435-10-20	SALARIES & WAGES-TEMP W/	-	162	-	-	-	-	
435-10-30	SALARIES & WAGES-OVERTIM	405	12,429	2,504	3,300	2,926	2,000	-31.7%
435-10-40	SALARIES & WAGES-SICK & V.	934	-	1,077	-	1,922	-	-100%
435-30-10	CONTRACT SERVICES	9,061	7,033	6,163	12,950	12,950	7,500	-42%
435-30-15	CLEANING	30,319	32,622	36,606	38,026	38,114	38,000	-0.3%
435-30-20	LEGAL	743	-	760	200	200	-	-100.0%
435-30-30	AUDITING	4,000	4,000	3,780	8,300	8,300	7,370	-11%
435-30-50	ENGINEERING	39	-	-	174	-	-	
435-40-29	MAINT. & REPAIR-GARAGE LA	-	285	2,125	1,780	1,587	3,000	89.1%
435-40-30	MAINT. & REPAIR-VEHICLES	-	351	750	1,570	1,698	3,000	76.6%
435-40-31	MAINT. & REPAIR-BUILDING	13,736	20,563	26,984	22,550	17,518	35,000	99.8%
435-40-34	FACILITY MAINTENANCE	4,607	11,000	36,522	-	-	-	
435-50-20	INSURANCE	774	2,097	3,077	3,500	3,295	3,640	10.5%
435-50-30	TELEPHONE	1,189	1,209	1,167	1,350	1,771	2,970	67.7%
435-50-31	CELLPHONE	1,610	1,860	1,930	2,050	1,929	2,400	24.4%
435-50-40	ADVERTISING	949	332	721	800	800	500	-38%
435-50-60	SOFTWARE MAINTENANCE	60	1,306	1,665	8,282	8,282	11,510	39%
435-50-90	TRAINING	4,508	2,309	10,321	18,000	18,000	23,400	30%
435-60-10	MATERIALS & SUPPLIES	7,561	6,044	5,950	10,325	10,138	10,550	4.1%
435-60-11	GENERAL EXPENSE	1,633	913	1,462	2,500	2,530	3,000	18.6%
435-60-13	COPIER	3,577	3,577	3,577	3,600	3,490	3,380	-3.1%
435-60-15	POSTAGE	2,598	2,599	2,477	2,000	2,526	2,000	-20.8%
435-60-17	GASOLINE & OIL	-	1,051	3,440	3,400	2,653	3,400	28.1%
435-60-18	UNIFORMS	722	1,048	912	1,225	1,225	1,200	-2.0%
435-60-19	RADIO	279	-	-	1,200	-	500	
435-60-21	NATURAL GAS	17,015	20,396	20,923	25,700	22,315	25,700	15.2%
435-60-22	ELECTRIC	51,355	47,811	52,334	55,600	57,152	59,920	4.8%
435-60-23	WATER/SEWER	4,627	4,694	4,588	4,900	4,762	4,900	2.9%
435-60-90	COMPUTERS	3,006	2,374	-	4,000	-	5,620	
435-69-20	OFFICE EQUIPMENT	-	147	-	500	3,853	500	-87.0%
435-69-80	VEHICLE & EQUIP REPLACEM	-	-	1,500	1,500	1,500	4,800	220.0%
TOTAL PUBLIC WORKS COST ALLOCATION		605,698	683,581	781,322	896,807	778,061	952,522	22.4%

PUBLIC WORKS

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
222-6120	PW COST ALLOCATION EMPLOYEE BENEFITS							
435-20-10	MEDICAL	78,196	78,599	79,311	104,336	103,899	112,490	8.3%
435-20-20	SOCIAL SECURITY	33,848	37,208	42,826	49,562	42,188	52,350	24.1%
435-20-30	RETIREMENT	42,016	40,129	48,974	49,914	49,313	52,149	5.8%
435-20-50	UNEMPLOYMENT COMPENSA	3,090	3,309	2,574	3,083	3,083	1,370	-55.6%
435-20-60	WORKMEN'S COMPENSATION	4,094	5,320	5,190	9,730	3,951	8,660	119.2%
435-20-70	GROUP LIFE INSURANCE	3,955	3,850	4,256	4,927	4,093	5,060	23.6%
435-20-75	VISION	375	427	438	553	407	530	30.2%
	TOTAL EMPLOYEE BENEFITS	165,574	168,842	183,569	222,105	206,934	232,609	12.4%
222-0000	TOTAL PUBLIC WORKS COS	771,272	852,423	964,891	1,118,912	984,995	1,185,131	20.3%
331-10-10	INTERSERVICE-GARAGE	(41,142)	(42,748)	(53,219)	(54,921)	(49,250)	(58,163)	18.1%
331-10-20	INTERSERVICE-WATER	(129,652)	(145,346)	(181,584)	(188,080)	(167,449)	(199,102)	18.9%
331-10-30	INTERSERVICE-SEWER	(129,652)	(145,346)	(181,584)	(188,080)	(167,449)	(199,102)	18.9%
331-10-40	INTERSERVICE-SOLID WASTE	(76,269)	(85,498)	(106,438)	(109,842)	(98,499)	(116,326)	18.1%
331-10-50	INTERSERVICE-ELECTRIC	(251,858)	(283,134)	(367,009)	(380,272)	(325,048)	(403,051)	24.0%
331-10-60	INTERSERVICE-STREETS	(68,639)	(76,947)	(95,794)	(98,858)	(88,650)	(104,694)	18.1%
331-10-92	INTERSERVICE-PLANNING	(8,224)	(8,269)	(10,644)	(10,984)	(9,850)	(11,633)	18.1%
331-10-95	INTERSERVICE-TECH SERVIC	(65,836)	(68,398)	(85,150)	(87,874)	(78,800)	(93,061)	18.1%
	TOTAL INTERSERVICE BILLINGS	(771,272)	(855,686)	(1,081,422)	(1,118,912)	(984,995)	(1,185,131)	20.3%
	NET INTERSERVICE ACTIVITY	-	(3,263)	(116,531)	-	-	-	



Annual Operating and Capital Budget Proposal
For the Fiscal Year Ending June 30, 2024 (FY2024)

Enterprise Funds

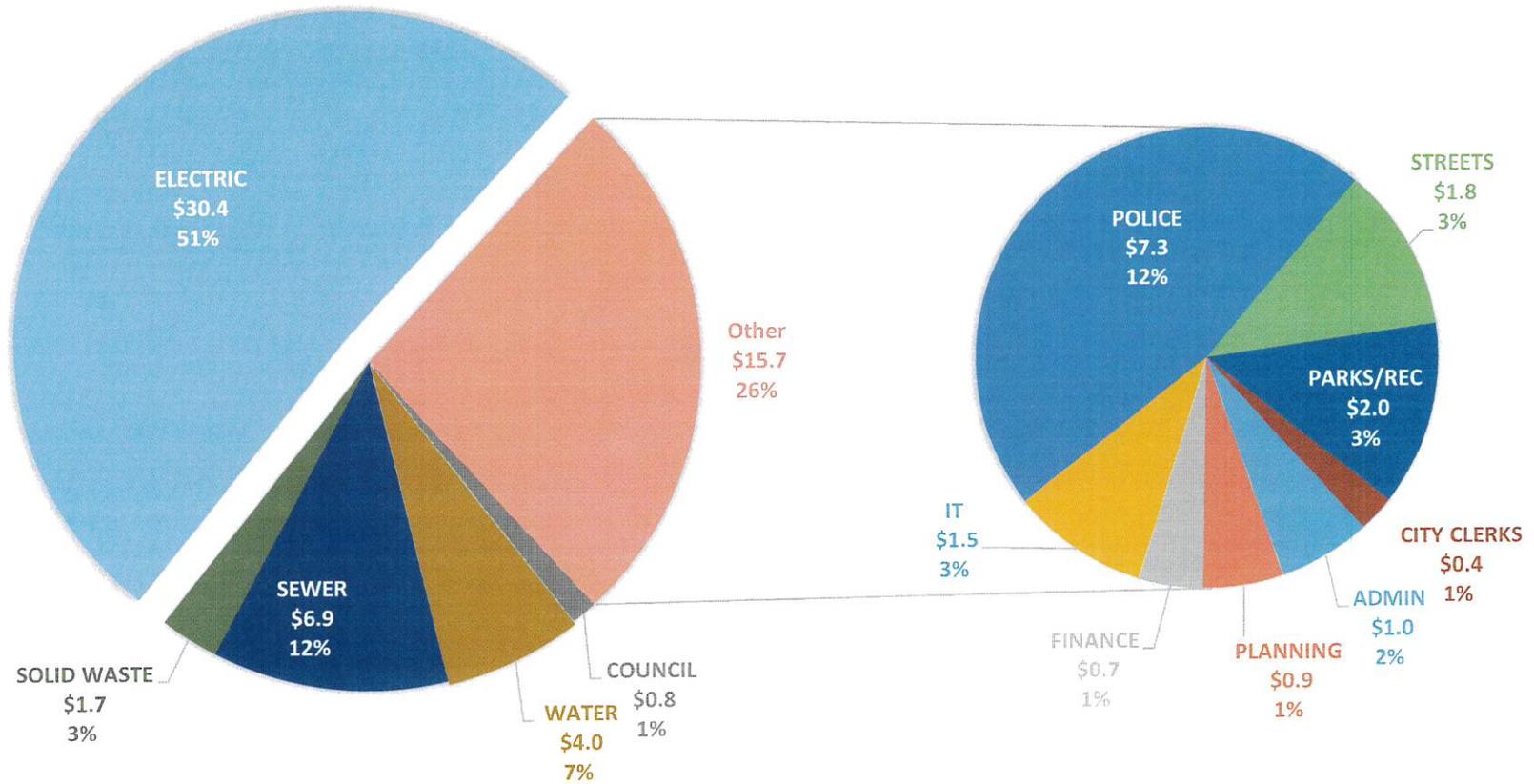
Water Fund
Electric Fund

Sewer Fund
Solid Waste Fund

CITY OF MILFORD

FY24 PROPOSED BUDGET

Expenditures by Fund & Department (\$ million)



CITY OF MILFORD
 FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
 REVENUES

WATER & WASTEWATER DIVISIONS

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
202-0000	WATER DIVISION							
344-10-10	SERVICE BILLINGS	2,843,818	2,972,221	3,106,330	3,365,029	3,418,956	3,484,073	1.9%
344-10-20	LATE PENALTIES	2,375	1,023	2,870	2,300	8,710	4,900	-44%
344-10-40	CONNECT AND RECONNECT FEES	20,300	35,685	5,070	10,800	26,088	25,000	-4.2%
344-10-45	NEW METER FEE	32,000	38,150	11,800	21,200	9,067	12,300	36%
359-10-99	MISCELLANEOUS	18,268	463	7,575	2,000	-	1,750	
361-10-00	EARNINGS ON INVESTMENTS	6,725	12,050	14,206	5,335	137,258	73,204	-47%
390-20-10	TRANSFER FROM CAPITAL RESERVES	-	10,920			-	-	
	TOTAL WATER REVENUES	2,923,486	3,070,512	3,147,851	3,406,664	3,600,079	3,601,227	0.0%
203-0000	WASTEWATER DIVISION							
344-10-09	KENT COUNTY COST ADJUSTMENTS	1,859,037	2,032,659	2,043,311	2,036,770	2,153,159	2,533,811	17.7%
344-10-10	SERVICE BILLINGS	2,429,587	2,632,358	2,768,309	2,950,034	3,061,227	3,142,269	2.6%
344-10-20	LATE PENALTIES	4,143	1,672	4,738	3,800	14,155	10,100	-28.6%
359-10-99	MISCELLANEOUS	13,897	450	1,140	500	8,209	5,400	-34.2%
361-10-00	EARNINGS ON INVESTMENTS	6,372	5,651	5,961	7,327	91,364	114,205	25.0%
390-20-10	TRANSFER FROM CAPITAL RESERVES	(15,000)	27,600			-	-	
	TOTAL WASTEWATER REVENUES	4,298,036	4,700,390	4,823,459	4,998,431	5,328,114	5,805,785	9.0%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

WATER DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
202-2020	WATER DIVISION							
432-10-10	SALARIES WAGES	176,668	199,606	215,034	241,690	215,397	268,271	24.5%
432-10-30	SALARIES WAGES-OVERTIME	13,981	14,715	14,810	15,200	14,363	15,500	7.9%
432-10-40	SALARIES WAGES - VACATION/SICK	936	1,406	2,198	-	-	-	
432-10-50	SALARIES WAGES-ON CALL	10,684	10,615	12,343	13,499	15,570	13,600	-12.7%
432-30-10	CONTRACT SERVICES	50,450	31,730	49,431	59,000	31,216	59,000	89.0%
432-30-15	SURFACE RESTORATION	22,457	20,309	-	60,000	-	60,000	
432-30-20	LEGAL EXPENSES	2,483	2,489	543	3,000	2,970	2,970	0.0%
432-30-30	AUDITING	6,000	6,000	5,670	15,150	15,150	13,800	-8.9%
432-30-50	ENGINEERING	9,252	1,513	-	4,000	514	4,000	678.6%
432-40-10	WATER METERS	14,992	962	7,156	10,000	-	10,000	
432-40-11	WELLS	93,105	31,949	5,622	85,000	10,736	85,000	691.7%
432-40-12	MAINS	9,538	15,925	13,883	25,000	21,371	25,000	17.0%
432-40-13	CHEMICALS	112,801	106,415	106,532	120,000	120,000	132,000	10.0%
432-40-14	SERVICE CONNECTIONS	2,208	1,159	5,803	10,000	13,797	15,000	8.7%
432-40-15	PUMPING - POWER PURCHASED	227,803	220,900	211,739	222,500	234,524	222,500	-5.1%
432-40-29	MAINT. & REPAIR-VEHICLE LABOR	9,090	8,889	9,830	12,000	10,838	12,000	10.7%
432-40-30	MAINT. & REPAIR-VEHICLES	6,679	5,032	2,388	12,000	15,237	18,000	18.1%
432-40-31	MAINT. & REPAIR-BUILDING	7,763	6,846	2,125	10,000	3,987	10,000	150.8%
432-40-34	MAINT. & REPAIR-WATER TOWERS	65,070	68,004	72,023	79,000	79,000	86,900	10.0%
432-50-20	INSURANCE	14,373	20,663	27,380	30,800	29,408	33,910	15.3%
432-50-30	TELEPHONE	333	339	330	400	434	700	61.3%
432-50-31	CELLPHONE	1,918	1,909	2,063	2,025	2,117	2,500	18.1%
432-50-40	ADVERTISING & PRINTING	361	861	1,000	1,000	391	1,000	155.5%
432-50-60	SOFTWARE MAINTENANCE	-	1,198	1,060	2,648	2,636	8,840	235.3%
432-50-90	TRAINING	563	1,310	1,923	2,800	2,320	2,800	20.7%
432-60-10	MATERIALS & SUPPLIES	3,352	3,200	1,440	4,000	3,291	4,000	21.6%
432-60-11	GENERAL EXPENSE	1,059	739	629	2,000	898	2,000	122.7%
432-60-12	COMPUTERS	802	-	1,942	-	-	1,790	
432-60-15	POSTAGE	982	750	31	100	11	100	817.0%
432-60-17	GASOLINE & OIL	6,821	8,100	11,689	13,000	13,556	13,500	-0.4%
432-60-18	UNIFORMS	2,265	2,716	1,718	3,500	750	3,500	366.6%
432-60-19	RADIO	-	1,680	-	500	-	500	
432-60-21	NATURAL GAS	-	-	904	1,400	624	1,400	124.5%
432-60-23	WATER	1,298	1,400	740	1,425	923	1,430	54.9%
432-60-75	SIDEWALKS	26,975	-	-	40,000	-	40,000	
432-69-80	VEHICLE & EQUIPMENT REPLACEM	-	-	74,938	74,938	74,938	33,600	-55.2%
	TOTAL WATER GENERAL EXPENSE	903,062	799,329	864,917	1,177,575	936,968	1,205,111	28.6%

WATER DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
202-2020	WATER DIVISION							
	EMPLOYEE BENEFITS							
432-20-10	MEDICAL	38,353	37,168	42,151	47,231	46,018	57,430	24.8%
432-20-20	SOCIAL SECURITY	14,755	16,488	19,009	20,420	18,768	22,370	19.2%
432-20-30	RETIREMENT	20,090	21,814	22,925	22,898	22,017	23,020	4.6%
432-20-50	UNEMPLOYMENT COMPENSATION	1,015	1,175	1,374	1,233	979	640	-34.6%
432-20-60	WORKMEN'S COMPENSATION	7,486	8,547	8,020	7,087	7,038	9,350	32.9%
432-20-70	GROUP LIFE INSURANCE	1,524	1,629	1,801	1,960	1,881	2,180	15.9%
432-20-71	VISION	199	222	252	246	245	280	14.1%
	TOTAL EMPLOYEE BENEFITS	83,422	87,043	95,532	101,075	96,946	115,270	18.9%
432-90-20	TRANSFER TO GENERAL FUND	-	-	300,000	300,000	300,000	300,000	0.0%
432-90-30	COST ALLOCATION: GENERAL INTE	190,916	212,103	238,364	262,090	262,090	290,984	11.0%
432-90-70	COST ALLOCATION: TECH SERVICE	163,915	165,384	177,254	189,116	167,132	209,393	25.3%
432-90-80	COST ALLOCATION: PUBLIC WORK	129,652	145,346	181,583	189,427	167,449	200,449	19.7%
432-90-82	COST ALLOCATION: CUSTOMER SE	138,357	128,124	122,945	162,840	145,958	175,709	20.4%
	TOTAL WATER O&M EXPENSES	1,609,324	1,537,329	1,980,595	2,382,123	2,076,544	2,496,917	20.2%
	DEBT SERVICE							
432-80-02	2012 WASHINGTON ST. LOAN - PRIN	155,520	157,079	158,653	159,845	159,845	161,124	0.8%
432-80-03	2012 WASHINGTON ST. LOAN - INTE	23,754	22,195	20,620	19,430	19,430	18,151	-6.6%
432-80-23	2012 USDA LOAN - PRINCIPAL	95,549	97,596	99,686	101,823	101,823	103,961	2.1%
432-80-24	2012 USDA LOAN - INTEREST	90,451	88,404	86,314	84,177	84,177	82,039	-2.5%
	TOTAL WATER DIVISION DEBT	1,666,695	365,274	365,273	365,275	365,275	365,275	0.0%
	CAPITAL OUTLAY							
	PRIOR YEARS CAPITAL W/ LIFE	-	1,495,400	-	-	-	-	
	RESERVE TRANSFER-CAPITAL W/ L	-	(1,495,400)	-	-	-	-	
432-70-42	CAPITAL OUTLAY-VEHICLE	177,652	-	-	-	-	-	
432-70-44	CAPITAL OUTLAY-INFRASTRUCTUR	50,000	-	-	-	-	-	
	TO(FROM) RESERVES or FUND BALA	721,236	1,020,883		659,266		739,035	
	TOTAL WATER DIVISION	2,923,486	2,923,486	2,345,868	3,406,664	2,441,819	3,601,227	47.5%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

SEWER DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
203-3030	SEWER DIVISION							
432-10-10	SALARIES & WAGES	176,391	199,549	215,026	237,690	214,471	268,271	25.1%
432-10-30	SALARIES & WAGES-OVERTIME	4,225	8,442	4,507	9,000	6,388	6,800	6.5%
432-10-40	SALARIES & WAGES-SICK & VA	936	1,406	2,198	-	-	-	
432-10-50	SALARIES & WAGES-ON CALL	10,744	10,584	12,341	16,500	15,229	13,500	-11.4%
432-30-10	CONTRACT SERVICES	31,579	36,059	39,380	40,000	19,839	40,000	102%
432-30-15	SURFACE RESTORATION	-	-	-	15,000	-	15,000	
432-30-20	LEGAL EXPENSE	749	6,841	3,310	2,700	2,400	2,700	12.5%
432-30-30	AUDITING	6,000	12,500	5,670	14,250	14,250	12,900	-9.5%
432-30-50	ENGINEERING EXPENSE	40,562	6,000	12,619	4,000	2,500	4,000	60.0%
432-30-51	I&I STUDY	-	-	150,370	200,000	93,834	200,000	113%
432-40-12	MAINS	9,862	9,657	95	10,000	6,105	10,000	64%
432-40-13	CHEMICALS	7,485	5,346	2,958	17,500	17,500	17,500	0.0%
432-40-14	SERVICE CONNECTIONS	1,988	972	2,520	3,000	432	3,000	594%
432-40-15	PUMPING - POWER PURCHASE	31,021	35,178	35,247	36,300	43,064	36,300	-15.7%
432-40-17	LIFT STATIONS	108,139	79,914	75,192	70,000	50,681	70,000	38.1%
432-40-18	FACILITIES	3,428	4,824	530	5,000	753	5,000	564%
432-40-19	WASTEWATER TREATMENT	1,859,037	2,032,266	2,043,094	2,036,770	2,102,944	2,533,811	20.5%
432-40-20	WASTEWATER TREATMENT-I &	675,333	940,987	416,459	559,994	369,208	478,219	29.5%
432-40-29	MAINT. & REPAIRS-VEHICLES L	9,090	8,959	9,859	12,000	9,633	12,000	24.6%
432-40-30	MAINT. & REPAIRS-VEHICLES	4,101	3,493	3,774	5,500	4,952	6,500	31.3%
432-40-32	MAINT. & REPAIRS-EQUIPMENT	3,066	3,488	2,954	5,000	5,198	5,000	-3.8%
432-50-20	INSURANCE	7,817	12,181	13,253	14,600	13,865	15,440	11.4%
432-50-30	TELEPHONE	279	281	262	350	326	550	69%
432-50-40	ADVERTISING & PRINTING	-	569	946	1,000	1,000	1,000	0.0%
432-50-60	SOFTWARE MAINT	802	750	-	2,448	2,448	2,230	-8.9%
432-50-90	TRAINING	358	270	583	1,500	1,128	1,500	33%
432-60-10	MATERIALS & SUPPLIES	3,269	1,403	821	4,000	580	4,000	590%
432-60-11	GENERAL EXPENSES	105	2,713	130	1,500	324	1,500	363%
432-60-12	COMPUTERS	-	-	1,942	-	-	1,790	
432-60-17	GASOLINE & OIL	6,821	8,100	11,689	13,000	12,050	13,500	12.0%
432-60-18	UNIFORMS	1,730	1,725	1,320	3,500	668	3,500	424%
432-60-21	NATURAL GAS	-	-	904	1,400	623	1,400	125%
432-60-75	SIDEWALKS	650	-	-	1,000	-	1,000	
432-69-30	BOND DEBT SERVICE EXPENSI	375	7,797	375	375	375	375	0.0%
432-69-80	VEHICLE & EQUIP REPLACEME	-	-	10,000	10,000	10,000	83,300	733%
TOTAL SEWER GENERAL EXPENSE		3,005,942	3,442,254	3,080,328	3,354,877	3,022,769	3,871,586	28.1%

SEWER DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
203-3030	SEWER DIVISION EMPLOYEE BENEFITS							
432-20-10	MEDICAL	38,348	37,168	42,146	47,231	46,017	57,430	24.8%
432-20-20	SOCIAL SECURITY	14,754	16,486	19,007	19,716	18,061	21,690	20.1%
432-20-30	RETIREMENT	20,089	21,813	22,924	19,388	22,030	22,530	2.3%
432-20-50	UNEMPLOYMENT COMPENSAT	1,014	1,174	1,373	1,233	979	640	-34.6%
432-20-60	WORKERS' COMPENSATION	7,485	8,546	8,020	7,729	7,134	9,010	26.3%
432-20-70	GROUP LIFE INSURANCE	1,523	1,628	1,800	1,960	1,880	2,180	16.0%
432-20-75	VISION	198	221	251	246	244	280	14.6%
	TOTAL EMPLOYEE BENEFITS	83,411	87,036	95,521	97,503	96,345	113,760	18.1%
432.XX.XX	TRANSFER TO GENERAL FUND						300,000	
432-90-40	COST ALLOCATION: GENERAL	190,916	212,103	238,364	262,090	262,090	290,984	11.0%
432-90-70	COST ALLOCATION: TECH SEF	163,915	165,384	177,254	189,116	189,116	209,393	10.7%
432-90-80	COST ALLOCATION: PUBLIC W	129,652	145,346	181,583	189,427	189,427	200,449	5.8%
432-90-82	COST ALLOCATION: CUSTOME	138,357	128,124	122,945	162,840	162,840	175,709	7.9%
	TOTAL SEWER O&M EXPENSES:	3,712,193	3,968,144	3,657,631	4,255,853	3,922,586	5,161,881	31.6%
	DEBT SERVICE							
432-80-04	2016 BOND ISSUE-PRINCIPAL	185,000	190,000	195,000	200,000	200,000	200,000	0.0%
432-80-05	2016 BOND ISSUE-INTEREST	54,638	50,054	47,037	43,088	43,088	39,088	-9.3%
432-80-06	2012 STATE REV. FUND LOAN-F	53,049	26,923	82,395	55,755	55,755	56,876	2.0%
432-80-07	2012 STATE REV. FUND LOAN-I	12,653	11,587	10,499	9,948	9,948	8,827	-11.3%
432-80-08	2012 KENT COUNTY BYPASS-P	25,339	25,914	26,502	27,103	27,103	27,719	2.3%
432-80-09	2012 KENT COUNTY BYPASS-IR	25,602	25,027	24,439	23,838	23,838	23,223	-2.6%
432-80-25	2015 (19/20) USDA LOAN-PRINC	5,228	20,267	30,303	30,739	30,739	31,119	1.2%
432-80-26	2015 (19/20) USDA LOAN-INTER	5,224	16,557	22,441	22,007	22,007	21,626	-1.7%
	TOTAL SEWER DEBT	366,733	366,329	438,616	412,478	412,478	408,478	-1.0%
	CAPITAL OUTLAY							
432-70-40	CAPITAL OUTLAY-EQUIPMENT	15,000	-	-	-	-	-	
432-70-42	CAPITAL OUTLAY-VEHICLE	68,260	-	-	-	-	-	
	TO(FROM) RESERVES or FUND E	135,850	-	-	330,100	-	235,426	
	TOTAL SEWER DIVISION	4,298,036	4,334,473	4,096,247	4,998,431	4,335,064	5,805,785	33.9%

CITY OF MILFORD
 FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
 REVENUE

ELECTRIC DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
205-0000	ELECTRIC DIVISION REVENUE							
344-10-10	SERVICE BILLING	24,418,095	22,489,503	22,933,710	23,327,085	24,861,877	25,423,965	2.3%
344-10-16	FACILITY CHARGE	177,504	2,162,567	2,359,004	3,462,727	2,615,244	2,727,595	4.3%
344-10-20	LATE PENALTIES	37,180	15,323	33,961	25,000	66,135	51,500	-22.1%
344-10-30	RETURNED CHECKS FEES	5,350	5,050	8,450	5,113	8,050	7,900	-1.9%
344-10-40	CONNECTION FEES	114,629	131,505	97,295	100,464	238,192	192,200	-19.3%
344-10-41	UNDERGROUND FEES	57,000	69,500	34,600	46,060	17,000	35,500	109%
344-10-96	SALE OF EQUIPMENT/SCRAP	37,397	40,049	28,734	15,000	-	12,700	
359-10-99	MISCELLANEOUS	796	9,055	5,771	-	2,130	4,000	88%
361-10-00	EARNINGS ON INVESTMENTS	61,387	25,012	25,226	31,439	313,616	437,933	39.6%
390-10-10	TRANSFER FROM RESERVES	-	-	-	-	-	-	
	TOTAL ELECTRIC DIVISION REVENUE	24,909,338	24,947,564	25,526,751	27,012,887	28,122,245	28,893,293	2.7%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

ELECTRIC DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
205-5050	ELECTRIC DIVISION							
	POWER PURCHASED							
432-50-16	DEMEC	16,194,126	16,789,672	17,773,466	19,484,755	20,279,074	20,492,823	1.1%
	TOTAL ELECTRIC O&M EXPENSES	22,161,439	22,506,371	23,906,967	26,626,425	25,995,773	28,571,078	9.9%
	DEBT SERVICE							
432-80-21	2011 BOND DEBT-PRINCIPAL	220,000	225,000	230,000	235,000	235,000	240,000	2.1%
432-80-22	2011 BOND DEBT-INTEREST	100,615	95,141	91,615	89,315	86,965	82,215	-5.5%
	TOTAL BOND DEBT	320,615	320,141	321,615	324,315	321,965	322,215	0.1%
	CAPITAL OUTLAY							
432-70-40	EQUIPMENT	133,827			-	-	-	
432-70-42	VEHICLES	452,845			-	-	-	
432-70-44	PROJECTS/INRASTRUCTURE	75,000			-	-	-	
432-90-10	TRANSFER TO RESERVES		3,000,000		121,518	-	-	
	TOTAL ELECTRIC FUND CAPITAL	661,672	3,000,000	-	121,518	-	-	
	TO(FROM) RESERVES or FUND BALANCE	1,765,612	(917,174)	(917,174)	-	-	-	
	TOTAL ELECTRIC FUND EXPENDITURES	24,909,338	24,909,338	23,311,408	27,072,258	26,317,738	28,893,293	9.8%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

ELECTRIC DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
205-5050	ELECTRIC DIVISION							
432-10-10	SALARIES & WAGES	724,770	676,454	790,901	1,078,974	1,016,093	1,225,527	20.6%
432-10-11	SALARIES & WAGES-VACATION SELLBACK	1,920	3,246	2,246	4,616	4,616	4,780	4%
432-10-30	SALARIES & WAGES-OVERTIME	32,009	30,735	49,154	53,500	51,363	46,400	-9.7%
432-10-40	SALARIES & WAGES-SICK/VACATION PAY	11,177	11,359	37,926	-	23,294	-	-100%
432-10-50	SALARIES & WAGES-ON CALL	37,079	40,802	45,244	47,500	54,448	49,600	-8.9%
432-30-10	CONTRACT SERVICES	48,703	33,916	36,387	39,508	20,571	25,008	21.6%
432-30-12	SMARTMETERING	108,982	-	-	-	-	-	
432-30-20	LEGAL SERVICE	3,793	1,526	1,795	1,300	1,643	21,440	1205%
432-30-30	AUDITING	6,454	6,000	5,670	12,450	12,450	11,050	-11.2%
432-30-50	ENGINEERING SERVICE	6,321	4,941	137	15,000	2,770	5,000	81%
432-40-10	METERS	140	-	-	-	-	-	
432-40-29	MAINT. & REPAIRS-VEHICLE LABOR	22,680	20,384	26,392	30,000	21,080	31,500	49.4%
432-40-30	MAINT. & REPAIRS-VEHICLES	24,124	18,169	19,530	48,500	44,053	38,850	-12%
432-44-20	RENTAL OF EQUIPMENT	-	-	-	2,500	-	-	
432-50-09	TREE PLANTING	-	-	-	20,000	-	-	
432-50-10	TRAFFIC SIGNALS	-	1,573	-	33,500	-	10,000	
432-50-11	SUB-STATIONS	3,421	3,942	5,883	119,000	101,810	25,000	-75%
432-50-12	DISTRIBUTION LINES	303,075	256,988	232,864	276,085	154,202	200,000	29.7%
432-50-13	ENVIRONMENTAL COMPLIANCE	40,892	29,860	34,585	40,000	25,110	40,000	59.3%
432-50-14	VEGETATION CONTROL	95,102	92,239	1,987	15,000	15,000	40,000	167%
432-50-15	WAREHOUSE EXPENSE	2,694	5,177	264	2,000	214	3,500	1538%
432-50-20	INSURANCE	73,803	81,218	119,628	135,420	135,420	150,380	11.0%
432-50-30	TELEPHONE	2,879	2,801	2,705	4,000	2,385	2,000	-16.1%
432-50-31	CELLPHONE	4,279	3,006	2,514	3,000	2,523	2,650	5.0%
432-50-40	ADVERTISING & PRINTING	2,407	1,698	2,153	2,500	2,500	2,500	0.0%
432-50-60	SOFTWARE MAINTENANCE	-	3,769	4,088	6,300	6,215	7,640	22.9%
432-50-90	TRAINING	20,830	8,940	21,174	20,000	14,730	20,000	35.8%
432-58-40	INVENTORY EXPENSE	-	-	2,918	-	-	-	
432-60-10	MATERIALS & SUPPLIES	274	2,450	1,414	3,500	1,619	2,500	54%
432-60-11	GENERAL EXPENSE	780	5,303	129	2,000	31	-	-100%
	ELECTRIC GENERAL CONTINUED	1,578,588	1,346,496	1,447,688	2,016,153	1,714,142	1,965,325	14.7%

ACCOUNT CODE	DESCRIPTION	ELECTRIC DIVISION				ELECTRIC DIVISION		% CHANGE vs 23 PROJ
		ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 23-24	PROJECTED FY 22-23	BUDGET FY 23-24	
205-5050	ELECTRIC GENERAL CONTINUED							
432-60-15	POSTAGE	-	3,000	-	-	-	-	
432-60-17	GASOLINE & OIL	17,033	14,343	24,193	25,000	29,168	30,500	4.6%
432-60-18	UNIFORMS & SAFETY GEAR	23,762	19,836	9,063	36,000	22,850	30,000	31%
432-60-19	RADIO	3,003	1,624	-	2,000	-	1,500	
432-60-23	WATER	2,217	2,111	2,168	2,300	2,269	2,300	1.4%
432-60-25	SMALL TOOLS	6,265	5,089	10,661	16,500	16,500	8,000	-52%
432-60-75	SIDEWALKS	11,700	-	-	10,000	-	-	
432-60-90	COMPUTER	-	1,442	-	2,000	-	6,130	
432-69-20	OFFICE EQUIPMENT	1,096	174	-	-	-	-	
432-69-30	BANK CHARGES-BOND ISSUE	375	375	375	375	375	375	0.0%
432-69-80	VEHICLE & EQUIP REPLACEMENT	-	-	150,000	150,000	150,000	163,100	8.7%
432-80-30	METER DEPOSIT INTEREST EXPENSE	749	743	695	700	682	700	2.7%
	TOTAL ELECTRIC GENERAL EXPENSE	1,644,788	1,395,233	1,644,843	2,261,028	1,935,985	2,207,930	14.0%
	EMPLOYEE BENEFITS							
432-20-10	MEDICAL	135,611	111,506	93,079	169,222	173,289	217,670	25.6%
432-20-20	SOCIAL SECURITY	62,580	60,498	71,173	91,476	87,961	101,820	15.8%
432-20-30	RETIREMENT	88,758	83,156	80,397	114,181	87,413	114,700	31.2%
432-20-50	UNEMPLOYMENT COMPENSATION	3,883	3,335	5,470	4,010	3,082	2,210	-28.3%
432-20-60	WORKMEN'S COMPENSATION	34,534	29,351	28,519	37,496	35,872	41,460	15.6%
432-20-70	GROUP LIFE INSURANCE	3,844	5,490	5,799	8,568	8,074	9,680	19.9%
432-20-75	VISION	525	503	484	777	743	840	13.1%
	TOTAL EMPLOYEE BENEFITS	329,735	293,839	284,921	425,730	396,434	488,380	23.2%
	TRANSFERS TO OTHER FUNDS							
432-90-20	TRANSFER TO GENERAL FUND	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	3,250,000	30.0%
432-90-60	COST ALLOCATION: GENERAL INTERDEF	405,738	443,936	529,210	579,483	579,483	644,040	11.1%
432-90-70	COST ALLOCATION: TECH SERVICES	327,819	330,768	354,507	378,231	378,231	418,786	10.7%
432-90-80	COST ALLOCATION: PUBLIC WORKS	251,858	283,134	367,009	398,064	398,064	422,225	6.1%
432-90-82	COST ALLOCATION: CUSTOMER SERVICE	507,375	469,789	453,011	599,133	599,133	646,894	8.0%
	TOTAL TRANSFERS	3,992,790	4,027,627	4,203,737	4,454,912	4,454,911	5,381,945	20.8%
	TOTAL ELECTRIC O&M EXPENSE:	5,967,313	5,716,699	6,133,501	7,141,670	6,787,330	8,078,255	19.0%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
REVENUE**

SOLID WASTE DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
204-0000	SOLID WASTE DIVISION							
344-10-70	SERVICE BILLINGS-COMMERCIAL	53,064	62,277	69,537	71,910	71,266	77,876	9.3%
344-10-71	SERVICE BILLINGS-RESIDENTIAL	1,179,864	1,282,830	1,395,166	1,479,185	1,475,805	1,620,068	9.8%
344-10-72	SERVICE BILLINGS-BULK TRASH	500	650	650	600	900	900	0.0%
344-10-73	CONTAINER REPLACEMENT FEE	350	485	350	350	350	400	14.3%
344-10-20	LATE PENALTIES	3,035	1,262	2,808	2,400	4,332	4,000	-7.7%
344-10-96	SALE OF EQUIPMENT/SCRAP	-	25,340		-	-	1,000	
390-20-10	TRANSFER FROM CAPITAL RESERVES			71,430	-	-	-	
359-10-99	MISCELLANEOUS		800	731	-	-	-	
361-10-00	EARNINGS ON INVESTMENTS	3,660	928	873	2,022	11,704	6,250	-47%
	LOAN FROM WATER RESERVES	500,000	-			-		
	TOTAL SOLID WASTE REVENUE:	1,740,473	1,374,572	1,541,545	1,556,466	1,564,357	1,710,494	9.3%

**CITY OF MILFORD
FISCAL YEAR 2023-24 BUDGET RECOMMENDATION (DRAFT)
EXPENDITURES**

SOLID WASTE DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
204-4040	SOLID WASTE DIVISION							
432-10-10	SALARIES & WAGES	197,081	168,517	152,091	212,036	190,075	263,052	38.4%
432-10-13	SALARIES & WAGES - HOLIDAY BANK	84	-	-	-	-	-	
432-10-20	SALARIES & WAGES-TEMPORARY	12,156	-	-	-	-	-	
432-10-30	SALARIES & WAGES-OVERTIME	11,284	11,171	16,630	21,915	22,172	17,600	-20.6%
432-10-31	SALARIES & WAGES-SICK/VAC PAY	18,208	2,450	8,969	-	2,053	-	-100.0%
432-30-10	CONTRACT SERVICE	25,361	35,955	77,448	76,970	76,970	7,138	-90.7%
432-30-20	LEGAL SERVICE	-	-	-	105	105	-	
432-30-30	AUDITING	6,000	6,000	5,670	12,450	12,450	11,050	-11.2%
432-40-29	MAINT. & REPAIR-VEHICLE LABOR	37,600	38,132	33,242	36,810	49,073	45,000	-8.3%
432-40-30	MAINT. & REPAIR-VEHICLE	53,764	65,613	114,580	129,995	163,907	160,000	-2.4%
432-42-10	LANDFILL FEES	273,900	303,780	297,206	300,000	302,828	320,000	5.7%
432-42-xx	YARD WASTE FEES (Previously in Contract Services)	-	-	-	-	-	22,000	
432-50-20	INSURANCE	6,882	10,322	11,574	13,552	13,552	14,000	3.3%
432-50-31	CELL PHONE	1,786	1,949	1,268	500	485	500	3.1%
432-50-40	ADVERTISING AND PRINTING	685	3,344	1,634	5,000	5,000	5,000	0.0%
432-50-60	SOFTWARE MAINTENANCE	9,200	6,032	5,639	6,748	3,832	7,320	91.0%
432-50-90	TRAINING	367	1,007	3,895	5,010	3,682	3,900	5.9%
432-60-10	MATERIALS & SUPPLIES	2,102	1,522	758	2,200	1,619	2,200	35.9%
432-60-11	GENERAL EXPENSES	545	699	778	1,000	198	1,000	405.4%
432-60-12	COMPUTERS	-	-	-	-	-	2,560	
432-60-15	POSTAGE	24	552	14	150	11	500	4255.4%
432-60-17	GASOLINE & OIL	31,015	31,649	56,736	57,825	68,330	73,000	6.8%
432-60-18	UNIFORMS	4,018	2,435	1,116	2,140	984	1,150	16.8%
432-60-21	NATURAL GAS	1,420	3,911	-	-	-	-	
432-60-71	VEHICLE LOAN PAYBACK	-	-	142,860	71,430	71,430	71,430	0.0%
432-61-10	TRASH & RECYCLING CONTAINERS	34,887	43,057	24,013	32,440	32,438	45,000	38.7%
432-61-11	YARD WASTE CONTAINERS	-	-	10,568	13,600	13,597	18,500	36.1%
432-61-12	YARD WASTE DUMPSTERS	-	-	-	-	-	4,000	
432-69-80	VEHICLE & EQUIP REPLACEMENT	-	-	30,000	30,000	30,000	54,070	80.2%
	TOTAL SOLID WASTE GENERAL EXP	728,369	738,097	996,689	1,031,876	1,064,793	1,149,970	8.0%

SOLID WASTE DIVISION

ACCOUNT CODE	DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ACTUAL FY 21-22	BUDGET FY 22-23	PROJECTED FY 22-23	BUDGET FY 23-24	% CHANGE vs 23 PROJ
204-4040	SOLID WASTE DIVISION							
	EMPLOYEE BENEFITS							
432-20-10	MEDICAL	58,175	40,526	33,136	56,575	51,113	68,760	34.5%
432-20-20	SOCIAL SECURITY	17,358	13,527	11,835	18,558	16,394	20,960	27.9%
432-20-30	RETIREMENT	22,678	18,692	14,138	17,838	12,715	21,010	65.2%
432-20-50	UNEMPLOYMENT COMPENSATION	1,803	1,373	934	1,540	1,365	930	-31.9%
432-20-60	WORKMEN'S COMPENSATION	8,807	6,306	5,085	8,268	6,318	8,741	38.3%
432-20-70	GROUP LIFE INSURANCE	1,656	1,367	1,104	1,908	1,575	2,150	36.5%
432-20-75	VISION	257	200	164	284	188	300	59.6%
	TOTAL EMPLOYEE BENEFITS	110,734	81,991	66,396	104,971	89,668	122,851	37.0%
432-90-50	COST ALLOCATION: GENERAL INTERDEPAR	109,273	189,813	130,221	143,244	143,244	145,968	1.9%
432-90-80	COST ALLOCATION: PUBLIC WORKS	76,269	85,498	106,438	109,842	109,842	116,326	5.9%
432-90-82	COST ALLOCATION: CUSTOMER SERVICE	138,357	128,124	122,874	162,510	162,510	175,379	7.9%
	TOTAL SOLID WASTE O&M EXPENSES:	1,163,002	1,223,523	1,422,618	1,552,443	1,570,057	1,710,494	8.9%
	CAPITAL OUTLAY							
432-70-42	CAPITAL-VEHICLE	355,763	-	-	-	-	-	
432-90-10	TRANSFER TO RESERVES		-	-	15,289	-	-	
	TOTAL SOLID WASTE CAPITAL	355,763	-	-	15,289	-	-	
	TO(FROM) RESERVES or FUND BALANCE	221,708						
	TOTAL SOLID WASTE EXPENSES	1,740,473	1,223,523	1,422,618	1,567,732	1,570,057	1,710,494	8.9%



Capital Improvement Plan (CIP)
For the Five Fiscal Years Ending June 30, 2024 through 2028

Final Draft
Presented to City Council May 18, 2023



Capital Improvement Plan (CIP)
For the Five Years Ending June 30, 2024 through 2028

Presented to City Council May 18, 2023

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FY24 CAPITAL BUDGET PROPOSAL with FUNDING RECOMMENDATION										
FUND TYPE & FUNDING DIV	Reserves	Grant Hopeful (Reserves)	ERR	Impact Fees	Grant Hopeful (Impact Fees)	Grant Confirmed	Grant Hopeful (or Delay)	Debt Confirmed	Debt Recommended	Grand Total (FY24 Plan)
ENTERPRISE										
ELECTRIC	1,517,564		12,000			40,000				1,569,564
WATER	903,924	250,000		100,000					2,500,000	3,753,924
SEWER	1,289,424		-		1,170,000					2,459,424
SOLID WASTE	32,049									32,049
GENERAL										
STREETS	530,000	195,000	85,000	587,432		3,756,800				5,154,232
GARAGE	7,000									7,000
PUBLIC WORKS	18,750									18,750
CITY HALL	4,800	250,000								254,800
IT	494,429									494,429
PLANNING	50,000									50,000
POLICE	444,422							406,361		850,783
PARKS & REC	506,600		31,600				1,300,000			1,838,200
Grand Total (FY24 Plan)	\$5,798,962	\$695,000	\$128,600	\$687,432	\$1,170,000	\$3,796,800	\$1,300,000	\$406,361	\$2,500,000	\$16,483,155

CAPITAL IMPROVEMENT PLANNING (CIP) EXECUTIVE SUMMARY: FY2024-28 FINAL DRAFT - MAY 18, 2023

FUND TYPE & OPS DEPT	FY20-FY23 (Approved)	FY20-FY23 (Spent/DeOb)	FY23 Balance Remaining	FY24 (Plan)	FY25 (Plan)	FY26 (Plan)	FY27 (Plan)	FY28 (Plan)
ENTERPRISE								
ELECTRIC	1,522,428	(681,569)	840,859	1,130,000	741,000	1,553,000	915,000	1,140,000
WATER	13,548,143	(8,775,488)	4,772,655	3,690,500	6,085,500	3,545,500	1,220,500	460,000
SEWER	2,174,235	(594,823)	1,579,412	2,396,000	3,165,000	4,890,000	5,960,000	250,000
SOLID WASTE	575,071	(575,071)	-	-	-	500,000	650,000	-
INTERSERVICE								
PUBLIC WORKS	1,697,310	(986,552)	710,758	150,000	2,200,000	-	-	-
GARAGE	-	-	-	7,000	-	85,000	-	-
CUSTOMER SERVICE	-	-	-	301,900	160,000	-	-	-
TECH SERVICES	80,000	-	80,000	50,000	-	-	-	-
GENERAL								
STREETS	7,450,000	(2,566,586)	4,883,414	5,654,232	10,611,500	7,813,500	5,722,500	1,615,000
PARKING	320,000	-	320,000	-	300,000	-	-	-
CITY HALL	105,000	(75,000)	30,000	254,800	-	-	-	-
IT	1,450,837	(796,410)	654,427	609,740	182,313	205,300	65,000	69,500
PLANNING	-	-	-	50,000	-	-	50,000	-
POLICE	17,201,739	(9,608,100)	7,593,639	850,783	2,018,645	334,346	350,823	282,579
PARKS & REC	3,254,787	(1,266,648)	1,988,139	1,838,200	1,693,000	3,680,000	946,000	987,000
Grand Total	\$ 49,379,550	\$ (25,926,248)	\$ 23,453,302	\$ 16,983,155	\$ 27,156,958	\$ 22,606,646	\$ 15,879,823	\$ 4,804,079

APRIL 19

EXCERPT FROM CIP SUMMARY: FY2024-28 AS PRESENTED TO COUNCIL APRIL 19, 2023

Grand Total (4/19/23)	\$48,650,616	\$(15,585,179)	\$33,065,437	\$22,946,735	\$25,899,735	\$22,043,063	\$14,898,361	\$4,804,080
Sum of Updates ^{1,2}	\$728,934	\$(10,341,069)	\$(9,612,135)	\$(5,963,580)	\$1,257,223	\$563,583	\$981,462	\$(0)

CIP BREAKDOWN OF FY24 PLAN YEAR ADJUSTMENTS

Description of Adjustment / Project Information	FY24 (Plan) Subtotal	FY24 (Plan) Line Total
Impact of Project Deferrals / Timing Reassessment:	\$ (4,021,110)	67.4%
PD Maint Building		\$ (1,700,000)
PW Building Expansion		(1,350,000)
SW Front Street Bridge Replacement (City 20% share of DeIDOT Construction Est)		(320,000)
Milford Corp Center (Water Component - Reallocation)		(100,000)
Bike Path - Route 113 (Mullet Run Crossing)		(50,000)
Bike Path - Wickersham to Cedar Creek Road		(50,000)
ERP Reallocation		(150,000)
PD Replacement Vehicles (Driven by Veh Repl Res Balance)		(211,110)
Streetscape Projects		(90,000)
Impact of Rollover Availability:	(1,351,513)	22.7%
Milford Corp Center (Sewer Component - Rollover Availability)		(330,000)
Advanced Electric Relocation		(100,000)
Marshall Pond Riverbank Development		(100,000)
City-wide Valve & Hydrant Replacement/Improvements		(150,000)
Install Automated Blow-off Valves		(50,000)
Street Rehab - Sewer Component		(305,000)
Open Space Development		(250,000)
Network Infrastructure Rollover / Scope		(66,513)
Impact of Grant or Alternative Funding:	(789,868)	13.2%
Milford Corp Center (Street Component - TAP Project Surplus)		(370,068)
Bike Paths (DeIDOT Ownership of NE 10th St)		(315,000)
LED Streetlight Replacement		(51,830)
Walnut St Pedestrian Crossing		(25,000)
Consolidated Riverwalk Improvements		(27,970)
Corrections:	(12,200)	0.2%
Components of P&R Building Maint Captured in O&M Budget		(12,200)
Adjustments to FY24 Plan from April 19, 2023 Workshop to May 8, 2023 Council Meeting	\$(6,174,691)	103.5%
Impact of Project Deferrals / Timing Reassessment:	\$ 211,110	-3.5%
PD Replacement Vehicles		211,110
Cumulative Adjustments to FY24 Plan through May 18, 2023	\$(5,963,581)	100%

CIP ALIGNMENT WITH STRATEGIC PLAN: FY2024-28 FINAL DRAFT - MAY 18, 2023

Strategic Plan Priority Areas and Goals	FY20-FY23 (Approved)	FY20-23 Project Count	FY24 (Plan)	FY24 Project Count	FY20-23 (as %)¹	FY24 (as %)
Economic Health & Development						
Foster the Establishment of New Businesses	\$ 10,437,590	5	\$ 4,824,232	5	31.3%	28.4%
Enable Growth of Existing Businesses	20,000	1	50,000	2	0.1%	0.3%
Meet Commercial Needs of All	182,428	1	20,000	1	0.5%	0.1%
Fiscal Responsibility & Community Engagement						
Operate Efficiently & Responsibly	4,306,794	45	1,225,842	27	12.9%	7.2%
Mobility & Infrastructure						
Enable Growth w/Proactive Infrastructure Improvements	2,176,750	8	2,865,000	5	6.5%	16.9%
Proactively Maintain Utility Infrastructure	4,027,962	24	1,932,000	22	12.1%	11.4%
Proactively Maintain Streets	4,163,000	14	1,631,000	10	12.5%	9.6%
Develop Citywide, Multi-Modal, Pedestrian-Friendly Framework	3,163,000	15	850,000	9	9.5%	5.0%
Improve Citywide Traffic Mgmt	350,000	1	676,000	3	1.0%	4.0%
Promote Mobile, Pedestrian Friendly City	-		120,000	1	0.0%	0.7%
Proactively Invest in Infrastructurestructure to Support Growth			100,000	1	0.0%	0.6%
Neighborhoods & Community Service						
Promote Healthy Community with Recreational Activities	2,308,287	13	1,450,500	9	6.9%	8.5%
Preserve and Enhance the Property Values and Quality of Neighborhoods	452,000	5	300,000	2	1.4%	1.8%
Bring More Tourism to Milford	590,000	4	210,000	4	1.8%	1.2%
Public Safety & Preparedness						
Utilize PD Resources Efficiently	17,201,739	2	728,581	2	3.5%	4.3%
Grand Total	\$ 49,379,550	138	\$ 16,983,155	103	100%	100%

¹Excludes \$17 million PD Facility to retain comparability across time periods

CIP CATEGORY SUMMARY: FY2024-28 FINAL DRAFT - MAY 18, 2023

FUND TYPE & OPS DEPT	FY20-FY23 (Approved)	FY20-FY23 (Spent/DeOb)	FY23 Balance Remaining	FY24 (Plan)	FY25 (Plan)	FY26 (Plan)	FY27 (Plan)	FY28 (Plan)
ENTERPRISE								
ELECTRIC								
EQUIPMENT	\$ 15,000	\$ (1,834)	\$ 13,166	\$ 62,000	\$ 66,000	\$ 43,000	\$ 40,000	\$ -
INFRASTRUCTURE	1,417,428	(679,736)	737,692	756,000	675,000	1,250,000	875,000	1,140,000
VEHICLES	90,000	-	90,000	312,000	-	260,000	-	-
WATER								
EQUIPMENT	7,500	(917)	6,583	-	-	-	-	-
INFRASTRUCTURE	13,419,643	(8,725,605)	4,694,038	3,690,500	6,025,500	3,545,500	1,220,500	400,000
VEHICLES	121,000	(48,966)	72,034	-	60,000	-	-	60,000
SEWER								
EQUIPMENT	507,500	(463,917)	43,583	236,000	325,000	250,000	350,000	150,000
INFRASTRUCTURE	1,591,735	(205,538)	1,386,197	2,160,000	2,840,000	4,640,000	5,510,000	100,000
VEHICLES	75,000	74,632	149,632	-	-	-	100,000	-
SOLID WASTE								
VEHICLES	575,071	(575,071)	-	-	-	500,000	650,000	-
INTERSERVICE								
CUSTOMER SERVICE								
BUILDING	-	-	-	151,900	160,000	-	-	-
EQUIPMENT	-	-	-	150,000	-	-	-	-
GARAGE								
EQUIPMENT	-	-	-	7,000	-	-	-	-
VEHICLES	-	-	-	-	-	85,000	-	-
TECH SERVICES								
EQUIPMENT	80,000	-	80,000	50,000	-	-	-	-
PUBLIC WORKS								
BUILDING	1,633,758	(938,000)	695,758	150,000	2,200,000	-	-	-
EQUIPMENT	30,500	(15,500)	15,000	-	-	-	-	-
VEHICLES	33,052	(33,052)	-	-	-	-	-	-
GENERAL								
STREETS								
EQUIPMENT	27,000	(27,000)	-	-	185,000	-	-	-
INFRASTRUCTURE	7,423,000	(2,539,586)	4,883,414	5,569,232	10,426,500	7,813,500	5,722,500	1,515,000
VEHICLES	-	-	-	85,000	-	-	-	100,000
PARKING								
INFRASTRUCTURE	320,000	-	320,000	-	300,000	-	-	-
CITY HALL								
BUILDING	105,000	(75,000)	30,000	254,800	-	-	-	-
IT								
BUILDING	-	-	-	25,000	-	-	-	-
HARDWARE	580,837	(496,824)	84,013	303,487	20,000	20,000	20,000	22,000
PARKS	-	-	-	45,000	-	-	-	-
SOFTWARE	870,000	(299,586)	570,414	236,253	162,313	185,300	45,000	47,500
PLANNING								
EQUIPMENT	-	-	-	-	-	-	50,000	-
VEHICLES	-	-	-	50,000	-	-	-	-
POLICE								
BUILDING	16,093,639	(8,500,000)	7,593,639	406,361	1,700,000	-	-	-
EQUIPMENT	-	-	-	22,202	23,091	24,014	24,975	25,974
VEHICLES	1,108,100	(1,108,100)	-	422,220	295,554	310,332	325,848	256,606
PARKS & REC								
BUILDING	349,000	(66,000)	283,000	280,600	-	-	-	-
EQUIPMENT	113,000	(23,000)	90,000	141,000	63,000	25,000	66,000	27,000
PARKS	2,652,787	(1,121,105)	1,531,682	1,300,000	1,630,000	3,655,000	880,000	870,000
VEHICLES	140,000	(56,543)	83,457	116,600	-	-	-	90,000
Grand Total	\$49,379,550	\$(25,926,248)	\$23,453,302	\$16,983,155	\$27,156,958	\$22,606,646	\$15,879,823	\$4,804,079



Capital Improvement Plan (CIP)
For the Five Years Ending June 30, 2024 through 2028

CIP FY2024-28 Line Item Detail

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General Fund	Page 4-7
Interservice Funds	Page 8

CIP LINE DETAIL: FY2024-28 FINAL DRAFT - MAY 18, 2023

FUND TYPE, OPS DEPT & PROJ CATEGORY	FY20-FY23 (Approved)	FY20-FY23 (Spent/DeOb)	FY23 Balance Remaining	FY24 (Plan)	FY25 (Plan)	FY26 (Plan)	FY27 (Plan)	FY28 (Plan)
1 ENTERPRISE								
2 ELECTRIC								
3 EQUIPMENT								
4 Bobcat	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -
5 Equipment - Hetra Lifts	-	-	-	-	-	-	-	-
6 NOAA Reference Station	15,000	(1,834)	13,166	-	-	-	-	-
7 Portable Light Towers (2)	-	-	-	35,000	-	-	-	-
8 Snow Blowers	-	-	-	-	4,000	-	-	-
9 Trailer (R: 1994 Saub E-119)	-	-	-	15,000	-	-	-	-
10 Trailer (R: 1996 Butler E-123)	-	-	-	12,000	-	-	-	-
11 Trailer (R: 1999 Homemade E-127)	-	-	-	-	12,000	-	-	-
12 Trailer, Cable Reel (R: 2007 Butler E-129)	-	-	-	-	-	15,000	-	-
13 Utility Trailer (R: 1992 Krueger E-121)	-	-	-	-	25,000	-	-	-
14 Utility Trailer (R: 2005 Butler E-132)	-	-	-	-	-	10,000	-	-
15 Utility Trailer (R: 2005 Towmaster E-131)	-	-	-	-	-	18,000	-	-
16 Utility Trailer (R:2002 Towmaster E-126)	-	-	-	-	25,000	-	-	-
17 VEHICLES								
18 Internation Digger Derrick Truck (R: 2015 E-107)	-	-	-	-	-	260,000	-	-
19 Pick up Truck	55,000	-	55,000	10,000	-	-	-	-
20 Ram QuadCab Pick-up (R: 2017 E-101)	35,000	-	35,000	2,000	-	-	-	-
21 Trex Bucket with chipper body (Arborist) E-116	-	-	-	300,000	-	-	-	-
22 INFRASTRUCTURE								
23 Advanced Relocation	100,000	-	100,000	-	100,000	100,000	100,000	100,000
24 Arborist Office - P&R Facility	20,000	-	20,000	-	-	-	-	-
25 DelDOT Traffic Signals	350,000	(83,822)	266,178	151,000	-	-	-	-
26 Delivery #1 Circuit Addition	-	-	-	-	-	-	100,000	850,000
27 Delivery #2 Circuit Additions	-	-	-	-	100,000	850,000	-	100,000
28 Delivery 1 Electrical Testing	-	-	-	-	-	-	-	65,000
29 Delivery 2 Electrical Testing	-	-	-	65,000	-	-	-	-
30 EV Charging Stations Downtown	182,428	(125,914)	56,514	20,000	-	-	-	-
31 Feeder extention and tie - Hospital Loop (110 & 150)	-	-	-	-	-	-	250,000	-
32 Fiber Network Mapping	-	-	-	-	25,000	-	-	-
33 Fiber Optic Backup to PW	20,000	(20,000)	-	40,000	100,000	-	-	-
34 GIS/Mapping - Smart Metering	300,000	(150,000)	150,000	-	-	-	-	-
35 Horseshoe Dr Distribution	-	-	-	-	-	-	200,000	-
36 LED Streetlight Replacements	150,000	(150,000)	-	20,000	-	-	-	-
37 Milford Corporate Center	120,000	-	120,000	200,000	200,000	200,000	200,000	-
38 Physical Security	-	-	-	125,000	125,000	75,000	-	-
39 Pole Inspection	25,000	-	25,000	25,000	25,000	25,000	25,000	25,000
40 Power Flow Analysis Software	-	-	-	110,000	-	-	-	-
41 Parks & Rec Consolidation	150,000	(150,000)	-	-	-	-	-	-

CIP LINE DETAIL: FY2024-28 FINAL DRAFT - MAY 18, 2023

FUND TYPE, OPS DEPT & PROJ CATEGORY	FY20-FY23 (Approved)	FY20-FY23 (Spent/DeOb)	FY23 Balance Remaining	FY24 (Plan)	FY25 (Plan)	FY26 (Plan)	FY27 (Plan)	FY28 (Plan)
42 WATER								
43 EQUIPMENT								
44 NOAA Continuous Operating Reference Station	7,500	(917)	6,583	-	-	-	-	-
45 VEHICLES								
46 Dodge Cargo Van (R: 2006 W-29)	-	-	-	-	60,000	-	-	-
47 Ford F350 (R: W-15)	49,000	(48,966)	34	-	-	-	-	-
48 Ford F450 (R: W-8)	72,000	-	72,000	-	-	-	-	-
49 Ford Transit Van (R: W-028)	-	-	-	-	-	-	-	60,000
50 INFRASTRUCTURE								
51 Milford Corporate Center	8,737,590	(6,685,094)	2,052,496	100,000	250,000	250,000	250,000	-
52 Street Rehab	810,000	(102,866)	707,134	405,000	405,000	405,000	405,000	-
53 10" Water Main - Holly Hill Rd to Westwood Subdivision	-	-	-	45,000	300,000	-	-	-
54 Asbestos Pipe Removal	115,500	-	115,500	115,500	115,500	115,500	115,500	-
55 City-wide Valve & Hydrant Replacement/Improvements	500,000	(250,000)	250,000	100,000	250,000	250,000	250,000	250,000
56 Install Automated Blow-off Valves	198,628	(98,628)	100,000	-	50,000	50,000	50,000	-
57 Lead Service Line Removal	250,000	-	250,000	250,000	1,300,000	-	-	-
58 NE Front Street Waterline Replacement	1,351,175	(1,352,268)	(1,093)	-	-	-	-	-
59 New NW City Area Tower/Wells/Treatment	300,000	-	300,000	2,500,000	2,500,000	-	-	-
60 North Shore Drive Water Extension	-	-	-	25,000	150,000	-	-	-
61 NW Front Street Water Lines	-	-	-	-	375,000	1,125,000	-	-
62 SE Regional Water Infrastructure - East of Route 1	920,000	-	920,000	-	-	-	-	-
63 SE Regional Water Infrastructure - South of Johnson Road	-	-	-	-	150,000	1,000,000	-	-
64 SE Regional Water Quality Study	36,750	(36,750)	-	-	-	-	-	-
65 Shawnee Acres Water Extension	-	-	-	-	30,000	200,000	-	-
66 Treatment Plant Upgrades	200,000	(200,000)	-	150,000	150,000	150,000	150,000	150,000

CIP LINE DETAIL: FY2024-28 FINAL DRAFT - MAY 18, 2023

FUND TYPE, OPS DEPT & PROJ CATEGORY	FY20-FY23 (Approved)	FY20-FY23 (Spent/DeOb)	FY23 Balance Remaining	FY24 (Plan)	FY25 (Plan)	FY26 (Plan)	FY27 (Plan)	FY28 (Plan)
67 SEWER								
68 EQUIPMENT								
69 Compressor, Ingersol Rand (R)	-	-	-	-	50,000	-	-	-
70 Equipment Trailer (R: Currahee)	-	-	-	10,000	-	-	-	-
71 FN150 Pump & MGS GLG Trailer (R: 2013 SE-27)	-	-	-	-	-	50,000	-	-
72 John Deere 524K Loader (R: 2018 SE-7)	-	-	-	-	-	-	200,000	-
73 Kubota Excavator (R: SE26)	-	-	-	-	75,000	-	-	-
74 Kubota F3060 Mower w/ plow & blower (R: 2011 SE-10)	40,000	-	40,000	1,000	-	-	-	-
75 Kubota Mower w/ Blower (R: 2015 SE25)	-	-	-	-	50,000	-	-	-
76 Kubota Mower w/ Plow (R: 2016 SE24)	-	-	-	-	-	50,000	-	-
77 NOAA Continuous Operating Reference Station	7,500	(917)	6,583	-	-	-	-	-
78 PS Upgrades (grinders, spares, design)	300,000	(300,000)	(0)	150,000	150,000	150,000	150,000	150,000
79 Pump Stations	40,000	(40,000)	-	-	-	-	-	-
80 ROVER Mainline Sewer Inspection System	120,000	(123,000)	(3,000)	-	-	-	-	-
81 Stationary Generator Fork Landing Pump Station	-	-	-	75,000	-	-	-	-
82 VEHICLES								
83 Ford F250 Pickup (R: SE-2)	75,000	74,632	149,632	-	-	-	-	-
84 Ford F350 Super Cab (R: 2016 SE-3)	-	-	-	-	-	-	100,000	-
85 INFRASTRUCTURE								
86 Milford Corporate Center	330,000	-	330,000	1,170,000	300,000	200,000	200,000	-
87 Abandon BAC PS & install grav ext. frm Hickory Glen	20,000	-	20,000	20,000	-	150,000	-	-
88 Abandon USCS PS & install grav ext fm Williamsville Rd	-	-	-	-	20,000	250,000	-	-
89 Asbestos Removal	50,000	-	50,000	50,000	50,000	50,000	50,000	-
90 DDD (4th St) Flood Mitigation	100,000	(39,000)	61,000	-	-	-	-	-
91 I&I Engineering Study	156,735	(156,735)	-	-	-	-	-	-
92 NE Front St Sewer Ext & Silicato PS Abandmt	-	-	-	-	-	90,000	600,000	-
93 North Shore Dr Sewer Ext	-	-	-	45,000	300,000	-	-	-
94 SE 2nd Street Pump Station Replacement	225,000	-	225,000	575,000	1,500,000	-	-	-
95 SE Reg Pump St/Force Mn: S of Jonsn/FM-NE Front St	-	-	-	-	525,000	3,500,000	-	-
96 SE Reg Pump Stn & Force Main - East of SR1	500,000	-	500,000	-	-	-	4,560,000	-
97 SE Reg WW Study FY22	10,000	(9,104)	896	-	-	-	-	-
98 Shawnee Acres Sewer Extension	-	-	-	-	45,000	300,000	-	-
99 Street Rehab	200,000	(700)	199,301	100,000	100,000	100,000	100,000	100,000
100 Washington St Pump Stn Environ Cond & Control Relo	-	-	-	200,000	-	-	-	-
101 SOLID WASTE								
102 VEHICLES								
103 Automated Side Loader Truck (R: SW11)	-	-	-	-	-	500,000	-	-
104 Automated Side Loader Truck (R: SW28)	-	-	-	-	-	-	650,000	-
105 Vehicle - Solid Waste	430,571	(430,571)	-	-	-	-	-	-
106 Vehicle - Solid Waste Crane/Body	144,500	(144,500)	-	-	-	-	-	-

CIP LINE DETAIL: FY2024-28 FINAL DRAFT - MAY 18, 2023

FUND TYPE, OPS DEPT & PROJ CATEGORY	FY20-FY23 (Approved)	FY20-FY23 (Spent/DeOb)	FY23 Balance Remaining	FY24 (Plan)	FY25 (Plan)	FY26 (Plan)	FY27 (Plan)	FY28 (Plan)
GENERAL								
STREETS								
EQUIPMENT								
Backhoe (R: John Deere S-6)	-	-	-	-	185,000	-	-	-
Salt Spreader	27,000	(27,000)	-	-	-	-	-	-
VEHICLES								
Ford F250 w/Plow & Salt Spr (R: 2012 S-2)	-	-	-	85,000	-	-	-	-
Ford F450 Pick Up (S-023)	-	-	-	-	-	-	-	100,000
INFRASTRUCTURE								
Milford Corporate Center	1,250,000	370,068	1,620,068	3,354,232	957,500	957,500	957,500	-
DDD (4th St) Flood Mitigation	500,000	-	500,000	-	-	-	-	-
10th Street Intersection	-	-	-	500,000	1,500,000	-	-	-
2020 Streets / Utilities	705,000	(705,000)	-	-	-	-	-	-
ADA Plan & Improvements	310,000	(159,501)	150,499	150,000	150,000	150,000	150,000	150,000
Annual Street Rehab	1,805,000	(900,087)	904,913	840,000	840,000	840,000	840,000	840,000
Bike Path - 113 (Community Cemetery)	60,000	20,000	80,000	-	300,000	-	-	-
Bike Path - 113 (Milford Plaza to Mullet Run)	73,000	-	73,000	-	150,000	-	-	-
Bike Path - 113 (Mullet Run Crossing)	-	85,000	85,000	-	200,000	-	-	-
Bike Path - 113 (Seabury Water Plant)	-	-	-	30,000	200,000	-	-	-
Bike Path - Airport Rd (113 to Indep Comm)	-	-	-	-	213,000	1,925,000	-	-
Bike Path - Golf Course	-	70,000	70,000	-	-	1,000,000	-	-
Bike Path - MHS to Baneker Elementary	-	-	-	-	50,000	-	450,000	-
Bike Path - Milford High School Perimeter	-	-	-	-	-	75,000	1,750,000	-
Bike Path - NE 10th St (MHS to Silicato)	444,000	(444,000)	-	-	-	-	-	-
Bike Path - Watergate to Golf Course	-	40,000	40,000	-	600,000	-	-	-
Bike Path - Wickersham to Cedar Creek Road	-	-	-	-	50,000	-	450,000	-
Columbia Street Streetscape	-	-	-	-	11,000	70,000	-	-
Franklin Street Streetscape	-	-	-	-	15,000	100,000	-	-
Maple Street Bridge Replacement	-	-	-	-	-	501,000	-	-
N. Washington Street Streetscape	200,000	-	200,000	45,000	200,000	-	-	-
Park Avenue/Denny Row Streetscape	345,000	-	345,000	-	500,000	-	-	-
S Walnut St & Sidewalk (McCoy to Maple)	-	-	-	150,000	3,400,000	-	-	-
Sidewalk Connectivity Initiative	250,000	(100,000)	150,000	350,000	350,000	450,000	450,000	450,000
SW Front Street Bridge Replacement	-	-	-	-	-	480,000	-	-
SW Front Street Streetscape	45,000	-	45,000	-	600,000	-	-	-
Traffic Calming	-	-	-	25,000	25,000	25,000	25,000	25,000
Transportation Studies	125,000	(43,953)	81,047	50,000	50,000	50,000	50,000	50,000
Walnut St Pedestrian Crossing	425,000	(46,648)	378,352	-	-	-	-	-
Washington Street Bridge Painting	-	-	-	75,000	-	-	-	-
NW Front St Streetscape (TAP Proj) Ph I & II	-	-	-	-	-	90,000	600,000	-
Bike Path - Marshall St Striping (SE 2nd - Watergate)	86,000	74,536	160,536	-	-	-	-	-
NE Front St Streetscape Ph I & II	800,000	(800,000)	-	-	65,000	1,100,000	-	-

CIP LINE DETAIL: FY2024-28 FINAL DRAFT - MAY 18, 2023

	FUND TYPE, OPS DEPT & PROJ CATEGORY	FY20-FY23 (Approved)	FY20-FY23 (Spent/DeOb)	FY23 Balance Remaining	FY24 (Plan)	FY25 (Plan)	FY26 (Plan)	FY27 (Plan)	FY28 (Plan)
149	CITY HALL								
150	BUILDING								
151	City Hall Parking Lot Enhancements	30,000	-	30,000	-	-	-	-	-
152	City Hall Public Plaza	75,000	(75,000)	-	250,000	-	-	-	-
153	Fence installs (2) per PMA	-	-	-	4,800	-	-	-	-
154	IT								
155	HARDWARE								
156	Cabling Upgrades	75,000	(75,000)	-	-	-	-	-	-
157	Integration - Virt. GIS AX640 Server / Failover	50,000	-	50,000	20,000	-	-	-	-
158	IT Security	301,837	(301,837)	-	-	-	-	-	-
159	Network Infrastructure Upgrades	154,000	(119,987)	34,013	283,487	20,000	20,000	20,000	22,000
160	PARKS								
161	Riverwalk Public Free Wifi	-	-	-	45,000	-	-	-	-
162	SOFTWARE								
163	Naviline & IBM iSeries Cloud Migration	-	-	-	110,000	40,000	42,500	45,000	47,500
164	Tyler ERP System Implementation	870,000	(299,586)	570,414	126,253	122,313	142,800	-	-
165	BUILDING								
166	Badge Access IT area (3 doors)	-	-	-	25,000	-	-	-	-
167	PARKING								
168	INFRASTRUCTURE								
169	N Walnut St/NE Front St Lot Enhancements	200,000	-	200,000	-	-	-	-	-
170	Park Ave Lot Enhancements	120,000	-	120,000	-	-	-	-	-
171	SW Front St Lot Enhancements	-	-	-	-	300,000	-	-	-
172	PLANNING								
173	EQUIPMENT								
174	2028 Comprehensive Plan Update	-	-	-	-	-	-	50,000	-
175	VEHICLES								
176	Ford F150 (expansion)	-	-	-	50,000	-	-	-	-
177	POLICE								
178	EQUIPMENT								
179	Axon Cameras - Interview Rooms in New PD Bld	-	-	-	22,202	23,091	24,014	24,975	25,974
180	VEHICLES								
181	Police Vehicles	1,108,100	(1,108,100)	-	422,220	295,554	310,332	325,848	256,606
182	BUILDING								
183	Maintance Bldg - New Police Facility Location	-	-	-	100,000	1,700,000	-	-	-
184	Police Facility; FY20-23 acct 140-1110-413.70-80	16,093,639	(8,500,000)	7,593,639	306,361	-	-	-	-

CIP LINE DETAIL: FY2024-28 FINAL DRAFT - MAY 18, 2023

FUND TYPE, OPS DEPT & PROJ CATEGORY		FY20-FY23 (Approved)	FY20-FY23 (Spent/DeOb)	FY23 Balance Remaining	FY24 (Plan)	FY25 (Plan)	FY26 (Plan)	FY27 (Plan)	FY28 (Plan)
185	PARKS & REC								
186	EQUIPMENT								
187	Brush cutter attachment		-	-	15,000	-	-	-	-
188	Kubota Tractor w/Snow Blade (2011 PR-035 & 036)		-	-	-	-	-	40,000	-
189	Kubota Zero Turn Mower (PR-8, 11, 20, 52)	35,463	(15,463)	20,000	21,000	23,000	25,000	26,000	27,000
190	Replacement 4x2 Gator (FY22 PR-010;PR-13 & PR-29)	40,000	-	40,000	20,000	-	-	-	-
191	Stand-up Mower, John Deere (PR-50 & 51)	-	-	-	-	40,000	-	-	-
192	Tractor, New Holland w/ Cab (PR-30) w/ mower deck (PR-33)	-	-	-	85,000	-	-	-	-
193	Trailer	7,537	(7,537)	-	-	-	-	-	-
194	Ventrac Tractor with Mulching Mower	30,000	-	30,000	-	-	-	-	-
195	VEHICLES								
196	Dodge Ram 1500 Pick up (R: PR-015)		-	-	-	-	-	-	90,000
197	Econoline Van (R: PR-6)	33,457	-	33,457	16,600	-	-	-	-
198	F350 Pickup Truck (Expansion)		-	-	85,000	-	-	-	-
199	Vehicle - Parks & Rec	56,543	(56,543)	-	-	-	-	-	-
200	Water Truck (R: PR-41)	50,000	-	50,000	15,000	-	-	-	-
201	PARKS								
202	Memorial Park I - Playground & Pickleball Ct	755,781	(316,978)	438,803	60,000	-	-	-	-
203	Riverwalk Upgrades	525,000	(280,315)	244,685	-	-	-	-	-
204	Sharp Property - Open Space Development/Greenway	250,000	(9,850)	240,150	250,000	250,000	250,000	250,000	250,000
205	Public Restrooms	300,000	(17,500)	282,500	-	-	350,000	-	-
206	Gateway signage and improvements	20,000	-	20,000	50,000	20,000	20,000	20,000	20,000
207	Open Space Acquisition	320,000	(313,895)	6,105	500,000	500,000	500,000	500,000	500,000
208	Additional Recreational Court	-	-	-	-	-	75,000	-	-
209	Bsktball Court Rehab	112,443	(72,443)	40,000	-	-	-	-	-
210	Construct Rec/Community Ctr@Marvel Sq	-	-	-	-	-	2,000,000	-	-
211	Construction of beach volleyball court	15,000	-	15,000	-	-	-	-	-
212	Construction of courts @ TSM	-	-	-	-	200,000	-	-	-
213	Frisbee golf course	-	-	-	-	150,000	-	-	-
214	Goat Island Bridge	36,000	(36,000)	-	-	-	-	-	-
215	Irrigation wells at TSM	20,000	-	20,000	-	-	-	-	-
216	Marshall Pond Riverbank Development	150,000	(24,649)	125,351	-	100,000	100,000	100,000	100,000
217	Marvel Sq Redevel/outdoor skating track	-	-	-	-	100,000	-	-	-
218	Memorial Park II - Pavilion	75,000	-	75,000	-	-	-	-	-
219	Memorial Park II - Shade/Walks/Bench	-	-	-	30,000	-	-	-	-
220	Redevelopment of Bicentennial Park	-	-	-	250,000	-	-	-	-
221	Riverwalk Ext/Bulkhead Const	-	-	-	150,000	200,000	-	-	-
222	Splash Pad	-	-	-	-	100,000	-	-	-
223	Tree Planting	30,000	(5,913)	24,087	10,000	10,000	10,000	10,000	-
224	Parks & Rec Consolidation	43,563	(43,563)	-	-	-	-	-	-
225	Riverwalk Upgrades Phase II						350,000		

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226	BUILDING								
227	Access control at P&R Building	18,000	-	18,000	-	-	-	-	-
228	Armory Improvements	-	-	-	150,000	-	-	-	-
229	Building - Parks & Rec	66,000	(66,000)	-	-	-	-	-	-
230	Convert Heating Sys at P&R Bld to NG	-	-	-	50,000	-	-	-	-
231	Demo of existing huts	60,000	-	60,000	-	-	-	-	-
232	Fiber Optic at P&R Bld	20,000	-	20,000	-	-	-	-	-
233	P&R Building Improvements	-	-	-	20,600	-	-	-	-
234	P&R Lot Paving	10,000	-	10,000	60,000	-	-	-	-
235	Pole Bld Storage at P&R Bld	175,000	-	175,000	-	-	-	-	-

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236 INTERSERVICE								
237 CUSTOMER SERVICE								
238 EQUIPMENT								
239 In House Bill Print Equipment	-	-	-	150,000	-	-	-	-
240 BUILDING								
241 Kiosk Const & Install	-	-	-	120,000	-	-	-	-
242 Security Glass & Panel Ph I: A/E Design	-	-	-	20,000	-	-	-	-
243 Security Glass & Panel Ph II: Const/CM	-	-	-	-	160,000	-	-	-
244 Drivethrough Curb	-	-	-	5,000	-	-	-	-
245 Noise reduction panels	-	-	-	5,000	-	-	-	-
246 Fencing	-	-	-	1,900	-	-	-	-
247 GARAGE								
248 EQUIPMENT								
249 Compressor	-	-	-	7,000	-	-	-	-
250 VEHICLES								
251 Ford F250 Garage Service Truck (G01)	-	-	-	-	-	85,000	-	-
252 PUBLIC WORKS								
253 EQUIPMENT								
254 GPS Survey Field Unit	15,000	-	15,000	-	-	-	-	-
255 Interior Forklift-Warehouse	15,500	(15,500)	-	-	-	-	-	-
256 VEHICLES								
257 Vehicle - Public Works	33,052	(33,052)	-	-	-	-	-	-
258 BUILDING								
259 Air Infiltration Proj & Roof Drain Repl	165,000	-	165,000	-	-	-	-	-
260 Building - Public Works	88,000	(88,000)	-	-	-	-	-	-
261 Electric Dept. Rack/Reel Pole Building	475,000	-	475,000	-	-	-	-	-
262 HVAC Automation Sys - Bld 200 & 300	55,758	-	55,758	-	-	-	-	-
263 Installation of Stormwater Pond	200,000	(200,000)	-	-	200,000	-	-	-
264 Public Works Building Expansion Project	-	-	-	150,000	1,350,000	-	-	-
265 Public Works Parking Lot Paving	650,000	(650,000)	-	-	650,000	-	-	-
266 TECH SERVICES								
267 EQUIPMENT								
268 SCADA Replacement System	80,000	-	80,000	20,000	-	-	-	-
269 Sea Watch Upgrade Metering Cluster	-	-	-	30,000	-	-	-	-
Grand Total	\$ 49,379,550	\$ (25,926,248)	\$ 23,453,302	\$16,983,155	\$27,156,958	\$22,606,646	\$15,879,823	\$4,804,079