



Milford City Hall Council Chambers 201 South Walnut Street Milford DE 19963

CITY COUNCIL AGENDA

June 5, 2025

Attendees are welcome to participate virtually as well. Public Comments are encouraged on the agenda items designated with a Ⓢ. Virtual attendees may alert the City Clerk that they wish to speak by submitting their name, address, and agenda item via the Zoom Q&A function or by using the Raise Your Hand function during the meeting. Those attending in person may comment when the floor is opened for that purpose. All written public comments received prior to the meeting will be read into the record.

This meeting is also available for viewing by the public by accessing the following link:

<https://zoom.us/j/94520526717>

or

<http://www.cityofmilford.com/553/Watch-Public-Meetings>

Members of the public may also dial in by phone using the following number:

Call 301 715 8592 Webinar ID: 945 2052 6717

6:00 PM

15-Minute Public Comment Period*

Virtual attendees must register prior to start time of meeting by calling 302-422-1111 Extension 1300 or 1303, or by sending an email to cityclerk@milford-de.gov and providing your name, address, phone number, and item name and/or description you wish to comment on. Persons in attendance wishing to speak must sign up prior to the start of the Council Meeting.

COUNCIL BUDGET WORKSHOP

Page

- 1. Public Comment**
- 2. Call to Order – Mayor Todd Culotta**
- 3. Review and Discussion of Proposed City of Milford FY26 Budget:**

Public Works

a.	FY26 Budget Draft - Public Works 	4 - 5
City Hall		
b.	FY26 Budget Draft - City Hall 	6 - 7
Electric		
c.	FY26 Budget Draft - Electric Fund 	8 - 9
Tech Services		
d.	FY26 Budget Draft - Tech Svcs 	10 - 11
Streets		
e.	FY26 Budget Draft - Street Maint 	12 - 13
Water		
f.	FY26 Budget Draft - Water Fund 	14 - 15
Wastewater		
g.	FY26 Budget Draft - Sewer Fund 	16 - 17
Solid Waste		
h.	FY26 Budget Draft - Solid Waste Fund 	18 - 19
Garage		
i.	FY26 Budget Draft - Garage 	20 - 21
Equipment Replacement		
j.	FY26 Budget Draft - Vehicle Fleet (Updated 5-28-25) 	22 - 32
Capital Improvement Budget		
k.	FY26 Budget Draft - CIP Recap 2.pdf 	33 - 36
l.	CIP 2026 v7 	37 - 176
Discussion/Pay Plan		

m.	Police Pay Plan Ver 2 	177 - 178
n.	Police Salary Review-6-3-2025 (003) 	179
o.	Additional Data 	180 - 186

FY2026 Budget Wrap-up

p.	FY26 Budget Draft - Consolidated Summary w CIP 	187 - 188
q.	FY26 BUDGET MEMO & DETAIL DRAFT - 05222025 	189 - 231
r.	FY26 QA - Correspondence 0527-06022025 	232 - 238

4. Adjournment

All items on the Council Meeting Agenda are subject to a potential vote.

ALL SUPPORTING DOCUMENTS MUST BE SUBMITTED TO THE CITY CLERK IN ELECTRONIC FORMAT NO LATER THAN ONE WEEK PRIOR TO MEETING. NO ADDITIONAL DOCUMENTS WILL BE ACCEPTED, DISTRIBUTED, OR PRESENTED AT MEETING ONCE PACKET HAS BEEN POSTED ON THE CITY OF MILFORD WEBSITE. ANY MATERIALS UTILIZED DURING THE MEETING MUST BE INCLUDED IN THE COUNCIL PACKET AND ACCESSIBLE BY AUDIO AND VISUAL MEANS PURSUANT TO 29 Del. Code, Chapter 100, §10006A(c)(5).

*Time Limit is three minutes per speaker, not to exceed a total of fifteen minutes for all speakers prior to start of meeting/workshop.

Ⓢ Designated Items only; Public Comment, up to three minutes per person will be accepted.

052025

*060425 Late addition by CM



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FY26 Budget Draft

Public Works (ISF)

FY26 Budget Draft – Public Works

- FY26 Total Expense Increase of 18.6%
 - Personnel Costs up 12.8% vs FY25 Proj
 - Reduction of 0.3FTE (vs FY25 Operating Plan) results from reduction in intern hours
 - FTE change from 7.6 in Proj to 7.9 is due to mid-year turnover, reducing Proj by 0.6FTE
 - O&M up 32.7% due to increased building maintenance, utilities and allocated software
- FY26 Focus Areas / Highlights
 - Recruitment in connection with ongoing staff training & development
 - Work closely with utility billing & solid waste teams to promote customer service excellence
 - Coordinate resources to improve scoping, planning, timing and execution of infrastructure projects

Expense Categories	2023 Actual	2024 Actual	2025 Budget	2025 Projection	2026 Proposal	FY26 v FY25 Bud	FY26 vs FY25 Proj
O&M	212,015	252,810	309,890	322,880	428,370	38.2%	32.7%
Personnel - Salary & Wages	617,971	578,086	622,220	575,566	659,120	5.9%	14.5%
Personnel - Taxes & Benefits	211,052	223,869	241,540	201,840	217,730	-9.9%	7.9%
Grand Total	\$ 1,041,038	\$ 1,054,766	\$ 1,173,650	\$ 1,100,286	\$ 1,305,220	11.2%	18.6%
FTE APPROVALS & PROJECTION	9.7	9.2	8.2	7.6	7.9	-3.7%	3.8%
<i>Personnel Total</i>	<i>\$ 829,023</i>	<i>\$ 801,956</i>	<i>\$ 863,760</i>	<i>\$ 777,406</i>	<i>\$ 876,850</i>	<i>1.5%</i>	<i>12.8%</i>



FY26 Budget Draft

City Hall (ISF)

FY26 Budget Draft – City Hall

- FY26 Total Expense Increase of 14.1%
 - Personnel Costs up 3.6% vs FY25 Proj
 - (Fractional share of Facilities Manager Personnel Costs)
 - O&M up 14.3%
 - Increases in building maintenance & utilities influenced by full burden of City Hall expansion (\$10k)
 - Increases in cleaning and other contract services driven by mix of cost inflation & expansion (\$8k)
- FY26 Focus Areas / Highlights
 - Responsive internal customer service for City Hall building systems & security
 - Coordinate resources to improve scoping, planning, timing and execution of building projects
 - Organize and consolidate like services & contracts across citywide buildings and assets to streamline communication, billing & payables, budgeting, etc.

Expense Categories	2023 Actual	2024 Actual	2025 Budget	2025 Projection	2026 Proposal	FY26 v FY25 Bud	FY26 vs FY25 Proj
O&M	80,208	75,639	81,540	86,326	98,710	21.1%	14.3%
Personnel - Salary & Wages	2,131	1,293	1,340	1,381	1,390	3.7%	0.7%
Personnel - Taxes & Benefits	403	458	560	501	560	0.0%	11.7%
Grand Total	\$ 82,742	\$ 77,390	\$ 83,440	\$ 88,208	\$ 100,660	20.6%	14.1%
NET APPROVALS & PROJECTION	0.0	0.0	0.0	0.0	0.0	0.0%	0.0%
<i>Personnel Total</i>	<i>\$ 2,534</i>	<i>\$ 1,751</i>	<i>\$ 1,900</i>	<i>\$ 1,882</i>	<i>\$ 1,950</i>	<i>2.6%</i>	<i>3.6%</i>



FY26 Budget Draft

Electric Fund

FY26 Budget Draft – Electric Fund

- FY26 Total Expense Increase of 9.7% vs FY25 Projection
 - Planned addition of an administrative position in September influences FTE headcount
 - Increase of 1.2 FTE (9.8%) is calculated against FY25P, which includes three-month vacancy
 - Core O&M up 3.6% vs FY25P represents second consecutive year capping growth under 4.0%
 - *Growing cost of wholesale power and increase in Transfer to the General Fund are primary drivers*
- FY26 Focus Areas / Highlights
 - Renewal of RP3 Recognition; Continue to improve system data & efficiencies through projects
 - Implement Cost of Service Study / Rate Analysis Update in accordance with Strategic Plan
 - Continue excellence in distribution loss (*\$1.1mm savings 2020-2024; \$1.9mm proj thru 2026 vs APPA Avg*)

Expense Categories	2023 Actual	2024 Actual	2025 Budget	2025 Projection	2026 Proposal	FY26 v FY25 Bud	FY26 vs FY25 Proj
Cost of Service	20,169,499	22,171,710	24,086,932	22,752,295	25,187,603	4.6%	10.7%
O&M	2,695,228	3,061,126	3,982,268	3,351,147	3,471,165	-12.8%	3.6%
Personnel - Salary & Wages	1,184,533	1,195,666	1,417,080	1,369,350	1,512,690	6.7%	10.5%
Personnel - Taxes & Benefits	401,644	467,137	514,600	478,628	541,860	5.3%	13.2%
Fleet Maintenance	64,595	62,680	292,000	277,964	282,440	-3.3%	1.6%
Debt Service	96,699	322,215	319,815	319,815	319,815	0.0%	0.0%
Transfers	2,626,108	3,756,130	3,946,500	3,942,000	4,334,700	9.8%	10.0%
Grand Total	\$ 27,238,307	\$ 31,036,665	\$ 34,559,195	\$ 32,491,199	\$ 35,650,273	3.2%	9.7%
PERMANENT APPROVALS & PROJECTION	12.6	13.5	12.1	11.8	13.0	7.4%	9.8%
Personnel Total	\$ 1,586,177	\$ 1,662,803	\$ 1,931,680	\$ 1,847,978	\$ 2,054,550	6.4%	11.2%



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FY26 Budget Draft

Tech Services (ISF)

FY26 Budget Draft – Tech Services

- FY26 Total Expense Decrease of 1.2%
 - Personnel Costs up 1.4% vs FY25 Proj, spread evenly across wages and non-wage costs
 - O&M down 2.9% vs FY25 Proj
 - Primary driver is reduction in water meter costs due to supply of no-cost replacements
 - Other reductions due lower share of SCADA costs and allocated software/computer costs
- FY26 Focus Areas / Highlights
 - Continued oversight of water and electric meter failure rates and replacement plans
 - Work closely with utility billing team to ensure accurate metering & customer service excellence
 - Identify ways to improve ordering, receipt, and deployment of meter inventory

Expense Categories	2023 Actual	2024 Actual	2025 Budget	2025 Projection	2026 Proposal	FY26 v FY25 Bud	FY26 vs FY25 Proj
O&M	461,660	486,612	501,615	557,390	541,250	7.9%	-2.9%
Personnel - Salary & Wages	225,359	220,665	239,110	245,427	248,930	4.1%	1.4%
Personnel - Taxes & Benefits	81,714	88,357	97,510	97,984	99,370	1.9%	1.4%
Grand Total	\$ 768,733	\$ 795,634	\$ 838,235	\$ 900,800	\$ 889,550	6.1%	-1.2%
PERCENTAGE APPROVALS & PROJECTION	3.3	3.5	3.0	3.0	3.0	0.0%	0.0%
<i>Personnel Total</i>	<i>\$ 307,073</i>	<i>\$ 309,022</i>	<i>\$ 336,620</i>	<i>\$ 343,410</i>	<i>\$ 348,300</i>	<i>3.5%</i>	<i>1.4%</i>



FY26 Budget Draft

Street Maintenance

FY26 Budget Draft – Street Maintenance

- FY26 Total Expense Increase of 5.4%
 - Personnel Costs up 10.5% vs FY25 Projection
 - No planned FTE changes; increase from Projection due to FY25 attrition
 - O&M up 12.7% (excluding Stormwater rehab)
 - Due to higher street cleaning costs and more attention on street materials, signs & markers in FY26
 - Partially attributable to savings in engineering and public works cross charges during FY25
 - Stormwater Maintenance escalated to include Pond Rehabilitation starting in FY24
 - Funded through accumulated stormwater fees, which will be exhausted by the end of FY26
- FY26 Focus Areas / Highlights
 - Continue with pond rehab; significant progress made FY24 & FY25
 - Develop rotating pond maintenance program moving forward

Expense Categories	2023 Actual	2024 Actual	2025 Budget	2025 Projection	2026 Proposal	FY26 v FY25 Bud	FY26 vs FY25 Proj
O&M	411,943	325,032	510,662	516,537	582,250	14.0%	12.7%
Personnel - Salary & Wages	254,926	263,622	273,851	268,176	300,640	9.8%	12.1%
Personnel - Taxes & Benefits	124,458	122,384	131,784	132,331	141,930	7.7%	7.3%
Stormwater Rehab	22	64,151	110,000	93,170	40,000	-63.6%	-57.1%
Grand Total	\$ 791,348	\$ 775,189	\$ 1,026,297	\$ 1,010,215	\$ 1,064,820	3.8%	5.4%
PERMANENT APPROVALS & PROJECTION	4.4	4.8	4.8	4.5	4.8	0.0%	6.4%
<i>Personnel Total</i>	<i>\$ 379,384</i>	<i>\$ 386,006</i>	<i>\$ 405,635</i>	<i>\$ 400,507</i>	<i>\$ 442,570</i>	<i>9.1%</i>	<i>10.5%</i>



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FY26 Budget Draft

Water Fund

FY26 Budget Draft – Water Operations

- FY26 Total Expense Increase of 20% vs FY25 Projection
 - FTE increase of 0.4 FTE reflects the addition of a Water/Sewer Supervisor
 - Recruitment would target fall hire; cost & FTE impact of 0.75 spread equally across funds
 - O&M expense artificially high vs FY25 Proj; \$179k savings across system maint lines skews comparison
- FY26 Focus Areas / Highlights
 - After successful evaluation of chlorine injection at select sites, deploy throughout system
 - Continue excellence in water loss reduction (2016-2024 losses under 8% vs 16% average)
 - At FY26 rates, 8% loss avoidance suppresses rates and represents \$262k in revenue

Expense Categories	2023 Actual	2024 Actual	2025 Budget	2025 Projection	2026 Proposal	FY26 v FY25 Bud	FY26 vs FY25 Proj
Cost of Service	346,020	384,196	408,005	395,132	421,930	3.4%	6.8%
O&M	962,157	1,128,969	1,400,257	1,206,052	1,518,750	8.5%	25.9%
Personnel - Salary & Wages	273,507	274,880	325,990	334,127	358,800	10.1%	7.4%
Personnel - Taxes & Benefits	98,220	105,892	141,350	138,095	153,470	8.6%	11.1%
Fleet Maintenance	22,261	28,083	84,250	84,155	94,410	12.1%	12.2%
Debt Service	102,981	365,274	365,275	365,275	365,275	0.0%	0.0%
Transfers	365,415	301,790	316,000	315,000	490,000	55.1%	55.6%
Grand Total	\$ 2,170,561	\$ 2,589,083	\$ 3,041,127	\$ 2,837,836	\$ 3,402,635	11.9%	19.9%
FTE APPROVALS & PROJECTION	4.0	4.3	4.5	4.5	4.9	8.9%	8.9%
<i>Personnel Total</i>	<i>\$ 371,727</i>	<i>\$ 380,772</i>	<i>\$ 467,340</i>	<i>\$ 472,222</i>	<i>\$ 512,270</i>	<i>9.6%</i>	<i>8.5%</i>



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FY26 Budget Draft

Sewer Fund

FY26 Budget Draft – Sewer Operations

- FY26 Total Expense Increase of 18.5%
 - FTE increase of 0.4 FTE reflects the addition of a Water/Sewer Supervisor
 - Recruitment would target fall hire; cost & FTE impact of 0.75 spread equally across funds
 - **O&M expense artificially high vs FY25 Proj; \$261k savings across system maint lines skews comparison**
- FY26 Focus Areas / Highlights
 - Continue seeking redundancies (dual pumps, generators) & efficiencies (vacuum & camera trucks)
 - Continue efforts to reduce inflow & infiltration (I&I)
 - *FY24 normalized at 22%, FY25 projected at 18% after FY22 & FY23 lowest in last 20 yrs*
 - Using 25.3% long-term average, *on pace to save \$1.1 million* from FY22 through FY26

Expense Categories	2023 Actual	2024 Actual	2025 Budget	2025 Projection	2026 Proposal	FY26 v FY25 Bud	FY26 vs FY25 Proj
Cost of Service	2,551,804	3,066,186	2,930,651	3,239,808	3,718,212	26.9%	14.8%
O&M	891,443	991,562	1,314,792	1,017,860	1,404,700	6.8%	38.0%
Personnel - Salary & Wages	265,344	267,413	317,490	324,517	350,210	10.3%	7.9%
Personnel - Taxes & Benefits	98,229	105,872	139,880	138,089	152,010	8.7%	10.1%
Fleet Maintenance	15,581	32,299	129,000	135,890	141,400	9.6%	4.1%
Debt Service	109,100	408,475	416,477	416,477	416,477	0.0%	0.0%
Transfers	65,415	301,790	316,000	315,000	438,000	38.6%	39.0%
Grand Total	\$ 3,996,916	\$ 5,173,598	\$ 5,564,290	\$ 5,587,641	\$ 6,621,009	19.0%	18.5%
FTE APPROVALS & PROJECTION	4.0	4.3	4.5	4.5	4.9	8.9%	8.9%
<i>Personnel Total</i>	<i>\$ 363,573</i>	<i>\$ 373,285</i>	<i>\$ 457,370</i>	<i>\$ 462,606</i>	<i>\$ 502,220</i>	<i>9.8%</i>	<i>8.6%</i>



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FY26 Budget Draft

Solid Waste Fund

FY26 Budget Draft – Solid Waste Operations

- FY26 Total Expense Increase of 13.2% vs FY25 Projection
 - New Solid Waste Equipment Operator required in response to growth and coverage needs
 - FTE increase of 1.4 vs Projection (0.9 vs Budget) a function of cost allocation & vacancy timing
 - Increases in personnel costs were factored into recently completed solid waste rate schedule
- FY26 Focus Areas / Highlights
 - Stabilize staffing levels, increase coverage and reduce turnover
 - Evaluate viability of “4 + 1 spare” fleet through FY26 and replace spare FY27
 - Leverage software and GPS technology to improve route efficiency

Expense Categories	2023 Actual	2024 Actual	2025 Budget	2025 Projection	2026 Proposal	FY26 v FY25 Bud	FY26 vs FY25 Proj
Cost of Service	349,935	389,237	392,355	394,484	432,005	10.1%	9.5%
O&M	584,812	585,515	657,638	617,733	653,675	-0.6%	5.8%
Personnel - Salary & Wages	226,414	310,810	297,700	301,705	347,970	16.9%	15.3%
Personnel - Taxes & Benefits	88,023	116,307	138,730	108,719	157,050	13.2%	44.5%
Fleet Maintenance	15,487	194,994	373,500	346,106	410,681	10.0%	18.7%
Grand Total	\$ 1,264,671	\$ 1,596,864	\$ 1,859,923	\$ 1,768,746	\$ 2,001,381	7.6%	13.2%
FTE APPROVALS & PROJECTION	4.6	4.6	4.8	4.3	5.7	18.8%	32.9%
Personnel Total	\$ 314,437	\$ 427,117	\$ 436,430	\$ 410,424	\$ 505,020	15.7%	23.0%



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FY26 Budget Draft

Public Works Garage (ISF)

FY26 Budget Draft – Public Works Garage

- FY26 Total Expense Increase of 2.7%
 - Personnel Costs flat with FY25 Projection
 - FY25 was first full year with second full-time mechanic
 - O&M up 11%, driven entirely by increases in allocated costs (public works, software & audit)
 - Minor increases in vehicle fuel & contract services mitigated by offsetting savings
- FY26 Focus Areas / Highlights
 - Continued oversight of vehicle & equipment fleet list; assist with insurance, budget, etc
 - Review functionality in Tyler ERP work order / inventory (EAM) system
 - Leverage new system to improve ability to track fleet assets and maintenance costs

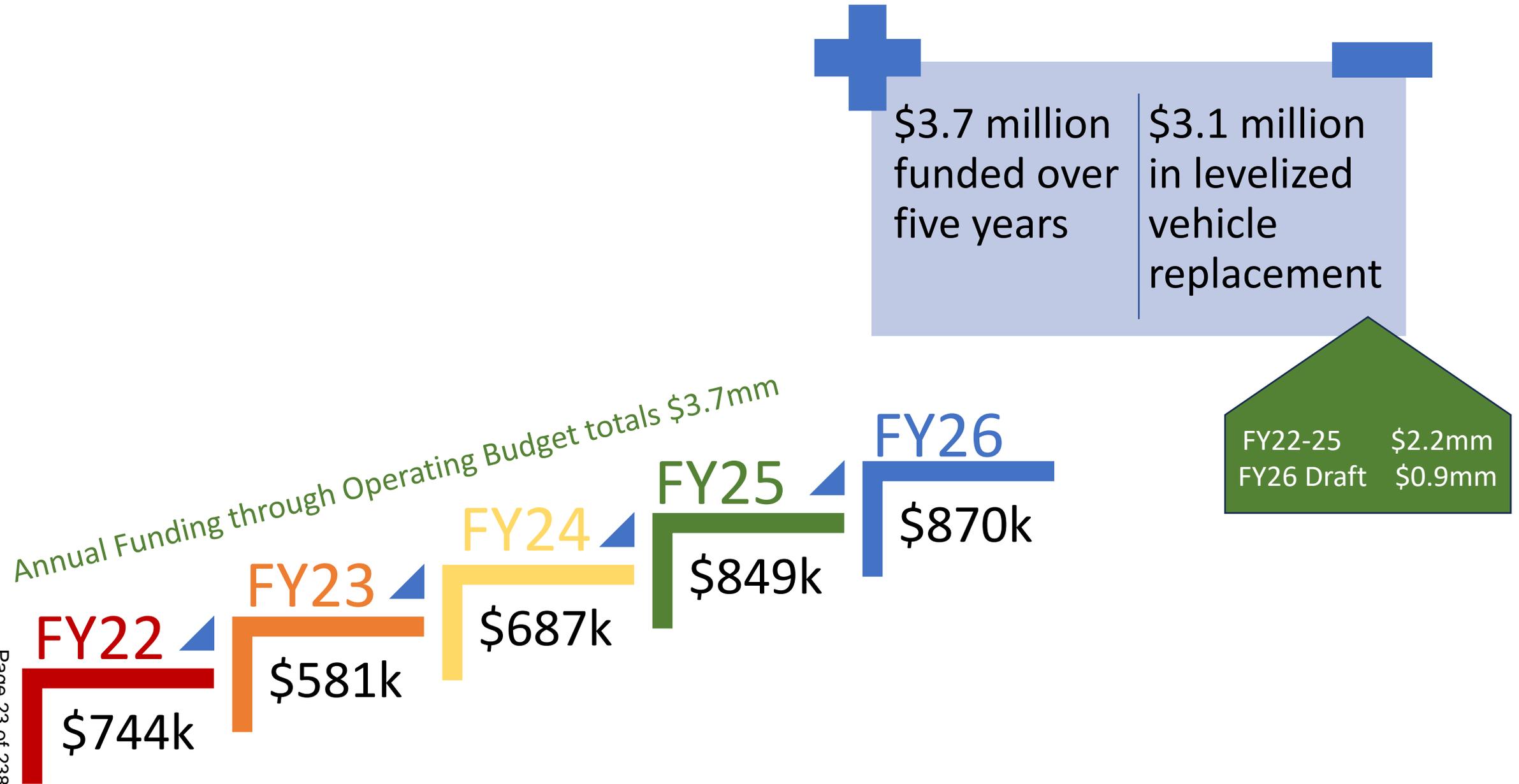
Expense Categories	2023 Actual	2024 Actual	2025 Budget	2025 Projection	2026 Proposal	FY26 v FY25 Bud	FY26 vs FY25 Proj
O&M	71,515	119,456	104,914	109,011	120,870	15.2%	10.9%
Personnel - Salary & Wages	79,275	128,567	136,530	139,223	140,630	3.0%	1.0%
Personnel - Taxes & Benefits	35,195	53,505	57,690	59,482	58,100	0.7%	-2.3%
Fleet Maintenance	4,845	7,459	21,030	18,844	15,800	-24.9%	-16.2%
Grand Total	\$ 190,830	\$ 308,987	\$ 320,164	\$ 326,560	\$ 335,400	4.8%	2.7%
PERCENTAGE APPROVALS & PROJECTION	1.5	2.0	2.0	2.0	2.0	0.0%	0.0%
<i>Personnel Total</i>	<i>\$ 114,470</i>	<i>\$ 182,071</i>	<i>\$ 194,220</i>	<i>\$ 198,705</i>	<i>\$ 198,730</i>	<i>2.3%</i>	<i>0.0%</i>



FY26 Budget Draft

Vehicle & Equipment Replacement
Including Fleet Detail - Updated May 28, 2025

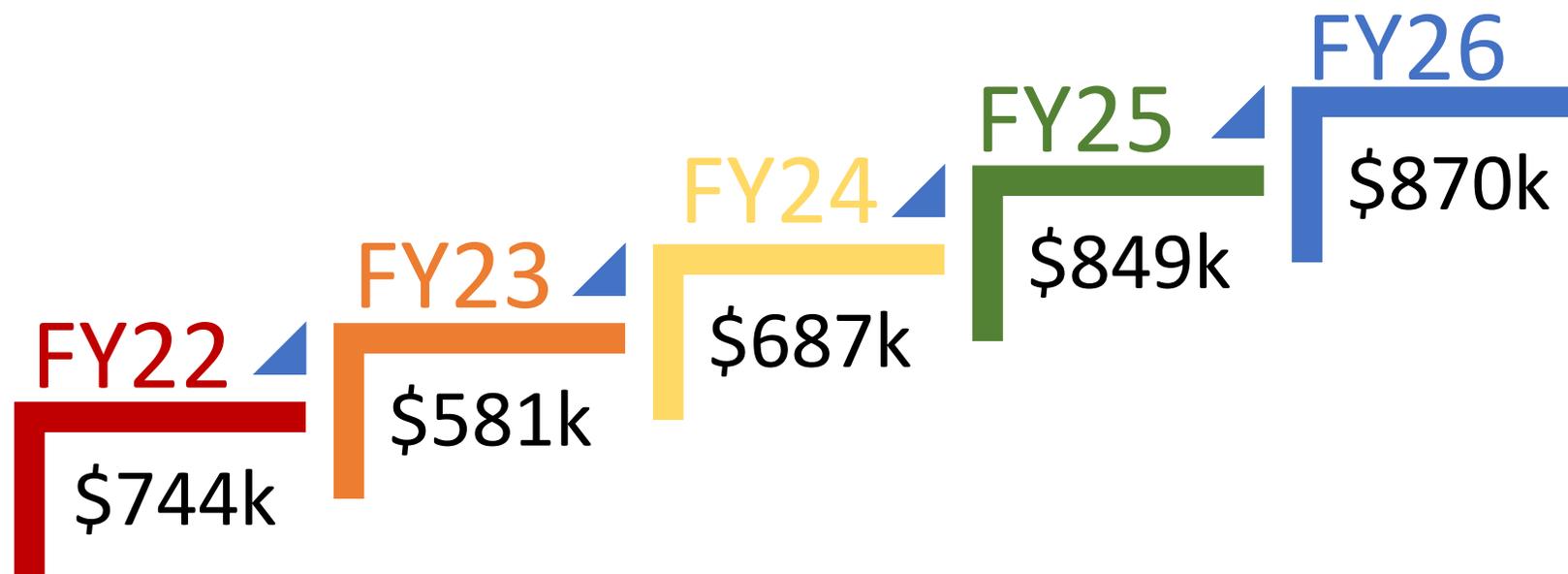
FY2026 BUDGET – VEHICLE & EQUIPMENT REPLACEMENT FUNDING ROLLFORWARD



FY2026 BUDGET – FLEET EXPENDITURES, INCLUDING RESERVE FUNDING

Fleet Expense Category	FY22 ACTUAL	FY23 ACTUAL	FY24 ACTUAL	FY25 BUDGET	FY25 PROJ	FY26 PROPOSAL	FY26 vs FY25 PROJ	CAGR, FY22 - FY26*
Vehicle Maintenance	228,647	288,192	249,240	419,869	374,674	388,000	3.6%	14.1%
Garage Labor	180,406	189,171	302,690	343,500	307,293	335,455	9.2%	5.3%
Vehicle Fuel	229,106	236,746	237,635	281,200	217,113	268,500	23.7%	4.0%
Insurance	101,843	102,690	103,820	123,640	138,422	171,571	23.9%	13.9%
Replacement Reserve Funding	743,956	581,306	686,600	824,450	849,450	869,581	2.4%	4.0%
Grand Total	\$ 1,483,958	\$ 1,398,104	\$ 1,579,985	\$ 1,992,659	\$ 1,886,952	\$ 2,033,107	7.7%	6.6%

**Garage Labor Compound Annual Growth Rate (CAGR) calculated on an FTE-equivalent basis for comparability*



FY2026 BUDGET – VEHICLE & EQUIPMENT REPLACEMENT (UPDATED 5/28/2025)

Year	Make/ Manufacturer	Model/Body Style	Inventory Number	Department	Exp. Life	Repl. Year	Estimated Price	Mileage	Hours	Additional Information
2015	KUBOTA	ZD326HL	PR-020	PARKS & REC	10	2026	\$ 35,000			
2011	KUBOTA	ZD331LP	PR-036	PARKS & REC	10	2026	\$ 25,000			
2008	KIFCO	IRRIGATION	PR-054	PARKS & REC	15	2026	\$ 16,509			
2011	DR FIELD	BRUSH MOWER	PR-056	PARKS & REC	10	2026	\$ 6,500			
1994	SNAPPER	30' SNOW BLOWER	PR-025	PARKS & REC	10	2026	\$ 1,900			
2014	FORD	EXPLORER INTERCEPTOR	5119	POLICE	8	2026	\$ 56,000	105,000		AGE AND HIGH MILEAGE, TRANSMISSION REPLACEMENT NEEDED
2016	FORD	EXPLORER INTERCEPTOR	5125	POLICE	8	2026	\$ 56,000	134,000		AGE AND HIGH MILEAGE
2016	CHEVROLET	TAHOE SUV 2WD	5179	POLICE	8	2026	\$ 56,000	114,000		AGE AND HIGH MILEAGE
2016	CHEVROLET	TAHOE SUV 2WD	5178	POLICE	8	2026	\$ 56,000	102,000		AGE AND HIGH MILEAGE
2015	FORD F-450	DUMP TRUCK	S-023	STREET	12	2026	\$ 103,000	124,250	7,328	AGE AND HIGH MILEAGE, TRANSMISSION REPLACEMENT NEEDED
2002	LANDA	PORTABLE PWR WSHR	S-036	STREET	15	2026	\$ 8,500			
2012	FORD F-250	PICK UP	PW-003	PUBLIC WORKS	12	2026	\$ 59,000	92,505	6,256	UNDERCARRIAGE RUST AND SUSPENSION DETERIORATION
2012	INTERNATIONAL	BUCKET TRUCK	E-111	ELECTRIC	10	2026	\$ 350,000	65,256	4,271	AGE & DIELECTRICAL TEST FAIL LAST YEAR (MODIFIED TO PASS), TWO YEAR LEAD TIME
2007	BUTLER	CABLE REEL TRAILER	E-129	ELECTRIC	15	2026	\$ 20,000			
2005	TOWMASTER	TRAILER	E-131	ELECTRIC	15	2026	\$ 25,000			
2005	BUTLER	CABLE REEL TRAILER	E-132	ELECTRIC	15	2026	\$ 20,000			
1969	BUTLER	CABLE REEL TRAILER	E-120	ELECTRIC	15	2026	\$ 20,000			
2016	JALTEST	REPAIR DIAG TOOL	G-000	GARAGE	5	2026	\$ 8,771			
ESTIMATED COST OF FY26 REPLACEMENTS							\$923,180			

FY22-25 \$2.2mm
FY26 Draft \$0.9mm

CITY OF MILFORD, DE
VEHICLE FLEET LISTING AS OF MAY 28, 2025

Year	Make/Manufacturer	Model/Body Style	Inventory Number	Department	Fund	Funding Dept	Expected Useful Life	Expected Replacement Year, Updt for FY26B	Purchase Price	FY26-27 ERR Funding
2023	Chevrolet	Tahoe	5102	Police	Gen Fund	Police	8	2031	48,723	6,090
2024	Ford	F150 Lightning	5104	Police	Gen Fund	Police	8	2032	47,725	5,966
2024	Ford	F150 Lightning	5105	Police	Gen Fund	Police	8	2032	47,725	5,966
2024	Ford	Mustang Mach	5106	Police	Gen Fund	Police	8	2032	42,497	5,312
2024	Dodge	Durango	5115	Police	Gen Fund	Police	8	2032	42,367	5,296
2014	Ford	Explorer Interceptor	5119	Police	Gen Fund	Police	8	2026	35,348	4,419
2024	Dodge	Durango	5120	Police	Gen Fund	Police	8	2032	41,578	5,197
2024	Dodge	Durango	5121	Police	Gen Fund	Police	8	2032	42,367	5,296
2016	Ford	Explorer Interceptor Utility	5125	Police	Gen Fund	Police	8	2027	35,450	4,431
2024	Chevrolet	Tahoe	5127	Police	Gen Fund	Police	8	2032	51,988	6,499
2011	Dodge	Nitro	5128	Police	Gen Fund	Police	8	2027	6,000	750
2023	Chevrolet	Tahoe	5129	Police	Gen Fund	Police	8	2032	41,296	5,162
2023	Chevrolet	Tahoe	5130	Police	Gen Fund	Police	8	2032	41,296	5,162
2023	Chevrolet	Tahoe	5131	Police	Gen Fund	Police	8	2032	41,296	5,162
2023	Chevrolet	Tahoe	5132	Police	Gen Fund	Police	8	2032	41,296	5,162
2023	Chevrolet	Tahoe	5133	Police	Gen Fund	Police	8	2032	41,296	5,162
2023	Chevrolet	Tahoe	5134	Police	Gen Fund	Police	8	2032	41,296	5,162
2023	Chevrolet	Tahoe	5135	Police	Gen Fund	Police	8	2032	47,216	5,902
2023	Chevrolet	Tahoe	5136	Police	Gen Fund	Police	8	2032	47,216	5,902
2023	Chevrolet	Tahoe	5137	Police	Gen Fund	Police	8	2032	47,216	5,902
2023	Chevrolet	Tahoe	5138	Police	Gen Fund	Police	8	2032	42,947	5,368
2023	Chevrolet	Tahoe	5139	Police	Gen Fund	Police	8	2032	42,947	5,368
2023	Chevrolet	Tahoe	5140	Police	Gen Fund	Police	8	2032	41,296	5,162
2023	Chevrolet	Tahoe	5141	Police	Gen Fund	Police	8	2032	42,647	5,331
2023	Dodge	Durango	5142	Police	Gen Fund	Police	8	2032	41,523	5,190
2023	Dodge	Durango	5143	Police	Gen Fund	Police	8	2032	41,523	5,190
2023	Dodge	Durango	5144	Police	Gen Fund	Police	8	2032	41,523	5,190
2023	Dodge	Durango	5145	Police	Gen Fund	Police	8	2032	40,138	5,017
2023	Dodge	Charger	5146	Police	Gen Fund	Police	8	2032	38,415	4,802
2023	Dodge	Charger	5147	Police	Gen Fund	Police	8	2032	38,415	4,802
2023	Dodge	Charger	5148	Police	Gen Fund	Police	8	2032	38,415	4,802
2023	Dodge	Charger	5149	Police	Gen Fund	Police	8	2032	38,415	4,802
2022	Dodge	Durango	5167	Police	Gen Fund	Police	8	2031	36,064	4,508
2022	Dodge	Durango	5168	Police	Gen Fund	Police	8	2031	36,064	4,508

CITY OF MILFORD, DE
VEHICLE FLEET LISTING AS OF MAY 28, 2025

Year	Make/Manufacturer	Model/Body Style	Inventory Number	Department	Fund	Funding Dept	Expected Useful Life	Expected Replacement Year, Updt for FY26B	Purchase Price	FY26-27 ERR Funding
2022	Dodge	Durango	5169	Police	Gen Fund	Police	8	2031	36,064	4,508
2022	Ford	Explorer	5170	Police	Gen Fund	Police	8	2031	38,936	4,867
2022	Ford	Explorer Interceptor Hybrid	5171	Police	Gen Fund	Police	8	2031	40,000	5,000
2020	Chevrolet	Tahoe SUV 4WD	5172	Police	Gen Fund	Police	8	2028	37,686	4,711
2020	Chevrolet	Tahoe SUV 4WD	5173	Police	Gen Fund	Police	8	2028	37,686	4,711
2020	Chevrolet	Tahoe SUV 4WD	5174	Police	Gen Fund	Police	8	2028	36,981	4,623
2020	Chevrolet	Tahoe SUV 4WD	5175	Police	Gen Fund	Police	8	2028	36,981	4,623
2018	Chevrolet	Tahoe	5176	Police	Gen Fund	Police	8	2027	47,473	5,934
2018	Chevrolet	Tahoe	5177	Police	Gen Fund	Police	8	2027	42,473	5,309
2016	Chevrolet	Tahoe SUV 2WD	5178	Police	Gen Fund	Police	8	2026	32,293	4,037
2016	Chevrolet	Tahoe SUV 2WD	5179	Police	Gen Fund	Police	8	2026	32,293	4,037
2016	Chevrolet	Tahoe SUV	5180	Police	Gen Fund	Police	8	2026	32,176	4,022
2013	Ford	Econoline Van	5195	Police	Gen Fund	Police	8	2027	50,762	6,345
2004	Harley Davidson	Motorcycle	5196	Police	Gen Fund	Police	8	2027	26,600	3,325
2021	Harley Davidson	FLHTP	5197	Police	Gen Fund	Police	8	2029	26,600	3,325
2011	Toyota	Camry	C-001	C/S	ISF - Cust Svc	Cust Svc	15	2027	13,231	882
2017	Dodge	Ram 1500 Pickup Quadcab	E-101	Electric	Electric	Electric	10	2035	30,713	3,071
2020	Ford	F-150 Truck	E-101	Electric	Electric	Electric	10	2031	28,899	2,890
2018	International	Bucket Truck	E-102	Electric	Electric	Electric	10	2029	240,176	24,018
2021	International	2021 Bucket Truck	E-103	Electric	Electric	Electric	10	2032	235,632	23,563
2011	Bobcat	T6050	E-104	Electric	Electric	Electric	15	2027	35,656	2,377
2020	Toyota	Corolla Hybrid	E-105	Electric	Electric	Electric	12	2033	21,381	1,782
2019	Toyota	Rav 4 Hybrid	E-106	Electric	Electric	Electric	12	2032	26,796	2,233
2015	International	Digger Derrick Truck, C5045	E-107	Electric	Electric	Electric	10	2027	245,258	24,526
22	Ford	F450 Crew Cab Dump Body	E-108	Electric	Electric	Electric	10	2033	72,020	7,202
18	International	Bucket Truck	E-109	Electric	Electric	Electric	10	2029	183,020	18,302

CITY OF MILFORD, DE
VEHICLE FLEET LISTING AS OF MAY 28, 2025

Year	Make/Manufacturer	Model/Body Style	Inventory Number	Department	Fund	Funding Dept	Expected Useful Life	Expected Replacement Year, Updt for FY26B	Purchase Price	FY26-27 ERR Funding
2021	International	2021 Digger Derrick Truck	E-110	Electric	Electric	Electric	10	2032	266,875	26,688
2012	International	Truck	E-111	Electric	Electric	Electric	10	2026	155,998	15,600
2018	Ford	F550	E-112	Electric	Electric	Electric	10	2029	60,570	6,057
2015	Sauber	Trailer Wire Puller	E-113	Electric	Electric	Electric	15	2031	61,115	4,074
2021	Brooks Brothers	Trailer	E-114	Electric	Electric	Electric	12	2032	52,030	4,336
2020	Ford	148 F250 4x4 Supercab SRW	E-115	Electric	Electric	Electric	10	2031	56,932	5,693
2025	Freightliner	Chripper Truck	E-116	Electric	Electric	Electric	15	2040	214,486	14,299
1969	BUTLER	CABLE REEL TRAILER	E-120	Electric	Electric	Electric	15	2026	20,000	1,333
2022	Vermeer	Chipper	E-124	Electric	Electric	Electric	15	2038	46,718	3,115
2021	Ditchwitch	RT45A Compact Trencher	E-128	Electric	Electric	Electric	15	2037	89,600	5,973
	2007	BUTLER	E-129	Electric	Electric	Electric	15	2026	20,000	1,333
2020	Vermeer	Trencher/Backhoe w/ attachments	E-130	Electric	Electric	Electric	15	2036	117,845	7,856
2005	TOWMASTER	TRAILER	E-131	Electric	Electric	Electric	15	2026	25,000	1,667
2005	BUTLER	CABLE REEL TRAILER	E-132	Electric	Electric	Electric	15	2026	20,000	1,333
2016	JALTEST	Repair Diag Tool	G-000	PW - Garage	ISF - Garage	Garage	5	2026	8,771	1,754
2015	Ford	F250 Pickup	G-001	PW - Garage	ISF - Garage	Garage	10	2027	32,012	3,201
2025	Miller TrailBlazer	Portable Stick Welder	G-003	PW - Garage	ISF - Garage	Garage	10	2035	15,790	1,579
2021	Toyota	2021 Rav 4 Hybrid	IT-001	IT	Gen Fund	IT	10	2032	27,396	2,740
2021	Ford	2021 F-150	PR-001	Parks & Rec	Gen Fund	Parks & Rec	10	2032	28,542	2,854
22	Ford	F350 Crew Cab Dump Body	PR-003	Parks & Rec	Gen Fund	Parks & Rec	10	2033	54,842	5,484
19	Ford	F350 Crew Cab Pickup	PR-005	Parks & Rec	Gen Fund	Parks & Rec	10	2029	56,077	5,608
24	Ford	Transit 350 Van	PR-006	Parks & Rec	Gen Fund	Parks & Rec	10	2034	50,762	5,076

CITY OF MILFORD, DE
VEHICLE FLEET LISTING AS OF MAY 28, 2025

Year	Make/Manufacturer	Model/Body Style	Inventory Number	Department	Fund	Funding Dept	Expected Useful Life	Expected Replacement Year, Updt for FY26B	Purchase Price	FY26-27 ERR Funding
2024	John Deere	Gator TX Gas Y24	PR-013	Parks & Rec	Gen Fund	Parks & Rec	15	2039	10,800	720
2024	AG SPRAYER	Water Tank	PR-014	Parks & Rec	Gen Fund	Parks & Rec	10	2034	5,575	558
2017	Dodge	Ram 1500 Pickup	PR-015	Parks & Rec	Gen Fund	Parks & Rec	10	2028	19,897	1,990
2024	Kubota	Zero Turn Mower ZD1211L	PR-018	Parks & Rec	Gen Fund	Parks & Rec	10	2034	19,001	1,900
2015	Kubota	ZD326HL	PR-020	Parks & Rec	Gen Fund	Parks & Rec	10	2026	35,000	3,500
2018	Ford	F250 Pickup	PR-022	Parks & Rec	Gen Fund	Parks & Rec	10	2028	36,529	-
2022	Ford	F350	PR-023	Parks & Rec	Gen Fund	Parks & Rec	10	2032	56,077	5,608
1994	Snapper	30' Snowblower	PR-025	Parks & Rec	Gen Fund	Parks & Rec	10	2026	1,900	190
2021	Kubota	Loader/Skid Steer	PR-027	Parks & Rec	Gen Fund	Parks & Rec	15	2037	25,000	1,667
2024	John Deere	Gator TX Gas Y24	PR-029	Parks & Rec	Gen Fund	Parks & Rec	15	2039	10,800	720
2023	Mahindra	Tractor 6075L	PR-030	Parks & Rec	Gen Fund	Parks & Rec	15	2038	53,513	3,568
2024	Kubota	Z-Turn Mower ZD1211L	PR-035	Parks & Rec	Gen Fund	Parks & Rec	10	2034	19,001	1,900
2011	Kubota	ZD331LP	PR-036	Parks & Rec	Gen Fund	Parks & Rec	10	2026	25,000	2,500
2024	Ford	F250 Utility	PR-041	Parks & Rec	Gen Fund	Parks & Rec	10	2035	64,661	6,466
2024	KIFCO	Irrigation reel	PR-053	Parks & Rec	Gen Fund	Parks & Rec	15	2039	15,056	1,004
2008	KIFCO	Irrigation reel	PR-054	Parks & Rec	Gen Fund	Parks & Rec	15	2026	16,509	1,101
2011	Dr. Field	Brush Mower	PR-056	Parks & Rec	Gen Fund	Parks & Rec	10	2026	6,500	650
2024	Iron Craft	Root Grabble	PR-059	Parks & Rec	Gen Fund	Parks & Rec	10	2034	2,588	259
2024	Wallenstein	20T Log Splitter	PR-060	Parks & Rec	Gen Fund	Parks & Rec	10	2034	3,275	328
2024	Iron Craft	Post Hole Digger	PR-061	Parks & Rec	Gen Fund	Parks & Rec	10	2034	2,345	235
2022	Chevrolet	Colorado	PW-001	Public Works	ISF - Pub Works	Pub Works	10	2033	20,892	2,089
2021	Toyota	Rav 4 Hybrid	PW-002	Public Works	ISF - Pub Works	Pub Works	10	2032	27,396	2,740
12	Ford	F250 Pickup	PW-003	Public Works	ISF - Pub Works	Pub Works	12	2026	26,243	2,187
24	TRFX	Attenuator	PW-004	Public Works	ISF - Pub Works	Pub Works	10	2034	41,320	4,132
20	Chevrolet	Colorado Ext Cab Pickup	PZ-001	Planning	Gen Fund	Planning	10	2030	28,777	2,878

CITY OF MILFORD, DE
VEHICLE FLEET LISTING AS OF MAY 28, 2025

Year	Make/Manufacturer	Model/Body Style	Inventory Number	Department	Fund	Funding Dept	Expected Useful Life	Expected Replacement Year, Updt for FY26B	Purchase Price	FY26-27 ERR Funding
2021	Ford	2021 F150 Pickup, Supercab 4x4	PZ-002	Planning	Gen Fund	Planning	10	2032	28,542	2,854
2019	Chevrolet	Colorado	PZ-003	Planning	Gen Fund	Planning	10	2029	29,921	2,992
2023	Ford	F150 Pickup, Supercab	PZ-004	Planning	Gen Fund	Planning	10	2033	47,314	4,731
2019	Ford	F350 Super Cab Pickup	S-001	PW - Streets	Gen Fund	Streets	12	2032	45,142	3,762
2024	Ford	F350 Super Cab Pickup	S-002	PW - Streets	Gen Fund	Streets	10	2034	69,924	6,992
2016	International	Dump Truck, 740	S-003	PW - Streets	Gen Fund	Streets	12	2029	114,996	9,583
2024	Cat 420XE	Backhoe Loader	S-006	PW - Streets	Gen Fund	Streets	12	2036	175,383	14,615
2018	Freightliner	Street Sweeper	S-007	PW - Streets	Gen Fund	Streets	10	2029	289,712	28,971
2013	International	Dump Truck	S-013	PW - Streets	Gen Fund	Streets	12	2027	129,280	10,773
2017	Durapatcher	P2 Trailer	S-017	PW - Streets	Gen Fund	Streets	12	2029	60,000	5,000
2018	Cimline	Crack Sealer	S-022	PW - Streets	Gen Fund	Streets	10	2029	64,952	6,495
2015	Ford	F450 Pickup	S-023	PW - Streets	Gen Fund	Streets	12	2026	53,312	4,443
2001	Kubota	Tractor 6800 Utility Cab	S-030	PW - Streets	Gen Fund	Streets	10	2027	25,000	2,500
2004	OLDM	LEAF VAC TRAILER	S-033	PW - Streets	Gen Fund	Streets	15	2027	164,138	10,943
2002	LANDA	PORTABLE PWR WSHR	S-036	PW - Streets	Gen Fund	Streets	15	2026	8,500	567
2024	Salt Dogg	Salt Spreader	S-048	PW - Streets	Gen Fund	Streets	8	2032	9,250	1,156
2020	International	Hook Truck	SE-001	Sewer	Sewer	Sewer	12	2033	204,267	17,022
2023	Ford	F350 Utility Crane Body	SE-002	Sewer	Sewer	Sewer	10	2034	87,954	8,795
2016	Ford	F350 Super Cab Pickup	SE-003	Sewer	Sewer	Sewer	10	2027	55,402	5,540
2017	Freightliner	Vacuum Truck	SE-005	Sewer	Sewer	Sewer	12	2030	379,388	31,616
18	John Deere	Loader 4WD	SE-007	Sewer	Sewer	Sewer	8	2027	158,209	19,776
23	Kubota	Tractor F2690	SE-010	Sewer	Sewer	Sewer	8	2031	35,103	4,388
14	Hurc	Valve Exerciser	SE-012	Sewer	Sewer	Sewer	15	2030	25,000	1,667

CITY OF MILFORD, DE
VEHICLE FLEET LISTING AS OF MAY 28, 2025

Year	Make/Manufacturer	Model/Body Style	Inventory Number	Department	Fund	Funding Dept	Expected Useful Life	Expected Replacement Year, Updt for FY26B	Purchase Price	FY26-27 ERR Funding
2020	Vactron	Vacuum Excavator, LP 573 SDT	SE-013	Sewer	Sewer	Sewer	12	2033	68,809	5,734
2016	Vactor	Sewer Cleaner, trailer	SE-014	Sewer	Sewer	Sewer	12	2029	59,427	4,952
2016	Kubota	Tractor, F2690 4WD	SE-024	Sewer	Sewer	Sewer	8	2027	22,608	2,826
2015	Kubota	Excavator, U35-4R3A	SE-026	Sewer	Sewer	Sewer	15	2030	49,978	3,332
2013	MGS	Trailer	SE-027	Sewer	Sewer	Sewer	15	2029	35,000	2,333
2019	Wanc	UNK	SE-028	Sewer	Sewer	Sewer	10	2030	19,020	1,902
2024	Battle Motors	LET2-46	SW-010	Solid Waste	Solid Waste	Solid Waste	8	2032	422,454	52,807
2017	Freightliner	Trash Truck	SW-011	Solid Waste	Solid Waste	Solid Waste	8	2027	240,000	30,000
2020	Mack	Trash Truck, Rear & Side Loader LR64	SW-012	Solid Waste	Solid Waste	Solid Waste	8	2029	352,027	44,003
2022	OLD	Hook body-Leaf Collector	SW-013	Solid Waste	Solid Waste	Solid Waste	15	2037	108,523	7,235
2023	MACK	Trash Truck LR64	SW-014	Solid Waste	Solid Waste	Solid Waste	8	2031	157,203	19,650
2021	Fass	Graper Body	SW-015	Solid Waste	Solid Waste	Solid Waste	15	2037	117,940	7,863
2018	Peterbuilt	Trash Truck	SW-028	Solid Waste	Solid Waste	Solid Waste	8	2027	254,500	31,813
2025	Ford	F-150 LIGHTING	TS-001	PW - Tech Svcs	ISF - Tech Svcs	Tech Svcs	10	2035	59,394	5,939
2020	Chevrolet	Colorado Crew Cab Pickup	TS-002	PW - Tech Svcs	ISF - Tech Svcs	Tech Svcs	10	2031	29,446	2,945
2018	Chevrolet	Colorado Crew Box Truck	TS-003	PW - Tech Svcs	ISF - Tech Svcs	Tech Svcs	10	2029	29,921	2,992
2019	Ford	F250 Pickup	W-003	Water	Water	Water	10	2030	34,573	3,457
2019	Chevrolet	Colorado Ext Cab Pickup	W-004	Water	Water	Water	10	2030	28,851	2,885
2020	International	Dump Truck	W-005	Water	Water	Water	12	2033	147,839	12,320
2021	International	2021 Hook Truck	W-006	Water	Water	Water	12	2034	151,904	12,659
2024	Ford	F450 Dump T/K	W-008	Water	Water	Water	15	2039	71,927	4,795
2020	Ford	Transit Van	W-014	Water	Water	Water	10	2031	24,293	2,429

CITY OF MILFORD, DE
VEHICLE FLEET LISTING AS OF MAY 28, 2025

Year	Make/Manufacturer	Model/Body Style	Inventory Number	Department	Fund	Funding Dept	Expected Useful Life	Expected Replacement Year, Updt for FY26B	Purchase Price	FY26-27 ERR Funding
2023	Ford	F350 StakeBody Truck	W-015	Water	Water	Water	15	2038	55,146	3,676
2017	Ford	Transit Van	W-028	Water	Water	Water	10	2027	27,000	2,700
2006	Dodge	Sprinter 3500 Cargo Van	W-029	Water	Water	Water	12	2027	85,000	7,083
2019	Wanc	UNK	W-030	Water	Water	Water	10	2030	19,020	1,902
2020	Yale	Forklift	WH-001	PW - Warehouse	Electric	Electric	15	2036	73,826	4,922
2022	Yale	MSW025-Forkli	WH-002	PW - Warehouse	Electric	Electric	15	2038	15,480	1,032



FY26 Budget Draft

Adjustments to Capital Improvement Plan (CIP)

FY26 Budget Draft – Adjustments to CIP

- General Fund
 - Most Significant Funding Constraints
 - Streets Division within Public Works also impacted by General Fund
 - FY26 Deferrals & Consolidations total \$1.6 million between CIP drafts
- Public Works Fund
 - Significant Funding Constraints
 - Project costs allocated across general fund and utility funds depending on asset type/purpose
 - Streets Division capital expenditures borne entirely by General Fund
 - FY26 Deferrals & Consolidations total \$4.2 million between CIP drafts
 - Minimal impacts to water and sewer infrastructure projects
- Utility Funds
 - Strength of electric, water and sewer utility reserves helped reduce need to defer utility projects
 - No deferrals of any electric projects required
- Total Adjustments to CIP
 - \$5.8 million in FY26 CIP projects deferred, consolidated, or reduced in scope between CIP drafts
 - Commitment to balancing budget demonstrated across all funds and departments

FY26 Budget Draft – Public Works CIP Adjustments

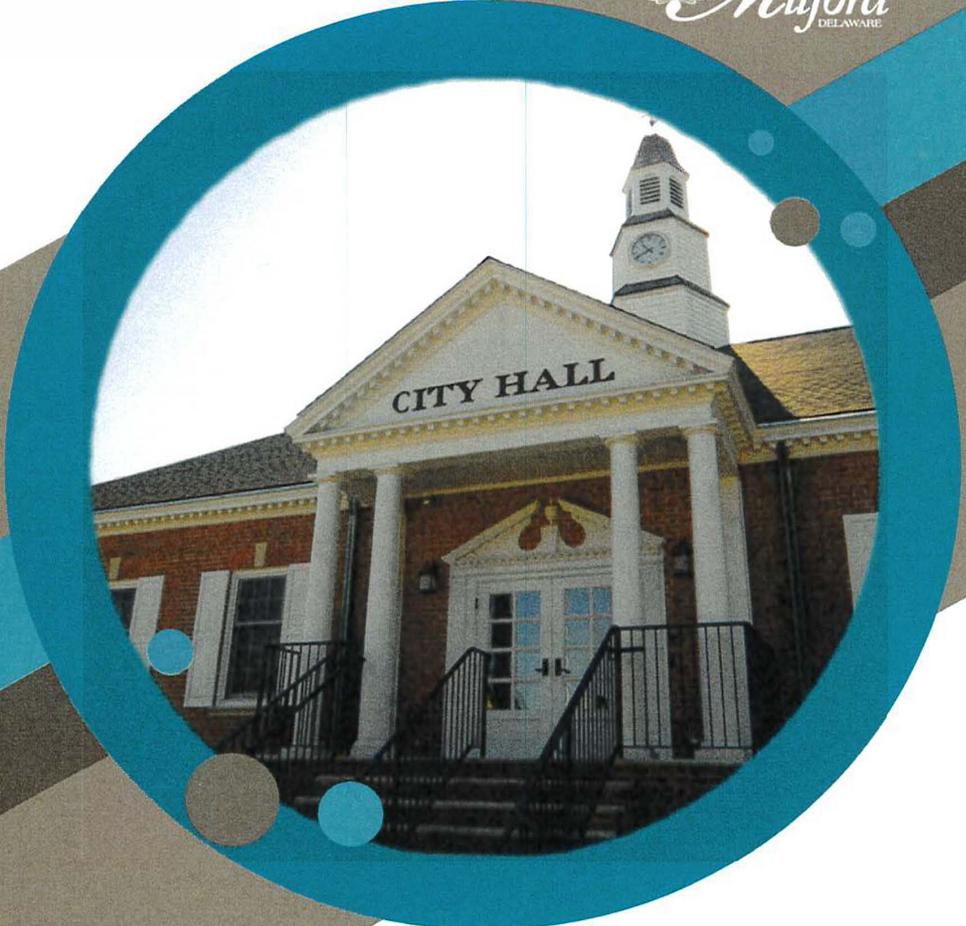
Project ID	Fund (Ownership)	Department (Functional)	Project Title / Description	FY26 Capital Funding Recommendation	Notes / Basis for Recommendation	2026 Draft 1	2026 Draft 2
6GA03	Public Works	Garage	Roof Enclosure over the Fuel Pumps	Deferral to FY27+	Non-critical; delay for cost/benefit review	\$ 90,000	\$ -
6GA02	Public Works	Garage	Floor Scrubber	Deferral to FY27	Non-critical; GF Res funding constraints	6,000	-
5CH01	Public Works	City Hall ISF	City Hall Improvements	Partial Deferral	Underway; FY26 Funding pushed to FY27	15,000	15,000
6FM02	Public Works	Facilities	Public Works Garage floor	Deferral to FY27	Non-critical; funding constraints	45,000	-
6FM04	Public Works	Facilities	Public Works Lean-To	Deferral to FY27	Non-critical; funding constraints	30,000	-
3ST28	Public Works	Streets Dept	ADA Plan & Improvements	Fund in FY26; offset 6PW01	Partial grant funding; GF Res portion applied to 6PW01	150,000	150,000
6PW01	Public Works	Streets Dept	Mispillion Street South Side Infrastructure Project	Fund in FY26; leverage 3ST28 funds	Applicable components of 6PW01 eligible to be funded with allocation from 3ST28	175,000	25,000
3ST39	Public Works	Streets Dept	Transportation Studies	Existing Approval Only	Prior Approval Carryforward; FY26 Funding pushed to FY27	50,000	-
3ST29	Public Works	Streets Dept	Sidewalk Replacement and Gap Project	Fund in FY26; offset Annual Paving	GF Res portion will be coordinated with Annual Paving project/contract	238,000	-
6ST09	Public Works	Streets Dept	Masten Pond Project	Deferral to FY27	GF Res funding constraints	200,000	-
6ST06	Public Works	Streets Dept	Storm Basin Rehabilitation Projects	Reduced Scope	Reduced FY26 GF Res portion, consolidated with 6ST13	50,000	20,000
6ST13	Public Works	Streets Dept	Storm Drain repair at Maitland Estates	Collapsed into 6ST06	Moved to 6ST06 as part of broader storm drain initiative	20,000	-
6ST11	Public Works	Streets Dept	S Walnut, Causey, Walnut Intersection	Deferral to FY27	GF Res funding constraints	50,000	-
Various	Public Works	Sewer	Sewer System Improvements	Existing Approval + Reduced FY26 Funding	Grants / Prior Approvals only; defer bulk of FY26 portion due to funding constraints	1,800,000	250,000
SE30	Public Works	Sewer	Construction of Pond & Basketball Court	Existing Approval + Reduced FY26 Funding	Prior Approval Carryforward; Bulk of FY26 Funding pushed to FY27	1,750,000	250,000
NA02	Public Works	Water	Lakeside Apartments Water System Metering Improvement Project	Deferral to FY27	Non-critical; funding constraints	200,000	-
Subtotal, Public Works Fund						\$ 4,869,000	\$ 710,000

FY26 Budget Draft – General Fund CIP Adjustments

Project ID	Fund (Ownership)	Department (Functional)	Project Title / Description	FY26 Capital Funding Recommendation	Notes / Basis for Recommendation	2026 Draft 1	2026 Draft 2
3PR65	General Fund	Parks & Rec	Sharp Property / Greenway Development	Reduced Scope	Phase I Only per recent Council Approval	\$ 250,000	\$ -
3PR59	General Fund	Parks & Rec	Marshall Pond Riverbank Development	No - Transferred	Non-critical; funding diverted to 3PR65	150,000	-
2PR02	General Fund	Parks & Rec	Open Space Acquisition	No - Placeholder	Never funded; placeholder for grant opportunities	500,000	-
7PR06	General Fund	Parks & Rec	Walking track extension at Silicato Park	Deferral to FY27	Non-critical; GF Res funding constraints	153,000	-
7PR05	General Fund	Parks & Rec	Silicato Park Fitness Equipment	Deferral to FY27	Non-critical; GF Res funding constraints	122,000	-
5PR02	General Fund	Parks & Rec	Parks & Rec Maint Shop Improvements	Existing Approval Only	Prior Approval Carryforward; FY26 Funding pushed to FY27	16,000	-
8PR04	General Fund	Parks & Rec	Construction of a Beach Volleyball Court	Deferral to FY28	Non-critical; GF Res funding constraints, maint concerns	25,000	-
5PL01	General Fund	Planning Dept	Bike Path Projects	Grants/Existing Only	Leverage grants and existing approvals only; defer FY26 GF Res due to funding constraints	325,000	-
6PD04	General Fund	Police Dept	Irrigation	Deferral to FY27	Non-critical, lower priority	56,700	-
6PD02	General Fund	Police Dept	Community Room Table & Chairs	Partial Deferral	Non-critical, lower priority, stagger	40,466	10,000
Subtotal, General Fund						\$ 1,638,166	\$ 10,000

CAPITAL IMPROVEMENT PLAN OVERVIEW

2026 - 2030



Presented on
June 5, 2025

Contents

Project Summary by Division	1
Economic Development - Project Summary	2
Economic Development Project Sheets	3
Planning - Project Summary	4
Planning Project Sheets	5
Public Works - Project Summary	6
Public Works Project Sheets	7-10
Streets – Project Summary	11
Streets Project Sheets	12-45
Parking - Project Summary	46
Parking Project Sheets	47
Garage/Fleet Facilities - Project Summary	48
Garage/Fleet Facilities Project Sheets	49-51
Facility - Project Summary	52
Facility Project Sheets	53-60
Solid Waste - Project Summary	61
Solid Waste Project Sheets	62
Water - Project Summary	63
Water Project Sheets	64-73
Sewer - Project Summary	74
Sewer Project Sheets	75-78
Electric - Project Summary	79
Electric Project Sheets	80-93
Police - Project Summary	94
Police Project Sheets	95-103
Parks & Recreation - Project Summary	104
Parks & Recreation Project Sheets	105-132
IT - Project Summary	133
IT Project Sheets	134
Projects by Strategic Plan	135
Projects by Priority	136-138

City of Milford

FUNDING SOURCE SUMMARY BY DIVISION

Division	Prior Authorized	2026	2027	2028	2029	2030	Total
Economic Development	\$ 16,213,934	\$ 12,819,961	\$ 6,876,592	\$ -	\$ -	\$ -	\$ 35,910,487
Electric	\$ 969,947	\$ 711,500	\$ 1,181,556	\$ 460,000	\$ 1,325,000	\$ 225,000	\$ 4,873,003
Facilities	\$ 354,500	\$ 1,136,000	\$ 115,000	\$ 485,000	\$ 100,000	\$ -	\$ 2,190,500
Garage/Fleet	\$ 20,000	\$ 7,386	\$ 6,000	\$ 80,000	\$ -	\$ -	\$ 113,386
IT	\$ 1,562,124	\$ 287,068	\$ 82,188	\$ 305,302	\$ -	\$ -	\$ 2,236,682
Parking	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Parks & Recreation	\$ 4,182,584	\$ 2,223,500	\$ 1,515,000	\$ 9,215,000	\$ 630,000	\$ 680,000	\$ 18,446,084
Planning	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Police	\$ 123,409	\$ 2,735,801	\$ 746,281	\$ 147,029	\$ 153,538	\$ 6,999	\$ 3,913,057
Public Works	\$ -	\$ 128,000	\$ 380,000	\$ -	\$ -	\$ -	\$ 508,000
Sewer	\$ 1,665,477	\$ 2,600,000	\$ 670,000	\$ 600,000	\$ 350,000	\$ 350,000	\$ 6,235,477
Solid Waste	\$ -	\$ 62,000	\$ 65,000	\$ 68,000	\$ 71,000	\$ 74,000	\$ 340,000
Streets	\$ 5,618,118	\$ 12,867,563	\$ 7,112,292	\$ 8,139,000	\$ 5,715,000	\$ 5,612,000	\$ 45,063,973
Water	\$ 4,845,268	\$ 7,462,500	\$ 1,753,000	\$ 2,068,000	\$ 2,245,000	\$ 6,495,000	\$ 24,868,768
(blank)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 36,055,361	\$ 43,041,279	\$ 20,552,909	\$ 21,567,331	\$ 10,589,538	\$ 13,442,999	\$ 145,249,417

City of Milford

PROJECT SUMMARY BY DIVISION: ECONOMIC DEVELOPMENT

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Administration							
Milford Corporate Center	\$ 16,213,934	\$ 12,819,961	\$ 6,876,592	\$ -	\$ -	\$ -	\$ 35,910,487
Administration Total	16,213,934	12,819,961	6,876,592	-	-	-	35,910,487
Total	\$ 16,213,934	\$ 12,819,961	\$ 6,876,592	\$ -	\$ -	\$ -	\$ 35,910,487

Milford Corporate Center

3MCC

Division:	Economic Development	
Department:	Administration	
Fund:	General Fund	
Location:	Intersection of Routes 14 and 15	
Priority	1 - Highest Priority Level	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Development of 182+/- acres into an industrial park. Includes the construction of water, sewer, electric, internal streets, DeDOT improvements and landscaping.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Water)	\$7,042,115	\$6,748,653	\$293,462	\$0	\$3,203,677	\$4,176,592	\$0	\$0	\$0	\$7,380,269	\$14,422,384
Grant App (TIIF)	\$0	\$0	\$0	\$0	\$2,257,457	\$0	\$0	\$0	\$0	\$2,257,457	\$2,257,457
Grant Award (Infra Plan/Site Ready)	\$1,100,000	\$100,000	\$0	\$1,000,000	\$1,400,000	\$0	\$0	\$0	\$0	\$1,400,000	\$2,500,000
Grant Award (TIIF)	\$5,050,531	\$0	\$531	\$5,050,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,050,531
Impact Fees (Electric)	\$320,000	\$0	\$20,000	\$300,000	\$500,000	\$200,000	\$0	\$0	\$0	\$700,000	\$1,020,000
Impact Fees (Sewer)	\$1,500,000	\$0	\$50,000	\$1,450,000	\$2,410,621	\$0	\$0	\$0	\$0	\$2,410,621	\$3,910,621
Impact Fees (Water)	\$1,201,288	\$0	\$101,288	\$1,100,000	\$548,206	\$0	\$0	\$0	\$0	\$548,206	\$1,749,494
Loan (Fed/State/Other)	\$0	\$0	\$0	\$0	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$5,000,000	\$5,000,000
Total	\$16,213,934	\$6,848,653	\$465,281	\$8,900,000	\$12,819,961	\$6,876,592	\$0	\$0	\$0	\$19,696,553	\$35,910,487

City of Milford

PROJECT SUMMARY BY DIVISION: PLANNING

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Planning Department							
2028 Comprehensive Plan Update	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	50,000
Planning Department Total	-	-	50,000	-	-	-	50,000
Total	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	50,000

2028 Comprehensive Plan Update

7PL01

Division:	Planning	
Department:	Planning Department	
Fund:	General Fund	
Location:		
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Consultant assistance with 10-year State mandated Comprehensive Plan update.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000	\$50,000
Total	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000	\$50,000

City of Milford

PROJECT SUMMARY BY DIVISION: PUBLIC WORKS

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Public Works Department							
Salt Spreader	\$ -	\$ 13,000	\$ -	\$ -	\$ -	\$ -	\$ 13,000
Street Vehicle Tablet Program	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Utility Vehicle	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Wilbur and Pine Storm Drainage Improvement Project	\$ -	\$ 100,000	\$ 350,000	\$ -	\$ -	\$ -	\$ 450,000
Public Works Department Total	-	128,000	380,000	-	-	-	508,000
Total	\$ -	\$ 128,000	\$ 380,000	\$ -	\$ -	\$ -	\$ 508,000

Salt Spreader

6WA03

Division:	Public Works	
Department:	Public Works Department	
Fund:	Internal Service Fund	
Location:	Public Works	
Priority	2 - High Priority	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	5.0 CU. YD Electric conveyor chain municipal hopper spreader - Will be used on SE-01 or W-06 hook truck (and therefore funding will be contributed equally between water & sewer funds).	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$13,000	\$0	\$0	\$0	\$0	\$13,000	\$13,000
Total	\$0	\$0	\$0	\$0	\$13,000	\$0	\$0	\$0	\$0	\$13,000	\$13,000

Street Vehicle Tablet Program

6ST14

Division:	Public Works	
Department:	Public Works Department	
Fund:	Internal Service Fund	
Location:	City Wide	
Priority	2 - High Priority	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	This program is to provide funding for 6 tablets and mounting equipment for the street division vehicles. The tablets will provide staff with GIS and workorder data, which will make field operations more efficient.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$15,000
Total	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$15,000

Utility Vehicle

7PW00

Division:	Public Works	
Department:	Public Works Department	
Fund:	Internal Service Fund	
Location:	City Wide	
Priority	2 - High Priority	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	This vehicle would be used by all public works departments, conducting various tasks to include, multi-trail snow removal, BMP maintenance, transporting tools and materials and moving staff and traffic control devices for special events. The vehicle would be electric powered.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$30,000	\$30,000
Total	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$30,000	\$30,000

Wilbur and Pine Storm Drainage Improvement Project 6ST16

Division:	Public Works	
Department:	Public Works Department	
Fund:	Internal Service Fund	
Location:	Wilbur and Pine	
Priority:	2 - High Priority	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	This project will add a storm drainage system to Wilbur and eliminate road flooding. The scope of work will include site evaluation, system design, survey, site management and storm system installation and road rehabilitation.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$100,000	\$350,000	\$0	\$0	\$0	\$450,000	\$450,000
Total	\$0	\$0	\$0	\$0	\$100,000	\$350,000	\$0	\$0	\$0	\$450,000	\$450,000

City of Milford

PROJECT SUMMARY BY DIVISION: STREETS

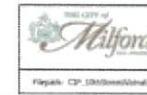
Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Public Works Department							
10th Street Intersection	\$ 150,000	\$ -	\$ 1,500,000	\$ 1,100,000	\$ 1,100,000	\$ -	\$ 3,850,000
6 NW 4th Street Storm Improvement Project	\$ -	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ 95,000
ADA Plan & Improvements	\$ 375,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,125,000
Annual Paving	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 10,000,000
Annual Street Rehabilitation	\$ 3,156,348	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,156,348
Asphalt Hot Box Reclaimers	\$ -	\$ 33,400	\$ -	\$ -	\$ -	\$ -	\$ 33,400
Bike Path Projects	\$ 406,000	\$ -	\$ 650,000	\$ 813,000	\$ 2,050,000	\$ 3,200,000	\$ 7,119,000
City BMP - Stormwater Management Program	\$ -	\$ 85,000	\$ 30,000	\$ 35,000	\$ 25,000	\$ 25,000	\$ 200,000
Columbia Street Streetscape	\$ -	\$ -	\$ -	\$ 11,000	\$ 70,000	\$ -	\$ 81,000
Construction of Pond & Basketball Court	\$ 64,723	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -	\$ 1,814,723
Culvert Installation PD Facility	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Downtown Streetscape Area A (fka N. Washington Street Streetscape)	\$ 710,000	\$ 2,370,470	\$ -	\$ -	\$ -	\$ -	\$ 3,080,470
Downtown Streetscape Area B (fka SW Front Street Streetscape)	\$ 45,000	\$ -	\$ 1,617,292	\$ -	\$ -	\$ -	\$ 1,662,292
Five Year Road Evaluation Study	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Franklin Street Streetscape	\$ -	\$ -	\$ -	\$ 15,000	\$ 100,000	\$ -	\$ 115,000
Maple Street Bridge Replacement	\$ 70,000	\$ 2,755,000	\$ -	\$ -	\$ -	\$ -	\$ 2,825,000
Masten Pond Project	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Misphillion Street South Side Infrastructure Project	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
NE Front Street TAP Phase II	\$ 65,000	\$ 112,599	\$ -	\$ -	\$ -	\$ -	\$ 177,599
New VMB (Message Boards)	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
NW Front Street TAP Phase I	\$ -	\$ 301,094	\$ -	\$ -	\$ -	\$ -	\$ 301,094
S Walnut, Causey, Walnut Intersection	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
S. Walnut Street - Maple to McCoy	\$ 150,000	\$ -	\$ 600,000	\$ 3,800,000	\$ -	\$ -	\$ 4,550,000
Safety Trailer	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Sidewalk Replacement and Gap Project	\$ 150,000	\$ 238,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 112,000	\$ 800,000
Storm Basin Rehabilitation Project in Milford Business Complex and Residential Neigh	\$ -	\$ 20,000	\$ 65,000	\$ 65,000	\$ 70,000	\$ 75,000	\$ 295,000
SW Front Street Bridge Replacement	\$ 70,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,570,000
Transportation Studies	\$ 206,047	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 406,047
Vibrator Plate Compactor	\$ -	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000
Public Works Department Total	5,618,118	12,867,563	7,112,292	8,139,000	5,715,000	5,612,000	45,063,973
Total	\$ 5,618,118	\$ 12,867,563	\$ 7,112,292	\$ 8,139,000	\$ 5,715,000	\$ 5,612,000	\$ 45,063,973

10th Street Intersection

4ST10

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	10th Street
Priority	4 - Medium
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	Reconfiguration of the 10th Street/N. Walnut Street/N. Rehoboth Boulevard intersections to accommodate pedestrian and bicycle facilities.




 Scale: 0 100 200 Feet
 Drawn by: NSP Date: 02/04/23
 Title: 10th Street Intersection Bike & Ped Improvements
 Filepath: C:\P\10thStreet\10thSt.apx

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Grant Award (DelDOT)	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$1,100,000	\$1,100,000	\$0	\$3,700,000	\$3,700,000
Total	\$150,000	\$0	\$0	\$150,000	\$0	\$1,500,000	\$1,100,000	\$1,100,000	\$0	\$3,700,000	\$3,850,000

6 NW 4th Street Storm Improvement Project

6ST02

Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	6 NW 4th Street	
Priority	2 - High Priority	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	The project is to reduce flooding in the backyard of 6 NW 4th Street. The scope of work is field evaluation, design, bid prep, and rehabilitation of the existing system, which includes enlarging an existing storm drain yard inlet and replacement of the existing 12-inch storm pipe that ties into N Washington.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$95,000	\$0	\$0	\$0	\$0	\$95,000	\$95,000
Total	\$0	\$0	\$0	\$0	\$95,000	\$0	\$0	\$0	\$0	\$95,000	\$95,000

ADA Plan & Improvements

3ST28

Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	Locations throughout the City of Milford	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Design and construct non-compliant ADA conditions that are either identified in conjunction with other projects design efforts or the ADA improvement Plan, bringing those sites to compliance.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$300,499	\$225,000	\$0	\$75,499	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000	\$900,499
Grant Award (RTT)	\$74,501	\$0	\$0	\$74,501	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$224,501
Total	\$375,000	\$225,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$1,125,000

Annual Paving

6ST01

Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	City Roads	
Priority	2 - High Priority	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	This project will address road rehabilitation of the following streets to include water, sewer, concrete sidewalk and curb replacement and surface overlay for the following streets: NE 5th Street, SE 4th Street, Fisher Avenue, Hall Place, McColley	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$970,000	\$1,218,000	\$1,216,000	\$1,214,000	\$1,212,000	\$5,830,000	\$5,830,000
Grant Award (MSA)	\$0	\$0	\$0	\$0	\$280,000	\$282,000	\$284,000	\$286,000	\$288,000	\$1,420,000	\$1,420,000
Grant Award (RTT)	\$0	\$0	\$0	\$0	\$750,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,750,000	\$2,750,000
Total	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000	\$10,000,000

Annual Street Rehabilitation

5ST01

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	Public Works
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	The Annual Street Rehabilitation Projects aim to improve road conditions throughout the City in order to better driving conditions for residents. In the coming years staff intends to expand upon standard repaving and include the addition of patching, crack sealing and microsurfacing to further improve road conditions. An engineering study was performed in 2022 and presented to council which indicated additional funding for patching would become necessary in future years to maintain or improve on the City's average PCI (Pavement Condition Index) rating. The increase in requested annual funds from \$840,000 to \$1,200,000 reflects the expansion of the program to include other methods and to cover increased costs.



Iroquois Ave., PCI = 94

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Sewer)	\$299,301	\$78,080	\$221,221	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$299,301
Capital Reserves (Utility Fund)	\$64,913	\$64,913	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64,913
Capital Reserves (Water)	\$1,112,134	\$470,043	\$642,091	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,112,134
Grant Award (MSA)	\$550,000	\$0	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$550,000
Grant Award (RTT)	\$1,130,000	\$65,000	\$1,065,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,130,000
Total	\$3,156,348	\$678,036	\$2,478,312	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,156,348

Asphalt Hot Box Reclaimers

6ST03

Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	Public Works	
Priority:	4 - Medium	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	This Project is to purchase an asphalt hotbox for streets maintenance and repairs. This will allow us to use hot asphalt for small repairs of patches Cost - \$33,400	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$33,400	\$0	\$0	\$0	\$0	\$33,400	\$33,400
Total	\$0	\$0	\$0	\$0	\$33,400	\$0	\$0	\$0	\$0	\$33,400	\$33,400

Bike Path Projects

5PL01

Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	Marshall St Striping, 113 (Seabury Water Plant), Airport Road, Route 113 (Milford Plaza to Buccaneer Blvd), NW Front Street Pathway, MHS Perimeter, Wickersham, MHS to Banneker, Golf Course, Watergate	
Priority:	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Striped lanes each side of Marshal - SE 2nd to Watergt S, Seabury plant Shawnee to Seabury, S Side Airport from 113 to Can Do Playground, E Side 113 from Milford Plaza to Buccaneer Blvd to Milford High School - DeIDOT Funding, N Side of NW Front Street from Maple Avenue to Milford Plaza - DeIDOT Funding, NE 10th to N Walnut around MHS Campus, Wellness Way/Cedar Ck to Windward Grove, MHS south along W Side of N Walnut to Bann, Wetland Xing Watergate to Shawnee PS, S side Watergate Blvd to SWM Pond	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$320,000	\$0	\$0	\$320,000	\$0	\$650,000	\$813,000	\$2,050,000	\$3,200,000	\$6,713,000	\$7,033,000
Grant Award (RTT)	\$86,000	\$0	\$0	\$86,000	\$0	\$0	\$0	\$0	\$0	\$0	\$86,000
Total	\$406,000	\$0	\$0	\$406,000	\$0	\$650,000	\$813,000	\$2,050,000	\$3,200,000	\$6,713,000	\$7,119,000

City BMP - Stormwater Management Program

6ST04

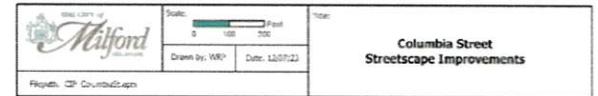
Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	City Wide	
Priority	1 - Highest Priority Level	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	<p>This project is to evaluate the condition of the 12 BMP ponds over the course of 1-2 years as well as to remediate the ponds based on the prioritization and recommendations emerging through the evaluation process. The remediation of ponds is likely to extend through the five-year CIP horizon. The evaluation will also result in the development of an annual in-house maintenance program, which will be budgeted in the Streets O&M Budget in the General Fund. This project was assigned the highest priority level, though not started, because the City's ponds are subject to regulatory requirements.</p>	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Stormwater)	\$0	\$0	\$0	\$0	\$85,000	\$30,000	\$35,000	\$25,000	\$25,000	\$200,000	\$200,000
Total	\$0	\$0	\$0	\$0	\$85,000	\$30,000	\$35,000	\$25,000	\$25,000	\$200,000	\$200,000

Columbia Street Streetscape

8ST01

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	Columbia Street Streetscape from the Riverwalk to SE Second Street then to Franklin Street, providing a streetscape.

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$0	\$0	\$11,000	\$70,000	\$0	\$81,000	\$81,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$11,000	\$70,000	\$0	\$81,000	\$81,000

Construction of Pond & Basketball Court 3SE30

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	4th Street DDD (Downtown Development District)
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	Photo



Photo #44: Benjamin Banneker Elementary School Pond

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$37,823	\$37,823	\$0	\$0	\$1,750,000	\$0	\$0	\$0	\$0	\$1,750,000	\$1,787,823
Grant App (TBD/Mixed)	\$26,900	\$26,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,900
Total	\$64,723	\$64,723	\$0	\$0	\$1,750,000	\$0	\$0	\$0	\$0	\$1,750,000	\$1,814,723

Culvert Installation PD Facility

6ST07

Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	PD Facility and Front Street	
Priority	1 - Highest Priority Level	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	This project will complete the culvert site work requiremnts at the Police Station. The scope of work is to extend the existing drainage culvert, modify the road shoulder and add additional guardrail. This project includes site engineering, construction drawings, bid preparation , site inspection and construction.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Loan (Fed/State/Other)	\$0	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$125,000	\$125,000
Total	\$0	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$125,000	\$125,000

Downtown Streetscape Area A (fka N. Washington Street Streetscape)

4ST01

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	N. Washington Street (NE Front Street to River)
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	N. Washington Street, Park Avenue, Denney Row Streetscape project and Park Avenue parking lot. Includes former projects 3GF41 and 5ST03.

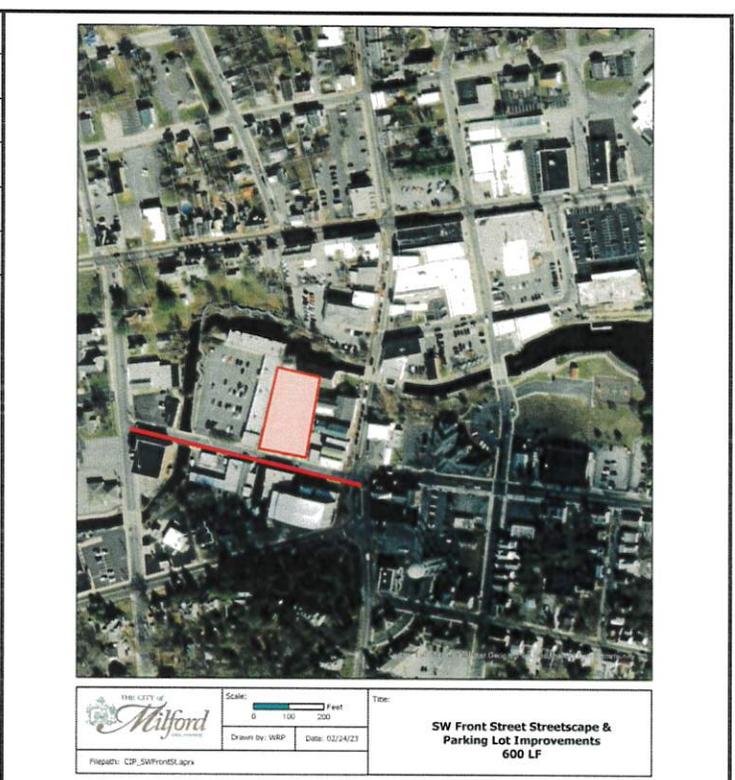


THE CITY OF Milford
Scale: 0 100 200 Feet
Drawn by: WRP Date: 02/04/22
Title: Park Ave/ Denney Row/ N Washington St Streetscape & Parking Lot Improvements
550 LF, 250 LF, 400 LF
Project: CP_Parkways

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$710,000	\$135,453	\$0	\$574,547	\$2,370,470	\$0	\$0	\$0	\$0	\$2,370,470	\$3,080,470
Total	\$710,000	\$135,453	\$0	\$574,547	\$2,370,470	\$0	\$0	\$0	\$0	\$2,370,470	\$3,080,470

Downtown Streetscape Area B (fka SW Front Street Streetscape) 3ST33

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	SW Front Street
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	SW Front Street Streetscape from S. Walnut Street to N. Church Street. Adjusted timing to align with bridge completion.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$45,000	\$0	\$0	\$45,000	\$0	\$1,617,292	\$0	\$0	\$0	\$1,617,292	\$1,662,292
Total	\$45,000	\$0	\$0	\$45,000	\$0	\$1,617,292	\$0	\$0	\$0	\$1,617,292	\$1,662,292

Five Year Road Evaluation Study

6ST08

Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	City Wide	
Priority	2 - High Priority	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	This project evaluates every roadway in the City of Milford and rates the condition. This is a tool that helps staff determine the City wide annual paving and rehabilitation program. It is recommended that this assessment be done every 5 years	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000	\$75,000
Total	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000	\$75,000

Franklin Street Streetscape

8ST02

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	Franklin Street Streetscape from Mispillion Riverwalk to SE Second Street to Milford Parks and Recreation Facility south of SE Second.




 Scale: 0 100 200 Feet
 Drawn by: WRP Date: 12/01/22
 Title: Franklin Street Streetscape Improvements
 Project: CIP_FranklinSt.aprx

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$100,000	\$0	\$115,000	\$115,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$100,000	\$0	\$115,000	\$115,000

Maple Street Bridge Replacement

3ST34

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	Bridge replacement on Maple Street between NW Front Street and Causey Avenue. Bridge will be designed and bid by DELDOT. Federal Bridge Replacement Funds will cover 80% of the cost. The actual construction cost is an estimate and the City's portion will be determined once the design is complete and updated cost estimates are available. In addition to the cost share of the bridge, the City will need to have the existing water and sewer lines relocated. The cost of the additional work will cover engineering design, bid prep and relocation costs. Estimated cost is an additional \$250,000 to the project, which needs to occur prior to the bridge rehabilitation.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$14,000	\$14,000	\$0	\$0	\$751,000	\$0	\$0	\$0	\$0	\$751,000	\$765,000
Grant Award (DeIDOT)	\$56,000	\$56,000	\$0	\$0	\$2,004,000	\$0	\$0	\$0	\$0	\$2,004,000	\$2,060,000
Total	\$70,000	\$70,000	\$0	\$0	\$2,755,000	\$0	\$0	\$0	\$0	\$2,755,000	\$2,825,000

Masten Pond Project

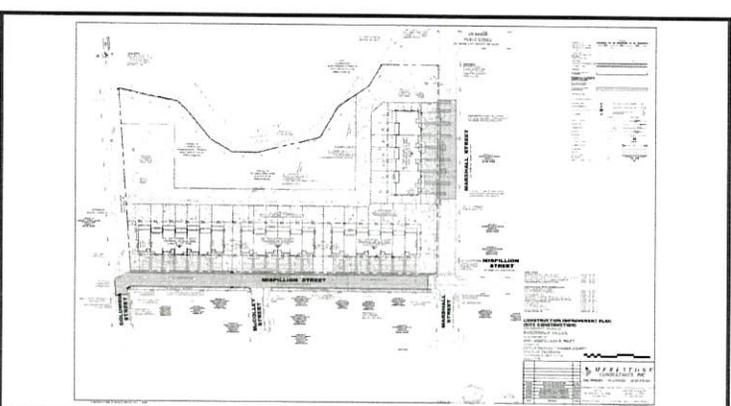
7ST09

Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	Masten Pond	
Priority	2 - High Priority	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	<p>This project will address deficiencies identified during the annual BMP inspection. The scope of this project will include design, bid development, site management and repairs. The repairs will cover the replacement of the inflow structure, replacement of the outfall drainage pipe, installation of a new outfall structure and stone armored banks to avoid erosion.</p>	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000	\$200,000
Total	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000	\$200,000

Mispillion Street South Side Infrastructure Project 6PW01

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	Mispillion Street
Priority	2 - High Priority
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	This project will fund road rehabilitation to the south side of Mispillion Street. The project will include road repair, overlay, 600lf of curb, 500lf of sidewalk, 4 ADA ramps and driveway apron installation.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Grant Award (RTT)	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Total	\$0	\$0	\$0	\$0	\$175,000	\$0	\$0	\$0	\$0	\$175,000	\$175,000

NE Front Street TAP Phase II

5ST05

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	NE Front Street (NE Fourth Street to Brady)
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	NE Front Street TAP project from NE Fourth Street to Brady Drive. Includes shared use path along the north side of NE Front Street and sidewalks along the south side. Project funded 80% DeIDOT, 20% City.




 Scale: 0 100 200 Feet
 Title: NE Front Street Streetscape - Phase II
 1,100 LF
 Drawn by: WRP Date: 02/24/23
 Filepath: CP_NEFrontSIP15.aprx

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$65,000	\$0	\$0	\$65,000	\$112,599	\$0	\$0	\$0	\$0	\$112,599	\$177,599
Total	\$65,000	\$0	\$0	\$65,000	\$112,599	\$0	\$0	\$0	\$0	\$112,599	\$177,599

New VMB (Message Boards)

6ST10

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	Public Works
Priority	2 - High Priority
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	This project is to purchase two Message boards that will serve throughout the city to inform residents of upcoming events and street closures. The city supports 47 special events and multiple roads reconstruction projects. Cost - \$45,000



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$45,000	\$45,000
Total	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$45,000	\$45,000

NW Front Street TAP Phase I

6ST00

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	NW Front Street (Church Street to Parson Thorne)
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	NW Front Street Streetscape project from Church Street to Truitt Avenue on the north side and to Mill Street on the south side.




 Scale: 0 100 200 Feet
 Drawn by: WRP Date: 03/10/25
 Title: NW Front Street Streetscape - Phase I Exhibit A
 Filepath: CIP_MilFrontSDFE.aprx

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$301,094	\$0	\$0	\$0	\$0	\$301,094	\$301,094
Total	\$0	\$0	\$0	\$0	\$301,094	\$0	\$0	\$0	\$0	\$301,094	\$301,094

Sidewalk Replacement and Gap Project

3ST29

Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	Public Works	
Priority	3 - Medium High	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	The project will fund the implementation of missing sidewalk throughout the City. Sidewalk installation locations will be determined in the fall. Residents will be contacted, involved in the process and approve the location and improvements. Implementation will occur in the spring of the following year. The project is limited to approximately 1,000 linear feet of concrete sidewalk per year.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$238,000	\$100,000	\$100,000	\$100,000	\$112,000	\$650,000	\$650,000
Grant Award (RTT)	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Total	\$150,000	\$0	\$0	\$150,000	\$238,000	\$100,000	\$100,000	\$100,000	\$112,000	\$650,000	\$800,000

Storm Basin Rehabilitation Project in Milford Business Complex and Residential Neighborhood 6ST06

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	City Wide
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	This project will rehabilitate 10 failing storm basins per year. The structures are settling and causing the asphalt to fail and create safety hazards and damage the infrastructure. The following are the areas that will be addressed over the next 5 years, Milford Business Complex, Masten Business Complex and Meadows of Shawnee. 6ST13 Maitland consolidated here.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$5,000	\$50,000	\$50,000	\$55,000	\$60,000	\$220,000	\$220,000
Capital Reserves (Stormwater)	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$75,000
Total	\$0	\$0	\$0	\$0	\$20,000	\$65,000	\$65,000	\$70,000	\$75,000	\$295,000	\$295,000

Safety Trailer

6ST12

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	Public Works
Priority	2 - High Priority
Strategic Plan:	Public Safety & Preparedness
Description & Justification:	This Project is to purchase a safety trailer that carries cones and barricades for emergency street closures as well as events for the City. This cost will include the trailer, barricades and safety cones. This past year we had 43 road closures to support downtown construction and events. Cost - \$30,000.

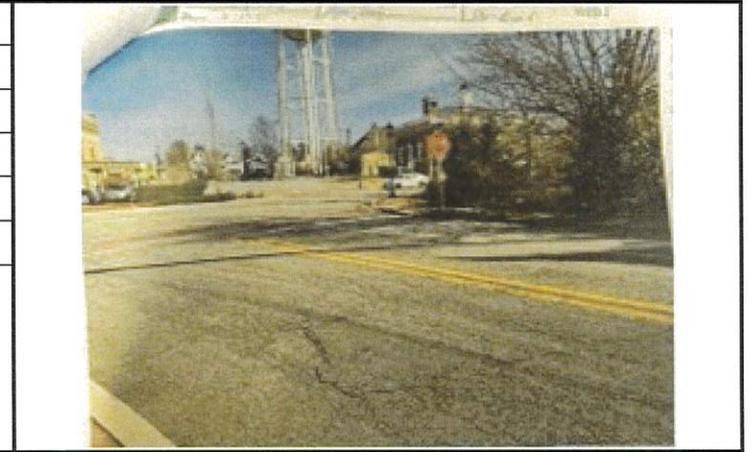


Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000	\$30,000
Total	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000	\$30,000

S Walnut, Causey, Walnut Intersection

7ST11

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	Causey Ave, S. Walnut st.
Priority	4 - Medium
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	This project will improve the S Walnut and Causey intersection, which will include street parking on Causey, pedestrian crosswalk improvements on Walnut and better access to the customer service facility. The project will require engineering design, survey, DeIDOT approval and reconstruction.

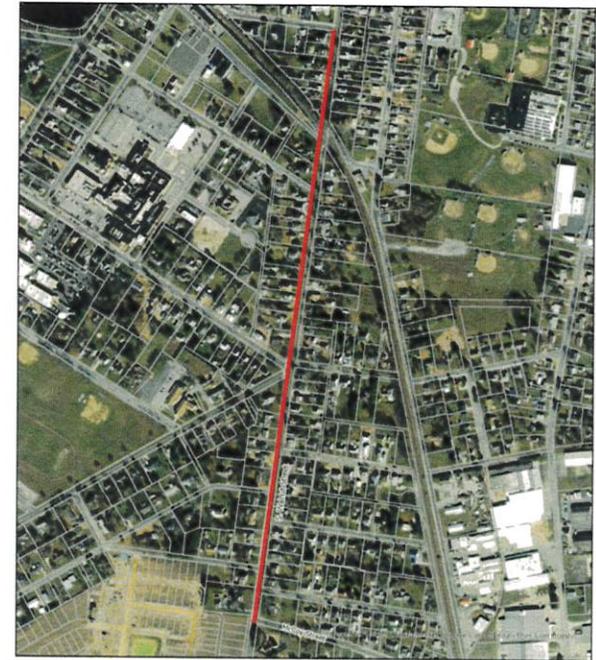


Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000	\$150,000
Total	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000	\$150,000

S. Walnut Street - Maple to McCoy

4ST02

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	S. Walnut Street - Maple Avenue to McCoy Street
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	S. Walnut Street traffic calming and bike/ped project from Maple Avenue to McCoy Street.



THE CITY OF Milford
 SCALE: 0 240 480 Feet
 Drawn by: WWP Date: 02/24/23
 Title: S. Walnut Street Traffic Calming & Bike/Ped
 McCoy Street to Maple Ave
 3,400 LF
 Figure: CIP_SWalnutSt.aprx

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$150,000	\$49,667	\$0	\$100,333	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Grant App (TBD/Mixed)	\$0	\$0	\$0	\$0	\$0	\$600,000	\$3,800,000	\$0	\$0	\$4,400,000	\$4,400,000
Total	\$150,000	\$49,667	\$0	\$100,333	\$0	\$600,000	\$3,800,000	\$0	\$0	\$4,400,000	\$4,550,000

SW Front Street Bridge Replacement

3ST38

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	SW Front Street Bridge to be replaced between Walnut and Church Street. Bridge project will be designed and bid by DELDOT. Federal Bridge Replacement Funds will cover 80% of the project cost. This project will require the City to relocate a wastewater sewer line. The bridge is still under design and the final cost estimate has not been completed. The FY26 request is an estimate.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$14,000	\$14,000	\$0	\$0	\$580,000	\$0	\$0	\$0	\$0	\$580,000	\$594,000
Grant Award (DeIDOT)	\$56,000	\$56,000	\$0	\$0	\$1,920,000	\$0	\$0	\$0	\$0	\$1,920,000	\$1,976,000
Total	\$70,000	\$70,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000	\$2,570,000

Sidewalk Replacement and Gap Project **3ST29**

Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	Public Works	
Priority	3 - Medium High	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	The project will fund the implementation of missing sidewalk throughout the City. Sidewalk installation locations will be determined in the fall. Residents will be contacted, involved in the process and approve the location and improvements. Implementation will occur in the spring of the following year. The project is limited to approximately 1,000 linear feet of concrete sidewalk per year.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$238,000	\$100,000	\$100,000	\$100,000	\$112,000	\$650,000	\$650,000
Grant Award (RTT)	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Total	\$150,000	\$0	\$0	\$150,000	\$238,000	\$100,000	\$100,000	\$100,000	\$112,000	\$650,000	\$800,000

Storm Basin Rehabilitation Project in Milford Business Complex and Residential Neighborhood

6ST06

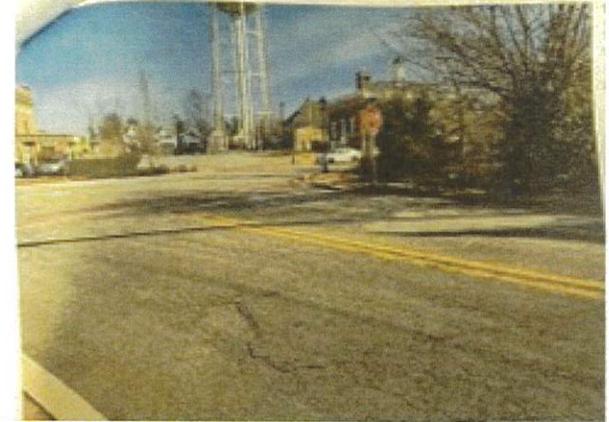
Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	City Wide	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	<p>This project will rehabilitate 10 failing storm basins per year. The structures are settling and causing the asphalt to fail and create safety hazards and damage the infrastructure. The following are the areas that will be addressed over the next 5 years, Milford Business Complex, Masten Business Complex and Meadows of Shawnee. 6ST13 Maitland consolidated here.</p>	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$5,000	\$50,000	\$50,000	\$55,000	\$60,000	\$220,000	\$220,000
Capital Reserves (Stormwater)	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$75,000
Total	\$0	\$0	\$0	\$0	\$20,000	\$65,000	\$65,000	\$70,000	\$75,000	\$295,000	\$295,000

S Walnut, Causey, Walnut Intersection

7ST11

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	Causey Ave, S. Walnut st.
Priority	4 - Medium
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	This project will improve the S Walnut and Causey intersection, which will include street parking on Causey, pedestrian crosswalk improvements on Walnut and better access to the customer service facility. The project will require engineering design, survey, DeIDOT approval and reconstruction.

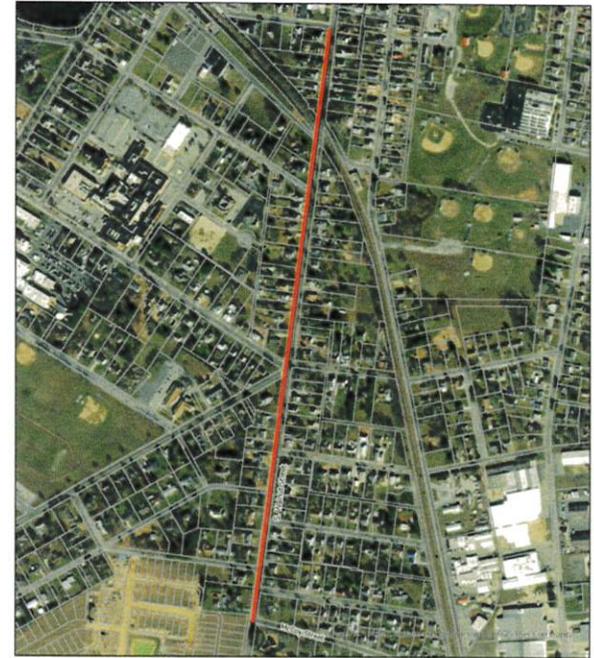


Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000	\$150,000
Total	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000	\$150,000

S. Walnut Street - Maple to McCoy

4ST02

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	S. Walnut Street - Maple Avenue to McCoy Street
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	S. Walnut Street traffic calming and bike/ped project from Maple Avenue to McCoy Street.



THE CITY OF Milford DELAWARE
Scale: 0 240 480 Feet
Title: S. Walnut Street Traffic Calming & Bike/Ped McCoy Street to Maple Ave
3,400 LF
Drawn by: WBP Date: 02/24/23
Prepwork: CIP_SilvaMSA.aprx

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$150,000	\$49,667	\$0	\$100,333	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Grant App (TBD/Mixed)	\$0	\$0	\$0	\$0	\$0	\$600,000	\$3,800,000	\$0	\$0	\$4,400,000	\$4,400,000
Total	\$150,000	\$49,667	\$0	\$100,333	\$0	\$600,000	\$3,800,000	\$0	\$0	\$4,400,000	\$4,550,000

SW Front Street Bridge Replacement

3ST38

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	SW Front Street Bridge to be replaced between Walnut and Church Street. Bridge project will be designed and bid by DELDOT. Federal Bridge Replacement Funds will cover 80% of the project cost. This project will require the City to relocate a wastewater sewer line. The bridge is still under design and the final cost estimate has not been completed. The FY26 request is an estimate.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$14,000	\$14,000	\$0	\$0	\$580,000	\$0	\$0	\$0	\$0	\$580,000	\$594,000
Grant Award (DeIDOT)	\$56,000	\$56,000	\$0	\$0	\$1,920,000	\$0	\$0	\$0	\$0	\$1,920,000	\$1,976,000
Total	\$70,000	\$70,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000	\$2,570,000

Transportation Studies

3ST39

Division:	Streets	
Department:	Public Works Department	
Fund:	General Fund	
Location:	Throughout the City, as needed	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	This project budget funds transportation studies as the need arises, throughout the City.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$206,047	\$122,186	\$241	\$83,620	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	\$406,047
Total	\$206,047	\$122,186	\$241	\$83,620	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	\$406,047

Vibrator Plate Compactor

6ST15

Division:	Streets
Department:	Public Works Department
Fund:	General Fund
Location:	Public Works
Priority	2 - High Priority
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	This project is to purchase a new vibrator plate compactor for street repairs. Cost-\$7,000



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	\$7,000	\$7,000
Total	\$0	\$0	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	\$7,000	\$7,000

City of Milford

PROJECT SUMMARY BY DIVISION: PARKING

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Public Works Department							
N. Walnut St./NE Front St. Lot Enhancements	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Public Works Department Total	500,000	-	-	-	-	-	500,000
Total	\$ 500,000	\$ -	500,000				

N. Walnut St./NE Front St. Lot Enhancements

3ST50

Division:	Parking	
Department:	Public Works Department	
Fund:	General Fund	
Location:	Front/Walnut	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	This project budget funds design and construction for paving and feature enhancements of the Public Parking at Front and Walnut.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Grant Award (RTT)	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Total	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000

City of Milford

PROJECT SUMMARY BY DIVISION: GARAGE/FLEET

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Public Works Department							
A/C Recovery Machine	\$ -	\$ 7,386	\$ -	\$ -	\$ -	\$ -	7,386
Floor Scrubber	\$ -	\$ -	\$ 6,000	\$ -	\$ -	\$ -	6,000
Roof Enclosure over the Fuel Pumps	\$ 20,000	\$ -	\$ -	\$ 80,000	\$ -	\$ -	100,000
Public Works Department Total	20,000	7,386	6,000	80,000	-	-	113,386
Total	\$ 20,000	\$ 7,386	\$ 6,000	\$ 80,000	\$ -	\$ -	113,386

A/C Recovery Machine **6GA01**

Division:	Garage/Fleet
Department:	Public Works Department
Fund:	Internal Service Fund
Location:	Public Works
Priority	2 - High Priority
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	A/C Recovery Machine R 1234FY freon with equipment to service all city fleet.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$7,386	\$0	\$0	\$0	\$0	\$7,386	\$7,386
Total	\$0	\$0	\$0	\$0	\$7,386	\$0	\$0	\$0	\$0	\$7,386	\$7,386

Floor Scrubber

6GA02

Division:	Garage/Fleet
Department:	Public Works Department
Fund:	Internal Service Fund
Location:	Public Works
Priority	2 - High Priority
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	Floor Scrubber for the shop CBP9841-3690



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$6,000	\$6,000
Total	\$0	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$6,000	\$6,000

Roof Enclosure over the Fuel Pumps

6GA03

Division:	Garage/Fleet
Department:	Public Works Department
Fund:	Internal Service Fund
Location:	Public Works
Priority	2 - High Priority
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	Roof Enclosure over the fuel pumps



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$80,000	\$0	\$0	\$80,000	\$100,000
Total	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$80,000	\$0	\$0	\$80,000	\$100,000

City of Milford

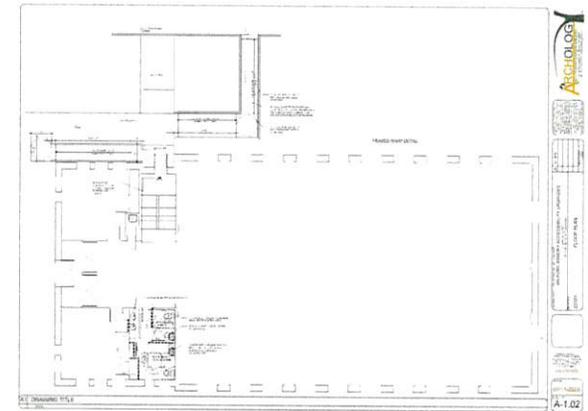
PROJECT SUMMARY BY DIVISION: FACILITIES

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Public Works Department							
Armory ADA Improvements (Front Building)	\$ 150,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
City Hall Improvements	28,000	-	23,000	-	-	-	51,000
Facilities New Vehicle	-	66,000	-	-	-	-	66,000
Parks & Recreation Maintenance Shop Improvements	26,500	-	-	385,000	-	-	411,500
Public Works Expansion / City Office Efficiency	150,000	750,000	17,000	100,000	100,000	-	1,117,000
Public Works Garage floor	-	-	45,000	-	-	-	45,000
Public Works Generator Repair	-	20,000	-	-	-	-	20,000
Public Works Lean-To	-	-	30,000	-	-	-	30,000
Public Works Department Total	354,500	1,136,000	115,000	485,000	100,000	-	2,190,500
Total	\$ 354,500	\$ 1,136,000	\$ 115,000	\$ 485,000	\$ 100,000	\$ -	\$ 2,190,500

Armory ADA Improvements (Front Building)

4PR14

Division:	Facilities
Department:	Public Works Department
Fund:	Internal Service Fund
Location:	Armory (front building)
Priority	3 - Medium High
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	<p>The Armory (Front Building) Improvements will include the following: Design and bid prep-\$50,000</p> <p>- Upgrades to the original Armory building, including installation of ADA ramp, inside chair lift, and restroom improvements. Total Price \$ 400,000</p> <p>Overall Price \$450,000</p>



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$30,000	\$0	\$0	\$30,000	\$300,000	\$0	\$0	\$0	\$0	\$300,000	\$330,000
Grant Award (Bond Bill)	\$120,000	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000
Total	\$150,000	\$0	\$0	\$150,000	\$300,000	\$0	\$0	\$0	\$0	\$300,000	\$450,000

City Hall Improvements

5CH01

Division:	Facilities
Department:	Public Works Department
Fund:	Internal Service Fund
Location:	City Hall
Priority	3 - Medium High
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	<p>The City Hall Improvements will include the following:</p> <ul style="list-style-type: none"> - Council Chamber Chairs- This will replace the Council Conference Room chairs & staff chairs in the Council Chambers that have met their life expectancy. Total Price- \$30,000: \$15,000 (FY25 - Council Conf Room - June/July estimate) & \$15,000 (FY26 - Staff) -This project is to completely paint the upstairs of City Hall. Total Price \$13,000 (FY25 - scheduled spring 2025) -This project is to paint the interior of all of the Finance building. Total Price \$8,000 (FY27) <p>Overall Price \$51,000 \$23,000 from FY26-30 \$15,000 required to be funded in FY26</p>

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$28,000	\$0	\$28,000	\$0	\$0	\$23,000	\$0	\$0	\$0	\$23,000	\$51,000
Total	\$28,000	\$0	\$28,000	\$0	\$0	\$23,000	\$0	\$0	\$0	\$23,000	\$51,000

Facilities New Vehicle

6FM01

Division:	Facilities
Department:	Public Works Department
Fund:	Internal Service Fund
Location:	Public Works
Priority	4 - Medium
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	This Vehicle is for the Facilities department to refrain from using a personal vehicle. Cost-\$66,000



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$66,000	\$0	\$0	\$0	\$0	\$66,000	\$66,000
Total	\$0	\$0	\$0	\$0	\$66,000	\$0	\$0	\$0	\$0	\$66,000	\$66,000

Parks & Recreation Maintenance Shop Improvements

5PR02

Division:	Facilities
Department:	Public Works Department
Fund:	Internal Service Fund
Location:	Parks & Recreation (SHOP)
Priority	3 - Medium High
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	<p>The Parks & Recreation (Maintenance Shop) Improvements will include the following:</p> <ul style="list-style-type: none"> - Install an Ice machine system for the Armory in FY25 Total Price \$8,500 - Install access controls at the Armory Maintenance shop in FY25 Total Price \$18,000 - Install a new HVAC system at the armory maintenance shop in FY28 Total Price \$30,000 - Demolish the existing storage huts (\$60,000) & construct a new pole building (\$175,000) in FY28 Total Price \$235,000 - Repave the parking lot in FY28 Total Price \$70,000 - Convert the heating system from oil to natural gas at the P&R maintenance building in FY28 Total Price \$50,000 <p>Overall Costs for FY25 Carryforward - \$26,500 Overall Price for FY28- \$385,000</p>

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$26,500	\$0	\$10,500	\$16,000	\$0	\$0	\$385,000	\$0	\$0	\$385,000	\$411,500
Total	\$26,500	\$0	\$10,500	\$16,000	\$0	\$0	\$385,000	\$0	\$0	\$385,000	\$411,500

Public Works Expansion / City Office Efficiency

4PW01

Division:	Facilities
Department:	Public Works Department
Fund:	Internal Service Fund
Location:	Public Works Facility
Priority	3 - Medium High
Strategic Plan:	Fiscal/Economic Health & Development
Description & Justification:	<p>Existing Project, with Revised Scope</p> <p>The Public Works Improvements include the following:</p> <ul style="list-style-type: none"> - Construct pole building to house electric division supplies & equipment FY26 Cost estimate \$675,000 -Front Office entrance at Public Works enhancement FY26 Cost estimate \$75,000 -Landscaping around exterior of Public Works building FY 27 Cost estimate \$17,000 -Fleet bay expansion FY28 Cost estimate-\$100,000 Property yard paving estimate -\$100,000

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$0	\$0	\$0	\$0	\$710,000	\$0	\$0	\$0	\$0	\$710,000	\$710,000
Capital Reserves (Sewer)	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Capital Reserves (Utility Fund)	\$150,000	\$10,926	\$5,074	\$134,000	\$0	\$17,000	\$100,000	\$100,000	\$0	\$217,000	\$367,000
Capital Reserves (Water)	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Total	\$150,000	\$10,926	\$5,074	\$134,000	\$750,000	\$17,000	\$100,000	\$100,000	\$0	\$967,000	\$1,117,000

Public Works Garage floor

6FM02

Division:	Facilities	
Department:	Public Works Department	
Fund:	Internal Service Fund	
Location:	Public Works Garage	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	This Project is to re-do the flooring in the garage. It's been 12 years since the flooring has been done. Cost-\$45,000	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$45,000	\$45,000
Total	\$0	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$45,000	\$45,000

Public Works Department
FY 2026 through FY 2030

Public Works Generator Repair

6FM03

Division:	Facilities	
Department:	Public Works Department	
Fund:	Internal Service Fund	
Location:	Public Works	
Priority	2 - High Priority	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	This project is to repair the generator at Public Works so SCADA doesn't crash as well as an automatic reboot once the system goes down instead of manually rebooting. Cost - \$20,000	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Total	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000

Public Works Lean-To

6FM04

Division:	Facilities	
Department:	Public Works Department	
Fund:	Internal Service Fund	
Location:	Public Works	
Priority	4 - Medium	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	This Project is to construct (2) Lean-to structures at Public Works to protect equipment and materials from the elements. Cost-\$30,000	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$30,000	\$30,000
Total	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$30,000	\$30,000

City of Milford

PROJECT SUMMARY BY DIVISION: SOLID WASTE

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Public Works Department							
Trash/Recycle/Yard waste Container Replacement Program	\$ -	\$ 62,000	\$ 65,000	\$ 68,000	\$ 71,000	\$ 74,000	\$ 340,000
Public Works Department Total	-	62,000	65,000	68,000	71,000	74,000	340,000
Total	\$ -	\$ 62,000	\$ 65,000	\$ 68,000	\$ 71,000	\$ 74,000	\$ 340,000

Trash/Recycle/Yard waste Container Replacement Program 6SW01

Division:	Solid Waste	
Department:	Public Works Department	
Fund:	Solid Waste Fund	
Location:	City Wide	
Priority	3 - Medium High	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	This program will replace the trash, recycling and yard waste containers for every resident in the City, with the exception of any subdivisions that are 5 years or newer. Each resident will receive 3 containers at a cost of \$125. The program will replace 500 per year. Starting in the section of town that has the oldest containers.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Solid Waste)	\$0	\$0	\$0	\$0	\$62,000	\$65,000	\$68,000	\$71,000	\$74,000	\$340,000	\$340,000
Total	\$0	\$0	\$0	\$0	\$62,000	\$65,000	\$68,000	\$71,000	\$74,000	\$340,000	\$340,000

City of Milford

PROJECT SUMMARY BY DIVISION: WATER

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Public Works Department							
Chlorine scrubber for gas chlorine at water plants	\$ 75,000	\$ 85,000	\$ 85,000	\$ 85,000	\$ -	\$ -	\$ 330,000
City Wide 10-Yr Blowoff Project	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 45,000	\$ 45,000	\$ 210,000
Kenton's Treatment Plant Control Relocation	\$ -	\$ 50,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 175,000
Lakeside Apartments Water System Metering Improvement Project	\$ -	\$ -	\$ 200,000	\$ 100,000	\$ 100,000	\$ -	\$ 400,000
NW City Area Tower/Wells/Treatment	\$ 300,000	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ 7,300,000
Seabury Control Upgrade	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Utility System Extensions (Water & Sewer)	\$ 1,465,000	\$ -	\$ 70,000	\$ 450,000	\$ 900,000	\$ 5,500,000	\$ 8,385,000
Water Infrastructure Supporting Street Rehab	\$ 1,893,134	\$ -	\$ 1,020,500	\$ 1,180,500	\$ 1,000,000	\$ 750,000	\$ 5,844,134
Water Infrastructure Upgrades	\$ 1,112,134	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 2,112,134
Water Treatment Upgrades - Gas Chlorine	\$ -	\$ 12,500	\$ 12,500	\$ 12,500	\$ -	\$ -	\$ 37,500
Public Works Department Total	4,845,268	7,462,500	1,753,000	2,068,000	2,245,000	6,495,000	24,868,768
Total	\$ 4,845,268	\$ 7,462,500	\$ 1,753,000	\$ 2,068,000	\$ 2,245,000	\$ 6,495,000	\$ 24,868,768

Chlorine scrubber for gas chlorine at water plants

5WA10

Division:	Water
Department:	Public Works Department
Fund:	Water Fund
Location:	Public Works
Priority	2 - High Priority
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	We would like to change out chlorine tablets for gas chlorine unit and scrubber for the Tenth Street Treatment Plant. With the cost of tablets and the issues maintaining a controlled residual, the division feels gas is a better solution and 100% disinfection for better water quality. Tenth Street Plant is the biggest water supply in the city producing 1.4 million gallons per day.



EST™ Type DSH 400 150-Pound Dry Emergency Chlorine Gas Scrubber System

The EST™ Type DSH 400 is a 150-pound low-profile dry scrubber engineered to treat accidental gas releases of chlorine at a leak rate in accordance with Uniform Fire Code requirements while constantly maintaining a negative pressure on the cylinder storage room. Dry scrubbers are safe, user-friendly, low maintenance systems tested and proven for use in municipal and industrial applications, where the potential exists for the accidental release of heavier-than-air hazardous gases.

The EST Type DSH 400 is designed to treat a chlorine release at a room exhaust rate of 400 cubic feet per minute. A gaseous fusible plug leak from a 150-pound chlorine cylinder could reach an initial 115 CFM peak rate. The 400 CFM scrubber exhaust rate assures a negative pressure on the room and fugitive gas containment.

Dry pellet media is contained within the vertical FRP cylindrical vessel and is separated by an internal gas-side partial baffle, thus creating two media zones. The contaminated air is drawn in the top inlet of the first zone, down through the dry media, under the baffle, and then up through the second zone of media and out the bottom connection through the blower.

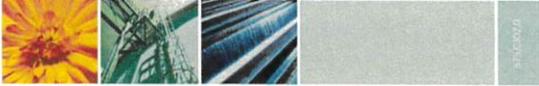
A typical 1000 cubic foot room or shelter will be reduced to an acceptable entrance level concentration in about 30 minutes after the leak has ended. The Type "STS" media is used when chlorine is the lone contaminant gas present.

Available upon request:

- CAD Drawings
- Sample specifications
- Media MSDS sheets
- Performance test code certifications
- Onsite room audits
- Custom designs

Features and Benefits:

- No chemical maintenance
- New and used media is non-hazardous
- One moving part - blower
- No chemical pumps
- Chemical leak containment is not required
- No heaters required in cold climates
- Safe
- User-friendly
- Dependable operation
- Tested and certified
- Low cost of ownership

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Water)	\$75,000	\$0	\$75,000	\$0	\$85,000	\$85,000	\$85,000	\$0	\$0	\$255,000	\$330,000
Total	\$75,000	\$0	\$75,000	\$0	\$85,000	\$85,000	\$85,000	\$0	\$0	\$255,000	\$330,000

City Wide 10-Yr Blowoff Project

6WA06

Division:	Water
Department:	Public Works Department
Fund:	Water Fund
Location:	Various
Priority	4 - Medium
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	Within the water main system there are approximately 40 water main sections that deadend. These locations require staff to manually flush those sections twice a year. Over the next 10 years, 4 locations per year will have auto blowoffs installed. The auto blowoff system will improve water quality and reduce in-house manual flushing operations. Locations are: S. Rehoboth St., S. Walnut St., Evans St., Lighthouse Estates



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Water)	\$0	\$0	\$0	\$0	\$40,000	\$40,000	\$40,000	\$45,000	\$45,000	\$210,000	\$210,000
Total	\$0	\$0	\$0	\$0	\$40,000	\$40,000	\$40,000	\$45,000	\$45,000	\$210,000	\$210,000

Kenton's Treatment Plant Control Relocation

6WA01

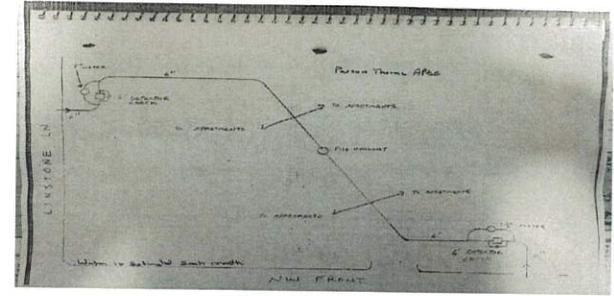
Division:	Water	
Department:	Public Works Department	
Fund:	Water Fund	
Location:	Kenton Treatment Plant	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Kenton's treatment plant controls wells 4 and 5 and the facility is approximately 20 years old. The electric components are located next to the water pumps, and on occasion, pipes and fittings have broken and water has entered the area and could cause damage or injury. The scope of the project is to relocate the electrical components to the outside of the building. FY26, engineering and design. FY27 relocate components.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Water)	\$0	\$0	\$0	\$0	\$50,000	\$125,000	\$0	\$0	\$0	\$175,000	\$175,000
Total	\$0	\$0	\$0	\$0	\$50,000	\$125,000	\$0	\$0	\$0	\$175,000	\$175,000

Lakeside Apartments Water System Metering Improvement Project

7WA02

Division:	Water
Department:	Public Works Department
Fund:	Water Fund
Location:	Parson Thorne Apartments
Priority	4 - Medium
Strategic Plan:	Fiscal/Economic Health & Development
Description & Justification:	This project will address metering issues and improve water revenue for the 8 buildings, 64 units. Currently there are two water meters that serve all 8 buildings of the rental buildings. The scope of the project is to evaluate the current system and design a new metering system that will properly meter all of the buildings and allows for accurate water usage and billing. This will be a multi-year project.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Water)	\$0	\$0	\$0	\$0	\$0	\$200,000	\$100,000	\$100,000	\$0	\$400,000	\$400,000
Total	\$0	\$0	\$0	\$0	\$0	\$200,000	\$100,000	\$100,000	\$0	\$400,000	\$400,000

NW City Area Tower/Wells/Treatment

5WA03

Division:	Water	
Department:	Public Works Department	
Fund:	Water Fund	
Location:	City wide	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Design and construct New Tower, Wells, and Treatment Plant that will augment water production for City growth.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Impact Fees (Water)	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Loan (Fed/State/Other)	\$0	\$0	\$0	\$0	\$7,000,000	\$0	\$0	\$0	\$0	\$7,000,000	\$7,000,000
Total	\$300,000	\$0	\$0	\$300,000	\$7,000,000	\$0	\$0	\$0	\$0	\$7,000,000	\$7,300,000

Seabury Control Upgrade

6WA04

Division:	Water
Department:	Public Works Department
Fund:	Water Fund
Location:	Seabury Treatment Plant
Priority	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	Upgrade SCADA Controls/ VFD's so Raw Water and Treated Water can flow at the same pace. This helps provide more water at peak hours. Atlantic Controls will provide the hardware and SCADA components for startup. Webb Electric will provide and install VFD's for high lift pumps. Photos are below of what the VFD units will look like and SCADA control cabinet. Atlantic controls quote is attached at a cost of approximately \$25,000.00. Webb Electric quote will be attached later. Approximately it is \$50,000.00. I will forward that when I receive it.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$60,000
Capital Reserves (Water)	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$15,000
Total	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000	\$75,000

Utility System Extensions (Water & Sewer) 3WA15, 3SE16+

Division:	Water
Department:	Public Works Department
Fund:	Water Fund
Location:	Public Works
Priority:	3 - Medium High
Strategic Plan:	Mobility & Infrastructure
Description & Justification:	<p>This project is rolled up from several related projects in the Water AND Sewer Utilities.</p> <p>3WA15 - SE Regional Water Infrastructure - \$ 920,000 Water Impact Fees 4WA02 - 10" Main Holly Hill to Westwood - \$ 345,000 Water Impact Fees 3SE16 - SE Regional Sewer Infrastructure - \$ 500,000 Sewer Impact Fees SE Regional - S Johnson Rd - Water/Sewer - \$5,525,000 Water/Sewer Total Shawnee Acres - Water/Sewer - \$ 575,000 Water/Sewer Total North Shore Dr - Water/Sewer - \$ 520,000 Water/Sewer Total</p>

	DESCRIPTION & JUSTIFICATION						SubTotals
	Prior	2026	2027	2028	2029	2030	
SE Regional - East of Rt 1	\$ 1,420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,420,000
SE Regional - South Johnson Rd	-	-	-	-	925,000	5,000,000	5,525,000
Shawnee Acres	-	-	-	-	75,000	500,000	575,000
10" Main - Holly Hill to Westwood	45,000	-	-	-	300,000	-	345,000
North Shore Drive	-	-	70,000	450,000	-	-	520,000
Totals:	\$ 1,465,000	\$ -	\$ 70,000	\$ 450,000	\$ 900,000	\$ 5,500,000	\$ 8,385,000

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$0	\$0	\$0	\$0	\$0	\$45,000	\$300,000	\$570,000	\$3,800,000	\$4,715,000	\$4,715,000
Capital Reserves (Water)	\$0	\$0	\$0	\$0	\$0	\$25,000	\$150,000	\$330,000	\$1,700,000	\$2,205,000	\$2,205,000
Impact Fees (Sewer)	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Impact Fees (Water)	\$965,000	\$0	\$0	\$965,000	\$0	\$0	\$0	\$0	\$0	\$0	\$965,000
Total	\$1,465,000	\$0	\$0	\$1,465,000	\$0	\$70,000	\$450,000	\$900,000	\$5,500,000	\$6,920,000	\$8,385,000

Water Infrastructure Supporting Street Rehab

2WA45, 3WA10+

Division:	Water	
Department:	Public Works Department	
Fund:	Water Fund	
Location:	Throughout the City	
Priority:	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	<p>Cement Asbestos Pipe Replacement-3WA12 In conjunction with street rehab & infrastructure repair, cement asbestos water pipes will be replaced due to brittleness & susceptibility to failure</p> <p>Lead Service Line Replacement-3WA11 Under the Lead/Copper Replacement Rule enacted by the EPA, all lead service lines must be removed in the segment of the water line between the meter pit and the first connection inside house. DWSRF grant submitted in 2023 approved in 2024. Mailed notices in 2024 & working w DeIDOT on prevailing wage.</p> <p>Water Pipe Replacement-3WA10 Replace water pipe/valve infrastructure in conjunction with Street Rehab Projects</p> <p>City-Wide Valve & Hydrant Replacement -2WA45 As part of routine maintenance, but also in conjunction with street rehab or infrastructure repair, valves/hydrants will be exercised, repaired or replaced</p>	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$1,893,134	\$1,893,134	\$0	\$0	\$0	\$1,020,500	\$1,180,500	\$1,000,000	\$750,000	\$3,951,000	\$5,844,134
Total	\$1,893,134	\$1,893,134	\$0	\$0	\$0	\$1,020,500	\$1,180,500	\$1,000,000	\$750,000	\$3,951,000	\$5,844,134

Water Infrastructure Upgrades

2WA46

Division:	Water	
Department:	Public Works Department	
Fund:	Water Fund	
Location:	Throughout the City	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	<p>This project allows for the discretionary need to replace water treatment components: treatment facilities outside appearance, Spare well motors, new control transducers for wet well, chemical pumps, flow meters, meter upgrades, contractor installation of new or replace equipment, gas chlorine components, well maintenance, update chlorine and fluoride pumps for better quality, and purchase spare motors and submersible well pump to reduce down time.</p> <p>This project also funds the emergency repairs and new service requests for water valves, fire hydrants, and water service line replacements.</p>	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Water)	\$1,112,134	\$1,098,758	\$13,376	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,112,134
Total	\$1,112,134	\$1,098,758	\$13,376	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,112,134

Water Treatment Upgrades - Gas Chlorine **6WA05**

Division:	Water	
Department:	Public Works Department	
Fund:	Water Fund	
Location:	City Wide	
Priority	2 - High Priority	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Gas Chlorine System for treatment plants, tank switched over, gas detector, electronic dual scale for cylinders. This will be for three treatment plants. \$12,500 each. Total Cost - \$37,500	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Water)	\$0	\$0	\$0	\$0	\$12,500	\$12,500	\$12,500	\$0	\$0	\$37,500	\$37,500
Total	\$0	\$0	\$0	\$0	\$12,500	\$12,500	\$12,500	\$0	\$0	\$37,500	\$37,500

City of Milford

PROJECT SUMMARY BY DIVISION: SEWER

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Public Works Department							
Sewer System Improvements	\$ 1,140,477	\$ 1,800,000	\$ 370,000	\$ 450,000	\$ 200,000	\$ 200,000	\$ 4,160,477
Washington Street Pump Station Control Relocation	\$ 300,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Wastewater Pump Station Odor Control Installation	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000
Wastewater Station Upgrades	\$ 225,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 975,000
Public Works Department Total	1,665,477	2,600,000	670,000	600,000	350,000	350,000	6,235,477
Total	\$ 1,665,477	\$ 2,600,000	\$ 670,000	\$ 600,000	\$ 350,000	\$ 350,000	\$ 6,235,477

Sewer System Improvements **Various**

Division:	Sewer	<table border="1"> <thead> <tr> <th colspan="8">DESCRIPTION & JUSTIFICATION</th> </tr> <tr> <th></th> <th>Prior</th> <th>2026</th> <th>2027</th> <th>2028</th> <th>2029</th> <th>2030</th> <th>SubTotals</th> </tr> </thead> <tbody> <tr> <td>Washington Street Controls</td> <td>\$ 300,000</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ 300,000</td> </tr> <tr> <td>Transite Pipe Replacement</td> <td>150,000</td> <td>50,000</td> <td>50,000</td> <td>52,500</td> <td>52,500</td> <td>55,000</td> <td>410,000</td> </tr> <tr> <td>BAC PS Decommission</td> <td>40,000</td> <td>150,000</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>190,000</td> </tr> <tr> <td>SE 2nd Street PS Move</td> <td>2,300,000</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>2,300,000</td> </tr> <tr> <td>Pump Station Upgrades</td> <td>13,500</td> <td>150,000</td> <td>150,000</td> <td>150,000</td> <td>155,000</td> <td>160,000</td> <td>778,500</td> </tr> <tr> <td>Abandon USCS PS</td> <td>-</td> <td>20,000</td> <td>250,000</td> <td>-</td> <td>-</td> <td>-</td> <td>270,000</td> </tr> <tr> <td>Totals:</td> <td>\$ 2,803,500</td> <td>\$ 370,000</td> <td>\$ 450,000</td> <td>\$ 202,500</td> <td>\$ 207,500</td> <td>\$ 215,000</td> <td>\$ 4,248,500</td> </tr> </tbody> </table>	DESCRIPTION & JUSTIFICATION									Prior	2026	2027	2028	2029	2030	SubTotals	Washington Street Controls	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	Transite Pipe Replacement	150,000	50,000	50,000	52,500	52,500	55,000	410,000	BAC PS Decommission	40,000	150,000	-	-	-	-	190,000	SE 2nd Street PS Move	2,300,000	-	-	-	-	-	2,300,000	Pump Station Upgrades	13,500	150,000	150,000	150,000	155,000	160,000	778,500	Abandon USCS PS	-	20,000	250,000	-	-	-	270,000	Totals:	\$ 2,803,500	\$ 370,000	\$ 450,000	\$ 202,500	\$ 207,500	\$ 215,000	\$ 4,248,500
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Description & Justification:	See Table.																																																																									

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Sewer)	\$1,140,477	\$116,112	\$33,411	\$990,954	\$1,800,000	\$370,000	\$450,000	\$200,000	\$200,000	\$3,020,000	\$4,160,477
Total	\$1,140,477	\$116,112	\$33,411	\$990,954	\$1,800,000	\$370,000	\$450,000	\$200,000	\$200,000	\$3,020,000	\$4,160,477

Washington Street Pump Station Control Relocation

4SE01

Division:	Sewer	
Department:	Public Works Department	
Fund:	Sewer Fund	
Location:	In the immediate vicinity of the Washington St. PS	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Relocating the Washington Street Pump Station Control to a location adjacent to the PS Building, but out of the corrosive PS interior environment. Finance review: \$200k approved and funded in FY24.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$300,000	\$32,508	\$17,000	\$250,492	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$800,000
Total	\$300,000	\$32,508	\$17,000	\$250,492	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$800,000

Wastewater Pump Station Odor Control Installation

6SE01

Division:	Sewer	
Department:	Public Works Department	
Fund:	Sewer Fund	
Location:	Various Pump Station Locations	
Priority	2 - High Priority	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	The project will address citizen's concerns about wastewater odors at City wastewater pump stations. The scope of the project is to modify the existing pump station equipment with an odor control system. The following are the proposed locations: FY26 is the Fisher Station and the project cost is for engineering and installation. FY27 is the Milford Ponds Station and the project cost is for engineering and installation.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Sewer)	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$300,000	\$300,000
Total	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$300,000	\$300,000

Wastewater Station Upgrades 3SE15

Division:	Sewer	
Department:	Public Works Department	
Fund:	Sewer Fund	
Location:	Through the City at any/all of the 20 Pump Station Locations	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	This project allows for discretionary need to rehabilitate wastewater infrastructure components to include Grinders - (Muffin Monster), spare sewage pumps, electrical controls, and various other components.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Utility Fund)	\$225,000	\$198,750	\$26,250	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$975,000
Total	\$225,000	\$198,750	\$26,250	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$975,000

City of Milford

PROJECT SUMMARY BY DIVISION: ELECTRIC

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Electric Department							
Advanced Relocation	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 600,000
Air Break Switch Installation	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
CVR System	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
DEL2 Upgrades for Battery Storage	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
DeIDOT Traffic Signals	\$ 439,947	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 639,947
Feeder Extensions and Tie - Hospital Loop (110 & 150)	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000
GIS/Mapping - Smart Metering	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 190,000
Horseshoe Drive Distribution	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
Parade Lighting Upgrade	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Physical Security	\$ 125,000	\$ 125,000	\$ 76,556	\$ -	\$ -	\$ -	\$ 326,556
Pole Inspection	\$ 50,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 190,000
Regulator Refurbishment Program	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000
Substation Projects	\$ 65,000	\$ 166,500	\$ 850,000	\$ 100,000	\$ 915,000	\$ 65,000	\$ 2,161,500
Trencher Attachment	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Electric Department Total	969,947	711,500	1,181,556	460,000	1,325,000	225,000	4,873,003
Total	\$ 969,947	\$ 711,500	\$ 1,181,556	\$ 460,000	\$ 1,325,000	\$ 225,000	\$ 4,873,003

Advanced Relocation

4E05

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	City Wide	
Priority	3 - Medium High	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Support advanced infrastructure relocations for DelDOT and other agencies.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$100,000	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$600,000
Total	\$100,000	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$600,000

Air Break Switch Installation

6EL01

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	Public Works	
Priority	2 - High Priority	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Purchase and installation of Air Break Switches (ABS). Creates additional field ties for use in emergent and planned switching activities. Will improve outage restoration times and safety.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Total	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000

CVR System

6E02

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	Public Works	
Priority	2 - High Priority	
Strategic Plan:	Fiscal/Economic Health & Development	
Description & Justification:	Implementation of Conservation Voltage Reduction (CVR) system. To allow for reduction in voltage during high load events to reduce system demand and customer consumption. Project was identified as per the Grid Modernization Study conducted by the Shpigler Group.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Total	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$25,000

DEL2 Upgrades for Battery Storage

6E03

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	Delivery 2	
Priority	2 - High Priority	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Upgrades for Delivery 2 substation to accomodate proposed energy storage project. - Interconnection modifications - Additional Metering - SCADA Development	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Grant App (Green Energy Fund)	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$45,000	\$45,000
Total	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$45,000	\$45,000

DeIDOT Traffic Signals

2EL17

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	Various	
Priority	5 - Low	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	<p>Intersection improvements to support turnover of traffic signals to DeIDOT.</p> <p>SW Front Street/SE Front Street/S Walnut Street-traffic study Causey Avenue/S Walnut Street-road infrastructure redesign and construction</p> <p>The priority level reflects the portion of the project that has not yet started.</p>	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$439,947	\$42,023	\$23,084	\$374,840	\$100,000	\$100,000	\$0	\$0	\$0	\$200,000	\$639,947
Total	\$439,947	\$42,023	\$23,084	\$374,840	\$100,000	\$100,000	\$0	\$0	\$0	\$200,000	\$639,947

Feeder Extensions and Tie - Hospital Loop (110 & 150) 7EL02

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	Hospital Loop	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Extend 3Ø along Cedar Creek Rd and Wilkins Ave creating Tie point between Ckts 110 and 150. Reconfigure 120 and 110 to minimize exposure	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000	\$250,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000	\$250,000

GIS/Mapping - Smart Metering

3EL19

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	City wide	
Priority	3 - Medium High	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	GIS mapping of electrical infrastructure and incorporation of AMI metering. ***PROJECT COMPLETE***	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$190,000	\$171,913	\$0	\$18,087	\$0	\$0	\$0	\$0	\$0	\$0	\$190,000
Total	\$190,000	\$171,913	\$0	\$18,087	\$0	\$0	\$0	\$0	\$0	\$0	\$190,000

Horseshoe Drive Distribution

7EL01

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	Horseshoe Dr.	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Relocation of Backyard Construction.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000	\$200,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000	\$200,000

Parade Lighting Upgrade

6EL04

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	Walnut St	
Priority	4 - Medium	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Upgrade Parade Lighting along Walnut St (As requested during 2024-11-12 Council Mtg)	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$0	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0	\$12,000	\$12,000
Grant App (Green Energy Fund)	\$0	\$0	\$0	\$0	\$13,000	\$0	\$0	\$0	\$0	\$13,000	\$13,000
Total	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$25,000

Physical Security

4EL02

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	Delivery 1, Delivery 2, Tap Station	
Priority	3 - Medium High	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	Physical security for substations - anti-cut/anti-climb fencing, security cameras, door alarms.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$125,000	\$1,080	\$476	\$123,444	\$125,000	\$76,556	\$0	\$0	\$0	\$201,556	\$326,556
Total	\$125,000	\$1,080	\$476	\$123,444	\$125,000	\$76,556	\$0	\$0	\$0	\$201,556	\$326,556

Pole Inspection 3EL07

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	City wide	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Pole inspection to identify and address deteriorated poles.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$50,000	\$0	\$0	\$50,000	\$25,000	\$25,000	\$30,000	\$30,000	\$30,000	\$140,000	\$190,000
Total	\$50,000	\$0	\$0	\$50,000	\$25,000	\$25,000	\$30,000	\$30,000	\$30,000	\$140,000	\$190,000

Regulator Refurbishment Program **5EL02**

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	Electric System / Electric Yard at Public Works	
Priority	3 - Medium High	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Distribution Voltage Regulators are showing signs of wear / deterioration and some units appear to be weeping oil. Refurbishment program is intended to repair the units and extend their useful life.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	\$150,000
Total	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	\$150,000

Substation Projects **Various**

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	Various	
Priority	1 - Highest Priority Level	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	New 25KV Terminal and Distribution Circuit from Delivery #1 Substation to support new load and improve reliability and efficiency, New 25KV Terminal and Distribution Circuit from Delivery #2 Substation to support new load and improve reliability and efficiency, Electrical Testing of Critical Substation Equipment, Repl Protection and Control Relays to better enhance operability, remote access and control, and functionality	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$65,000	\$0	\$0	\$65,000	\$166,500	\$850,000	\$100,000	\$915,000	\$65,000	\$2,096,500	\$2,161,500
Total	\$65,000	\$0	\$0	\$65,000	\$166,500	\$850,000	\$100,000	\$915,000	\$65,000	\$2,096,500	\$2,161,500

Trencher Attachment

6E05

Division:	Electric	
Department:	Electric Department	
Fund:	Electric Fund	
Location:	Public Works	
Priority	2 - High Priority	
Strategic Plan:	Mobility & Infrastructure	
Description & Justification:	Attachment for Trencher - Used for installing Underground Conduit	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Total	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000

City of Milford

PROJECT SUMMARY BY DIVISION: POLICE

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Police Department							
(6) Police Expansion Vehicles	\$ -	\$ -	\$ 540,000	\$ -	\$ -	\$ -	\$ 540,000
Axon Body Worn & Fleet Cameras	\$ -	\$ 122,827	\$ 124,223	\$ 125,619	\$ 129,806	\$ -	\$ 502,475
Ballistic Vest Replacement	\$ 23,409	\$ 6,174	\$ 7,558	\$ 11,110	\$ 13,332	\$ 6,999	\$ 68,582
Community Room Table & Chairs	\$ -	\$ 10,100	\$ 10,200	\$ 10,300	\$ 10,400	\$ -	\$ 41,000
Enclose Pole Barn	\$ -	\$ 98,000	\$ -	\$ -	\$ -	\$ -	\$ 98,000
Irrigation	\$ -	\$ -	\$ 56,700	\$ -	\$ -	\$ -	\$ 56,700
Parking Lot Lighting	\$ -	\$ 8,500	\$ -	\$ -	\$ -	\$ -	\$ 8,500
Police Department Evidence Processing Bay/Storage Building	\$ 100,000	\$ 2,490,200	\$ -	\$ -	\$ -	\$ -	\$ 2,590,200
Snow Plow & Salt Spreader for Current Tractor	\$ -	\$ -	\$ 7,600	\$ -	\$ -	\$ -	\$ 7,600
Police Department Total	123,409	2,735,801	746,281	147,029	153,538	6,999	3,913,057
Total	\$ 123,409	\$ 2,735,801	\$ 746,281	\$ 147,029	\$ 153,538	\$ 6,999	\$ 3,913,057

(6) Police Expansion Vehicles 7PD01

Division:	Police	
Department:	Police Department	
Fund:	General Fund	
Location:	Police	
Priority	4 - Medium	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	Staff expansion would require fleet expansion.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$540,000	\$0	\$0	\$0	\$540,000	\$540,000
Total	\$0	\$0	\$0	\$0	\$0	\$540,000	\$0	\$0	\$0	\$540,000	\$540,000

Axon Body Worn & Fleet Cameras **5PD01**

Division:	Police	
Department:	Police Department	
Fund:	General Fund	
Location:		
Priority	1 - Highest Priority Level	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	Implement a new 5-year contract with Axon approved in FY25. The attached 5-year contract includes an update to our current Body Worn & Fleet Cameras. (The first year of the 5-year contract for \$73,851 was paid out of the PD FY25 Contract Services Account per Finance Director).	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$122,827	\$124,223	\$125,619	\$129,806	\$0	\$502,475	\$502,475
Total	\$0	\$0	\$0	\$0	\$122,827	\$124,223	\$125,619	\$129,806	\$0	\$502,475	\$502,475

Ballistic Vest Replacement 5PD02

Division:	Police	
Department:	Police Department	
Fund:	General Fund	
Location:		
Priority	1 - Highest Priority Level	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	Replace 4 Level 111A Bulletproof Vests that have reached their 5 year service life and will expire in FY26. It is required by law that law enforcement agencies replace expired vests to ensure officer safety as the materials they are made of, such as Kevlar or other synthetic fibers, degrade over time and lose their effectiveness in stopping bullets. It is possible that grant funding will become available through the Patrick Leahy Bulletproof Vest Partnership (BVP) Grant but, at this time, the grant solicitation has not been announced. If/when grant funds become available, grant funds can be used to cover 50% of the cost of each vest until all allocated funds are exhausted. Grant funding that will be allocated to Milford will not be known until the BVP Grant application is processed and approved. BVP Grant funds are solicited once per year. To account for inflation, pricing was increased by 5% each year. (FY26 - 4 vests, FY27 - 5 vests, FY28 - 7 vests, FY29 - 8 vests, FY30-4 vests)	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$23,409	\$2,205	\$13,965	\$7,239	\$6,174	\$7,558	\$11,110	\$13,332	\$6,999	\$45,173	\$68,582
Total	\$23,409	\$2,205	\$13,965	\$7,239	\$6,174	\$7,558	\$11,110	\$13,332	\$6,999	\$45,173	\$68,582

Community Room Table & Chairs

6PD02

Division:	Police	
Department:	Police Department	
Fund:	General Fund	
Location:		
Priority	4 - Medium	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	The Police Department's Community/Training Room serves as a vital space for both internal and external events, including training sessions, public meetings, community outreach, and professional development programs. As the department expands its community programs and training initiatives, it is essential to ensure that all attendees have proper seating and workspaces. The purchase of additional furniture will provide the flexibility to create different seating layouts that meet various needs, whether for training, lectures, or community meetings.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$10,100	\$10,200	\$10,300	\$10,400	\$0	\$41,000	\$41,000
Total	\$0	\$0	\$0	\$0	\$10,100	\$10,200	\$10,300	\$10,400	\$0	\$41,000	\$41,000

Enclose Pole Barn

6PD03

Division:	Police	
Department:	Police Department	
Fund:	General Fund	
Location:		
Priority	2 - High Priority	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	Enclose pole barn located in fenced area behind police dept. Proposal includes concrete floors & apron, frame in front wall w/metal to match, overhead doors, side door & electricity / lighting. Enclosing existing pole barn will provide a secure environment for valuable law enforcement equipment, including vehicles, tactical gear & other sensitive materials. This will reduce risk of theft, vandalism & weather damage. This will allow for better access control over critical assets, ensuring only authorized personnel can access specialized or sensitive items. The enclosure will provide better organization by allowing for designated storage areas. It will also protect equipment from the elements such as rain, snow, & extreme temps helping prevent damage to equipment & extend the lifespan of assets. Enclosing the existing pole barn is a cost-effective solution to address the department's need for additional secure storage space to meet the operational, security & budgetary needs of PD.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Grant App (Bond Bill)	\$0	\$0	\$0	\$0	\$98,000	\$0	\$0	\$0	\$0	\$98,000	\$98,000
Total	\$0	\$0	\$0	\$0	\$98,000	\$0	\$0	\$0	\$0	\$98,000	\$98,000

Irrigation

6PD04

Division:	Police	
Department:	Police Department	
Fund:	General Fund	
Location:		
Priority	5 - Low	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	Install Irrigation System with Irritrol rain sensor; 14 zones (258 total heads) (14-23 heads/zone). This will include a well and sleeve installation. This is important as we continue to move forward with the beautification of the city. The new Police Department is the show case as you come into the City from Route 1. In addition now with the Milford Museum moving in across the street as well as future Vistor Center on this part of downtown it is important for us to be able to maintain the look of this building.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$56,700	\$0	\$0	\$0	\$56,700	\$56,700
Total	\$0	\$0	\$0	\$0	\$0	\$56,700	\$0	\$0	\$0	\$56,700	\$56,700

Parking Lot Lighting

6PD06

Division:	Police	
Department:	Police Department	
Fund:	General Fund	
Location:		
Priority	5 - Low	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	Install Lighting in the front parking lot and walkway to the main entrance of the Police Department. This is essential for security, safety, operational efficiency, and legal compliance. Adequate lighting will ensure that visitors to the police department feel safe and confident while parking and approaching the building and mitigate accidents such as trips, falls, or car collisions. It serves to protect both the employees and the public.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$0	\$0	\$0	\$0	\$4,250	\$0	\$0	\$0	\$0	\$4,250	\$4,250
Grant App (Green Energy Fund)	\$0	\$0	\$0	\$0	\$4,250	\$0	\$0	\$0	\$0	\$4,250	\$4,250
Total	\$0	\$0	\$0	\$0	\$8,500	\$0	\$0	\$0	\$0	\$8,500	\$8,500

Police Department Evidence Processing Bay/Storage Building

4PD02

Division:	Police	
Department:	Police Department	
Fund:	General Fund	
Location:	NEW PD FACILITY SITE	
Priority	2 - High Priority	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	<p>BUILDING DESIGN (COMPLETE): Initially approved in the FY24 Capital Budget, design was completed on time and within budget, allowing over \$10,000 in design budget to roll into construction funding.</p> <p>CONSTRUCTION OF NEW POLICE EVIDENCE PROCESSING BAY/STORAGE: The construction of this building was removed from the initial scope of the new police facility. At this time, PD does not have any outside storage on-site to store equipment or vehicles such as trailers, motorcycles, and other equipment. The building would include a portable lift for evidence processing, evidence storage for larger items, a wash bay, vehicle storage, weapon cleaning station and a washer & dryer. Having this facility would ensure secure storage and proper processing of evidence, better management of inventory, and an organized system for vehicles and equipment, as the current building has no storage to protect this equipment.</p>	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$100,000	\$0	\$89,467	\$10,533	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Loan (Fed/State/Other)	\$0	\$0	\$0	\$0	\$2,490,200	\$0	\$0	\$0	\$0	\$2,490,200	\$2,490,200
Total	\$100,000	\$0	\$89,467	\$10,533	\$2,490,200	\$0	\$0	\$0	\$0	\$2,490,200	\$2,590,200

Snow Plow & Salt Spreader for Current Tractor

6PD05

Division:	Police	
Department:	Police Department	
Fund:	General Fund	
Location:		
Priority	3 - Medium High	
Strategic Plan:	Public Safety & Preparedness	
Description & Justification:	John Deere plow and salt spreader for winter weather management for the police department. This enables the department to quickly clear the driveways and parking lots during winter weather. This ensures that emergency vehicles, officers, and personnel can access the station and respond to calls without delays due to snow or ice buildup, which is critical for public safety. Rather than relying on external contractors, purchasing the plow and spreader provides the department with a dedicated and reliable solution for managing snow and ice in and around the police facility to maintain a secure operational environment all hours of the day and night without waiting for external help. This readiness will allow the department to maintain clear and safe access routes so citizens, officers and staff can safely drive in and out of the department, reducing the likelihood of injuries or accidents.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$7,600	\$0	\$0	\$0	\$7,600	\$7,600
Total	\$0	\$0	\$0	\$0	\$0	\$7,600	\$0	\$0	\$0	\$7,600	\$7,600

City of Milford

PROJECT SUMMARY BY DIVISION: PARKS & RECREATION

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Parks & Recreation							
Additional Recreational Court	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
Basketball court lighting	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
City Hall Plaza	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Construct Recreation/Community Center at Marvel Square	\$ -	\$ -	\$ -	\$ 8,000,000	\$ -	\$ -	\$ 8,000,000
Construction of a Beach Volleyball Court	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Construction of Frisbee Golf Course	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Construction of Public Restrooms	\$ 300,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 650,000
Evaluation of Current and Future Recreation Needs	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Gateway Signage and Improvements	\$ 70,000	\$ 20,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 130,000
Goat Island Bridge	\$ 36,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Irrigation Wells at TSM	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Marshall Pond Riverbank Development	\$ 150,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 450,000
Memorial Park II - Pavilion	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Memorial Park II - Shade/Walks/Bench	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Open Space Acquisition	\$ 555,926	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,055,926
Park Maintenance Equipment	\$ -	\$ 13,500	\$ -	\$ -	\$ -	\$ -	\$ 13,500
Pickleball Lighting	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Playground Repairs	\$ 25,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 75,000
Redevelopment of Bicentennial Park	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Replacement playground at Parks and Recreation	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Riverwalk concrete abutment repair	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Riverwalk Extension/Bulkhead Construction	\$ 200,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Riverwalk Upgrades (Pavers/Concrete/Lighting)	\$ 480,000	\$ 10,000	\$ 260,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 780,000
Sharp Property / Open Space / Greenway Development	\$ 1,800,658	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 2,250,658
Silicato Park Fitness Equipment	\$ -	\$ -	\$ 122,000	\$ -	\$ -	\$ -	\$ 122,000
Splash Pad	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
Tree Planting	\$ 40,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 70,000
Walking track extension at Silicato Park	\$ -	\$ -	\$ 153,000	\$ -	\$ -	\$ -	\$ 153,000
Parks & Recreation Total	4,182,584	2,223,500	1,515,000	9,215,000	630,000	680,000	18,446,084
Total	\$ 4,182,584	\$ 2,223,500	\$ 1,515,000	\$ 9,215,000	\$ 630,000	\$ 680,000	\$ 18,446,084

Additional Recreational Court

8PRO2

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	TBD
Priority:	3 - Medium High
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	Construction of a new recreational court. TBD if it will be tennis, basketball, or pickleball.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000	\$200,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000	\$200,000

Basketball court lighting

6PR01

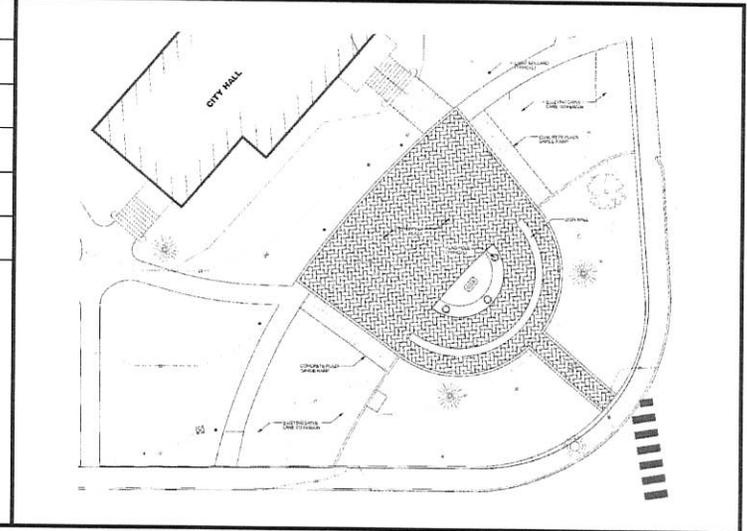
Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:		
Priority	4 - Medium	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Addition of lighting for the basketball court.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0	\$55,000	\$55,000
Grant App (Green Energy Fund)	\$0	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0	\$55,000	\$55,000
Total	\$0	\$0	\$0	\$0	\$110,000	\$0	\$0	\$0	\$0	\$110,000	\$110,000

City Hall Plaza

3CH42

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	City Hall
Priority	4 - Medium
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	This project is classified as "new" despite engineering funding beginning with FY23 CIP because the initial concept was not supported at the City Council level, and redesign is underway per Council direction. The general project description to renovate the area in front of City Hall remains accurate, but a variety of changes in the design will reduce the scope and cost of the project by roughly \$200,000. The paver area is being reduced, the bollards are being removed to continue to permit vehicle access through the lane, sitework scope is being reduced, and other measures all contribute to the reduced cost. The revision presented to City Council at the April 14, 2025 meeting was met with appeals to further reduce the cost and tabled for consideration during the CIP process and possibly for approval of a further reduced scope at a future meeting.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$400,000	\$63,777	\$0	\$336,223	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
Total	\$400,000	\$63,777	\$0	\$336,223	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000

Construct Recreation/Community Center at Marvel Square

8PR03

Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:	Marvel Square	
Priority	3 - Medium High	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Construct a new recreation center for Parks & Recreation.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000,000	\$0	\$0	\$8,000,000	\$8,000,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000,000	\$0	\$0	\$8,000,000	\$8,000,000

Construction of a Beach Volleyball Court

8PR04

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	207 Franklin St.
Priority	5 - Low
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	Construction of a beach volleyball court. "New Project" despite 2023 debut in CIP process b/c this was always an "out year" unfunded project, and 2026 is the first year for funding considering.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$25,000	\$25,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$25,000	\$25,000

Construction of Frisbee Golf Course

OPR01

Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:	TBD	
Priority	5 - Low	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Construction of a frisbee golf course.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$150,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$150,000

Construction of Public Restrooms

3PR68

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	Washington St by Pickleball cts & another locn TBD
Priority	3 - Medium High
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	Construction of one restroom in the downtown with another location TBD at a later date. Prior funding authorization took the form of General Fund Reserves, but the funding will be replaced with a grant award received during FY24. The FY26 component is expected to require internal funding / reserve funding.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$350,000	\$350,000
Capital Reserves (Utility Fund)	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Total	\$300,000	\$0	\$0	\$300,000	\$0	\$350,000	\$0	\$0	\$0	\$350,000	\$650,000

Evaluation of Current and Future Recreation Needs

5PR05

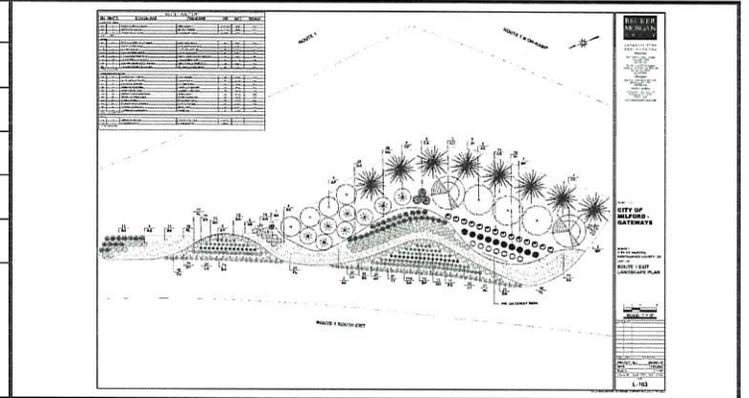
Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:	City wide	
Priority	2 - High Priority	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	As the City of Milford keeps expanding in both area and population it is important that we provide adequate and appropriate recreational opportunities for our residents. It is important that we formulate a planning document that can help guide decisions both at a department and a City level. This would involve bringing in a consultant to evaluate what are current recreational opportunities are (both passive and active), oversee multiple levels of input from staff, public, and the parks and recreation advisory board, to develop a comprehensive recreation plan. This plan could then be used to help guide decision making at an executive level and also assist in helping to obtain funding.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Total	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000

Gateway Signage and Improvements

3PR64

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	Main gateways into the City
Priority	2 - High Priority
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	Beautification of the gateways into the City with plantings and signage.

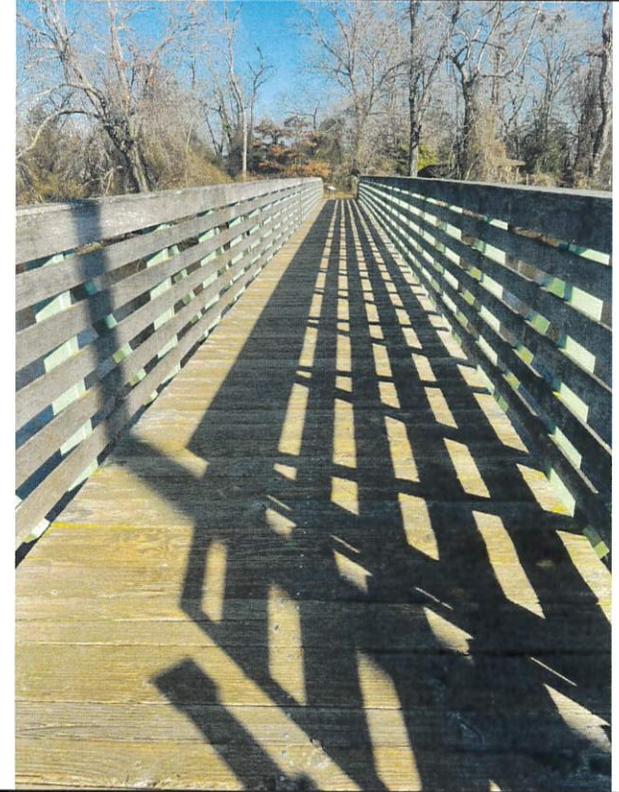


Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$70,000	\$4,743	\$0	\$65,257	\$20,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000	\$130,000
Total	\$70,000	\$4,743	\$0	\$65,257	\$20,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000	\$130,000

Goat Island Bridge

3PR50

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	Goat Island
Priority	3 - Medium High
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	Replacement of deck boards on Goat Island Bridge.

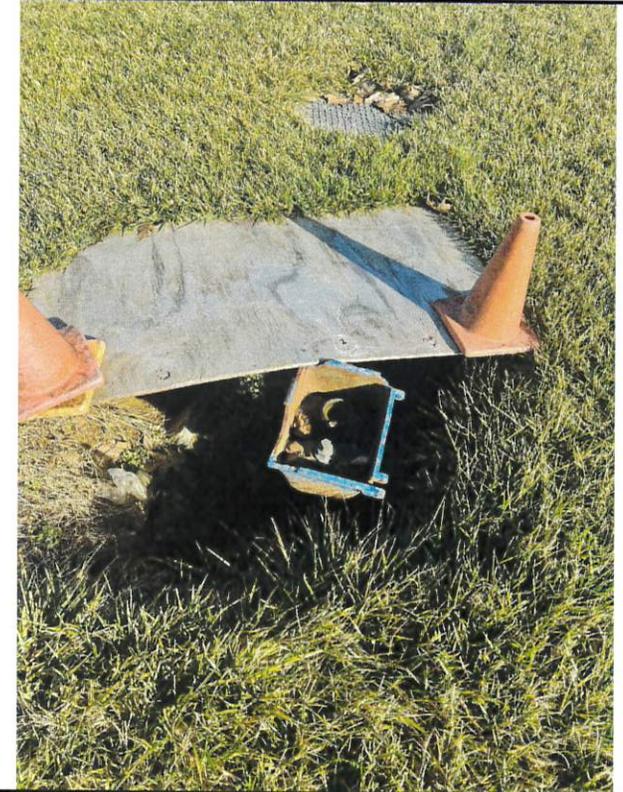


Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$36,000	\$0	\$0	\$36,000	\$0	\$0	\$0	\$0	\$0	\$0	\$36,000
Total	\$36,000	\$0	\$0	\$36,000	\$0	\$0	\$0	\$0	\$0	\$0	\$36,000

Irrigation Wells at TSM

3PR58

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	Tony Silicato Memorial Park
Priority	2 - High Priority
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	Replacement of irrigation wells at Tony Silicato Memorial Park.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000
Total	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000

Marshall Pond Riverbank Development

3PR59

Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:	Marshall Pond	
Priority	5 - Low	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Redevelopment of Marshall Pond recreational area.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$150,000	\$34,500	\$0	\$115,500	\$0	\$100,000	\$100,000	\$100,000	\$0	\$300,000	\$450,000
Total	\$150,000	\$34,500	\$0	\$115,500	\$0	\$100,000	\$100,000	\$100,000	\$0	\$300,000	\$450,000

Memorial Park II - Pavilion

4PR01

Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:	Memorial Park	
Priority	3 - Medium High	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Construction of a picnic pavilion in Memorial Park.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$75,000	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
Total	\$75,000	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000

Memorial Park II - Shade/Walks/Bench

4PR66

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	Memorial Park
Priority	3 - Medium High
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	Addition of shade/benches, and paths at Memorial Park.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
Total	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000

Open Space Acquisition

2PR02

Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:	City Wide and Unincorporated Areas	
Priority:	4 - Medium	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	<p>Opportunities to acquire land in Milford limits / contiguous to the City will become increasingly scarce with the passage of time. This CIP project has been a placeholder since 2022 to improve the City's positioning for the availability of grant funding, to improve long-term financial planning and flexibility, and to support the City's two most recent strategic plans.</p> <p>This funding is not reserved or incorporated into the City's formal capital budget each year, but if and when opportunities arise, the funding can be approved by Council to support the costs of due diligence, to match a grant opportunity, etc, in the pursuit of open space / parkland acquisition.</p> <p>Previous funding represents open space acquisition that was funded and moved to a unique project for property development (Sharp Property FY22)</p>	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$495,926	\$495,926	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$495,926
Grant App (TBD/Mixed)	\$0	\$0	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$2,500,000
Grant Award (ORPT)	\$60,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
Total	\$555,926	\$555,926	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$3,055,926

Park Maintenance Equipment

5PRO3

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	City wide
Priority	2 - High Priority
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	<p>The FY25-29 CIP consolidated The following items of equipment are being requested in order to assist the Parks Department in performing their duties. Industrial root grapple, towable log splitter, hydraulic post hole digger, auger for the post hole digger, Water truck spray unit, UTV snow plow attachment. (Note: These items were purchased in 2024 at a cost of \$21,851.</p> <p>New items for FY2026: Full-size tailgate spreader and 3 point finish mower for larger mower). Cost of \$13,500.</p>



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$13,500	\$0	\$0	\$0	\$0	\$13,500	\$13,500
Total	\$0	\$0	\$0	\$0	\$13,500	\$0	\$0	\$0	\$0	\$13,500	\$13,500

Pickleball Lighting

6PR02

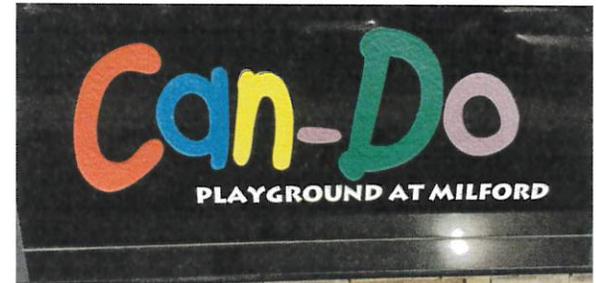
Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:		
Priority	4 - Medium	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Addition of lighting for the pickleball courts.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Grant App (Green Energy Fund)	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Total	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$200,000

Playground Repairs

5PR04

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	City wide
Priority	1 - Highest Priority Level
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	The Can-Do playground is in need of repairs to the existing equipment. Several pieces of equipment have either been broken or have worn out. This has been identified and a cost estimate has been obtained. For the safety of the users (children) it is important this be funded and the repairs made. Requesting additional funds in 2026 budget for repaving of asphalt walkway.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$25,000	\$25,000	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$75,000
Total	\$25,000	\$25,000	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$75,000

Redevelopment of Bicentennial Park

8PR01

Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:	Bicentennial Park	
Priority	4 - Medium	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Redevelopment of Bicentennial Park.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Grant App (Bond Bill)	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$250,000	\$250,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$250,000	\$250,000

Replacement playground at Parks and Recreation

6PR03

Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:		
Priority	3 - Medium High	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Playground behind the Parks and Recreation office building on Franklin Street has reached it's life and expectancy and needs to be replaced.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Total	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$200,000

Riverwalk concrete abutment repair

6PR04

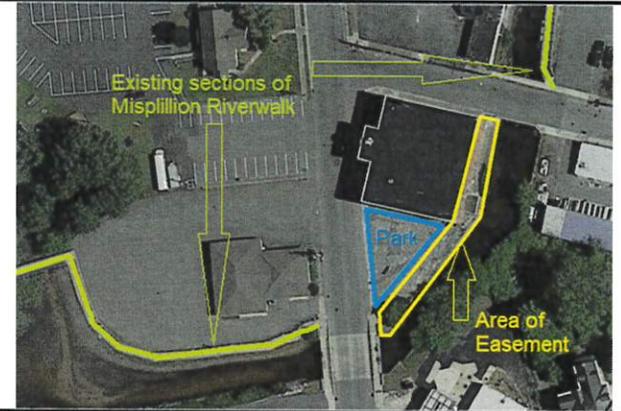
Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:		
Priority	1 - Highest Priority Level	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	During the last snow storm and subsequent rain events of February 2025, a large portion of the Riverwalk concrete sidewalks located near the Washington street bridge collapsed. Upon investigation it appears the Mispillion river has been undermining the concrete abutment. Significant repairs will need to be made in order to make this area safe for pedestrians.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Total	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$500,000

Riverwalk Extension/Bulkhead Construction

4PRO5

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	Behind old Carlisle Firehouse
Priority	2 - High Priority
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	Riverwalk extension and bulkhead construction.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Grant Award (Bond Bill)	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Grant Award (RTT)	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Total	\$200,000	\$0	\$0	\$200,000	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$350,000

Riverwalk Upgrades (Pavers/Concrete/Lighting)

3PR21

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	Various sections of the Riverwalk
Priority	3 - Medium High
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	<p>Riverwalk Upgrades include both Phases of the Lighted Handrail Project (Phase I is Complete) and FY22/FY23 Phases related to walkway improvements to paved concrete areas and upgrades/repairs to areas with brick pavers.</p> <p>Going forward, this project includes Phase II of the Lighted Handrail Project (\$250k in FY26), which covers the location by the theater on Walnut Street. This project also includes annually recurring phases for the removal and replacement of areas of sunken brick sidewalks along the Riverwalk and other areas around the downtown.</p>



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$30,000	\$30,000	\$0	\$0	\$10,000	\$260,000	\$10,000	\$10,000	\$10,000	\$300,000	\$330,000
Grant App (TBD/Mixed)	\$450,000	\$420,000	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
Total	\$480,000	\$450,000	\$0	\$30,000	\$10,000	\$260,000	\$10,000	\$10,000	\$10,000	\$300,000	\$780,000

Sharp Property / Open Space / Greenway Development

3PR65

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	Rehoboth Boulevard
Priority	3 - Medium High
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	<p>Development of open space & greenways, including the Sharp parcel purchased in 2021. A mix of grants & internal funds were approved from 2022-24 in support of open space acquisition & the development of parkland, greenways, trails. After acquisition of parcel & receipt of various grants, the City contracted BMG to design plans & secure prelim local approvals.</p> <p>On 4/14/25, Council voted for workshop to discuss (A) cost estimates for construction as presented, (B) alternatives to the plans as presented, & (C) the implications to the various grant awards resulting from any changes in direction or timing changes from initial development plans.</p> <p>Given the ±6 mo lead time to secure remaining approvals & let the phased construction bids, the additional time to plan for & host the workshop will likely push significant construction costs to FY27. Therefore, the FY26 funding requirement was reduced to \$0, as existing funding sources should suffice to accomplish FY26 initiatives.</p>



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$522,232	\$83,832	\$0	\$438,400	\$250,000	\$0	\$0			\$250,000	\$772,232
Grant App (ORPT)	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Grant Award (Bond Bill)	\$450,000	\$11,177	\$0	\$438,823	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
Grant Award (CTF)	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Grant Award (ORPT)	\$132,500	\$132,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$132,500
Loan (Elec Interfund)	\$495,926	\$495,926	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$495,926
Total	\$1,800,658	\$723,435	\$0	\$1,077,223	\$450,000	\$0	\$0	\$0	\$0	\$450,000	\$2,250,658

Silicato Park Fitness Equipment

7PR05

Division:	Parks & Recreation
Department:	Parks & Recreation
Fund:	General Fund
Location:	
Priority	4 - Medium
Strategic Plan:	Neighborhoods & Community Services/Engagement
Description & Justification:	Addition of fitness equipment to the Tony Silicato walking track.



Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$122,000	\$0	\$0	\$0	\$122,000	\$122,000
Total	\$0	\$0	\$0	\$0	\$0	\$122,000	\$0	\$0	\$0	\$122,000	\$122,000

Splash Pad

7PR02

Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:	TBD	
Priority	3 - Medium High	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Construction of a Splash Pad.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000	\$100,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000	\$100,000

Tree Planting **2PR01**

Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:	City wide	
Priority:	3 - Medium High	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	'Tree planting throughout the City; traditionally funded through electric reserves.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$40,000	\$30,000	\$2,500	\$7,500	\$10,000	\$10,000	\$10,000	\$0	\$0	\$30,000	\$70,000
Total	\$40,000	\$30,000	\$2,500	\$7,500	\$10,000	\$10,000	\$10,000	\$0	\$0	\$30,000	\$70,000

Walking track extension at Silicato Park

7PR06

Division:	Parks & Recreation	
Department:	Parks & Recreation	
Fund:	General Fund	
Location:		
Priority	4 - Medium	
Strategic Plan:	Neighborhoods & Community Services/Engagement	
Description & Justification:	Addition to the walking track at Tony Silicato Memorial park. This would increase the paved walking track by extending it around the stormwater pond, and the addition of planting trees.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Gen Fund)	\$0	\$0	\$0	\$0	\$0	\$153,000	\$0	\$0	\$0	\$153,000	\$153,000
Total	\$0	\$0	\$0	\$0	\$0	\$153,000	\$0	\$0	\$0	\$153,000	\$153,000

City of Milford

PROJECT SUMMARY BY DIVISION: IT

Dept/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Administration							
Tyler ERP Implementation	\$ 1,562,124	\$ 287,068	\$ 82,188	\$ 305,302	\$ -	\$ -	2,236,682
Administration Total	1,562,124	287,068	82,188	305,302	-	-	2,236,682
Total	\$ 1,562,124	\$ 287,068	\$ 82,188	\$ 305,302	\$ -	\$ -	2,236,682

Tyler ERP Implementation

3IT43

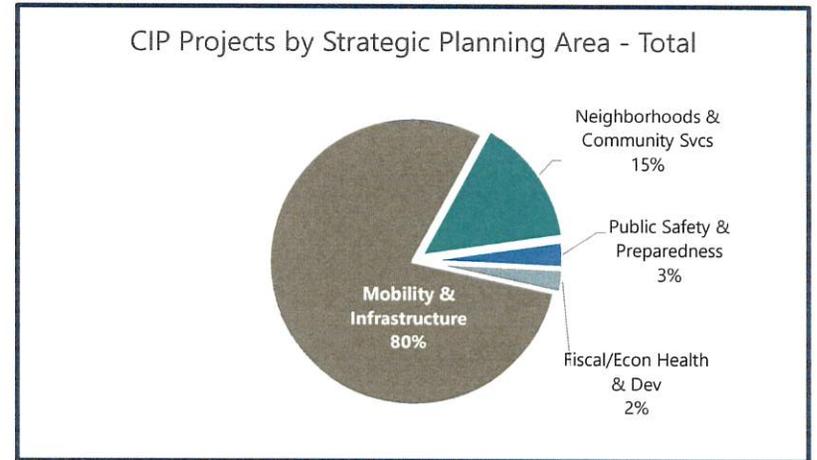
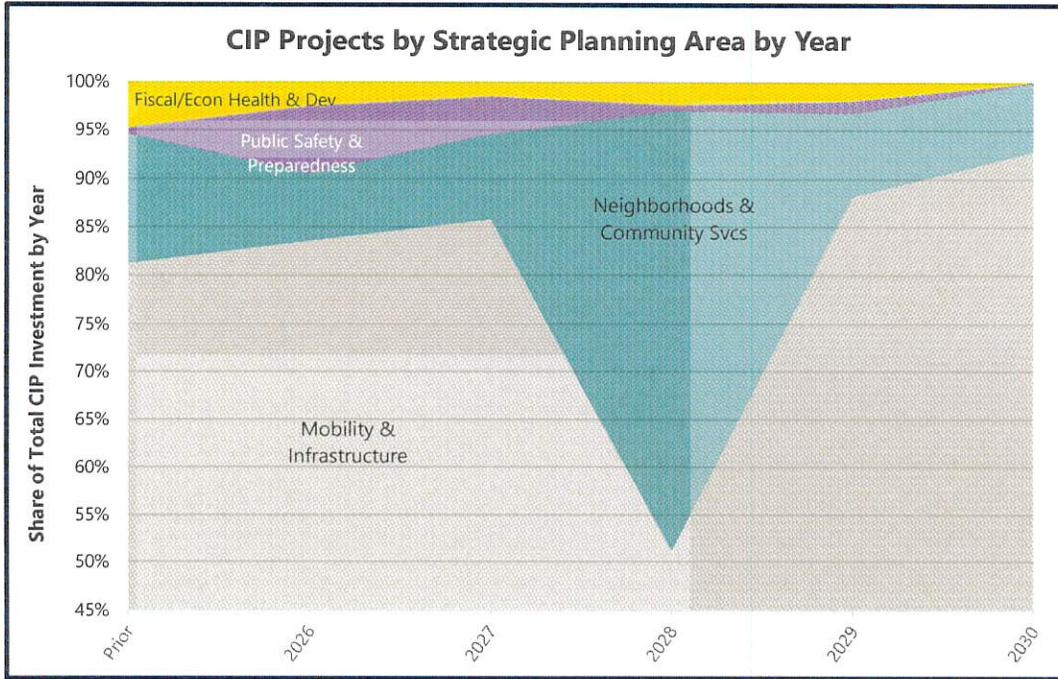
Division:	IT	
Department:	Administration	
Fund:	General Fund	
Location:	The Cloud	
Priority	1 - Highest Priority Level	
Strategic Plan:	Fiscal/Economic Health & Development	
Description & Justification:	Ongoing Tyler ERP Implementation initially approved in FY22 for five years through FY27. Out years include hardware, software, training and conversion costs. Additional funding added to the project for the out years includes additional temporary staffing/third-party contracts to support the Utility Billing (UB) implementation, additional costs related to the HRM/Payroll module, additional training, anticipated contingencies for UB configuration and development, and hardware costs.	

Funding Sources	Prior Authorized	Actual Funds Utilized	Estimated Expenditures	Estimated Authorized Balance	2026	2027	2028	2029	2030	Total 5-Year CIP	Total Project Cost
Capital Reserves (Electric)	\$620,683	\$433,692	\$51,957	\$135,034	\$114,061	\$32,656	\$133,360	\$0	\$0	\$280,077	\$900,760
Capital Reserves (Gen Fund)	\$135,384	\$95,200	\$11,405	\$28,779	\$24,879	\$7,123	\$24,726	\$0	\$0	\$56,728	\$192,112
Capital Reserves (Sewer)	\$320,757	\$225,640	\$27,032	\$68,085	\$58,945	\$16,876	\$58,582	\$0	\$0	\$134,403	\$455,160
Capital Reserves (Solid Waste)	\$164,543	\$115,759	\$13,868	\$34,916	\$30,238	\$8,657	\$30,052	\$0	\$0	\$68,947	\$233,490
Capital Reserves (Water)	\$320,757	\$225,640	\$27,032	\$68,085	\$58,945	\$16,876	\$58,582	\$0	\$0	\$134,403	\$455,160
Total	\$1,562,124	\$1,095,931	\$131,294	\$334,899	\$287,068	\$82,188	\$305,302	\$0	\$0	\$674,558	\$2,236,682

City of Milford

PROJECTS BY STRATEGIC PLAN

Strategic Plan/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Mobility & Infrastructure	\$ 29,267,744	\$ 35,964,910	\$ 17,627,884	\$ 11,047,000	\$ 9,335,000	\$ 12,470,000	\$ 115,712,538
Neighborhoods & Community Services/Engagement	4,827,084	3,003,600	1,813,200	9,878,300	911,400	966,000	21,399,584
Public Safety & Preparedness	248,409	3,010,701	812,637	136,729	143,138	6,999	4,358,613
Fiscal/Economic Health & Development	1,712,124	1,062,068	299,188	505,302	200,000	-	3,778,682
(blank)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ 36,055,361	\$ 43,041,279	\$ 20,552,909	\$ 21,567,331	\$ 10,589,538	\$ 13,442,999	\$ 145,249,417



City of Milford

PROJECTS BY PRIORITY

Priority/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
1 - Highest Priority Level							
Axon Body Worn & Fleet Cameras	\$ -	\$ 122,827	\$ 124,223	\$ 125,619	\$ 129,806	\$ -	\$ 502,475
Ballistic Vest Replacement	\$ 23,409	\$ 6,174	\$ 7,558	\$ 11,110	\$ 13,332	\$ 6,999	\$ 68,582
City BMP - Stormwater Management Program	-	85,000	30,000	35,000	25,000	25,000	200,000
Culvert Installation PD Facility	-	125,000	-	-	-	-	125,000
Milford Corporate Center	16,213,934	12,819,961	6,876,592	-	-	-	35,910,487
Playground Repairs	25,000	10,000	10,000	10,000	10,000	10,000	75,000
Riverwalk concrete abutment repair	-	500,000	-	-	-	-	500,000
Substation Projects	65,000	166,500	850,000	100,000	915,000	65,000	2,161,500
Tyler ERP Implementation	1,562,124	287,068	82,188	305,302	-	-	2,236,682
1 - Highest Priority Level Total	17,889,467	14,122,530	7,980,561	587,031	1,093,138	106,999	41,779,726
2 - High Priority							
6 NW 4th Street Storm Improvement Project	-	95,000	-	-	-	-	95,000
A/C Recovery Machine	-	7,386	-	-	-	-	7,386
Air Break Switch Installation	-	50,000	-	-	-	-	50,000
Annual Paving	-	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Chlorine scrubber for gas chlorine at water plants	75,000	85,000	85,000	85,000	-	-	330,000
CVR System	-	25,000	-	-	-	-	25,000
DEL2 Upgrades for Battery Storage	-	45,000	-	-	-	-	45,000
Enclose Pole Barn	-	98,000	-	-	-	-	98,000
Evaluation of Current and Future Recreation Needs	-	50,000	-	-	-	-	50,000
Five Year Road Evaluation Study	-	75,000	-	-	-	-	75,000
Floor Scrubber	-	-	6,000	-	-	-	6,000
Gateway Signage and Improvements	70,000	20,000	10,000	10,000	10,000	10,000	130,000
Irrigation Wells at TSM	20,000	-	-	-	-	-	20,000
Masten Pond Project	-	-	200,000	-	-	-	200,000
Mispillion Street South Side Infrastructure Project	-	175,000	-	-	-	-	175,000
New VMB (Message Boards)	-	45,000	-	-	-	-	45,000
Park Maintenance Equipment	-	13,500	-	-	-	-	13,500
Police Department Evidence Processing Bay/Storage Building	100,000	2,490,200	-	-	-	-	2,590,200
Public Works Generator Repair	-	20,000	-	-	-	-	20,000
Riverwalk Extension/Bulkhead Construction	200,000	150,000	-	-	-	-	350,000
Roof Enclosure over the Fuel Pumps	20,000	-	-	80,000	-	-	100,000
Safety Trailer	-	30,000	-	-	-	-	30,000
Salt Spreader	-	13,000	-	-	-	-	13,000
Street Vehicle Tablet Program	-	15,000	-	-	-	-	15,000
Trencher Attachment	-	20,000	-	-	-	-	20,000
Utility Vehicle	-	-	30,000	-	-	-	30,000
Vibrator Plate Compactor	-	7,000	-	-	-	-	7,000
Wastewater Pump Station Odor Control Installation	-	150,000	150,000	-	-	-	300,000
Water Treatment Upgrades - Gas Chlorine	-	12,500	12,500	12,500	-	-	37,500
Wilbur and Pine Storm Drainage Improvement Project	-	100,000	350,000	-	-	-	450,000
2 - High Priority Total	485,000	5,791,586	2,843,500	2,187,500	2,010,000	2,010,000	15,327,586

City of Milford

PROJECTS BY PRIORITY

Priority/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
3 - Medium High							
2028 Comprehensive Plan Update	-	-	50,000	-	-	-	50,000
ADA Plan & Improvements	375,000	150,000	150,000	150,000	150,000	150,000	1,125,000
Additional Recreational Court	-	-	-	200,000	-	-	200,000
Advanced Relocation	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Annual Street Rehabilitation	3,156,348	-	-	-	-	-	3,156,348
Armory ADA Improvements (Front Building)	150,000	300,000	-	-	-	-	450,000
Bike Path Projects	406,000	-	650,000	813,000	2,050,000	3,200,000	7,119,000
City Hall Improvements	28,000	-	23,000	-	-	-	51,000
Columbia Street Streetscape	-	-	-	11,000	70,000	-	81,000
Construct Recreation/Community Center at Marvel Square	-	-	-	8,000,000	-	-	8,000,000
Construction of Pond & Basketball Court	\$ 64,723	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -	\$ 1,814,723
Construction of Public Restrooms	300,000	-	350,000	-	-	-	650,000
Downtown Streetscape Area A (fka N. Washington Street Streetscape)	710,000	2,370,470	-	-	-	-	3,080,470
Downtown Streetscape Area B (fka SW Front Street Streetscape)	45,000	-	1,617,292	-	-	-	1,662,292
Feeder Extensions and Tie - Hospital Loop (110 & 150)	-	-	-	-	250,000	-	250,000
Franklin Street Streetscape	-	-	-	15,000	100,000	-	115,000
GIS/Mapping - Smart Metering	190,000	-	-	-	-	-	190,000
Goat Island Bridge	36,000	-	-	-	-	-	36,000
Horseshoe Drive Distribution	-	-	-	200,000	-	-	200,000
Kenton's Treatment Plant Control Relocation	-	50,000	125,000	-	-	-	175,000
Maple Street Bridge Replacement	70,000	2,755,000	-	-	-	-	2,825,000
Memorial Park II - Pavilion	75,000	-	-	-	-	-	75,000
Memorial Park II - Shade/Walks/Bench	30,000	-	-	-	-	-	30,000
N. Walnut St./NE Front St. Lot Enhancements	500,000	-	-	-	-	-	500,000
NE Front Street TAP Phase II	65,000	112,599	-	-	-	-	177,599
NW City Area Tower/Wells/Treatment	300,000	7,000,000	-	-	-	-	7,300,000
NW Front Street TAP Phase I	-	301,094	-	-	-	-	301,094
Parks & Recreation Maintenance Shop Improvements	26,500	-	-	385,000	-	-	411,500
Physical Security	125,000	125,000	76,556	-	-	-	326,556
Pole Inspection	50,000	25,000	25,000	30,000	30,000	30,000	190,000
Public Works Expansion / City Office Efficiency	150,000	750,000	17,000	100,000	100,000	-	1,117,000
Public Works Garage floor	-	-	45,000	-	-	-	45,000
Regulator Refurbishment Program	-	30,000	30,000	30,000	30,000	30,000	150,000
Replacement playground at Parks and Recreation	-	200,000	-	-	-	-	200,000
Riverwalk Upgrades (Pavers/Concrete/Lighting)	480,000	10,000	260,000	10,000	10,000	10,000	780,000
S. Walnut Street - Maple to McCoy	150,000	-	600,000	3,800,000	-	-	4,550,000
Seabury Control Upgrade	-	75,000	-	-	-	-	75,000
Sewer System Improvements	1,140,477	1,800,000	370,000	450,000	200,000	200,000	4,160,477
Sharp Property / Open Space / Greenway Development	1,800,658	450,000	-	-	-	-	2,250,658
Sidewalk Replacement and Gap Project	150,000	238,000	100,000	100,000	100,000	112,000	800,000
Snow Plow & Salt Spreader for Current Tractor	\$ -	\$ -	\$ 7,600	\$ -	\$ -	\$ -	\$ 7,600
Splash Pad	-	-	-	100,000	-	-	100,000
Storm Basin Rehabilitation Project in Milford Business Complex and Residential Neigh	-	20,000	65,000	65,000	70,000	75,000	295,000
SW Front Street Bridge Replacement	70,000	2,500,000	-	-	-	-	2,570,000

City of Milford

PROJECTS BY PRIORITY

Priority/Project Name	Prior Authorized	2026	2027	2028	2029	2030	Total
Transportation Studies	206,047	-	50,000	50,000	50,000	50,000	406,047
Trash/Recycle/Yard waste Container Replacement Program	-	62,000	65,000	68,000	71,000	74,000	340,000
Tree Planting	40,000	10,000	10,000	10,000	-	-	70,000
Utility System Extensions (Water & Sewer)	1,465,000	-	70,000	450,000	900,000	5,500,000	8,385,000
Washington Street Pump Station Control Relocation	300,000	500,000	-	-	-	-	800,000
Wastewater Station Upgrades	225,000	150,000	150,000	150,000	150,000	150,000	975,000
Water Infrastructure Supporting Street Rehab	1,893,134	-	1,020,500	1,180,500	1,000,000	750,000	5,844,134
Water Infrastructure Upgrades	1,112,134	200,000	200,000	200,000	200,000	200,000	2,112,134
3 - Medium High Total	15,985,021	22,034,163	6,226,948	16,667,500	5,631,000	10,631,000	77,175,632
4 - Medium							
(6) Police Expansion Vehicles	\$ -	\$ -	\$ 540,000	\$ -	\$ -	\$ -	\$ 540,000
10th Street Intersection	150,000	-	1,500,000	1,100,000	1,100,000	-	3,850,000
Asphalt Hot Box Reclaimers	-	33,400	-	-	-	-	33,400
Basketball court lighting	-	110,000	-	-	-	-	110,000
City Hall Plaza	400,000	-	-	-	-	-	400,000
City Wide 10-Yr Blowoff Project	-	40,000	40,000	40,000	45,000	45,000	210,000
Community Room Table & Chairs	-	10,100	10,200	10,300	10,400	-	41,000
Facilites New Vehicle	-	66,000	-	-	-	-	66,000
Lakeside Apartments Water System Metering Improvement Project	\$ -	\$ -	\$ 200,000	\$ 100,000	\$ 100,000	\$ -	\$ 400,000
Open Space Acquisition	555,926	500,000	500,000	500,000	500,000	500,000	3,055,926
Parade Lighting Upgrade	-	25,000	-	-	-	-	25,000
Pickleball Lighting	-	200,000	-	-	-	-	200,000
Public Works Lean-To	-	-	30,000	-	-	-	30,000
Redevelopment of Bicentennial Park	-	-	-	250,000	-	-	250,000
S Walnut, Causey, Walnut Intersection	-	-	150,000	-	-	-	150,000
Silicato Park Fitness Equipment	-	-	122,000	-	-	-	122,000
Walking track extension at Silicato Park	-	-	153,000	-	-	-	153,000
4 - Medium Total	1,105,926	984,500	3,245,200	2,000,300	1,755,400	545,000	9,636,326
5 - Low							
Construction of a Beach Volleyball Court	-	-	-	25,000	-	-	25,000
Construction of Frisbee Golf Course	-	-	-	-	-	150,000	150,000
DelDOT Traffic Signals	439,947	100,000	100,000	-	-	-	639,947
Irrigation	\$ -	\$ -	\$ 56,700	\$ -	\$ -	\$ -	\$ 56,700
Marshall Pond Riverbank Development	150,000	-	100,000	100,000	100,000	-	450,000
Parking Lot Lighting	-	8,500	-	-	-	-	8,500
5 - Low Total	589,947	108,500	256,700	125,000	100,000	150,000	1,330,147
(blank)							
(blank)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(blank) Total	\$ -						
Total	\$ 36,055,361	\$ 43,041,279	\$ 20,552,909	\$ 21,567,331	\$ 10,589,538	\$ 13,442,999	\$ 145,249,417



To: City Council

MARK A. WHITFIELD, CITY MANAGER
201 South Walnut Street
Milford, DE 19963

PHONE 302.422.1111
FAX 302.424.3553
www.cityofmilford.com

From: Mark Whitfield, City Manager
Subject: Police Non-Union Wages
Date: June 4, 2025

As per City Council’s request, I had Sandra Peck complete the attached spreadsheet showing the projected wages for Sergeants, Lieutenants, Captain and Police Chief. I have three options for Council’s consideration

Option 1: Maintain wages, grades, and steps as proposed in the FY26 Budget by the City Manager and as proposed by the pay study consultant. The wages shown are based on the most recent pay study recommendations:

- Captain: Grade 12, Step 12 on 7/1/25 moving to Step 13 on anniversary date
- 1st Lieutenant: Grade 11, Step 13 on 7/1/25 moving to Step 14 on anniversary date
- 2nd Lieutenant: Grade 11, Step 12 on 7/1/25 moving to Step 13 on anniversary date
- 3rd Lieutenant: Grade 11, Step 11 on 7/1/25 moving to Step 12 on anniversary date

In keeping with the proposed wages above it will provide the following:

- Maintain a \$7881 gap between the highest paid Sergeant (including projected overtime) and the lowest paid lieutenant in FY26. Chief Ashe’s goal was a \$10,000 gap.
- Maintain a \$9427 gap between the highest paid Lieutenant and the Captain. Chief Ashe’s goal was a \$10,000 gap.
- Provide 4 additional steps for highest paid Lieutenant which will extend to FY2030
- Provide 5 additional steps for Captain which will extend to FY 2031

Option 1 will not change the FY26 budget as proposed.

Option 2: Maintain wages and grades as proposed in the FY26 Budget by the City Manager but increase steps for each by one step on 7/1/25.

- Captain: Grade 12, Step 13 on 7/1/25 moving to Step 14 on anniversary date
- 1st Lieutenant: Grade 11, Step 14 on 7/1/25 moving to Step 15 on anniversary date
- 2nd Lieutenant: Grade 11, Step 13 on 7/1/25 moving to Step 14 on anniversary date
- 3rd Lieutenant: Grade 11, Step 12 on 7/1/25 moving to Step 13 on anniversary date

In keeping with the proposed wages above it will provide the following:

- Maintain a \$11,803 gap between the highest paid Sergeant (including projected overtime) and the lowest paid lieutenant in FY26. Chief Ashe’s goal was a \$10,000 gap.
- Maintain a \$9710 gap between the highest paid Lieutenant and the Captain. Chief Ashe’s goal was a \$10,000 gap.
- Provide 3 additional steps for highest paid Lieutenant which will extend to FY2029
- Provide 4 additional steps for Captain which will extend to FY 2030

Option 2 will necessitate a \$21,839 increase to the FY26 Budget. To fund the increase, an additional \$0.0020 tax increase would be needed on top of the \$0.01 increase proposed, however recent changes over the past week may allow us to fund the increase with no tax increase.

Option 3: Increase grades and steps for each position as proposed by Chief Ashe (see attached memo).

- Captain: Grade 13, Step 13 on 7/1/25 moving to Step 14 on anniversary date
- 1st Lieutenant: Grade 12, Step 14 on 7/1/25 moving to Step 15 on anniversary date
- 2nd Lieutenant: Grade 13, Step 13 on 7/1/25 moving to Step 14 on anniversary date
- 3rd Lieutenant: Grade 12, Step 12 on 7/1/25 moving to Step 13 on anniversary date

In keeping with the proposed wages above it will provide the following:

- Maintain a \$25,270 gap between the highest paid Sergeant (including projected overtime) and the lowest paid lieutenant in FY26. Chief Ashe's goal was a \$10,000 gap.
- Maintain a \$10,681 gap between the highest paid Lieutenant and the Captain. Chief Ashe's goal was a \$10,000 gap.
- Provide 3 additional steps for highest paid Lieutenant which will extend to FY2029
- Provide 4 additional steps for Captain which will extend to FY 2030

Option 3 will require adding \$123,714 to the proposed FY26 budget. This would include a commensurate increase for the Chief which would be at least \$10,000 more than the Captain's pay. To fund the increase, and additional \$0.0113 tax increase would be needed on top of the \$0.01 increase proposed. As an alternative, in lieu of the additional tax increase, Council could opt to keep the cost split for healthcare insurance at 80-20 instead of reverting back to the 85-15 split.

Additional considerations:

- Increasing the grade and step for the lieutenants and captain is not supported by the pay study consultant.
- Increasing the grade and step for the lieutenants and captain opens the door for appeals for all other non-union positions and could lead to legal challenges.
- Misclassification of pay grades leads to wage disparities.
- The purpose of the pay study was to ensure the City maintains fair and equitable compensation practices across all disciplines.
- Funding Option 3 consisting of changing the cost share formula for healthcare puts the burden of the wage increase on the backs of all other employees.

Rank	Years of Service	Current Base Salary	Projected FY25 OT	Base + OT	FY26 Pay Grade	Step @ 7/1/25	FY26 Base Salary 7/1/25	Wage-FY26 after 3% merit increase	Budgeted Wages FY26	Projected FY26 OT	Budgeted Wages FY26	FY26 after step	w/ OT \$	w/ OT %
Captain	28	141,729	Salaried-Non Union	141,729	12	12	143,824		148,138	145,649	Salaried-Non Union	145,649	\$ 9,427	6.8%
Lieutenant #1	23	132,710	Salaried-Non Union	132,710	11	13	134,671		138,711	135,759	Salaried-Non Union	135,759		
Lieutenant #2	22	128,845	Salaried-Non Union	128,845	11	12	130,749		134,671	134,068	Salaried-Non Union	134,068		
Lieutenant #3	11	125,092	Salaried-Non Union	125,092	11	11	126,940		130,749	130,456	Salaried-Non Union	130,456	\$ 18,555	16.5%
													\$ 7,881	6.4%

Pay recommendation from Chief Ashe

	Years of Service	Current Base Salary	Projected FY25 OT	FY26 Pay Grade	Step @ 7/1/25	FY26 Base Salary 7/1/25	Wage-FY26 after 3% merit increase
Chief	3	156,749	Contract	Contract	Contract	Contract	Contract
Captain	28	141,729	Salaried-Non Union	13	13	162,952	167,841
Lieutenant #1	23	132,710	Salaried-Non Union	12	14	152,582	157,160
Lieutenant #2	22	128,845	Salaried-Non Union	12	13	148,138	152,582
Lieutenant #3	11	125,092	Salaried-Non Union	12	12	143,824	148,138

FY26 impact \$96,809, excluding any adjustment for Chief Ashe



OFFICE OF THE CHIEF OF POLICE
 CECILIA E. ASHE
 cecilia.ashe@cj.state.de.us



401 NE Front Street
 Milford Delaware 19963
 302.422.8081 Fax 302.424.2330

MEMORANDUM

DATE: May 7, 2025

TO: Chairwoman Katrina Wilson, Members of Public Safety Committee
 Mark Whitfield, City Manager

FROM: Chief Cecilia E. Ashe

RE: Recommendation for Non- Union Police Captain and Lieutenant Positions

On January 27, 2025 I received authorization from City Council to conduct an internal staffing/pay scale study on non-union sworn police personnel for the position of Captain and Lieutenant. After a thorough review it was determined that the job descriptions for Captain and Lieutenant were significantly outdate, in part because of the change that needed to be made internally to get the police department to national best standards. These job descriptions were forwarded to Human Resource Director Williams. Attached is the new job descriptions that properly reflect the duties and responsibility for these positions. Additionally I am recommending that consideration be made for salary increases for one (1) Captain and three (3) Lieutenant Positions to reflect proper progression and/or separation of Lieutenants' pay starting for FY26, based on year 2 of the rank-and-file contract:

Revaluation of current pay grades based on new Job Description:

- Recommendation for the Lieutenant position if newly promoted 112/11
- Current 1st Lieutenant Position moves to 112/12
- Current 2nd Lieutenant Position moves to 112/13
- Current 3rd Lieutenant Position moves to 112/14
- Recommendation for the Caption Position if newly promoted 113/11
- Current Captain Position moves to 113/13

Please note these are examples from the current July 1, 2024 – June 30, 2025 pay scale, as the staffing/ pay study, for the entire city is still in progress.

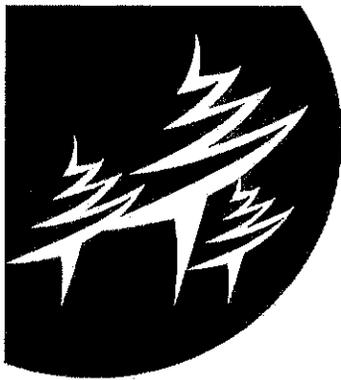
Thank you for your time and consideration in this matter

Respectfully,

Cecilia E Ashe
 Chief of Police

EXHIBIT "A"
Police Union Pay Chart 7/1/2025

	City of Milford PTL	City of Milford PFC	City of Milford CPL	City of Milford SR CPL	City of Milford SGT
		After 1 year from completion of FTO (DPA Graduate); After 9 months from completion of FTO (DE Certified) Promote to PFC; Max Yr 10	2 years as PFC then can test for CPL; With passing test move to CPL; Max @ yr 15	2 years as CPL then can test for SGT; With passing test promote to SGT if Opening Available and if not move to SR CPL; Max @ Yr 25	2 years as CPL then can test for SGT; With passing test promote to SGT if Opening Available and if not move to SR CPL; Max @ Yr 25
	PTL 2024+7%	PFC 2024+7%	CPL 2024+7%	SR CPL 2024+7%	SGT 2024+14%
	7/1/2025	Step = 1.5%			
New Hire	\$65,991				
1	\$66,981				
2	\$67,986	\$71,423			
3	\$69,006	\$72,494	\$79,887		
4	\$70,041	\$73,582	\$81,085		
5	\$71,091	\$74,685	\$82,302	\$86,417	
6		\$75,808	\$83,536	\$87,713	\$98,124
7		\$76,943	\$84,789	\$89,029	\$99,396
8		\$78,097	\$86,061	\$90,364	\$101,089
9		\$79,268	\$87,352	\$91,720	\$102,506
10		\$80,457	\$88,662	\$93,095	\$104,145
11		\$81,667	\$89,992	\$94,492	\$105,707
12		\$82,887	\$91,342	\$95,909	\$107,293
13		\$84,117	\$92,712	\$97,348	\$108,902
14		\$85,357	\$94,103	\$98,808	\$110,536
15		\$86,607	\$95,515	\$100,290	\$112,194
16		\$87,867	\$96,945	\$101,799	\$113,877
17		\$89,137	\$98,393	\$103,321	\$115,585
18		\$90,417	\$99,861	\$104,871	\$117,318
19		\$91,707	\$101,349	\$106,444	\$119,076
20		\$93,007	\$102,857	\$108,041	\$120,864
21		\$94,317	\$104,385	\$109,662	\$122,677
22		\$95,637	\$105,933	\$111,307	\$124,518
23		\$96,967	\$107,501	\$112,976	\$126,385
24		\$98,307	\$109,089	\$114,671	\$128,281
25		\$99,657	\$110,697	\$116,391	\$130,205
26		\$101,017	\$112,325	\$118,131	\$132,156
27		\$102,387	\$113,973	\$119,891	\$134,133
28		\$103,767	\$115,641	\$121,671	\$136,136
29		\$105,157	\$117,329	\$123,481	\$138,165
30		\$106,557	\$119,037	\$125,311	\$140,219



Evergreen Solutions, LLC

2878 Remington Green Circle - Tallahassee, Florida 32308
850.383.0111 - fax 850.383.1511

Review of Police Classifications

DATE: May 30th, 2025
TO: City of Milford, Delaware City Council
FROM: Evergreen Solutions, LLC

As part of the Compensation and Classification Study conducted for the City of Milford, Evergreen Solutions reviewed the non-bargaining police department classifications in the same manner as all other City positions.

During this process, the Police Department provided Evergreen with updated classification descriptions for the Lieutenant and Captain positions. Along with these updates, the Chief requested the following grade increases:

- **Lieutenant:** from current Grade 111 (\$94,455 – \$156,120) to proposed Grade 112 (\$103,901 – \$171,732)
- **Captain:** from current Grade 112 (\$103,901 – \$171,732) to proposed Grade 113 (\$114,291 – \$151,598)

As part of the study, Evergreen conducted a comprehensive market survey of peer jurisdictions and benchmarked a number of classifications within the City's structure, including Police Lieutenant and Police Captain. The comparison of the City's current salary ranges for these positions to peer market averages found that the City's salary ranges are well above the market. The market average range for the **Lieutenant** rank was \$78,354 – \$128,398, and for the **Captain** rank was \$93,279 – \$148,240. Overall, the City's compensation structure was found to lead the market by approximately **11% at the minimum** and **17.5% at the maximum** of its salary ranges. Accordingly, Evergreen is not recommending adjustments to the overall compensation structure at this time. Only classifications found to be below the market average were recommended for pay grade adjustments, which does not apply to these two positions.

Conclusion: Based on the results of the study, Evergreen Solutions does not recommend adjusting the pay grades for the Police Lieutenant or Captain classifications at this time.
Respectfully,

Michael Misrahi
Project Manager
Evergreen Solutions, LLC

Client Release for Individual Market Data

At the City of Milford's ("the City") request, Evergreen may provide publicly available summary or raw peer data. If such data is requested and provided by Evergreen, the City acknowledges and agrees to the following:

- The data will be used only for internal purposes by the City and will be maintained by the City as confidential with limited access by employees and independent contractors.
- The City will not discuss or disclose the data in any way, in whole or in part, with or to any competitor or industry peer.
- The City will not use the data as a basis for any agreement, express or implied, in writing or verbal, with any competitor or industry peer.
- The data will not be used by the City to fix compensation or benefits of employees, nor will it be used to limit services or fix prices or output.
- The data is reasonably necessary to achieve a legitimate business purpose of the City and will be used only to enhance competition in the industry and not for any anti-competitive conduct.

The City hereby covenants and agrees that Evergreen shall have no responsibility for any claims or damage that may arise out of or result from data provided by Evergreen to the City pursuant to this Agreement, including but not limited to any claims brought under the Sherman Act.

The City shall and does hereby indemnify and hold Evergreen harmless from and will defend Evergreen against any claims, actions, suits, liabilities, losses, expenses, or damages, including court costs and reasonable attorneys' fees, which arise out of or result from Evergreen's performance under this Agreement, including all such causes of action based on common, constitutional, or statutory law.

Authorized Representative: _____



Mark A. Whitefield, City Manager

Date: 6/3/25

Pay Scale

July 1, 2025 - June 30, 2026

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9
1	\$ 36,416.73	\$ 37,509.23	\$ 38,634.51	\$ 39,793.54	\$ 40,987.35	\$ 42,216.97	\$ 43,483.48	\$ 44,787.98	\$ 46,131.62
2	\$ 40,058.40	\$ 41,260.16	\$ 42,497.96	\$ 43,772.90	\$ 45,086.09	\$ 46,438.67	\$ 47,831.83	\$ 49,266.78	\$ 50,744.79
3	\$ 44,064.24	\$ 45,386.17	\$ 46,747.76	\$ 48,150.19	\$ 49,594.69	\$ 51,082.53	\$ 52,615.01	\$ 54,193.46	\$ 55,819.27
4	\$ 48,470.67	\$ 49,924.79	\$ 51,422.53	\$ 52,965.21	\$ 54,554.16	\$ 56,190.79	\$ 57,876.51	\$ 59,612.81	\$ 61,401.19
5	\$ 53,317.73	\$ 54,917.27	\$ 56,564.78	\$ 58,261.73	\$ 60,009.58	\$ 61,809.87	\$ 63,664.16	\$ 65,574.09	\$ 67,541.31
6	\$ 58,649.51	\$ 60,408.99	\$ 62,221.26	\$ 64,087.90	\$ 66,010.54	\$ 67,990.85	\$ 70,030.58	\$ 72,131.50	\$ 74,295.44
7	\$ 64,514.46	\$ 66,449.89	\$ 68,443.39	\$ 70,496.69	\$ 72,611.59	\$ 74,789.94	\$ 77,033.64	\$ 79,344.65	\$ 81,724.99
8	\$ 70,965.90	\$ 73,094.88	\$ 75,287.73	\$ 77,546.36	\$ 79,872.75	\$ 82,268.93	\$ 84,737.00	\$ 87,279.11	\$ 89,897.48
9	\$ 78,062.49	\$ 80,404.37	\$ 82,816.50	\$ 85,301.00	\$ 87,860.03	\$ 90,495.83	\$ 93,210.70	\$ 96,007.02	\$ 98,887.23
10	\$ 85,868.74	\$ 88,444.81	\$ 91,098.15	\$ 93,831.10	\$ 96,646.03	\$ 99,545.41	\$ 102,531.77	\$ 105,607.72	\$ 108,775.96
11	\$ 94,455.62	\$ 97,289.29	\$ 100,207.97	\$ 103,214.21	\$ 106,310.63	\$ 109,499.95	\$ 112,784.95	\$ 116,168.50	\$ 119,653.55
12	\$ 103,901.18	\$ 107,018.22	\$ 110,228.76	\$ 113,535.63	\$ 116,941.69	\$ 120,449.95	\$ 124,063.44	\$ 127,785.35	\$ 131,618.91
13	\$ 114,291.30	\$ 117,720.04	\$ 121,251.64	\$ 124,889.19	\$ 128,635.86	\$ 132,494.94	\$ 136,469.79	\$ 140,563.88	\$ 144,780.80
14	\$ 125,720.43	\$ 129,492.04	\$ 133,376.80	\$ 137,378.11	\$ 141,499.45	\$ 145,744.43	\$ 150,116.77	\$ 154,620.27	\$ 159,258.88
15	\$ 138,292.47	\$ 142,441.25	\$ 146,714.48	\$ 151,115.92	\$ 155,649.40	\$ 160,318.88	\$ 165,128.44	\$ 170,082.30	\$ 175,184.77
16	\$ 152,121.72	\$ 156,685.37	\$ 161,385.93	\$ 166,227.51	\$ 171,214.33	\$ 176,350.76	\$ 181,641.29	\$ 187,090.53	\$ 192,703.24
Grade	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18
1	\$ 47,515.57	\$ 48,941.04	\$ 50,409.27	\$ 51,921.55	\$ 53,479.20	\$ 55,083.57	\$ 56,736.08	\$ 58,438.16	\$ 60,191.31
2	\$ 52,267.13	\$ 53,835.14	\$ 55,450.20	\$ 57,113.70	\$ 58,827.12	\$ 60,591.93	\$ 62,409.69	\$ 64,281.98	\$ 66,210.44
3	\$ 57,493.84	\$ 59,218.66	\$ 60,995.22	\$ 62,825.07	\$ 64,709.83	\$ 66,651.12	\$ 68,650.66	\$ 70,710.17	\$ 72,831.48
4	\$ 63,243.23	\$ 65,140.52	\$ 67,094.74	\$ 69,107.58	\$ 71,180.81	\$ 73,316.23	\$ 75,515.72	\$ 77,781.19	\$ 80,114.63
5	\$ 69,567.55	\$ 71,654.58	\$ 73,804.21	\$ 76,018.34	\$ 78,298.89	\$ 80,647.86	\$ 83,067.29	\$ 85,559.31	\$ 88,126.09
6	\$ 76,524.31	\$ 78,820.03	\$ 81,184.64	\$ 83,620.17	\$ 86,128.78	\$ 88,712.64	\$ 91,374.02	\$ 94,115.24	\$ 96,938.70
7	\$ 84,176.74	\$ 86,702.04	\$ 89,303.10	\$ 91,982.19	\$ 94,741.66	\$ 97,583.91	\$ 100,511.42	\$ 103,526.77	\$ 106,632.57
8	\$ 92,594.41	\$ 95,372.24	\$ 98,233.41	\$ 101,180.41	\$ 104,215.82	\$ 107,342.30	\$ 110,562.57	\$ 113,879.44	\$ 117,295.83
9	\$ 101,853.85	\$ 104,909.47	\$ 108,056.75	\$ 111,298.45	\$ 114,637.41	\$ 118,076.53	\$ 121,618.82	\$ 125,267.39	\$ 129,025.41
10	\$ 112,039.24	\$ 115,400.41	\$ 118,862.42	\$ 122,428.30	\$ 126,101.15	\$ 129,884.18	\$ 133,780.71	\$ 137,794.13	\$ 141,927.95
11	\$ 123,243.16	\$ 126,940.45	\$ 130,748.67	\$ 134,671.13	\$ 138,711.26	\$ 142,872.60	\$ 147,158.78	\$ 151,573.54	\$ 156,120.75
12	\$ 135,567.47	\$ 139,634.50	\$ 143,823.53	\$ 148,138.24	\$ 152,582.39	\$ 157,159.86	\$ 161,874.65	\$ 166,730.89	\$ 171,732.82
13	\$ 149,124.22	\$ 153,597.95	\$ 158,205.89	\$ 162,952.06	\$ 167,840.63	\$ 172,875.84	\$ 178,062.12	\$ 183,403.98	\$ 188,906.10
14	\$ 164,036.64	\$ 168,957.74	\$ 174,026.48	\$ 179,247.27	\$ 184,624.69	\$ 190,163.43	\$ 195,868.33	\$ 201,744.38	\$ 207,796.71
15	\$ 180,440.31	\$ 185,853.52	\$ 191,429.12	\$ 197,172.00	\$ 203,087.16	\$ 209,179.77	\$ 215,455.16	\$ 221,918.82	\$ 228,576.38
16	\$ 198,484.34	\$ 204,438.87	\$ 210,572.04	\$ 216,889.20	\$ 223,395.87	\$ 230,097.75	\$ 237,000.68	\$ 244,110.70	\$ 251,434.02

NOTE: No employee will exceed Step 18 of the pay scale. Wages will be capped once the employee reaches the top of the pay range specific to their job pay grade.

Recommended Job Title	Proposed Pay Grade
Accountant	10
Accounts Payable Coordinator	5
Administrative Assitant - Parks and Recreation	3
Associate Engineer	5
Billing Clerk	3
Billing Clerk, Senior	5
Building Code Official	8
Building Maintenance and Custodial Technician	1
Building Operations & Refuse Supervisor	9
Cash Operations & Revenue Supervisor	10
Cash Operations Clerk	2
Cash Operations Clerk, Senior	3
Chief of Police	13
City Clerk	9
City Engineer	11
City Manager	15
Civil Engineer I	6
Code Enforcement Official	6
Code Enforcement Official, Senior	7
Crime Analyst	9
Deputy City Clerk	5
Economic Development & Community Engagement Administrator	10
Electric Director	13
Electric Line Supervisor	11
Electric Line Technician, Lead	10
Electric Operations Coordinator	6
Engineering Technician	5
Equipment Mechanic	6
Equipment Mechanic, Lead	7
Executive Assistant - Chief of Police	6
Executive Assistant - City Manager	6
Finance Director	13
GIS Analyst	6
Human Resources Director	12
Information Technology Director	12
Infrastruture Coordinator	6
Inventory Coordinator	7
IT Systems Administrator	10
Mental Health Clinician	9
Network Technician	8
Parks and Recreation Director	11

Parks Maintenance Coordinator	4
Parks Superintendent	9
Payroll Coordinator	8
Permit Technician	3
Permit Technician, Senior	5
Planning Director	12
Police Captain	12
Police Lieutenant	11
Police Terminal Agency Coordinator/Evidence Technician	4
Public Services Superintendent	10
Public Works Coordinator	6
Public Works Director	13
Public Works Equipment Operator - Solid Waste	4
Public Works Equipment Operator - Streets & Utilities	4
Public Works Equipment Operator , Senior- Streets & Utilities	5
Public Works Equipment Operator, Senior - Solid Waste	5
Public Works Intern	1
Police Records Clerk	5
Recreation Coordinator	6
Senior Accountant	11
Streets & Utilities Supervisor	9
Technical Support Specialist II / Programmer I	6
Technical Services Supervisor	9
Water & Wastewater Technician	4
Water & Wastewater Technician, Senior	5
Water & Wastewater Supervisor	9



THE CITY of

Milford
DELAWARE

FY26 Budget Draft

Consolidated Operating & Capital Budget Summary

FY26 Budget Draft – Operating & Capital Budget Summary

**CITY OF MILFORD
FISCAL YEAR 2025-26
CONSOLIDATED BUDGET RECOMMENDATION**

**FY26 OPERATING & CAPITAL BUDGET SUMMARY
DRAFT v2 (6/5/2025)**

FUND / DEPARTMENT	CURRENT REVENUE	APPLICATION OF RESERVES	TOTAL FUNDING	OPERATIONS & MAINTENANCE	DEBT SERVICE	CAPITAL	TOTAL EXPENDITURES
GENERAL FUND							
ADMINISTRATION	14,475,995	802,100	15,278,095	941,700			941,700
PLANNING	738,860		738,860	983,365			983,365
FINANCE			-	907,330			907,330
INFORMATION TECHNOLOGY		24,879	24,879	1,063,659		24,879	1,088,538
POLICE	603,917	237,101	841,018	8,631,306	488,882	237,101	9,357,289
STREETS		2,376,177	2,376,177	1,064,820		2,376,177	3,440,997
PARKS & RECREATION	99,000	758,500	857,500	1,687,900		758,500	2,446,400
CITY CLERKS			-	366,020			366,020
COUNCIL / ELECTIONS			-	584,890			584,890
TOTAL GENERAL FUND	\$ 15,917,772	\$ 4,198,757	\$ 20,116,529	\$ 16,230,990	\$ 488,882	\$ 3,396,657	\$ 20,116,529
WATER	4,204,619	3,107,735	7,312,354	3,037,360	365,275	3,909,719	7,312,354
SEWER	6,787,186	2,177,365	8,964,551	6,204,532	416,477	2,343,542	8,964,551
SOLID WASTE	1,931,800	161,819	2,093,619	2,001,381		92,238	2,093,619
ELECTRIC	35,690,909	783,561	36,474,470	35,330,458	319,815	824,197	36,474,470
TOTAL BUDGET	\$ 64,532,286	\$ 10,429,236	\$ 74,961,522	\$ 62,804,721	\$ 1,590,449	\$ 10,566,352	\$ 74,961,522



To: Mayor and Council
From: Mark Whitfield, City Manager
Subject: 2026 City of Milford Operating Budget
Date: May 22, 2025

We are pleased to present you with the recommended 2026 Operating Budget for the City of Milford that covers the general fund and the various enterprise funds for July 1, 2025 through June 30, 2026 totaling \$64,395,170. The Fiscal Year 2026 budget was prepared in conjunction with department and division heads from all departments. A special thanks to Accountant Sandra Peck for compiling all the information, Senior Accountant Lou Vitola and Interim Finance Director Kevin Gaboriault for finalizing the budget.

The budget provides the citizens of Milford with information regarding the operations of the City government and details on how public funds will be utilized throughout the community. The budget also serves as a roadmap for the City Council and City Manager to achieve the City's priorities for both now and in the future. As staff prepared this year's budget, priorities and requests were aligned with the 2023-2028 Strategic Plan.

The annual budget is used as a managerial tool by the City Manager, Police Chief, City Clerk and the City's department heads/division supervisors. The annual spending plan serves as a monitoring tool of revenues and expenses for the various departments and divisions and is also a means of ensuring public resources are used in the most effective and efficient manner.

Background and Summary

As we prepare to start the new fiscal year, changes are in large part driven by requirements of the organization related to growth, associated demands on staff and operations, inflation, and increased personnel costs. As agreed upon by Council with the adoption of the FY2022 budget, a \$0.01 real estate assessment tax increase is included in this year's budget. In conjunction with the increase, use of Realty Transfer Tax (RTT) for operating expenses will be reduced to \$0 for 2026, which is down \$100,000 each year for the last five years from \$500,000 in FY2021. This will help achieve the goal of using RTT exclusively for capital improvement project funding beginning in by FY2026 and thereafter.

Based on staff projections and input from all departments, the FY2026 general fund deficit approached \$1.6 million, even after accounting for the recurring property tax adjustment to offset the operating dependence on Realty Transfer Taxes (but before capital spending). The \$1.6 million was offset with a staggered approach to public safety staffing increases (deferral of \$326,500), FY2026 utility transfers (\$268,000), FY2025 electric transfer roll forward (\$312,000), application of FY2024-25 investment earnings on special purpose funds (\$321,000), rescheduling the closing for the USDA bond series 2025B (\$149,000), leveraging strong FY25 auction proceeds to defer the FY26 increase in equipment replacement reserve funding (\$86,000), discussions with department directors regarding budget austerity measures to find realistic savings that would not

pose a threat to safe, efficient operations (\$65,000), and rolling forward staff's estimated \$26,000 of underspent FY2025 general fund operating budget.

Staff and Council made significant changes in FY2022 to help strengthen the City's financial position. An Equipment Replacement Reserve (ERR) was established with ongoing funding through an annual depreciation schedule. Capital expenditures were consolidated into a single budget with identified funding sources. A Reserve Fund policy was established to ensure adequate operating cash and reserves were maintained in each utility and the general fund. Council's approval of the annual \$0.01 real estate tax increase with offsetting realty transfer tax reduction represented a meaningful step toward structural balance in the City's operating budget, which is a specific goal in the strategic plan. Annual contributions of \$300,000 from the water and sewer funds were established in FY2022 and FY2024, respectively, which further supported structural balance. In FY2026, staff recommend each fund contribute 12.5% of operating revenue to help address the widening general fund budget gap and standardize the general fund transfer across the three primary utilities. The percentage of revenue model was first introduced in FY2024, when Council approved Staff's recommendation to adjust the electric fund transfer from a flat amount per year to a maximum transfer of 12.5% of gross electric revenue. For FY2026, a transfer of 12.5% is once again recommended to help balance the general fund. In addition, staff recommend the FY2025 transfer of 11.6% of gross electric revenue be retroactively increased to the same 12.5% threshold and carried forward to FY2026. Last year's electric fund transfer – even if adjusted retroactively to support FY2026 – leaves the City's relative position among peers unchanged with respect to general fund transfers as a percentage of revenue and average residential rates.

Economy-driven, one-time grant awards like the American Rescue Plan Act of 2021 (ARPA) notwithstanding, Milford staff continued to solicit millions in grant funding for dozens of projects in various stages of approval throughout the City's Capital Improvement Plan (CIP). Our aggressive, grant-first approach continues to bear fruit, as combined grant revenue and grant awards exceed \$22 million over the last five years.

Revenue Overview

The FY2026 consolidated revenue budget totals \$69.4 million, representing an increase of \$5.3 million (8.3%) over FY2025 revenue, excluding the application of reserve funding required for capital spending. Operating expense budgets total \$68.4 million on a citywide, consolidated basis, constituting an increase of \$3.2 million (4.9%) over the prior fiscal year. The proposed budget represents the fourth consecutive year with ambitious capital investments, particularly with the materialization of the Milford Corporate Center and the northwest area water infrastructure improvements headlining the perennially full slate of parks, streets, and utility projects. The \$5.3 million increase in total FY2026 revenue is primarily attributable to Milford's enviable mix of organic growth and prudent implementation of utility rate adjustments (\$4.8 million), utility transfer increases (\$0.7 million), the natural pace of development and assessment growth, fueling increases in general fund tax receipts (\$0.5 million) and development fees (\$0.2 million). Excluding the application of reserves deployed to support both the operating funding gap and capital investments, current revenue represents 98.8% of total revenue. In other words, the City's structural deficit can be measured at about 1.2% before considering capital needs, representing a strong, positive improvement versus the 4.3% and 2.6% in the last two fiscal years, respectively. The growth in this imbalance emerged as a topic of concern during last year's budget process, as structural balance ranks highly among the financial and budgetary initiatives in the City's strategic plan. While the FY2026 improvement is worth noting and will be celebrated with the adoption of the FY2026 budget, the City's financial leadership must continue to diversify revenue, keep pace with inflationary pressures, continue observing best practices in rate development, and contain cost increases through technology, efficiencies, and budget austerity to achieve complete structural balance in the operating budget.

No portion of any of the City's recommended property tax rate increases since 2009 have been unscheduled, nor have any emerged suddenly through unexpected, unannounced or unplanned operating cost spikes. Rather, the proposed movement of \$0.01 in the FY2026 property tax rate from \$0.590 to \$0.600 per \$100 of assessed value is rooted in City Council's push for a structurally balanced budget as outlined in the strategic plan. By the end of FY2026, the PD Facility debt service will be completely phased into the City's operating budget and will be completely offset by virtue of the referendum-approved property tax increases phased in during FY2024 and FY2025.

Staff recommend continuing the annual contributions from the water and sewer funds to the general fund akin to the existing transfer from the electric fund. Often referred to as franchise fees or PILOTs (payment in lieu of taxes), the water and sewer transfers are recommended to increase to \$490,000 and \$438,000, respectively, to help contain the structural imbalance. The electric transfer is recommended to remain capped at 12.5% for FY2026. Going forward, staff recommend instituting the same 12.5% cap on the water and sewer funds that have been established in the electric fund. For FY2026, the transfers total \$5.3 million, with more than \$0.9 million between water and sewer funds and almost \$4.4 million from the electric fund.

Electric, water and sewer enterprise revenues continue to post strong, stable results driven by a healthy combination of small, programmed rate adjustments and growth in the City's customer base. After completing an in-depth Cost of Services Study for electric, water, sewer, and solid waste in 2020, rate increases for water and sewer were recommended and approved through FY2026, solid waste through FY2030, and electric rates were approved through FY2023 & FY2026. A new electric, water and sewer rate study for FY2027-FY2031 is currently underway.

For FY2026, water rates will increase 3.9% in accordance with the studies, while the City component of the sewer rates will increase 4.7%. Kent County plans to increase sewer treatment rates by 12%, following increases of 30% over the last two years or about \$0.41 to \$3.82 per 1,000 gallons, for FY2026. The average household using 3,700 gallons of water a month will see a monthly increase of \$0.56 for water and \$2.11 for sewer (about \$1.52 of which is attributable to Kent County sewer treatment).

Early in 2023, an update to our electric rate study was completed, and in April, Council adopted updated electric rates for the next three years (FY2024, FY2025, & FY2026). Based on the adopted rates, the customer charge for electric service will increase \$0.25 in July 2026, and the kilowatt hour charge will increase by \$0.00127 per kwh. The average home using 975 kwh per month will see a monthly increase of \$1.48, or just under 1%, in their electric bill. To be clear, the City's wholesale electric provider, the Delaware Municipal Electric Corporation (DEMEC), has experienced a series of market-driven and regulatory events that have pushed up the wholesale cost of power by an average of 6.6% per year since FY21; increases that the City has been forced to pass through to all Milford residents and businesses via the power cost adjustment. Neither the City nor the power users welcome the rate increases, but the underlying causes are systemic, sparing none of the millions connected to the power grid across the Delmarva Peninsula. Accordingly, despite the increases, the City of Milford's electric rates remain among the lowest in the state and are backed by fundamental rate design and analysis. Further, the ability to keep pace with the volatile wholesale power market dampens the urgency of the City's need to increase property taxes to address the structural imbalance.

As part of the utility rate study update done in 2025, solid waste rates were adjusted due to recent inflationary pressures and abnormally high equipment costs. Additionally, the growth of

the city has necessitated adding both equipment and manpower to the service. In order to keep the solid waste fund solvent, a 3.8% increase is needed each year over the next four years. For FY2026, the rate will increase from \$32.75 per residence to \$34.00 per residence.

The City is making strides to achieve utility rates that provide full cost recovery in total, by cost classification (i.e. fixed vs variable costs), and by user classification (to avoid cross-subsidization of ratepayers). At the same time, staff recognize the challenge in meeting all full cost recovery and rate restructuring all at once. For that reason, we embraced a multiyear phase-in of utility rate adjustments to gradually arrive at responsible rates while reducing the impact to all Milford residents and business operators.

Budget Overview / Highlights

The individual fund changes, excluding capital and debt service, are as follows:

	FY2025-26 Budget	Change from FY2024-25	Pct Chg
General Fund	\$ 16,230,990	\$ 1,102,070	7.3%
Water Fund	3,037,360	361,508	13.5%
Sewer Fund	6,204,532	1,057,219	20.5%
Solid Waste Fund	2,001,381	141,458	7.6%
Electric Fund	<u>35,330,458</u>	<u>1,939,963</u>	<u>5.4%</u>
	<u>\$ 62,804,271</u>	<u>\$ 4,602,218</u>	<u>7.9%</u>

For the fifth year in a row, the general fund will benefit from accumulated prior-year surplus funding primarily due to strong internal spending controls. However, the \$26,000 estimated to carry into FY2026 is the lowest such surplus in the trailing five years. More important than the nominal surplus scheduled to roll forward into FY2026 is the variety of additional support required to balance the general fund operating budget, including additional funding through economic development reserves, a roll forward from the FY25 electric transfer, allocations from prior years' investment earnings, and a small transfer in from stormwater reserves. While the total use of reserves to support operations has sharply improved from last year, a structural deficit persists in the operating budget, and significant reserves coupled with heavy grant funding will be required to support governmental capital initiatives.

Personnel

In March 2024, we were informed by the State of a 27% increase in healthcare premiums for FY2025 and they expected another double-digit increase in FY2026. Because of the anticipated increase, staff investigated alternative healthcare coverage options for FY2026 and recommended changing to the Delaware Valley Health Trust beginning July 1, 2026. In order to reduce the total financial impact to the City in FY2025, employee contributions toward healthcare costs were increased from 15% to 20%. Due to the lower healthcare cost with Delaware Valley Health Trust, the recommended budget includes reverting back to an employee contribution rate of 15% for FY2026.

An updated job classification and compensation study was completed in FY2025, and the study revealed that the City has kept pace with the market in terms of pay over the last three years. This has also been realized through our recruiting efforts in attracting a good pool of qualified applicants, and relatively low employee turnover rate. Based on the new pay plan, each non-union employee will receive an increase commensurate with placing them on a corrected pay grade and step. This will result in an average 1.5% wage increase effective July 1, 2026. Each

non-union employee will be eligible for a 3% merit increase on the pay period following their service anniversary date. We will also continue to expand employee recognition initiatives, including the Safety Incentive program, wellness program and recognition of Special Performance of individuals or teams.

In accordance with the Police Officers Teamsters Agreement, Sergeants will receive a 14% increase and Senior Corporals and below will receive a 7% increase on July 1, 2025. All personnel covered by the agreement (Sergeants and below) will receive an additional 1.5% increase on the pay period following their service anniversary date. Additionally, a market rate increase of 27% was given to non-union Police Lieutenants in FY2025. Electric employees covered under the IBEW Agreement will receive a 2.5% increase on July 1, 2025, and a 1.5% increase on their anniversary date. The agreement with IBEW expires on June 30, 2027. The Teamsters Police Dispatchers agreement expires on June 30, 2026, and the current contract calls for dispatchers to receive an approximate 6.2% increase on July 1, 2025, and a 1.5% increase on their anniversary date.

In July 2025, the City had authorization for 138.6 full-time equivalent (FTE) employees., Due to the inflationary environment, contractual obligations and insurance cost pressure realized in FY2025, staff recommended not filling five authorized full-time positions (Arborist, Arborist Helper, Public Works Operations Supervisor, and two Police Dispatchers). For FY2026, the proposed budget includes restating three (3) of those positions (one each in Public Works, Parks & Recreation and Electric), plus adding three (3) new police officer positions, a Public Works Equipment Operator II for Solid Waste, and moving the part-time IT intern position to a full-time position, bringing the total FTE count to 143.1 for FY2026.

The proposed budget also includes \$59,200 for a City-wide staffing study to identify staffing needs for both now and in the future for all departments.

Vehicle and Equipment Replacement Reserve Fund

As described earlier, an Equipment Replacement Reserve Fund was created in 2022. Funding for the fund comes from annual equipment depreciation expensed within each budget. This accounting practice alleviates wide swings in annual budgets and provides funding for replacement at the end of vehicle life. A full listing of all vehicles and equipment to be replaced is included in the budget. New pieces of equipment or vehicles (not replacements) are included in Capital Expenditures. By the end of FY2026, a cumulative total of \$3.7 million will have been incorporated into the operating budget, supplying stable funding for the replacement of more than \$3.4 million in vehicles the last five years, including the City's newest refuse vehicle.

Capital Expenditures

The following is a partial list of capital equipment and projects. Please review the CIP sections of the budget document for line-item detail of the capital purchases and projects recommended for funding in this year's capital program as part of the broader FY2026 operating budget. The CIP document also features various summary-level presentations of the initiatives on the horizon aimed at improving the City of Milford now and for generations to come.

General Fund:

Police – Construction of the maintenance building following successful design and bid processes in FY2025, Enclosure of the existing pole building, parking lot lighting, and continuation of lease-financed upgrades in ballistic vests and camera systems (body/fleet).

Parks & Recreation – Development of Deep Creek Park; Riverwalk extension/bulkhead construction and other repairs/improvements to Riverwalk facilities, construction of public restrooms downtown, lighting for popular downtown pickleball and basketball courts, upgrades to playground facilities, a professional recreation program needs evaluation, and cost-saving irrigation wells, among other ongoing park and trail upgrades.

Streets – Continued work toward the annual street rehab program, ADA compliance and sidewalk connectivity, bike path projects, streetscape projects, as well as the NW Front Street TAP Project Phase II and parking lot improvements.

Admin/General – Grant-funded improvements to the Armory building and the ongoing ERP implementation.

Interdepartmental Service Funds: Ongoing design work for the public works expansion plans, new vehicle and equipment in the facilities and garage divisions, respectively.

Utility Funds:

Electric Fund – Testing and upgrades within the City’s substations, ongoing DeIDOT traffic signal evaluation and potential removal.

Water Fund – Continued investment in chlorine scrubber equipment at water treatment facilities that currently utilize solid chlorine treatment, ongoing water line replacement, including the cost to restore disturbances to streets, sidewalks, curbs, and ADA improvements, water valve blowoff, recurring annual valve and hydrant replacements, line extensions, and continued design/engineering for the NW area water infrastructure.

Sewer Fund – Recurring annual pump station improvements and relocation projects (most notably the Washington Street PS Control Relocation), pump station construction and line extension projects, ongoing planning and design for the Milford Corporate Center sewer infrastructure.

Solid Waste Fund – replacement of spare refuse vehicle to complete the staggered fleet expansion from four vehicles (FY24) to “four vehicles and a spare” (FY25) to five operational vehicles (FY26).

Budget Considerations

In moving forward in the next fiscal year, Council needs to be aware of the following on-going budget issues that need to be addressed:

1. Healthcare cost increases have necessitated changing healthcare coverage from the State Benefits Office of Delaware to the Delaware Valley Health Trust. In making the change, the City cannot rejoin the State Benefits Office for three years. Council needs to continue to monitor healthcare costs and employee satisfaction of the new carrier in order to make future decisions on healthcare coverage.
2. The budget is balanced using additional transfers from utility accounts. While the transfers are defensible, continuing to rely on utility accounts will result in increases in utility rates, making it financially less attractive to reside or maintain a business in the City. Staff recommend Council set a limit of transferring no more than 12.5% of revenue for each of the City’s utilities.
3. Utilizing Real Estate Transfer Tax to fund the general police expenses is not sustainable. Staff recommend Council complete the course of increasing the real estate tax assessment by \$0.01 in FY2026, while reducing the use of RTT by \$100,000 culminating with the elimination of RTT in the operating budget in FY2026. Additionally,

- staff recommends Council consider extending the \$0.01 tax increase annually to provide sufficient funds to address a growing City.
4. A new rate study for electric, water and sewer is currently being completed. Based on the completed rate study, staff recommends Council establish electric rates for FY2027-2029 and water and sewer rates for FY2027-2031 by January 2026 to allow businesses and homeowners to budget for the projected increases.
 5. The budget uses Real Estate Transfer Tax revenue and Municipal Street Aid for funding street improvements. The present level of income from those sources is not sufficient to fund the needed improvements in the future, given the other funding pressures being relieved by Real Estate Transfer Taxes.
 6. Inflation is presently running at about 3.2% annually, which will have an impact on personnel costs as well as the cost of goods and services during the upcoming year.
 7. Solid waste continues to be a challenge in terms of equipment, manpower and costs. Council may want to revisit using contract services for the refuse, recycling, yard waste, and bulk waste collection.
 8. Both Kent and Sussex Counties plan to utilize the new tax assessments in FY2026. The City should take the necessary legal steps to use the County's assessment values for FY2027. Consideration should be given in FY2027 to look at low annual tax increases to sustain a growing operating budget.
 9. Council should consider the creation of a storm water utility to address various drainage issues throughout the City. A utility fee could be levied based on the amount of impervious surface on a property that contributes to the storm water issues. Income from the fee could be used to pay for future improvements, flood remediation, and maintenance and repair of storm sewer infrastructure and relieve financial pressures from the general fund.
 10. Council should also consider the creation of an Alderman's Court. Presently police and code enforcement use the JP Courts system. Having a City appointed alderman could be beneficial in turning cases around more quickly and allow funds collected from fines stay within the City.
 11. Staff recommends using available USDA bond proceeds to construct the police maintenance building in FY2026. While payments could translate into a potential \$0.025 tax increase in FY2027 for bond repayment, there is a strong likelihood that revenue growth could offset the need for all or some of the tax increase. Additionally, the Police and General Government Facilities Enhancement Fund could also be used to reduce the total borrowing and/or partially offset any required of tax increase.

Conclusion

The real estate tax increase, and increases in water, sewer, electric and trash rates will result in a monthly increase for the average resident of \$6.64/month or almost \$80/year. Nearly one-third of the \$80 is attributed to the sewer utility, 25% of which belongs to the Kent County treatment cost passthrough. The share of the water rate increase is minor, while Electric, Solid Waste, and the property tax increase round out the remaining impact at about 20% of the total. Without the \$5.3 million transfer of utility funds to the general fund, real estate taxes would need to increase by 77% – by about \$0.463 per \$100 of AV – just to operate through June 30, 2026. The City is fortunate for its diversity of operations and multiple income streams in order to keep real estate taxes at an attractive rate for businesses and residents, while providing competitive rates for utilities and services.

The current fiscal condition of the City is stable, and the proposed budget is balanced. The water and electric reserve funds are healthy and building permit revenues are growing. The proposed tax increase will eliminate reliance on RTT to fund operating costs of the Police

Department, preserving RTT income for capital projects now and in the future.

In the past four years, the Council adopted policies for fund balances, vehicle and equipment replacement reserves, and updated the investment policy, which have combined to put the City in a good financial position for the future. Staying the course on the proposed tax increase and the codified utility increases will go a long way – and are likely even more important – in maintaining the City's financial stability.

Milford is a great place to live, work and play. Keeping Milford a great place means adequately funding public safety, infrastructure, parks, recreation opportunities, and reliable public services. Just as our forefathers and foremothers left us this great City, today, it is our opportunity to impact the future of the City for the better.



Annual Operating Budget Proposal
For the Fiscal Year Ending June 30, 2026 (FY2026)

Operating Budget Summaries by Fund Groups

General Fund

Enterprise Funds

Internal Svc Funds

Annual Operating Budget Proposal
 For the Fiscal Year Ending June 30, 2026
 Operating Budget Summary by Major Fund / Department

FUND / DEPARTMENT	TOTAL REVENUES		TOTAL OPERATING EXPENDITURES		SURPLUS (DEFICIT)
GENERAL FUND					
GENERAL REVENUES	\$	16,781,265	\$	-	
ADMINISTRATION		-		941,700	
CITY COUNCIL		-		570,760	
CITY CLERKS		-		366,020	
ELECTIONS		-		14,130	
POLICE DEPT		-		9,120,188	
PARKS & REC		-		1,687,900	
STREETS		-		1,064,820	
IT DEPT		-		1,063,659	
PLANNING		-		983,365	
FINANCE		-		907,330	
GENERAL FUND SUBTOTAL	\$	16,781,265	\$	16,719,872	\$ 61,393
UTILITY FUNDS					
ELECTRIC FUND TOTAL		35,690,909		35,650,273	40,636
WATER FUND TOTAL		4,204,619		3,402,635	801,984
SEWER FUND TOTAL		6,787,186		6,621,009	166,177
SOLID WASTE FUND TOTAL		1,931,800		2,001,381	(69,581)
GRAND TOTAL	\$	65,395,779	\$	64,395,170	\$ 1,000,609



Annual Operating Budget Proposal
For the Fiscal Year Ending June 30, 2026 (FY2026)

General Fund Revenue & Operating Expenses by Department

Administration	City Clerks	Planning	Finance	IT
Police	Parks & Recreation	Street Maint	City Council	

FY 2026 BUDGET PROPOSAL - GENERAL FUND DETAIL - UPDATED 5/21/2025

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	REVENUE	100	401010	INTRAFUND TRANSFER IN-BUDGETED	-	-	-	-	(632,531)	0.0%	0.0%
General Fund	REVENUE	100	401020	INTRAFUND TRANSFER IN-ECON DEV	-	-	(287,801)	(287,801)	(214,962)	-25.3%	-25.3%
General Fund	REVENUE	100	401030	TRANSFERS IN / STORMWTR MAINT	-	-	(110,000)	(110,000)	(16,000)	-85.5%	-85.5%
General Fund	REVENUE	100	411000	INTEREST INCOME-POOLED CASH	(107,810)	(9,428)	(35,269)	(7,135)	(55,860)	58.4%	683.0%
General Fund	REVENUE	100	411015	LICENSE FEES-BUSINESS	-	-	-	(12,614)	(11,500)	0.0%	-8.8%
General Fund	REVENUE	100	411051	INTERFUND TRANSFER IN-WATER	(300,000)	(300,000)	(315,000)	(315,000)	(490,000)	55.6%	55.6%
General Fund	REVENUE	100	411052	ELECTRIC MARGIN ELIMINATN	-	-	(50,000)	-	(103,116)	106.2%	0.0%
General Fund	REVENUE	100	411053	WS MARGIN ELIMINATION	-	-	(12,550)	-	(12,000)	-4.4%	0.0%
General Fund	REVENUE	100	411054	INTERFUND TRANSFER IN-SEWER	-	(300,000)	(315,000)	(315,000)	(438,000)	39.0%	39.0%
General Fund	REVENUE	100	411101	TAX REVENUE-REAL PROPERTY	(4,991,943)	(5,706,434)	(6,290,516)	(6,517,927)	(6,825,300)	8.5%	4.7%
General Fund	REVENUE	100	411103	TAX REVENUE-PENALTIES	(28,322)	(22,637)	(29,000)	(25,030)	(26,330)	-9.2%	5.2%
General Fund	REVENUE	100	412010	TAX REVENUE-ENFORCED CODE VLTN	24,015	(22,114)	-	-	-	0.0%	0.0%
General Fund	REVENUE	100	412020	INTEREST INCOME / INVESTMENTS	(10)	-	(300,300)	(300,300)	(128,950)	-57.1%	-57.1%
General Fund	REVENUE	100	412030	LATE PENALTIES	(2,992)	(1,525)	(2,000)	(2,000)	(1,525)	-23.8%	-23.8%
General Fund	REVENUE	100	421000	PERMIT REV-BUILDING PERMITS	(306,810)	(301,597)	(250,000)	(381,767)	(320,530)	28.2%	-16.0%
General Fund	REVENUE	100	421020	PD REVENUE-SPECIAL DUTY	(71,348)	(122,358)	-	(130,000)	-	0.0%	-100.0%
General Fund	REVENUE	100	421060	PD REVENUE-MISC	(2,500)	(225)	(42,285)	(43,000)	(21,117)	-50.1%	-50.9%
General Fund	REVENUE	100	421070	PD REVENUE-STATE PENSION FUNDS	(255,002)	(263,066)	(270,000)	(274,104)	(290,800)	7.7%	6.1%
General Fund	REVENUE	100	421090	PD REV-PRINTING & COPYING FEES	(19,005)	(16,645)	(17,000)	(16,584)	(17,000)	0.0%	2.5%
General Fund	REVENUE	100	421092	SALE OF PROPERTY & EQUIP.	(413)	(29,881)	(1,000)	(29,708)	(2,500)	150.0%	-91.6%
General Fund	REVENUE	100	421098	PD REV-SPECIAL DUTY OVERHEAD	(8,880)	-	-	-	-	0.0%	0.0%
General Fund	REVENUE	100	421099	PD REV-SRO SCHOOL FUNDING	(150,000)	(157,500)	(165,000)	(165,000)	(172,500)	4.5%	4.5%
General Fund	REVENUE	100	421100	PERMIT REVENUE-EXPIRED PERMIT	(397)	(200)	-	(60)	-	0.0%	-100.0%
General Fund	REVENUE	100	421101	LICENSE FEES-CONTRACTOR	(71,035)	(72,945)	(67,000)	(56,395)	(62,500)	-6.7%	10.8%
General Fund	REVENUE	100	421102	LICENSE FEES-RENTAL	(127,500)	(114,775)	(120,000)	(138,453)	(152,000)	26.7%	9.8%
General Fund	REVENUE	100	421200	PERMIT REVENUE-BUILDING VIOLTN	(4,435)	(3,295)	-	(2,330)	(3,000)	0.0%	28.8%
General Fund	REVENUE	100	421500	PERMIT REV-CONSOLIDATED BUDGET	-	-	-	-	-	0.0%	0.0%
General Fund	REVENUE	100	422000	DEVPMNT FEES-BOARD OF ADJUSTMT	(6,300)	(6,300)	(3,000)	(8,960)	(9,180)	206.0%	2.5%
General Fund	REVENUE	100	423000	DEVPMNT FEES-CONDITIONAL USE	(7,700)	(2,100)	(3,000)	(2,987)	(3,060)	2.0%	2.5%
General Fund	REVENUE	100	423010	OTHER REV-INSURANCE PROCEEDS	(1,000)	-	(36,289)	(36,567)	-	-100.0%	-100.0%
General Fund	REVENUE	100	424000	PLANNING / REZONING APP REV	(4,376)	(3,545)	(3,000)	(1,291)	(1,200)	-60.0%	-7.0%
General Fund	REVENUE	100	425000	DEVPMNT FEES-SUB DIVISION	(52,220)	(35,755)	-	(28,165)	(28,900)	0.0%	2.6%
General Fund	REVENUE	100	426000	FEES-SITE PLAN APPLICATION	(57,856)	(56,134)	-	(95,844)	(98,250)	0.0%	2.5%
General Fund	REVENUE	100	428103	CODE VIOLATION-GRASSCUTTING	(16,000)	700	(24,000)	(3,936)	(20,000)	-16.7%	408.1%
General Fund	REVENUE	100	429010	FEES-ANNEXATION FEE	-	-	-	(9,151)	(9,400)	0.0%	2.7%
General Fund	REVENUE	100	429020	FEES-ZONING VERIFICATION	(220)	(300)	-	(384)	(400)	0.0%	4.2%
General Fund	REVENUE	100	429050	FEES-LAND USE PLANNING REVIEW	(19,660)	(3,932)	(61,100)	(3,412)	(5,000)	-91.8%	46.5%
General Fund	REVENUE	100	439010	INTRAFUND TRANSFER IN-GF RES	(93,222)	-	-	-	-	0.0%	0.0%
General Fund	REVENUE	100	442101	PD REVENUE-POLICE FINES	(80,334)	(109,697)	(95,000)	(111,747)	(100,000)	5.3%	-10.5%
General Fund	REVENUE	100	453024	P&R DEVELOPER FEE REVENUE	(20,799)	-	-	-	-	0.0%	0.0%
General Fund	REVENUE	100	471010	REVENUE-RECREATION FEES	(82,139)	(45,871)	(83,000)	(83,000)	(99,000)	19.3%	19.3%
General Fund	REVENUE	100	481030	CODE ENFORCEMENT	(29,388)	(19,351)	-	(13,603)	(13,940)	0.0%	2.5%
General Fund	REVENUE	100	481090	RENTAL LICENSE FEE	-	(800)	-	-	-	0.0%	0.0%
General Fund	REVENUE	100	491010	FEES-RETURNED CHECK	(100)	(250)	-	(420)	(400)	0.0%	-4.8%
General Fund	REVENUE	100	491020	TOWER RENTAL-SPRINT PCS	(18,172)	(18,172)	(29,733)	(18,172)	(18,172)	-38.9%	0.0%
General Fund	REVENUE	100	491021	TOWER RENTAL-TMOBILE	-	-	(7,200)	(9,987)	(29,232)	306.0%	192.7%
General Fund	REVENUE	100	491025	TOWER RENTAL-VERIZON	(28,661)	(26,272)	(29,517)	(28,661)	(28,661)	-2.9%	0.0%

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	REVENUE	100	491030	TOWER RENTAL-AT&T	(16,800)	(18,200)	(19,320)	(16,800)	(16,800)	-13.0%	0.0%
General Fund	REVENUE	100	491035	TOWER RENTAL-VERIZON-S.E TOWER	(27,755)	(30,976)	(29,964)	(29,439)	(30,329)	1.2%	3.0%
General Fund	REVENUE	100	491038	TOWER RENTAL-VERIZON-10TH ST	(30,513)	(31,123)	(31,798)	(31,741)	(32,380)	1.8%	2.0%
General Fund	REVENUE	100	491039	TOWER RENTAL-AT&T S.WASH TOWER	(28,026)	(31,220)	(29,733)	(29,713)	(30,625)	3.0%	3.1%
General Fund	REVENUE	100	491040	FRANCHISE FEE-CHESAPEAKE GAS	(46,750)	(44,950)	(44,950)	(52,868)	(42,000)	-6.6%	-20.6%
General Fund	REVENUE	100	491045	FRANCHISE FEE-PROPANE	-	(402)	(400)	(3,505)	(3,000)	650.0%	-14.4%
General Fund	REVENUE	100	491050	FRANCHISE FEE-CATV	(185,152)	(168,932)	(173,000)	(94,693)	(144,000)	-16.8%	52.1%
General Fund	REVENUE	100	491055	POLE AGREEMENTS-CATV	(7,539)	(7,539)	(7,600)	(18,247)	(15,206)	100.1%	-16.7%
General Fund	REVENUE	100	491060	LEASE REV-FIBER OPTIC RENTAL	(16,948)	(38,599)	(38,600)	(1,426)	(38,600)	0.0%	2607.6%
General Fund	REVENUE	100	491090	SALE OF EQUIPMENT	(11,263)	(24,113)	(2,000)	(85,677)	(30,000)	1400.0%	-65.0%
General Fund	REVENUE	100	491099	REVENUE-MISCELLANEOUS	(5,079)	(7,226)	(12,000)	(3,522)	(12,000)	0.0%	240.7%
General Fund	REVENUE	100	491101	INTERDEPARTMENTAL TRFS	(1,701,741)	(1,371,976)	(1,444,373)	(1,444,373)	(1,588,810)	10.0%	10.0%
General Fund	REVENUE	100	491102	TRANSFER IN FROM WATER	-	(1,790)	(1,000)	-	-	-100.0%	0.0%
General Fund	REVENUE	100	491103	TRANSFER IN FROM SEWER	-	(1,790)	(1,000)	-	-	-100.0%	0.0%
General Fund	REVENUE	100	491104	TRANSFER IN FROM SOL WST	-	(2,560)	-	-	-	0.0%	0.0%
General Fund	REVENUE	100	491105	INTERFUND TRANSFER IN-ELECTRIC	(2,500,000)	(3,756,130)	(3,946,500)	(3,942,000)	(4,334,700)	9.8%	10.0%
General Fund	REVENUE	100	491210	TRANSFER IN FROM ISF - GARAGE	-	(1,030)	(500)	-	-	-100.0%	0.0%
General Fund	REVENUE	100	491220	TRANSFER IN FROM ISF - PW	-	(5,620)	(4,500)	-	-	-100.0%	0.0%
General Fund	REVENUE	100	491230	TRANSFER IN FROM ISF - TECH	-	(1,540)	(2,000)	-	-	-100.0%	0.0%
General Fund	REVENUE	100	491240	TRANSFER IN FROM ISF - CUST SV	-	(5,110)	(6,500)	-	-	-100.0%	0.0%
General Fund	REVENUE	100	492015	TRANSFER IN-RTT POLICE	(300,000)	(200,000)	(100,000)	(100,000)	-	-100.0%	-100.0%
General Fund	REVENUE	100	498100	INTRAFUND TRANSFER IN-PY PROJ	-	-	-	-	-	0.0%	0.0%
Total Revenue					(11,820,098)	(13,523,228)	(14,950,297)	(15,440,498)	(16,781,265)	12.2%	8.7%

FY 2026 BUDGET PROPOSAL - GENERAL FUND DETAIL - UPDATED 5/21/2025

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	CITY ADMIN	10101010	511010	SALARIES & WAGES	581,236	418,378	450,814	446,184	499,950	10.9%	12.1%
General Fund	CITY ADMIN	10101010	511030	OVERTIME	6,254	-	-	-	-	0.0%	0.0%
General Fund	CITY ADMIN	10101010	511045	VACATION REDEMPTION	2,362	-	-	-	-	0.0%	0.0%
General Fund	CITY ADMIN	10101010	520010	SOCIAL SECURITY	43,613	30,971	38,345	31,788	39,090	1.9%	23.0%
General Fund	CITY ADMIN	10101010	520020	UNEMPLOYMENT/TRAINING TAX	1,469	595	725	803	850	17.2%	5.8%
General Fund	CITY ADMIN	10101010	520030	DE FMLA TAX	-	-	-	1,572	2,020	0.0%	28.5%
General Fund	CITY ADMIN	10101010	530015	HOLIDAY BANK 2 - PAYOUT	(21,651)	-	-	-	-	0.0%	0.0%
General Fund	CITY ADMIN	10101010	532075	VISION CARE	334	227	247	221	-	-100.0%	-100.0%
General Fund	CITY ADMIN	10101010	550005	VISION CARE	-	-	-	-	250	0.0%	0.0%
General Fund	CITY ADMIN	10101010	550010	RETIREMENT	62,227	45,478	55,754	47,930	50,610	-9.2%	5.6%
General Fund	CITY ADMIN	10101010	550015	MEDICAL INSURANCE	89,062	47,342	63,720	60,395	71,480	12.2%	18.4%
General Fund	CITY ADMIN	10101010	550020	LIFE INSURANCE	3,474	2,587	3,189	2,745	3,280	2.9%	19.5%
General Fund	CITY ADMIN	10101010	550035	RETIREE MEDICAL BENEFITS	8,799	9,627	2,050	989	-	-100.0%	-100.0%
General Fund	CITY ADMIN	10101010	553005	WORKERS COMP. PREMIUMS	1,698	1,557	3,749	2,867	1,460	-61.1%	-49.1%
General Fund	CITY ADMIN	10101020	533090	O&M - TRAINING	15,148	7,466	13,736	7,460	16,000	16.5%	114.5%
General Fund	CITY ADMIN	10101021	533016	O&M-TUITION REIMBURSEMENT	12,998	(7,512)	2,200	-	10,500	377.3%	0.0%
General Fund	CITY ADMIN	10104022	516814	EMPLOYEE RECOGNITION	-	33,838	34,000	36,258	29,000	-14.7%	-20.0%
General Fund	CITY ADMIN	10104040	535030	O&M-TELEPHONE	3,025	3,409	3,500	3,048	2,550	-27.1%	-16.3%
General Fund	CITY ADMIN	10104040	555031	O&M-CELLPHONE	-	-	200	115	620	210.0%	437.9%
General Fund	CITY ADMIN	10104042	536013	O&M-COPIER	(47,520)	-	-	-	-	0.0%	0.0%
General Fund	CITY ADMIN	10104043	535040	O&M-ADVERTISING & PRINTING	26,444	-	-	-	-	0.0%	0.0%
General Fund	CITY ADMIN	10104043	535041	O&M-MARKETING	19,337	20,661	21,340	23,280	22,690	6.3%	-2.5%
General Fund	CITY ADMIN	10104044	536010	O&M-SUPPLIES	5,520	746	950	127	950	0.0%	650.1%
General Fund	CITY ADMIN	10104045	536920	OFFICE FURNITURE	7,642	-	-	-	-	0.0%	0.0%
General Fund	CITY ADMIN	10104051	536012	O&M-COMPUTER	4,035	-	-	-	4,960	0.0%	0.0%
General Fund	CITY ADMIN	10104051	536015	O&M-POSTAGE	(16,453)	-	50	-	50	0.0%	0.0%
General Fund	CITY ADMIN	10104051	536711	DISCRETIONARY FUNDS	6,194	1,600	7,500	2,760	7,500	0.0%	171.7%
General Fund	CITY ADMIN	10104051	556011	O&M-GENERAL EXPENSE	7,897	7,911	6,000	4,604	7,800	30.0%	69.4%
General Fund	CITY ADMIN	10104080	539080	COST ALLOC-CITY HALL TO ADMIN	35,173	17,858	17,731	17,731	21,390	20.6%	20.6%
General Fund	CITY ADMIN	10104442	535060	O&M-SOFTWARE MAINTENANCE	8,720	6,085	16,156	18,476	33,000	104.3%	78.6%
General Fund	CITY ADMIN	10104643	533012	O&M-COMPENSATION STUDY	-	5,625	30,000	30,000	59,200	97.3%	97.3%
General Fund	CITY ADMIN	10104743	533010	O&M-CONTRACT SERVICES	28,966	5,500	26,000	122	32,000	23.1%	26043.8%
General Fund	CITY ADMIN	10104743	533020	O&M-LEGAL SERVICES	14,003	9,128	13,775	14,444	12,750	-7.4%	-11.7%
General Fund	CITY ADMIN	10104743	533021	O&M-LEGAL-HR	533	-	-	-	-	0.0%	0.0%
General Fund	CITY ADMIN	10104943	533030	O&M-AUDITING	201	936	6,820	3,468	2,610	-61.7%	-24.7%
General Fund	CITY ADMIN	10104943	535020	O&M-INSURANCE	8,718	5,611	8,579	10,295	9,140	6.5%	-11.2%
General Fund	CITY ADMIN	10106060	632587	INTEREST EXP-LEASE-GASB87	2,921	-	-	-	-	0.0%	0.0%
General Fund	CITY ADMIN	10106060	632596	INTEREST-SBITA-GASB96	44,624	-	-	-	-	0.0%	0.0%
General Fund	CITY ADMIN	10109080	539081	COST ALLOC-BILLING	6,079	-	-	-	-	0.0%	0.0%
Grand Total					973,083	675,624	827,129	767,681	941,700	13.9%	22.7%

FY 2026 BUDGET PROPOSAL - GENERAL FUND DETAIL - UPDATED 5/21/2025

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	CITY CLERKS	10161010	511010	SALARIES & WAGES	-	202,026	199,765	145,648	179,270	-10.3%	23.1%
General Fund	CITY CLERKS	10161010	511030	OVERTIME	-	5,110	5,200	5,131	4,200	-19.2%	-18.1%
General Fund	CITY CLERKS	10161010	511045	VACATION REDEMPTION	-	2,374	-	-	-	0.0%	0.0%
General Fund	CITY CLERKS	10161010	512075	VISION CARE	-	124	-	98	-	0.0%	-100.0%
General Fund	CITY CLERKS	10161010	520010	SOCIAL SECURITY	-	18,014	15,508	11,227	13,930	-10.2%	24.1%
General Fund	CITY CLERKS	10161010	520020	UNEMPLOYMENT/TRAINING TAX	-	415	870	581	480	-44.8%	-17.4%
General Fund	CITY CLERKS	10161010	520030	DE FMLA TAX	-	-	-	545	720	0.0%	32.2%
General Fund	CITY CLERKS	10161010	532075	VISION CARE	-	-	130	-	-	-100.0%	0.0%
General Fund	CITY CLERKS	10161010	550005	VISION CARE	-	-	-	-	130	0.0%	0.0%
General Fund	CITY CLERKS	10161010	550010	RETIREMENT	-	20,521	15,780	12,895	16,510	4.6%	28.0%
General Fund	CITY CLERKS	10161010	550015	MEDICAL INSURANCE	-	35,998	36,240	18,263	49,510	36.6%	171.1%
General Fund	CITY CLERKS	10161010	550020	LIFE INSURANCE	-	1,344	1,440	28,885	1,370	-4.9%	-95.3%
General Fund	CITY CLERKS	10161010	553005	WORKERS COMP. PREMIUMS	-	628	250	172	220	-12.0%	28.0%
General Fund	CITY CLERKS	10161020	533090	O&M - TRAINING	-	10,770	12,000	10,014	12,500	4.2%	24.8%
General Fund	CITY CLERKS	10164040	525031	O&M-CELLPHONE	-	-	480	343	510	6.3%	48.8%
General Fund	CITY CLERKS	10164040	535030	O&M-TELEPHONE	-	1,462	1,070	1,154	730	-31.8%	-36.7%
General Fund	CITY CLERKS	10164043	535040	O&M-ADVERTISING & PRINTING	-	12,151	20,000	21,203	25,600	28.0%	20.7%
General Fund	CITY CLERKS	10164044	536010	O&M-SUPPLIES	-	1,702	2,500	776	2,500	0.0%	222.0%
General Fund	CITY CLERKS	10164051	536012	O&M-COMPUTER	-	-	-	-	1,490	0.0%	0.0%
General Fund	CITY CLERKS	10164051	536015	O&M-POSTAGE	-	265	400	216	400	0.0%	85.3%
General Fund	CITY CLERKS	10164051	556011	O&M-GENERAL EXPENSE	-	3,001	3,500	3,964	4,200	20.0%	6.0%
General Fund	CITY CLERKS	10164080	539080	COST ALLOC-CITY HALL TO ADMIN	-	17,858	17,731	17,783	21,390	20.6%	20.3%
General Fund	CITY CLERKS	10164442	535060	O&M-SOFTWARE MAINTENANCE	-	-	12,530	14,960	15,000	19.7%	0.3%
General Fund	CITY CLERKS	10164743	533020	O&M-LEGAL SERVICES	-	7,029	6,975	6,494	7,750	11.1%	19.3%
General Fund	CITY CLERKS	10164743	533060	RECORDS RETENTION	-	-	2,000	-	2,000	0.0%	0.0%
General Fund	CITY CLERKS	10164943	533030	O&M-AUDITING	-	936	2,430	1,282	1,040	-57.2%	-18.9%
General Fund	CITY CLERKS	10164943	535020	O&M-INSURANCE	-	5,611	3,710	2,461	4,570	23.2%	85.7%
Grand Total					-	347,340	360,509	304,095	366,020	1.5%	20.4%

FY 2026 BUDGET PROPOSAL - GENERAL FUND DETAIL - UPDATED 5/21/2025

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	CITY COUNCIL	10111010	511010	SALARIES & WAGES	31,605	43,170	51,080	49,115	51,080	0.0%	4.0%
General Fund	CITY COUNCIL	10111010	520010	SOCIAL SECURITY	2,418	3,303	3,910	3,758	3,910	0.0%	4.1%
General Fund	CITY COUNCIL	10114022	516814	EMPLOYEE RECOGNITION	36,654	-	-	-	-	0.0%	0.0%
General Fund	CITY COUNCIL	10114040	545030	O&M-TELEPHONE	201	1,216	600	650	730	21.7%	12.3%
General Fund	CITY COUNCIL	10114042	511601	O&M-COMPUTER EXPENSE	-	-	-	-	6,970	0.0%	0.0%
General Fund	CITY COUNCIL	10114043	513020	O&M-LEGAL SERVICES	30,816	46,198	36,150	40,034	33,500	-7.3%	-16.3%
General Fund	CITY COUNCIL	10114043	513021	O&M-LEGAL SP TOPIC-LITIGATION	-	-	-	-	15,000	0.0%	0.0%
General Fund	CITY COUNCIL	10114043	516811	PUBLIC OFFICIAL INSURANCE	14,897	14,223	20,680	21,000	23,670	14.5%	12.7%
General Fund	CITY COUNCIL	10114043	516815	CODIFICATION	11,028	10,595	15,600	18,000	18,000	15.4%	0.0%
General Fund	CITY COUNCIL	10114043	516837	ARMORY EXPENSES	9,780	14,957	20,000	19,353	25,000	25.0%	29.2%
General Fund	CITY COUNCIL	10114043	516838	FMR POST OFFICE BUILDING	-	-	-	-	11,400	0.0%	0.0%
General Fund	CITY COUNCIL	10114043	516839	RESIDENT SURVEY	-	-	26,400	26,400	-	-100.0%	-100.0%
General Fund	CITY COUNCIL	10114043	516840	STRATEGIC PLAN	8,581	-	-	-	-	0.0%	0.0%
General Fund	CITY COUNCIL	10114043	516848	EMERGENCY OPS PLAN	-	7,500	46,000	46,000	-	-100.0%	-100.0%
General Fund	CITY COUNCIL	10114050	511908	CITY HALL COST ALLOCATION	35,173	35,714	35,462	35,565	(42,780)	-220.6%	-220.3%
General Fund	CITY COUNCIL	10114051	516813	COUNCIL EXPENSE	28,169	37,057	37,610	36,106	40,000	6.4%	10.8%
General Fund	CITY COUNCIL	10114051	537001	CND-O&M	42,785	-	-	-	-	0.0%	0.0%
General Fund	CITY COUNCIL	10114052	516812	CHRISTMAS DECORATIONS	2,728	560	3,500	55	2,000	-42.9%	3536.4%
General Fund	CITY COUNCIL	10114052	516816	CARLISLE FIRE COMPANY	205,000	205,000	205,000	205,000	205,000	0.0%	0.0%
General Fund	CITY COUNCIL	10114052	516817	MUSEUM	35,500	40,000	40,000	40,000	40,000	0.0%	0.0%
General Fund	CITY COUNCIL	10114052	516818	CARLISLE FIRE INCENTIVE	-	5,000	12,000	-	12,500	4.2%	0.0%
General Fund	CITY COUNCIL	10114052	516819	DOWNTOWN MILFORD INC.	47,500	50,000	50,000	50,000	50,000	0.0%	0.0%
General Fund	CITY COUNCIL	10114052	516820	MILFORD LIBRARY	26,750	28,000	28,000	28,000	28,000	0.0%	0.0%
General Fund	CITY COUNCIL	10114052	516834	ECONOMIC DEVELOPMENT	132,703	-	-	-	-	0.0%	0.0%
General Fund	CITY COUNCIL	10114052	516845	COMMUNITY FESTIVALS	70,000	10,000	65,000	60,000	40,000	-38.5%	-33.3%
General Fund	CITY COUNCIL	10114053	516841	KENT ECONOMIC PARTNERSHIP	-	-	-	-	20,000	0.0%	0.0%
General Fund	CITY COUNCIL	10114442	535060	O&M-SOFTWARE MAINTENANCE	5,508	-	6,240	6,948	29,200	367.9%	320.3%
General Fund	CITY COUNCIL	10114943	533030	O&M-AUDITING	-	1,872	4,850	2,562	2,080	-57.1%	-18.8%
General Fund	CITY COUNCIL	10119090	507299	INTRAFUND XFER OUT-GF	93,222	-	-	-	-	0.0%	0.0%
General Fund	CITY COUNCIL	10119090	529081	XFER TO CUSTOMER SVC (TAX)	-	46,053	48,200	48,200	(44,500)	-192.3%	-192.3%
CITY COUNCIL Total					871,019	600,418	756,282	736,747	570,760	-24.5%	-22.5%
General Fund	ELECTIONS	10121010	511010	SALARIES & WAGES	720	5,714	5,930	3,213	5,500	-7.3%	71.2%
General Fund	ELECTIONS	10121010	520010	SOCIAL SECURITY	-	-	-	-	420	0.0%	0.0%
General Fund	ELECTIONS	10121010	553005	WORKERS COMP. PREMIUMS	-	-	-	-	10	0.0%	0.0%
General Fund	ELECTIONS	10124043	545040	ADVERTISING & PRINTING	2,305	5,081	5,000	2,603	5,200	4.0%	99.7%
General Fund	ELECTIONS	10124052	514601	O&M-ELECTION SUPPLIES	511	2,284	3,000	420	3,000	0.0%	614.3%
ELECTIONS Total					3,535	13,079	13,930	6,237	14,130	1.4%	126.6%

FY 2026 BUDGET PROPOSAL - GENERAL FUND DETAIL - UPDATED 5/21/2025

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	POLICE DEPT	10601010	511010	SALARIES & WAGES	10,118	10,065	10,240	10,700	28,670	180.0%	168.0%
General Fund	POLICE DEPT	10601010	511030	OVERTIME	248,878	266,413	185,000	224,083	185,000	0.0%	-17.4%
General Fund	POLICE DEPT	10601010	511031	DOJ & HIGHWAY SAFETY OT	7,320	-	-	-	-	0.0%	0.0%
General Fund	POLICE DEPT	10601010	511034	SPECIAL DUTY PAY	71,868	100,676	-	106,551	-	0.0%	-100.0%
General Fund	POLICE DEPT	10601010	511036	OVERTIME (CIVILIAN)	-	-	65,500	91,296	72,000	9.9%	-21.1%
General Fund	POLICE DEPT	10601010	511045	VACATION REDEMPTION	14,369	11,020	12,890	13,676	23,190	79.9%	69.6%
General Fund	POLICE DEPT	10601010	511050	ON CALL PAY	36,743	36,899	41,200	42,064	41,800	1.5%	-0.6%
General Fund	POLICE DEPT	10601010	511055	SHIFT DIFFERENTIAL DISPATCH	18,409	17,985	18,000	19,568	18,500	2.8%	-5.5%
General Fund	POLICE DEPT	10601010	511056	SHIFT DIFFERENTIAL	6,161	6,893	6,400	8,058	6,900	7.8%	-14.4%
General Fund	POLICE DEPT	10601010	511057	COURT STANDBY PAY	18,216	17,874	20,000	18,072	20,000	0.0%	10.7%
General Fund	POLICE DEPT	10601010	511110	SALARIES & WAGES	709,045	749,341	962,450	893,552	995,500	3.4%	11.4%
General Fund	POLICE DEPT	10601010	520010	SOCIAL SECURITY	297,458	322,259	339,950	363,060	388,030	14.1%	6.9%
General Fund	POLICE DEPT	10601010	520020	UNEMPLOYMENT/TRAINING TAX	3,769	8,477	9,260	9,298	10,150	9.6%	9.2%
General Fund	POLICE DEPT	10601010	520030	DE FMLA TAX	-	-	-	13,482	18,580	0.0%	37.8%
General Fund	POLICE DEPT	10601010	521100	POLICE DEPT SALARY	2,503,962	2,729,053	3,135,140	3,160,628	3,587,620	14.4%	13.5%
General Fund	POLICE DEPT	10601010	530015	HOLIDAY BANK 2 - PAYOUT	47,870	43,691	45,500	52,139	52,000	14.3%	-0.3%
General Fund	POLICE DEPT	10601010	530020	VACATION - SELL BACK	4,493	2,557	2,730	35,506	-	-100.0%	-100.0%
General Fund	POLICE DEPT	10601010	532075	VISION CARE	2,791	2,853	3,270	3,034	3,360	2.8%	10.8%
General Fund	POLICE DEPT	10601010	550010	RETIREMENT	458,516	535,405	704,000	705,603	799,100	13.5%	13.3%
General Fund	POLICE DEPT	10601010	550015	MEDICAL INSURANCE	628,944	726,949	977,250	892,795	946,520	-3.1%	6.0%
General Fund	POLICE DEPT	10601010	550020	LIFE INSURANCE	32,969	25,295	32,460	31,756	35,820	10.4%	12.8%
General Fund	POLICE DEPT	10601010	550035	RETIREE MEDICAL BENEFITS	8,495	10,136	12,220	12,136	11,980	-2.0%	-1.3%
General Fund	POLICE DEPT	10601010	553005	WORKERS COMP. PREMIUMS	102,880	115,059	132,560	136,565	148,470	12.0%	8.7%
General Fund	POLICE DEPT	10601011	511140	SICK & VACATION PAY	29,156	-	-	-	-	0.0%	0.0%
General Fund	POLICE DEPT	10601020	533090	O&M - TRAINING	47,383	39,465	40,000	36,263	50,000	25.0%	37.9%
General Fund	POLICE DEPT	10601021	533016	O&M-TUITION REIMBURSEMENT	-	-	-	-	-	0.0%	0.0%
General Fund	POLICE DEPT	10604040	515030	O&M-TELEPHONE	10,185	16,759	19,900	22,053	25,000	25.6%	13.4%
General Fund	POLICE DEPT	10604040	515031	O&M-CELLPHONE	13,359	18,248	23,050	21,601	24,450	6.1%	13.2%
General Fund	POLICE DEPT	10604040	516017	O&M-VEHICLE GAS	81,460	100,614	120,000	87,091	100,000	-16.7%	14.8%
General Fund	POLICE DEPT	10604040	516021	O&M-NATURAL GAS	-	5,229	12,500	10,349	13,500	8.0%	30.5%
General Fund	POLICE DEPT	10604040	516022	O&M-UTILITIES-POWER	19,025	36,695	38,400	42,661	49,200	28.1%	15.3%
General Fund	POLICE DEPT	10604040	516023	O&M-UTILITIES-WATER	2,928	4,384	5,400	4,199	5,300	-1.9%	26.2%
General Fund	POLICE DEPT	10604040	521024	O&M-FUEL OIL & DIESEL	7,726	5,972	10,400	945	5,000	-51.9%	429.3%
General Fund	POLICE DEPT	10604042	516012	O&M-COMPUTERS	11,914	12,346	12,400	7,477	18,400	48.4%	146.1%
General Fund	POLICE DEPT	10604042	516013	O&M-COPIER	(0)	5,737	7,000	3,563	7,000	0.0%	96.4%
General Fund	POLICE DEPT	10604043	513010	O&M-CONTRACT SERVICES	253,517	136,500	194,327	200,555	107,200	-44.8%	-46.5%
General Fund	POLICE DEPT	10604043	513012	O&M-BEHAVIORAL HEALTH UNIT	48,137	45,968	50,000	17,475	50,000	0.0%	186.1%
General Fund	POLICE DEPT	10604043	513020	O&M-LEGAL SERVICES	51,864	30,850	12,400	11,786	13,000	4.8%	10.3%
General Fund	POLICE DEPT	10604043	513030	O&M-AUDITING	1,006	9,362	28,610	15,030	11,940	-58.3%	-20.6%
General Fund	POLICE DEPT	10604043	515020	O&M-INSURANCE	51,288	51,591	61,850	71,108	68,910	11.4%	-3.1%
General Fund	POLICE DEPT	10604043	515021	O&M-INSURANCE-AUTO	32,792	61,556	56,500	71,282	71,670	26.8%	0.5%
General Fund	POLICE DEPT	10604043	515040	O&M-ADVERTISING & PRINTING	6,691	6,953	8,000	4,422	8,000	0.0%	80.9%
General Fund	POLICE DEPT	10604044	516010	O&M-SUPPLIES	21,931	22,786	19,000	18,491	19,000	0.0%	2.8%
General Fund	POLICE DEPT	10604044	516520	AMMUNITION & WEAPONRY	-	40,060	47,343	55,861	53,086	12.1%	-5.0%
General Fund	POLICE DEPT	10604044	521618	O&M-UNIFORMS & ACCESSORIES	50,219	44,871	49,800	47,902	49,800	0.0%	4.0%
General Fund	POLICE DEPT	10604045	516999	O&M-COVID-19 EXPENSES	885	-	-	-	-	0.0%	0.0%
General Fund	POLICE DEPT	10604046	524029	O&M-VEHICLE GARAGE LABOR	64,481	81,417	104,000	77,832	79,560	-23.5%	2.2%
General Fund	POLICE DEPT	10604047	516980	O&M-VEH & EQUIP REPLACEMENT	-	-	215,300	215,300	200,000	-7.1%	-7.1%
General Fund	POLICE DEPT	10604047	524030	O&M-VEHICLE MAINTENANCE	60,275	69,165	126,289	93,336	90,000	-28.7%	-3.6%
General Fund	POLICE DEPT	10604048	514032	O&M-EQUIPMENT REPAIR & MAINT.	17,743	9,000	15,900	11,439	20,900	31.4%	82.7%

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	POLICE DEPT	10604049	514031	O&M-BUILDING MAINT & REPAIR	4,546	15,875	9,000	7,523	15,000	66.7%	99.4%
General Fund	POLICE DEPT	10604051	516015	O&M-POSTAGE	323	2,287	1,900	1,260	2,900	52.6%	130.1%
General Fund	POLICE DEPT	10604051	556011	O&M-GENERAL EXPENSE	15,976	7,465	9,500	10,515	8,500	-10.5%	-19.2%
General Fund	POLICE DEPT	10604054	516513	O&M-CRIMINAL INVESTIGATIONS	2,002	2,716	2,000	763	4,000	100.0%	424.5%
General Fund	POLICE DEPT	10604054	516514	O&M-COMMUNITY POLICING	4,621	5,871	7,000	6,598	7,000	0.0%	6.1%
General Fund	POLICE DEPT	10604054	516516	O&M-K-9	9,263	7,924	21,600	22,130	15,100	-30.1%	-31.8%
General Fund	POLICE DEPT	10604054	516517	O&M-SPECIAL OPS UNIT EXPENSE	2,840	7,844	8,000	6,534	8,000	0.0%	22.4%
General Fund	POLICE DEPT	10604442	535060	O&M-SOFTWARE MAINTENANCE	-	-	30,230	3,833	36,700	21.4%	857.4%
General Fund	POLICE DEPT	10606060	528016	USDA PD FACILITY PRIN	-	-	-	-	-	0.0%	0.0%
General Fund	POLICE DEPT	10606060	528017	PD FACILITY USDA INTEREST	-	32,116	-	-	-	0.0%	0.0%
General Fund	POLICE DEPT	10607060	528010	DEBT SVC - PRN - PD FACILITY	-	-	103,798	101,000	122,678	18.2%	21.5%
General Fund	POLICE DEPT	10607060	528011	DEBT SVC - INT - PD FACILITY	-	-	536,250	360,000	366,204	-31.7%	1.7%
Grand Total					6,156,807	6,676,526	8,723,667	8,511,798	9,120,188	4.5%	7.1%

FY 2026 BUDGET PROPOSAL - GENERAL FUND DETAIL - UPDATED 5/21/2025

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	PARKS & REC	10191010	511010	SALARIES & WAGES	481,615	521,641	549,640	581,129	656,260	19.4%	12.9%
General Fund	PARKS & REC	10191010	511030	OVERTIME	5,251	6,072	5,100	7,581	6,000	17.6%	-20.9%
General Fund	PARKS & REC	10191010	511045	VACATION REDEMPTION	1,232	3,707	4,010	6,642	7,020	75.1%	5.7%
General Fund	PARKS & REC	10191010	520010	SOCIAL SECURITY	37,357	40,427	46,490	45,435	51,810	11.4%	14.0%
General Fund	PARKS & REC	10191010	520020	UNEMPLOYMENT/TRAINING TAX	2,294	1,414	1,740	1,642	1,690	-2.9%	2.9%
General Fund	PARKS & REC	10191010	520030	DE FMLA TAX	-	-	-	1,767	2,650	0.0%	49.9%
General Fund	PARKS & REC	10191010	530020	VACATION - SELL BACK	11,452	-	-	-	-	0.0%	0.0%
General Fund	PARKS & REC	10191010	532075	VISION CARE	381	348	460	343	-	-100.0%	-100.0%
General Fund	PARKS & REC	10191010	550005	VISION CARE	-	-	-	-	510	0.0%	0.0%
General Fund	PARKS & REC	10191010	550010	RETIREMENT	42,200	44,745	54,350	53,167	60,890	12.0%	14.5%
General Fund	PARKS & REC	10191010	550015	MEDICAL INSURANCE	74,021	75,219	66,380	67,920	101,920	53.5%	50.1%
General Fund	PARKS & REC	10191010	550020	LIFE INSURANCE	2,723	3,358	4,350	4,311	4,670	7.4%	8.3%
General Fund	PARKS & REC	10191010	550040	O&M-TUITION REIMBURSEMENT	-	-	-	-	5,250	0.0%	0.0%
General Fund	PARKS & REC	10191010	553005	WORKERS COMP. PREMIUMS	13,051	13,625	16,340	14,428	17,680	8.2%	22.5%
General Fund	PARKS & REC	10191020	533090	O&M - TRAINING	3,490	1,565	5,600	1,926	5,600	0.0%	190.7%
General Fund	PARKS & REC	10194032	516910	O&M-P&R ENTERPRISE EXPENSES	72,047	53,772	65,000	45,386	85,000	30.8%	87.3%
General Fund	PARKS & REC	10194040	515030	O&M-TELEPHONE	1,782	2,968	3,130	3,007	3,150	0.6%	4.8%
General Fund	PARKS & REC	10194040	515031	O&M-CELLPHONE	960	771	1,000	486	-	-100.0%	-100.0%
General Fund	PARKS & REC	10194040	516017	O&M-VEHICLE GAS	16,307	14,540	17,000	8,346	17,000	0.0%	103.7%
General Fund	PARKS & REC	10194040	516022	O&M-UTILITIES-POWER	11,577	10,280	12,250	13,187	14,750	20.4%	11.9%
General Fund	PARKS & REC	10194040	516023	O&M-UTILITIES-WATER	11,485	12,713	16,500	15,605	22,000	33.3%	41.0%
General Fund	PARKS & REC	10194040	516024	O&M-FUEL OIL	3,890	9,032	9,500	7,677	6,800	-28.4%	-11.4%
General Fund	PARKS & REC	10194042	516013	O&M-COPIER	3,220	2,912	4,305	2,955	3,215	-25.3%	8.8%
General Fund	PARKS & REC	10194043	513010	O&M-CONTRACT SERVICES	201,253	310,760	292,000	285,883	315,000	7.9%	10.2%
General Fund	PARKS & REC	10194043	513020	O&M-LEGAL SERVICES	53	-	-	-	2,000	0.0%	0.0%
General Fund	PARKS & REC	10194043	513030	O&M-AUDITING	604	5,617	14,540	7,694	6,230	-57.2%	-19.0%
General Fund	PARKS & REC	10194043	513050	O&M-ENGINEERING	-	-	1,000	-	1,000	0.0%	0.0%
General Fund	PARKS & REC	10194043	515020	O&M-INSURANCE	18,824	24,468	28,850	37,254	34,740	20.4%	-6.7%
General Fund	PARKS & REC	10194043	515040	O&M-ADVERTISING & PRINTING	1,760	-	2,000	52	500	-75.0%	869.7%
General Fund	PARKS & REC	10194044	516010	O&M-SUPPLIES	3,899	2,204	4,000	1,834	3,000	-25.0%	63.6%
General Fund	PARKS & REC	10194044	516025	O&M-UNIFORMS	3,000	-	5,000	3,987	-	-100.0%	-100.0%
General Fund	PARKS & REC	10194044	526018	O&M-UNIFORMS	1,139	3,856	-	-	5,000	0.0%	0.0%
General Fund	PARKS & REC	10194045	516920	O&M-OFFICE FURNITURE	1,322	1,503	1,740	120	1,740	0.0%	1350.3%
General Fund	PARKS & REC	10194046	524029	O&M-VEHICLE GARAGE LABOR	19,044	25,650	18,000	21,113	28,080	56.0%	33.0%
General Fund	PARKS & REC	10194047	514030	O&M-VEHICLE MAINTENANCE	390	-	-	-	-	0.0%	0.0%
General Fund	PARKS & REC	10194047	516980	O&M-VEH & EQUIP REPLACEMENT	-	-	34,500	34,500	34,500	0.0%	0.0%
General Fund	PARKS & REC	10194047	524030	O&M-VEHICLE MAINTENANCE	7,749	8,944	15,000	17,259	20,000	33.3%	15.9%
General Fund	PARKS & REC	10194049	513011	O&M-BOYS AND GIRLS CLUB RENT	18,750	18,750	20,625	16,875	20,625	0.0%	22.2%
General Fund	PARKS & REC	10194049	513015	O&M-CLEANING SERVICE	7,521	9,823	16,500	10,173	16,500	0.0%	62.2%
General Fund	PARKS & REC	10194049	514031	O&M-BUILDING MAINT & REPAIR	1,969	12,493	17,000	5,676	5,000	-70.6%	-11.9%
General Fund	PARKS & REC	10194049	514034	O&M-FACILITY MAINTENANCE	73,303	109,520	85,000	65,494	85,000	0.0%	29.8%
General Fund	PARKS & REC	10194051	516015	O&M-POSTAGE	4	3	50	47	50	0.0%	5.9%
General Fund	PARKS & REC	10194051	551612	O&M-COMPUTER	-	-	-	-	3,970	0.0%	0.0%
General Fund	PARKS & REC	10194051	556011	O&M-GENERAL EXPENSE	552	1,325	1,500	1,462	1,700	13.3%	16.3%
General Fund	PARKS & REC	10194442	535060	O&M-SOFTWARE MAINTENANCE	10,311	9,660	13,980	12,332	29,400	110.3%	138.4%
Grand Total					1,167,782	1,363,686	1,454,430	1,404,694	1,687,900	16.1%	20.2%

FY 2026 BUDGET PROPOSAL - GENERAL FUND DETAIL - UPDATED 5/21/2025

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	IT	10151010	511010	SALARIES & WAGES	252,581	356,396	391,330	405,313	462,370	18.2%	14.1%
General Fund	IT	10151010	511030	OVERTIME	6,102	2,144	5,000	-	2,000	-60.0%	0.0%
General Fund	IT	10151010	520010	SOCIAL SECURITY	20,187	27,918	29,990	31,150	36,360	21.2%	16.7%
General Fund	IT	10151010	520020	UNEMPLOYMENT/TRAINING TAX	905	579	780	967	850	9.0%	-12.1%
General Fund	IT	10151010	520030	DE FMLA TAX	-	-	-	1,342	1,890	0.0%	40.9%
General Fund	IT	10151010	530020	VACATION - SELL BACK	9,894	-	-	-	-	0.0%	0.0%
General Fund	IT	10151010	532075	VISION CARE	180	247	250	247	-	-100.0%	-100.0%
General Fund	IT	10151010	550005	VISION CARE	-	-	-	-	310	0.0%	0.0%
General Fund	IT	10151010	550010	RETIREMENT	17,944	36,281	39,180	41,642	51,100	30.4%	22.7%
General Fund	IT	10151010	550015	MEDICAL INSURANCE	37,274	54,814	66,620	64,982	83,070	24.7%	27.8%
General Fund	IT	10151010	550020	LIFE INSURANCE	1,482	2,536	2,970	2,906	3,530	18.9%	21.5%
General Fund	IT	10151010	553005	WORKERS COMP. PREMIUMS	409	941	450	429	540	20.0%	26.0%
General Fund	IT	10151020	533090	O&M - TRAINING	4,604	21,791	25,000	17,623	25,000	0.0%	41.9%
General Fund	IT	10154040	585030	O&M-TELEPHONE	652	2,161	1,730	1,791	1,820	5.2%	1.6%
General Fund	IT	10154040	585031	O&M-CELLPHONE	916	2,239	2,700	2,749	4,350	61.1%	58.2%
General Fund	IT	10154040	586017	O&M-VEHICLE GAS	92	116	200	99	200	0.0%	102.6%
General Fund	IT	10154042	536013	O&M-COPIER	-	-	850	-	-	-100.0%	0.0%
General Fund	IT	10154042	585061	WEBSITE MAINTENANCE	11,247	14,391	15,050	17,348	38,125	153.3%	119.8%
General Fund	IT	10154042	585065	O&M-IT SECURITY & DR	16,146	16,019	68,310	60,636	143,400	109.9%	136.5%
General Fund	IT	10154042	585066	HARDWARE MAINTENANCE	-	555	24,000	2,520	17,000	-29.2%	574.6%
General Fund	IT	10154043	583010	O&M-CONTRACT SERVICES	64,263	31,536	31,500	1,450	84,129	167.1%	5703.6%
General Fund	IT	10154043	583030	O&M-AUDITING	201	1,872	4,850	2,562	2,080	-57.1%	-18.8%
General Fund	IT	10154043	585020	O&M-INSURANCE	615	1,197	1,415	1,698	2,260	59.8%	33.1%
General Fund	IT	10154044	586010	O&M-SUPPLIES	3,598	2,781	4,675	463	3,000	-35.8%	548.1%
General Fund	IT	10154046	524029	O&M-VEHICLE GARAGE LABOR	255	1,502	2,500	-	1,875	-25.0%	0.0%
General Fund	IT	10154047	524030	O&M-VEHICLE MAINTENANCE	-	55	900	-	1,500	66.7%	0.0%
General Fund	IT	10154047	586980	O&M-VEH & EQUIP REPLACEMENT	-	-	2,700	2,700	2,700	0.0%	0.0%
General Fund	IT	10154051	556011	O&M-GENERAL EXPENSE	104	1,054	10,000	335	7,000	-30.0%	1990.6%
General Fund	IT	10154051	586012	O&M-COMPUTER	21,025	72,587	50,000	29,422	30,900	-38.2%	5.0%
General Fund	IT	10154051	587001	CND-O&M	(140,437)	-	-	-	-	0.0%	0.0%
General Fund	IT	10154080	589080	COST ALLOC-CITY HALL TO IT	12,396	12,605	12,516	12,552	(15,100)	-220.6%	-220.3%
General Fund	IT	10154442	535060	O&M-SOFTWARE MAINTENANCE	177,584	155,030	190,580	239,681	71,400	-62.5%	-70.2%
Grand Total					520,219	819,348	986,046	942,606	1,063,659	7.9%	12.8%

FY 2026 BUDGET PROPOSAL - GENERAL FUND DETAIL - UPDATED 5/21/2025

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	FINANCE	10131010	511010	SALARIES & WAGES	373,349	467,935	520,270	527,725	557,910	7.2%	5.7%
General Fund	FINANCE	10131010	511030	OVERTIME	644	355	3,500	1,634	3,500	0.0%	114.2%
General Fund	FINANCE	10131010	511045	VACATION REDEMPTION	1,286	1,358	1,520	1,506	1,580	3.9%	4.9%
General Fund	FINANCE	10131010	520010	SOCIAL SECURITY	29,181	36,062	40,680	40,511	44,280	8.8%	9.3%
General Fund	FINANCE	10131010	520020	UNEMPLOYMENT/TRAINING TAX	883	853	930	831	850	-8.6%	2.2%
General Fund	FINANCE	10131010	520030	DE FMLA TAX	-	-	-	1,732	2,300	0.0%	32.8%
General Fund	FINANCE	10131010	530020	VACATION - SELL BACK	8,135	-	-	-	-	0.0%	0.0%
General Fund	FINANCE	10131010	532075	VISION CARE	248	300	310	310	310	0.0%	-0.1%
General Fund	FINANCE	10131010	550010	RETIREMENT	40,350	46,594	57,910	58,591	60,960	5.3%	4.0%
General Fund	FINANCE	10131010	550015	MEDICAL INSURANCE	53,202	80,636	91,660	88,752	90,480	-1.3%	1.9%
General Fund	FINANCE	10131010	550020	LIFE INSURANCE	2,671	3,499	3,830	3,978	4,120	7.6%	3.6%
General Fund	FINANCE	10131010	553005	WORKERS COMP. PREMIUMS	598	1,246	650	605	690	6.2%	14.0%
General Fund	FINANCE	10131020	533090	O&M - TRAINING	1,574	2,020	4,243	2,882	5,000	17.8%	73.5%
General Fund	FINANCE	10134040	515602	O&M-UTILITIES-POWER	2,855	3,169	3,700	3,848	4,300	16.2%	11.7%
General Fund	FINANCE	10134040	555030	O&M-TELEPHONE	1,601	3,014	3,210	2,902	3,100	-3.4%	6.8%
General Fund	FINANCE	10134040	555031	O&M-CELLPHONE	480	526	500	482	510	2.0%	5.7%
General Fund	FINANCE	10134040	556023	O&M-UTILITIES-WATER	619	565	800	390	600	-25.0%	53.8%
General Fund	FINANCE	10134042	556013	O&M-COPIER	0	3,658	3,650	3,554	4,180	14.5%	17.6%
General Fund	FINANCE	10134043	553010	O&M-CONTRACT SERVICES	12,153	11,840	3,000	2,920	2,000	-33.3%	-31.5%
General Fund	FINANCE	10134043	553012	O&M-CONTRACT SERV-ACCOUNTING	-	-	-	-	73,000	0.0%	0.0%
General Fund	FINANCE	10134043	553030	O&M-AUDITING	201	1,872	4,850	2,562	2,080	-57.1%	-18.8%
General Fund	FINANCE	10134043	555020	O&M-INSURANCE	1,245	1,603	1,863	2,235	2,200	18.1%	-1.6%
General Fund	FINANCE	10134044	556010	O&M-SUPPLIES	5,545	3,936	4,500	4,877	4,500	0.0%	-7.7%
General Fund	FINANCE	10134045	551692	O&M-OFFICE FURNITURE	1,375	151	3,900	1,007	2,500	-35.9%	148.2%
General Fund	FINANCE	10134049	515153	O&M-CLEANING SERVICE	4,574	4,344	5,500	4,778	5,500	0.0%	15.1%
General Fund	FINANCE	10134049	554031	O&M-BUILDING MAINTENANCE	3,773	4,661	4,700	4,556	4,700	0.0%	3.2%
General Fund	FINANCE	10134051	556011	O&M-GENERAL EXPENSE	1,134	1,788	1,000	407	1,000	0.0%	145.9%
General Fund	FINANCE	10134051	556012	O&M-COMPUTER	-	-	-	-	2,980	0.0%	0.0%
General Fund	FINANCE	10134051	556015	O&M-POSTAGE	0	3,159	2,350	2,289	2,700	14.9%	18.0%
General Fund	FINANCE	10134442	535060	O&M-SOFTWARE MAINTENANCE	3,912	-	4,940	5,927	19,500	294.8%	229.0%
Grand Total					551,587	685,143	773,965	771,794	907,330	17.2%	17.6%

FY 2026 BUDGET PROPOSAL - GENERAL FUND DETAIL - UPDATED 5/21/2025

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	PLANNING & CODE	10171010	511010	SALARIES & WAGES	410,094	466,219	522,980	524,069	548,630	4.9%	4.7%
General Fund	PLANNING & CODE	10171010	511030	OVERTIME	1,950	1,878	2,500	3,315	2,500	0.0%	-24.6%
General Fund	PLANNING & CODE	10171010	520010	SOCIAL SECURITY	30,651	34,634	38,690	38,310	41,480	7.2%	8.3%
General Fund	PLANNING & CODE	10171010	520020	UNEMPLOYMENT/TRAINING TAX	1,163	1,080	1,220	1,210	1,190	-2.5%	-1.7%
General Fund	PLANNING & CODE	10171010	520030	DE FMLA TAX	-	-	-	1,722	2,150	0.0%	24.9%
General Fund	PLANNING & CODE	10171010	530020	VACATION - SELL BACK	3,240	-	-	-	-	0.0%	0.0%
General Fund	PLANNING & CODE	10171010	532075	VISION CARE	371	407	440	433	-	-100.0%	-100.0%
General Fund	PLANNING & CODE	10171010	550005	VISION CARE	-	-	-	-	440	0.0%	0.0%
General Fund	PLANNING & CODE	10171010	550010	RETIREMENT	36,510	41,227	49,240	48,473	50,300	2.2%	3.8%
General Fund	PLANNING & CODE	10171010	550015	MEDICAL INSURANCE	104,039	123,338	143,140	131,460	141,320	-1.3%	7.5%
General Fund	PLANNING & CODE	10171010	550020	LIFE INSURANCE	3,145	3,438	4,160	4,148	4,200	1.0%	1.3%
General Fund	PLANNING & CODE	10171010	553005	WORKERS COMP. PREMIUMS	1,618	2,019	2,020	4,041	1,970	-2.5%	-51.3%
General Fund	PLANNING & CODE	10171020	533090	O&M - TRAINING	5,353	4,201	7,500	5,651	7,500	0.0%	32.7%
General Fund	PLANNING & CODE	10174032	596930	O&M-CREDIT CARD FEES	1,287	660	6,400	7,138	500	-92.2%	-93.0%
General Fund	PLANNING & CODE	10174040	595030	O&M-TELEPHONE	1,353	2,240	2,760	2,514	2,350	-14.9%	-6.5%
General Fund	PLANNING & CODE	10174040	595031	O&M-CELLPHONE	1,452	2,268	4,250	3,449	4,690	10.4%	36.0%
General Fund	PLANNING & CODE	10174040	596017	O&M-VEHICLE GAS	2,036	2,161	2,500	2,091	2,700	8.0%	29.1%
General Fund	PLANNING & CODE	10174042	596013	O&M-COPIER	0	2,923	2,730	2,956	3,215	17.8%	8.8%
General Fund	PLANNING & CODE	10174043	593010	O&M-CONTRACT SERVICES	11,969	3,735	8,700	3,438	15,000	72.4%	336.3%
General Fund	PLANNING & CODE	10174043	593020	O&M-LEGAL SERVICES	31,230	30,647	30,600	28,472	34,000	11.1%	19.4%
General Fund	PLANNING & CODE	10174043	593030	O&M-AUDITING SERVICE	201	1,872	4,850	2,562	2,080	-57.1%	-18.8%
General Fund	PLANNING & CODE	10174043	593050	ENGINEERING	-	-	-	-	1,000	0.0%	0.0%
General Fund	PLANNING & CODE	10174043	595020	O&M-INSURANCE	3,987	4,411	6,170	11,772	7,330	18.8%	-37.7%
General Fund	PLANNING & CODE	10174043	595610	REIMBURSABLE PLAN REV FEES	94,128	126,727	61,100	73,288	-	-100.0%	-100.0%
General Fund	PLANNING & CODE	10174044	596010	O&M-SUPPLIES	2,635	2,962	4,000	996	4,000	0.0%	301.6%
General Fund	PLANNING & CODE	10174044	596018	O&M-UNIFORMS	1,107	1,527	1,200	576	1,200	0.0%	108.3%
General Fund	PLANNING & CODE	10174046	524029	O&M-VEHICLE GARAGE LABOR	2,144	4,792	7,000	3,461	4,680	-33.1%	35.2%
General Fund	PLANNING & CODE	10174047	524030	O&M-VEHICLE MAINTENANCE	299	1,267	3,000	1,665	3,000	0.0%	80.1%
General Fund	PLANNING & CODE	10174047	596980	O&M-VEH & EQUIP REPLACEMENT	-	-	11,200	11,200	11,200	0.0%	0.0%
General Fund	PLANNING & CODE	10174049	596820	O&M-PROPERTY MAINTENANCE	30,232	20,620	25,000	13,350	25,000	0.0%	87.3%
General Fund	PLANNING & CODE	10174051	556011	O&M-GENERAL EXPENSE	1,150	3,969	5,000	2,879	5,000	0.0%	73.7%
General Fund	PLANNING & CODE	10174051	596012	O&M-COMPUTER	4,618	-	-	-	4,960	0.0%	0.0%
General Fund	PLANNING & CODE	10174051	596015	O&M-POSTAGE	(0)	9,611	8,000	6,013	8,000	0.0%	33.0%
General Fund	PLANNING & CODE	10174051	596810	O&M-DEMOLITIONS	-	23,000	2,500	3,000	-	-100.0%	-100.0%
General Fund	PLANNING & CODE	10174442	535060	O&M-SOFTWARE MAINTENANCE	7,009	3,178	8,940	10,230	29,200	226.6%	185.4%
General Fund	PLANNING & CODE	10179080	529020	INTERFUND TRANSFER TO GEN FUND	16,000	-	-	-	-	0.0%	0.0%
General Fund	PLANNING & CODE	10179080	599081	COST ALLOC-PUB WORKS	9,827	11,654	11,312	10,057	12,580	11.2%	25.1%
Grand Total					820,795	938,667	989,102	963,940	983,365	-0.6%	2.0%

FY 2026 BUDGET PROPOSAL - GENERAL FUND DETAIL - UPDATED 5/21/2025

FUND	DIVISION	ORG	OBJ	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
General Fund	STREETS DIV	10181010	511010	SALARIES & WAGES	242,784	245,412	255,151	244,572	280,940	10.1%	14.9%
General Fund	STREETS DIV	10181010	511030	OVERTIME	5,629	9,476	9,000	14,779	10,800	20.0%	-26.9%
General Fund	STREETS DIV	10181010	511045	VACATION REDEMPTION	1,070	-	-	-	-	0.0%	0.0%
General Fund	STREETS DIV	10181010	511050	ON CALL PAY	6,879	8,735	9,700	8,825	8,900	-8.2%	0.9%
General Fund	STREETS DIV	10181010	520010	SOCIAL SECURITY	20,202	19,819	21,600	20,448	22,170	2.6%	8.4%
General Fund	STREETS DIV	10181010	520020	UNEMPLOYMENT/TRAINING TAX	1,552	792	790	831	1,490	88.6%	79.2%
General Fund	STREETS DIV	10181010	520030	DE FMLA TAX	-	-	-	872	1,090	0.0%	25.1%
General Fund	STREETS DIV	10181010	530020	VACATION - SELL BACK	(366)	-	-	-	-	0.0%	0.0%
General Fund	STREETS DIV	10181010	532075	VISION CARE	281	250	300	261	-	-100.0%	-100.0%
General Fund	STREETS DIV	10181010	550005	VISION CARE	-	-	-	-	300	0.0%	0.0%
General Fund	STREETS DIV	10181010	550010	RETIREMENT	21,190	18,823	24,230	21,782	20,950	-13.5%	-3.8%
General Fund	STREETS DIV	10181010	550015	MEDICAL INSURANCE	70,210	72,717	73,404	78,215	84,860	15.6%	8.5%
General Fund	STREETS DIV	10181010	550020	LIFE INSURANCE	1,934	1,797	2,270	2,079	2,250	-0.9%	8.2%
General Fund	STREETS DIV	10181010	553005	WORKERS COMP. PREMIUMS	8,019	8,186	9,190	7,844	8,820	-4.0%	12.4%
General Fund	STREETS DIV	10181020	533090	O&M - TRAINING	1,379	5,020	9,700	5,342	8,500	-12.4%	59.1%
General Fund	STREETS DIV	10184040	515030	O&M-TELEPHONE	360	369	330	307	300	-9.1%	-2.3%
General Fund	STREETS DIV	10184040	515031	O&M-CELLPHONE	2,728	2,728	2,850	2,735	4,890	71.6%	78.8%
General Fund	STREETS DIV	10184040	516017	O&M-VEHICLE GAS	16,979	14,889	17,000	28,565	26,000	52.9%	-9.0%
General Fund	STREETS DIV	10184040	516021	O&M-NATURAL GAS	672	881	1,235	1,316	1,330	7.7%	1.1%
General Fund	STREETS DIV	10184042	516019	O&M-RADIO GF	-	-	400	451	500	25.0%	10.8%
General Fund	STREETS DIV	10184043	513010	O&M-CONTRACT SERVICES	1,940	1,276	28,015	36,417	10,000	-64.3%	-72.5%
General Fund	STREETS DIV	10184043	513020	O&M-LEGAL SERVICES	990	990	990	921	1,100	11.1%	19.5%
General Fund	STREETS DIV	10184043	513030	O&M-AUDITING	604	5,617	14,540	7,694	6,230	-57.2%	-19.0%
General Fund	STREETS DIV	10184043	513050	O&M-ENGINEERING	-	-	-	-	10,000	0.0%	0.0%
General Fund	STREETS DIV	10184043	515013	O&M-ENVIRONMENTAL COMPLIANCE	1,800	1,890	2,000	2,268	14,000	600.0%	517.3%
General Fund	STREETS DIV	10184043	515020	O&M-INSURANCE	20,098	20,466	27,860	33,432	32,310	16.0%	-3.4%
General Fund	STREETS DIV	10184043	515040	O&M-ADVERTISING & PRINTING	28	1,145	960	-	1,200	25.0%	0.0%
General Fund	STREETS DIV	10184044	516010	O&M-SUPPLIES	1,946	1,400	2,725	1,239	15,000	450.5%	1110.4%
General Fund	STREETS DIV	10184044	516018	O&M-UNIFORMS	2,474	2,812	3,000	2,137	4,000	33.3%	87.2%
General Fund	STREETS DIV	10184044	516070	O&M-STREET SIGNS & MARKERS	18,965	9,992	24,000	20,562	45,000	87.5%	118.8%
General Fund	STREETS DIV	10184044	516071	O&M-STREET MATERIALS	6,734	12,731	17,000	11,324	30,000	76.5%	164.9%
General Fund	STREETS DIV	10184046	514029	O&M-VEHICLE GARAGE LABOR	17,470	19,964	20,000	24,588	28,080	40.4%	14.2%
General Fund	STREETS DIV	10184047	514030	O&M-VEHICLE MAINTENANCE	-	346	-	-	-	0.0%	0.0%
General Fund	STREETS DIV	10184047	516980	O&M-VEH & EQUIP REPLACEMENT	-	-	65,300	65,300	65,300	0.0%	0.0%
General Fund	STREETS DIV	10184047	524030	O&M-VEHICLE MAINTENANCE	32,025	10,708	34,450	40,430	35,000	1.6%	-13.4%
General Fund	STREETS DIV	10184050	516072	O&M-SNOW & ICE REMOVAL	780	7,607	17,259	17,400	11,000	-36.3%	-36.8%
General Fund	STREETS DIV	10184050	516073	O&M-STORM DRAINS	22	64,151	110,000	93,170	40,000	-63.6%	-57.1%
General Fund	STREETS DIV	10184050	516075	O&M-SIDEWALKS & CURBS	8,098	3,125	17,500	28	5,000	-71.4%	18023.8%
General Fund	STREETS DIV	10184050	516076	O&M-STREET LIGHTS	93,395	93,772	96,181	85,460	96,000	-0.2%	12.3%
General Fund	STREETS DIV	10184051	556011	O&M-GENERAL EXPENSE	2,596	512	1,000	70	2,000	100.0%	2771.1%
General Fund	STREETS DIV	10184080	519080	COST ALLOC-PW TO STREET	88,441	104,890	101,807	90,513	113,220	11.2%	25.1%
General Fund	STREETS DIV	10184442	535060	O&M-SOFTWARE MAINTENANCE	3,773	1,901	4,560	5,472	14,800	224.6%	170.5%
General Fund	STREETS DIV	10184451	531612	O&M-COMPUTER	-	-	-	-	1,490	0.0%	0.0%
General Fund	STREETS DIV	10184543	517005	TRANSPORTATION STDY (CND)	87,670	-	-	-	-	0.0%	0.0%
Grand Total					791,348	775,189	1,026,297	977,646	1,064,820	3.8%	8.9%



Annual Operating Budget Proposal
For the Fiscal Year Ending June 30, 2026 (FY2026)

Utility Funds

Electric Fund
Water Fund

Sewer Fund
Solid Waste Fund

FY 2026 BUDGET PROPOSAL - UTILITY FUND DETAIL - UPDATED 5/21/2025

DIVISION	ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
REVENUE	350	402010	ELECTRIC FUND	INTRAFUND XFER IN-RESERVES	-	-	(890,731)	-	-	-100.0%	0.0%
REVENUE	350	411000	ELECTRIC FUND	INTEREST INCOME-POOLED CASH	(390,471)	(52,280)	(59,500)	(4,320)	(33,990)	-42.9%	686.8%
REVENUE	350	412020	ELECTRIC FUND	INTEREST INCOME / INVESTMENTS	(37)	-	(833,148)	(9,888)	(758,370)	-9.0%	7569.6%
REVENUE	350	423010	ELECTRIC FUND	OTHER REV-INSURANCE PROCEEDS	(5,681)	(11,997)	-	-	-	0.0%	0.0%
REVENUE	350	441010	ELECTRIC FUND	CUSTOMER BILLING-ELECTRIC	(24,590,043)	(26,957,535)	(28,858,158)	(30,923,723)	(31,652,607)	9.7%	2.4%
REVENUE	350	441011	ELECTRIC FUND	REVENUE-PRIVATE SECURITY LIGHT	(120,501)	(121,565)	(121,206)	(123,025)	(123,022)	1.5%	0.0%
REVENUE	350	441016	ELECTRIC FUND	FACILITY CHARGE-ELECTRIC	(2,547,090)	(2,605,456)	(2,661,927)	(2,982,278)	(2,901,970)	9.0%	-2.7%
REVENUE	350	441018	ELECTRIC FUND	PY BAD DEBT RECOVERY	(2,232)	(33)	-	-	-	0.0%	0.0%
REVENUE	350	441020	ELECTRIC FUND	LATE PENALTIES-ELECTRIC	(64,878)	(86,706)	(55,500)	(96,741)	(75,000)	35.1%	-22.5%
REVENUE	350	441030	ELECTRIC FUND	RET'D CHECK-RECONNECT FEE	(10,150)	(8,050)	(7,440)	(8,580)	(7,500)	0.8%	-12.6%
REVENUE	350	441040	ELECTRIC FUND	CONNECTION FEES-ELEC	(369,287)	(561,453)	(192,200)	(155,490)	(137,500)	-28.5%	-11.6%
REVENUE	350	441041	ELECTRIC FUND	UNDERGROUND ELEC SVC FEE	(27,000)	(35,000)	(21,500)	(13,200)	-	-100.0%	-100.0%
REVENUE	350	441049	ELECTRIC FUND	REV / TEMPORARY SERVICE	(450)	(330)	-	-	(550)	0.0%	0.0%
REVENUE	350	441060	ELECTRIC FUND	SUBCONTRACTOR LABOR	(4,615)	-	-	(30,832)	-	0.0%	-100.0%
REVENUE	350	441062	ELECTRIC FUND	REV / SUBCONTRACTOR MATERIALS	(2,393)	-	-	(174,280)	-	0.0%	-100.0%
REVENUE	350	441090	ELECTRIC FUND	PROCEEDS-ELEC INVENTORY SALES	(6,475)	(810)	-	2,473	-	0.0%	-100.0%
REVENUE	350	441096	ELECTRIC FUND	PROCEEDS-SALE OF EQUIP/SCRAP	(13,112)	(3,235)	(4,000)	(2,946)	-	-100.0%	-100.0%
REVENUE	350	441097	ELECTRIC FUND	SOLAR POWER PERMIT	(2,455)	(890)	(1,500)	(90)	(400)	-73.3%	344.4%
REVENUE	350	491099	ELECTRIC FUND	REVENUE-MISCELLANEOUS	(515,837)	(5,530)	(4,000)	(870)	-	-100.0%	-100.0%
REVENUE Total					(28,672,706)	(30,450,869)	(33,710,810)	(34,523,791)	(35,690,909)	5.9%	3.4%

DIVISION	ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
EXPENSE	35501010	511010	ELECTRIC FUND	SALARIES & WAGES	1,040,271	1,049,536	1,296,080	1,219,106	1,369,090	5.6%	12.3%
EXPENSE	35501010	511030	ELECTRIC FUND	OVERTIME	54,579	84,013	63,000	78,582	80,000	27.0%	1.8%
EXPENSE	35501010	511045	ELECTRIC FUND	VACATION REDEMPTION	4,616	4,873	5,200	5,205	5,300	1.9%	1.8%
EXPENSE	35501010	511050	ELECTRIC FUND	ON CALL PAY	57,527	62,117	58,000	66,168	63,600	9.7%	-3.9%
EXPENSE	35501010	520010	ELECTRIC FUND	SOCIAL SECURITY	89,567	93,266	107,830	104,587	116,600	8.1%	11.5%
EXPENSE	35501010	520020	ELECTRIC FUND	UNEMPLOYMENT/TRAINING TAX	2,969	2,363	2,140	2,264	2,850	33.2%	25.9%
EXPENSE	35501010	520030	ELECTRIC FUND	DE FMLA TAX	-	-	-	4,032	5,420	0.0%	34.4%
EXPENSE	35501010	530020	ELECTRIC FUND	VACATION - SELL BACK	32,156	-	-	5,494	-	0.0%	-100.0%
EXPENSE	35501010	532075	ELECTRIC FUND	VISION CARE	736	736	750	711	-	-100.0%	-100.0%
EXPENSE	35501010	550005	ELECTRIC FUND	VISION CARE	-	-	-	-	780	0.0%	0.0%
EXPENSE	35501010	550010	ELECTRIC FUND	RETIREMENT	85,986	91,511	119,600	115,786	123,800	3.5%	6.9%
EXPENSE	35501010	550015	ELECTRIC FUND	MEDICAL INSURANCE	172,597	228,187	221,425	196,882	221,540	0.1%	12.5%
EXPENSE	35501010	550020	ELECTRIC FUND	LIFE INSURANCE	7,678	7,739	9,480	9,000	9,820	3.6%	9.1%
EXPENSE	35501010	550040	ELECTRIC FUND	O&M-TUITION REIMBURSEMENT	-	-	-	-	5,250	0.0%	0.0%
EXPENSE	35501010	553005	ELECTRIC FUND	WORKERS COMP. PREMIUMS	37,495	38,463	46,040	37,602	45,500	-1.2%	21.0%
EXPENSE	35501020	533090	ELECTRIC FUND	O&M - TRAINING	14,876	17,766	26,250	19,752	21,000	-20.0%	6.3%
EXPENSE	35501021	533016	ELECTRIC FUND	O&M-TUITION REIMBURSEMENT	-	-	2,135	2,559	5,000	134.2%	95.4%
EXPENSE	35501080	529060	ELECTRIC FUND	COST ALLOC-ALL TO GEN FUND	579,483	644,040	657,190	657,190	722,910	10.0%	10.0%
EXPENSE	35501080	529070	ELECTRIC FUND	COST ALLOC-METER TECH	344,043	384,196	419,117	433,793	444,780	6.1%	2.5%
EXPENSE	35501080	529080	ELECTRIC FUND	COST ALLOC-PUB WORKS	356,117	422,954	410,552	365,007	456,540	11.2%	25.1%
EXPENSE	35501080	529082	ELECTRIC FUND	COST ALLOC-BILLING	552,604	621,325	710,914	652,680	744,585	4.7%	14.1%
EXPENSE	35504140	525030	ELECTRIC FUND	O&M-TELEPHONE	2,259	2,662	2,450	2,441	2,650	8.2%	8.6%
EXPENSE	35504140	526023	ELECTRIC FUND	O&M-UTILITIES-WATER	2,267	2,355	2,470	2,219	2,600	5.3%	17.2%
EXPENSE	35504240	526017	ELECTRIC FUND	O&M-VEHICLE GAS	26,162	22,772	25,000	21,095	25,000	0.0%	18.5%
EXPENSE	35504242	526019	ELECTRIC FUND	O&M-RADIO ELEC	-	-	3,500	2,303	5,500	57.1%	138.8%
EXPENSE	35504242	526090	ELECTRIC FUND	O&M-COMPUTERS	-	-	-	-	2,980	0.0%	0.0%
EXPENSE	35504244	526010	ELECTRIC FUND	O&M-SUPPLIES	1,454	2,044	2,500	481	2,500	0.0%	419.4%
EXPENSE	35504244	526018	ELECTRIC FUND	O&M-UNIFORMS	17,418	25,498	35,000	34,907	35,000	0.0%	0.3%
EXPENSE	35504245	526025	ELECTRIC FUND	O&M-SMALL TOOLS	16,043	8,748	8,000	8,645	10,000	25.0%	15.7%
EXPENSE	35504251	556011	ELECTRIC FUND	O&M-GENERAL EXPENSE	276	-	4,000	555	4,000	0.0%	620.9%
EXPENSE	35504332	525011	ELECTRIC FUND	O&M-SUBSTATIONS	117,676	25,287	60,000	16,024	77,500	29.2%	383.7%
EXPENSE	35504332	525012	ELECTRIC FUND	O&M-DISTRIBUTION LINES	206,076	378,477	272,500	216,673	325,000	19.3%	50.0%
EXPENSE	35504332	525014	ELECTRIC FUND	O&M-VEGETATION CONTROL	18,287	104,473	107,500	128,859	75,000	-30.2%	-41.8%
EXPENSE	35504332	525840	ELECTRIC FUND	INVENTORY VAR-MATLS & SUPPLIES	79,705	36,363	-	-	-	0.0%	0.0%
EXPENSE	35504340	525031	ELECTRIC FUND	O&M-CELLPHONE	2,520	3,643	4,180	4,415	4,220	1.0%	-4.4%
EXPENSE	35504343	525013	ELECTRIC FUND	O&M-ENVIRONMENTAL COMPLIANCE	37,370	24,323	40,000	40,284	35,000	-12.5%	-13.1%
EXPENSE	35504346	524029	ELECTRIC FUND	O&M-VEHICLE GARAGE LABOR	19,757	39,547	44,000	31,288	37,440	-14.9%	19.7%
EXPENSE	35504347	524030	ELECTRIC FUND	O&M-VEHICLE MAINTENANCE	44,838	23,133	40,000	38,676	35,000	-12.5%	-9.5%
EXPENSE	35504348	524420	ELECTRIC FUND	EQUIPMENT RENTAL	-	-	2,500	-	2,500	0.0%	0.0%
EXPENSE	35504350	525010	ELECTRIC FUND	O&M-TRAFFIC SIGNALS	47,449	578	15,000	9,960	15,000	0.0%	50.6%
EXPENSE	35504350	526075	ELECTRIC FUND	SIDEWALKS	-	-	10,000	-	-	-100.0%	0.0%
EXPENSE	35504442	535060	ELECTRIC FUND	O&M-SOFTWARE MAINTENANCE	6,254	3,153	12,200	12,397	38,800	218.0%	213.0%
EXPENSE	35504531	525016	ELECTRIC FUND	O&M-DEMEC POWER PURCHASED	20,169,499	22,171,710	24,086,932	24,595,155	25,187,603	4.6%	2.4%
EXPENSE	35504543	523010	ELECTRIC FUND	O&M-CONTRACT SERVICES	19,261	21,965	25,000	4,100	25,000	0.0%	509.7%
EXPENSE	35504543	523020	ELECTRIC FUND	O&M-LEGAL SERVICES	1,643	1,440	1,440	1,346	1,600	11.1%	18.8%
EXPENSE	35504543	523030	ELECTRIC FUND	O&M-AUDITING	1,208	11,235	16,500	8,163	12,450	-24.5%	52.5%
EXPENSE	35504543	523050	ELECTRIC FUND	O&M-ENGINEERING	4,973	2,654	20,000	-	20,000	0.0%	0.0%
EXPENSE	35504543	525020	ELECTRIC FUND	O&M-INSURANCE	135,420	165,354	184,420	256,616	228,300	23.8%	-11.0%
EXPENSE	35504543	525040	ELECTRIC FUND	O&M-ADVERTISING & PRINTING	3,466	1,026	2,500	35	2,500	0.0%	7000.7%

DIVISION	ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
EXPENSE	35504543	529504	ELECTRIC FUND	BROADBAND WIFI FEASBILIT	60,792	-	-	-	-	0.0%	0.0%
EXPENSE	35504549	525015	ELECTRIC FUND	O&M-WAREHOUSE EXPENSE	342	866	2,000	1,402	2,000	0.0%	42.7%
EXPENSE	35504552	527063	ELECTRIC FUND	TREE PLANTING	2,246	-	-	-	-	0.0%	0.0%
EXPENSE	35504560	526930	ELECTRIC FUND	O&M-BOND DEBT EXPENSE	375	425	500	495	500	0.0%	1.0%
EXPENSE	35504576	528500	ELECTRIC FUND	NEW SERVICES	-	63,449	50,000	165,773	125,000	150.0%	-24.6%
EXPENSE	35504576	528517	ELECTRIC FUND	DEV-WATERGATE	-	34,670	-	4,122	-	0.0%	-100.0%
EXPENSE	35504576	528522	ELECTRIC FUND	DEV-MILFORD PONDS, LLC	-	15,932	170,335	244,927	-	-100.0%	-100.0%
EXPENSE	35504576	528543	ELECTRIC FUND	DEV-WESTWOOD	-	6,009	260,336	6,841	-	-100.0%	-100.0%
EXPENSE	35504576	528544	ELECTRIC FUND	DEV-HICKORY GLEN	-	4,681	2,365	2,838	-	-100.0%	-100.0%
EXPENSE	35504576	528545	ELECTRIC FUND	DEV-RED CEDAR FARMS	-	-	415,350	18,789	-	-100.0%	-100.0%
EXPENSE	35505047	526980	ELECTRIC FUND	O&M-VEH & EQUIP REPLACEMENT	-	-	208,000	208,000	210,000	1.0%	1.0%
EXPENSE	35506032	527510	ELECTRIC FUND	BAD DEBT EXPENSE - ELECTRIC	36,443	-	-	-	-	0.0%	0.0%
EXPENSE	35506032	528030	ELECTRIC FUND	INTEREST ON METER DEPOSIT	721	762	700	718	750	7.1%	4.5%
EXPENSE	35506060	528022	ELECTRIC FUND	2016 BOND INTEREST	85,941	82,215	79,815	79,815	79,815	0.0%	0.0%
EXPENSE	35506069	528040	ELECTRIC FUND	AMORTIZATION-BOND COST	10,758	-	-	-	-	0.0%	0.0%
EXPENSE	35506090	529010	ELECTRIC FUND	INTRAFUND XFER CAP RESERVES	-	-	-	-	-	0.0%	0.0%
EXPENSE	35507060	528021	ELECTRIC FUND	2016 BOND PRINCIPAL	-	240,000	240,000	240,000	240,000	0.0%	0.0%
EXPENSE	35509095	529020	ELECTRIC FUND	INTERFUND TRANSFER TO GEN FUND	2,626,108	3,756,130	3,946,500	3,942,000	4,334,700	9.8%	10.0%
EXPENSE Total					27,238,307	31,036,665	34,559,195	34,328,756	35,650,273	3.2%	3.8%
Electric Fund Total					(1,434,399)	585,795	848,385	(195,034)	(40,636)	-104.8%	-79.2%

FY 2026 BUDGET PROPOSAL - UTILITY FUND DETAIL - UPDATED 5/21/2025

DIVISION	ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
REVENUE	320	411000	WATER FUND	INTEREST INCOME-POOLED CASH	(200,991)	(11,204)	(42,000)	(5,376)	(42,280)	0.7%	686.5%
REVENUE	320	412020	WATER FUND	INTEREST INCOME / INVESTMENTS	(3)	-	(189,000)	(2,796)	(214,540)	13.5%	7573.1%
REVENUE	320	441010	WATER FUND	CUSTOMER BILLING-WATER	(3,425,479)	(3,515,024)	(3,413,963)	(3,656,650)	(3,880,799)	13.7%	6.1%
REVENUE	320	441020	WATER FUND	LATE PENALTIES-WATER	(7,614)	(10,524)	(6,300)	(7,874)	(7,000)	11.1%	-11.1%
REVENUE	320	441040	WATER FUND	CONNECTION FEES-WATER	(40,751)	(63,795)	(25,000)	(28,272)	(28,000)	12.0%	-1.0%
REVENUE	320	441045	WATER FUND	NEW METER FEE-WATER	(13,800)	(37,000)	(18,000)	(43,800)	(32,000)	77.8%	-26.9%
REVENUE	320	491099	WATER FUND	REVENUE-MISCELLANEOUS	(2,010)	-	(2,000)	-	-	-100.0%	0.0%
REVENUE Total					(3,690,648)	(3,637,548)	(3,696,263)	(3,744,768)	(4,204,619)	13.8%	12.3%

DIVISION	ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
EXPENSE	32201010	511010	WATER FUND	SALARIES & WAGES	235,413	242,175	295,590	289,339	323,460	9.4%	11.8%
EXPENSE	32201010	511030	WATER FUND	OVERTIME	16,246	16,882	15,800	20,019	18,700	18.4%	-6.6%
EXPENSE	32201010	511050	WATER FUND	ON CALL PAY	16,666	15,823	14,600	16,432	16,640	14.0%	1.3%
EXPENSE	32201010	520010	WATER FUND	SOCIAL SECURITY	19,933	20,760	24,180	25,144	27,010	11.7%	7.4%
EXPENSE	32201010	520020	WATER FUND	UNEMPLOYMENT/TRAINING TAX	804	594	790	881	940	19.0%	6.7%
EXPENSE	32201010	520030	WATER FUND	DE FMLA TAX	-	-	-	924	1,290	0.0%	39.6%
EXPENSE	32201010	530020	WATER FUND	VACATION - SELL BACK	5,183	-	-	8,336	-	0.0%	-100.0%
EXPENSE	32201010	532075	WATER FUND	VISION CARE	244	234	280	272	-	-100.0%	-100.0%
EXPENSE	32201010	550005	WATER FUND	VISION CARE	-	-	-	-	320	0.0%	0.0%
EXPENSE	32201010	550010	WATER FUND	RETIREMENT	22,138	23,228	27,480	28,345	30,020	9.2%	5.9%
EXPENSE	32201010	550015	WATER FUND	MEDICAL INSURANCE	46,005	50,325	75,770	70,688	80,370	6.1%	13.7%
EXPENSE	32201010	550020	WATER FUND	LIFE INSURANCE	1,785	1,822	2,390	2,417	2,530	5.9%	4.7%
EXPENSE	32201010	553005	WATER FUND	WORKERS COMP. PREMIUMS	7,311	8,929	10,460	9,422	10,990	5.1%	16.6%
EXPENSE	32201013	512075	WATER FUND	VISION CARE	-	-	-	-	-	0.0%	0.0%
EXPENSE	32201020	533090	WATER FUND	O&M - TRAINING	2,134	2,640	6,550	6,098	10,000	52.7%	64.0%
EXPENSE	32204131	524015	WATER FUND	O&M-PUMPING POWER PURCHASED	224,997	241,753	258,200	242,357	272,000	5.3%	12.2%
EXPENSE	32204140	525030	WATER FUND	O&M-TELEPHONE	422	500	310	329	350	12.9%	6.2%
EXPENSE	32204140	526021	WATER FUND	O&M-NATURAL GAS	672	881	1,235	1,316	1,330	7.7%	1.1%
EXPENSE	32204140	526023	WATER FUND	O&M-UTILITIES-WATER	906	1,484	1,570	1,380	1,600	1.9%	15.9%
EXPENSE	32204231	524013	WATER FUND	O&M-CHEMICALS	109,478	127,283	132,000	136,945	132,000	0.0%	-3.6%
EXPENSE	32204232	524011	WATER FUND	O&M-WELLS	15,038	52,726	85,000	22,474	85,000	0.0%	278.2%
EXPENSE	32204232	524012	WATER FUND	O&M-MAINS	14,853	21,998	25,000	29,885	25,000	0.0%	-16.3%
EXPENSE	32204232	526990	WATER FUND	O&M-INVENTORY ISSUED	(203)	-	-	-	-	0.0%	0.0%
EXPENSE	32204240	525031	WATER FUND	O&M-CELLPHONE	2,116	2,125	2,220	2,147	2,230	0.5%	3.9%
EXPENSE	32204242	526012	WATER FUND	O&M-COMPUTERS	-	-	-	-	500	0.0%	0.0%
EXPENSE	32204243	525040	WATER FUND	O&M-ADVERTISING & PRINTING	1,275	930	1,000	-	1,000	0.0%	0.0%
EXPENSE	32204244	526010	WATER FUND	O&M-SUPPLIES	2,654	1,601	4,000	1,734	4,000	0.0%	130.7%
EXPENSE	32204244	526018	WATER FUND	O&M-UNIFORMS	1,552	1,317	3,225	1,243	3,500	8.5%	181.5%
EXPENSE	32204245	524010	WATER FUND	O&M-METERS	-	-	10,000	-	10,000	0.0%	0.0%
EXPENSE	32204250	526075	WATER FUND	SIDEWALKS	-	-	40,000	2,310	40,000	0.0%	1631.6%
EXPENSE	32204251	526015	WATER FUND	O&M-POSTAGE	10	18	100	11	100	0.0%	838.4%
EXPENSE	32204251	556011	WATER FUND	O&M-GENERAL EXPENSE	731	248	2,000	1,381	2,000	0.0%	44.8%
EXPENSE	32204280	529030	WATER FUND	COST ALLOC-ALL TO WATER	262,090	290,984	313,429	313,429	344,770	10.0%	10.0%
EXPENSE	32204280	529070	WATER FUND	COST ALLOC-METER TECH	172,020	192,099	209,559	216,897	222,385	6.1%	2.5%
EXPENSE	32204280	529080	WATER FUND	COST ALLOC-PW TO WATER	169,466	200,821	194,918	173,294	216,770	11.2%	25.1%
EXPENSE	32204280	529082	WATER FUND	COST ALLOC-BILLING TO WATER	150,150	168,765	193,886	178,004	203,065	4.7%	14.1%
EXPENSE	32204331	524014	WATER FUND	O&M-SERVICE CONNECTIONS	9,968	12,794	15,000	13,133	15,000	0.0%	14.2%
EXPENSE	32204332	526019	WATER FUND	O&M-RADIO WATER	-	-	500	-	500	0.0%	0.0%
EXPENSE	32204340	526017	WATER FUND	O&M-VEHICLE GAS	11,490	10,658	12,500	15,125	16,000	28.0%	5.8%
EXPENSE	32204346	524029	WATER FUND	O&M-VEHICLE GARAGE LABOR	9,808	13,482	20,000	25,860	26,210	31.1%	1.4%
EXPENSE	32204347	524030	WATER FUND	O&M-VEHICLE MAINTENANCE	12,453	14,601	18,000	12,045	18,000	0.0%	49.4%
EXPENSE	32204349	524031	WATER FUND	O&M-BUILDING MAINTENANCE	2,702	4,920	10,000	8,957	10,000	0.0%	11.6%
EXPENSE	32204349	524034	WATER FUND	O&M-FACILITY MAINTENANCE	77,796	86,900	99,500	117,280	105,500	6.0%	-10.0%
EXPENSE	32204442	535060	WATER FUND	O&M-SOFTWARE MAINTENANCE	2,636	-	3,120	3,600	15,800	406.4%	338.9%
EXPENSE	32204543	523010	WATER FUND	O&M-CONTRACT SERVICES	29,877	39,827	48,000	38,232	59,000	22.9%	54.3%
EXPENSE	32204543	523020	WATER FUND	O&M-LEGAL SERVICES	2,970	2,970	2,970	2,843	3,300	11.1%	16.1%
EXPENSE	32204543	523030	WATER FUND	O&M-AUDITING	1,208	11,235	19,260	8,394	18,110	-6.0%	115.8%
EXPENSE	32204543	523050	WATER FUND	O&M-ENGINEERING	1,185	1,112	15,000	1,135	8,000	-46.7%	605.0%
EXPENSE	32204543	525020	WATER FUND	O&M-INSURANCE	29,408	34,002	38,210	53,742	51,870	35.7%	-3.5%

DIVISION	ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
EXPENSE	32204550	523315	WATER FUND	O&M-STREET RESTORATION	-	574	60,000	1,788	60,000	0.0%	3256.6%
EXPENSE	32205047	526980	WATER FUND	O&M-VEH & EQUIP REPLACEMENT	-	-	46,250	46,250	50,200	8.5%	8.5%
EXPENSE	32206032	527510	WATER FUND	BAD DEBT EXPENSE - WATER	3,328	-	-	-	-	0.0%	0.0%
EXPENSE	32206060	528003	WATER FUND	LOAN-WASH ST PLANT-INT.	19,030	17,423	15,801	18,961	15,801	0.0%	-16.7%
EXPENSE	32206060	528024	WATER FUND	DEBT SVC-INT-2012 USDA #03	83,951	81,997	79,781	79,781	79,781	0.0%	0.0%
EXPENSE	32206090	529010	WATER FUND	INTRAFUND XFER TO WATER RES	5,250	-	-	-	-	0.0%	0.0%
EXPENSE	32207060	528002	WATER FUND	LOAN-WASH ST PLANT-PRIN.	-	161,850	163,473	163,473	163,473	0.0%	0.0%
EXPENSE	32207060	528023	WATER FUND	DEBT SVC-PRN-2012 USDA #03	-	104,003	106,220	106,220	106,220	0.0%	0.0%
EXPENSE	32209095	529020	WATER FUND	INTERFUND TRANSFER TO GEN FUND	365,415	301,790	316,000	315,000	490,000	55.1%	55.6%
EXPENSE Total					2,170,561	2,589,083	3,041,127	2,835,276	3,402,635	11.9%	20.0%
Water Fund Total					(1,520,088)	(1,048,465)	(655,136)	(909,492)	(801,984)	22.4%	-11.8%

FY 2026 BUDGET PROPOSAL - UTILITY FUND DETAIL - UPDATED 5/21/2025

DIVISION	ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
REVENUE	330	411000	SEWER FUND	INTEREST INCOME-POOLED CASH	(135,957)	(16,443)	(34,500)	(3,456)	(27,230)	-21.1%	687.9%
REVENUE	330	412020	SEWER FUND	INTEREST INCOME / INVESTMENTS	(1)	-	(215,000)	(3,228)	(248,210)	15.4%	7589.3%
REVENUE	330	421010	SEWER FUND	PROCEEDS-EQUIP&SCRAP	-	(9,482)	-	-	(1,000)	0.0%	0.0%
REVENUE	330	441009	SEWER FUND	KENT COUNTY COST ADJUST.	(2,127,747)	(2,307,826)	(2,332,578)	(2,396,069)	(2,995,177)	28.4%	25.0%
REVENUE	330	441010	SEWER FUND	CUSTOMER BILLING-SEWER	(3,032,114)	(3,150,905)	(3,048,291)	(2,942,384)	(3,503,869)	14.9%	19.1%
REVENUE	330	441020	SEWER FUND	LATE PENALTIES-SEWER	(12,542)	(17,790)	(10,600)	(12,837)	(11,700)	10.4%	-8.9%
REVENUE	330	491099	SEWER FUND	REVENUE-MISCELLANEOUS	(36,064)	-	-	-	-	0.0%	0.0%
REVENUE Total					(5,344,425)	(5,502,447)	(5,640,969)	(5,357,974)	(6,787,186)	20.3%	26.7%

DIVISION	ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
EXPENSE	33301010	511010	SEWER FUND	SALARIES & WAGES	234,697	241,806	295,590	289,233	323,460	9.4%	11.8%
EXPENSE	33301010	511030	SEWER FUND	OVERTIME	9,062	9,786	7,400	10,517	10,200	37.8%	-3.0%
EXPENSE	33301010	511050	SEWER FUND	ON CALL PAY	16,402	15,821	14,500	16,431	16,550	14.1%	0.7%
EXPENSE	33301010	520010	SEWER FUND	SOCIAL SECURITY	19,931	20,759	23,530	25,143	26,350	12.0%	4.8%
EXPENSE	33301010	520020	SEWER FUND	UNEMPLOYMENT/TRAINING TAX	804	594	790	881	940	19.0%	6.7%
EXPENSE	33301010	520030	SEWER FUND	DE FMLA TAX	-	-	-	924	1,300	0.0%	40.7%
EXPENSE	33301010	530020	SEWER FUND	VACATION - SELL BACK	5,183	-	-	8,336	-	0.0%	-100.0%
EXPENSE	33301010	532075	SEWER FUND	VISION CARE	243	233	280	271	-	-100.0%	-100.0%
EXPENSE	33301010	550005	SEWER FUND	VISION CARE	-	-	-	-	320	0.0%	0.0%
EXPENSE	33301010	550010	SEWER FUND	RETIREMENT	22,136	23,226	26,990	28,344	29,550	9.5%	4.3%
EXPENSE	33301010	550015	SEWER FUND	MEDICAL INSURANCE	46,005	50,324	75,770	70,688	80,370	6.1%	13.7%
EXPENSE	33301010	550020	SEWER FUND	LIFE INSURANCE	1,784	1,822	2,390	2,416	2,530	5.9%	4.7%
EXPENSE	33301010	553005	SEWER FUND	WORKERS COMP. PREMIUMS	7,327	8,914	10,130	9,422	10,650	5.1%	13.0%
EXPENSE	33301020	533090	SEWER FUND	O&M - TRAINING	846	555	1,500	864	1,500	0.0%	73.6%
EXPENSE	33301080	529040	SEWER FUND	COST ALLOC-ALL TO SEWER	262,090	290,984	313,429	313,429	344,770	10.0%	10.0%
EXPENSE	33304140	525030	SEWER FUND	O&M-TELEPHONE	314	369	170	173	150	-11.8%	-13.1%
EXPENSE	33304140	526021	SEWER FUND	O&M-NATURAL GAS	672	881	1,235	1,316	1,330	7.7%	1.1%
EXPENSE	33304231	524013	SEWER FUND	O&M-CHEMICALS	9,219	12,855	17,500	5,389	17,500	0.0%	224.7%
EXPENSE	33304231	524014	SEWER FUND	O&M-SERVICE CONNECTIONS	324	1,847	3,000	351	3,000	0.0%	754.6%
EXPENSE	33304231	524015	SEWER FUND	O&M-PUMPING POWER PURCHASED	43,385	44,961	46,300	44,205	49,400	6.7%	11.8%
EXPENSE	33304232	524012	SEWER FUND	O&M-MAINS	4,998	155	10,000	-	10,000	0.0%	0.0%
EXPENSE	33304232	524017	SEWER FUND	O&M-LIFT STATIONS	50,241	66,971	70,000	29,480	70,000	0.0%	137.4%
EXPENSE	33304240	526017	SEWER FUND	O&M-VEHICLE GAS	11,490	10,658	12,500	8,147	12,500	0.0%	53.4%
EXPENSE	33304242	526012	SEWER FUND	O&M-COMPUTERS	-	-	-	-	500	0.0%	0.0%
EXPENSE	33304243	525040	SEWER FUND	O&M-ADVERTISING & PRINTING	851	891	1,000	-	1,000	0.0%	0.0%
EXPENSE	33304244	526010	SEWER FUND	O&M-SUPPLIES	767	1,074	4,000	1,185	4,000	0.0%	237.6%
EXPENSE	33304244	526018	SEWER FUND	O&M-UNIFORMS	1,481	597	3,225	135	3,500	8.5%	2486.8%
EXPENSE	33304250	526075	SEWER FUND	SIDEWALKS	-	-	1,000	-	1,000	0.0%	0.0%
EXPENSE	33304251	556011	SEWER FUND	O&M-GENERAL EXPENSE	430	52	1,500	439	1,500	0.0%	241.5%
EXPENSE	33304280	529070	SEWER FUND	COST ALLOC-METER TECH	172,022	192,099	209,559	216,897	222,385	6.1%	2.5%
EXPENSE	33304280	529080	SEWER FUND	COST ALLOC-PUB WORKS	169,466	200,821	194,918	173,294	216,770	11.2%	25.1%
EXPENSE	33304280	529082	SEWER FUND	COST ALLOC-BILLING	150,150	168,765	193,886	178,004	203,065	4.7%	14.1%
EXPENSE	33304346	524029	SEWER FUND	O&M-VEHICLE GARAGE LABOR	9,945	14,462	20,000	25,848	23,400	17.0%	-9.5%
EXPENSE	33304347	524030	SEWER FUND	O&M-VEHICLE MAINTENANCE	5,636	9,842	11,000	12,042	20,000	81.8%	66.1%
EXPENSE	33304348	524032	SEWER FUND	O&M-MAINT. & REPAIR EQUIPMENT	4,045	3,205	5,000	483	5,000	0.0%	936.2%
EXPENSE	33304349	524018	SEWER FUND	O&M-FACILITY MAINTENANCE	565	751	5,000	582	5,000	0.0%	759.1%
EXPENSE	33304442	535060	SEWER FUND	O&M-SOFTWARE MAINTENANCE	2,448	-	3,120	3,600	15,800	406.4%	338.9%
EXPENSE	33304531	524019	SEWER FUND	O&M-WASTEWATER TREATMENT	2,090,644	2,372,454	2,332,578	2,266,556	2,995,177	28.4%	32.1%
EXPENSE	33304531	524020	SEWER FUND	O&M-WASTEWATER TREATMENT I&I	408,232	634,070	531,273	536,631	653,135	22.9%	21.7%
EXPENSE	33304543	523010	SEWER FUND	O&M-CONTRACT SERVICES	22,999	27,276	39,000	20,596	30,000	-23.1%	45.7%
EXPENSE	33304543	523020	SEWER FUND	O&M-LEGAL SERVICES	2,700	2,700	2,700	2,545	3,000	11.1%	17.9%
EXPENSE	33304543	523030	SEWER FUND	O&M-AUDITING	1,208	11,235	17,440	7,769	16,260	-6.8%	109.3%
EXPENSE	33304543	523050	SEWER FUND	O&M-ENGINEERING	1,520	-	4,000	414	8,000	100.0%	1832.4%
EXPENSE	33304543	523051	SEWER FUND	O&M-I&I STUDY	14,790	-	200,000	-	200,000	0.0%	0.0%
EXPENSE	33304543	525020	SEWER FUND	O&M-INSURANCE	13,865	11,124	12,610	19,244	19,670	56.0%	2.2%
EXPENSE	33304550	523015	SEWER FUND	STREET RESTORATION	-	-	7,500	-	7,500	0.0%	0.0%
EXPENSE	33304560	526930	SEWER FUND	O&M-BOND DEBT EXPENSE	375	400	500	495	500	0.0%	1.0%
EXPENSE	33305047	526980	SEWER FUND	O&M-VEH & EQUIP REPLACEMENT	-	7,995	98,000	98,000	98,000	0.0%	0.0%
EXPENSE	33306032	527510	SEWER FUND	BAD DEBT EXPENSE - SEWER	1,111	-	-	-	-	0.0%	0.0%

DIVISION	ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
EXPENSE	33306060	528005	SEWER FUND	2016 BOND ISSUE INTEREST	42,255	39,088	37,088	-	37,088	0.0%	0.0%
EXPENSE	33306060	528007	SEWER FUND	2012 STATE REV. FUND-INT.	9,390	8,258	7,103	8,524	7,103	0.0%	-16.7%
EXPENSE	33306060	528009	SEWER FUND	KENT COUNTY BYPASS-INT.	23,838	23,223	22,594	27,113	22,594	0.0%	-16.7%
EXPENSE	33306060	528026	SEWER FUND	2019 USDA LOAN-INTEREST	22,006	21,565	21,118	3,463	21,118	0.0%	509.9%
EXPENSE	33306069	528031	SEWER FUND	AMORTIZATION-DEF.ON REF.	11,611	-	-	-	-	0.0%	0.0%
EXPENSE	33307060	528004	SEWER FUND	2016 BOND ISSUE PRINCIPAL	-	200,000	210,000	210,000	210,000	0.0%	0.0%
EXPENSE	33307060	528006	SEWER FUND	2012 STATE REV. FUND-PRIN	-	57,445	58,600	58,600	58,600	0.0%	0.0%
EXPENSE	33307060	528008	SEWER FUND	KENT COUNTY BYPASS-PRIN.	-	27,718	28,347	28,347	28,347	0.0%	0.0%
EXPENSE	33307060	528025	SEWER FUND	2019 USDA LOAN-PRINCIPAL	-	31,179	31,627	31,627	31,627	0.0%	0.0%
EXPENSE	33309095	529020	SEWER FUND	INTERFUND TRANSFER TO GEN FUND	65,415	301,790	316,000	315,000	438,000	38.6%	39.0%
EXPENSE Total					3,996,916	5,173,598	5,564,290	5,113,392	6,621,009	19.0%	29.5%
Sewer Fund Total					(1,347,509)	(328,849)	(76,679)	(244,582)	(166,177)	116.7%	-32.1%

FY 2026 BUDGET PROPOSAL - UTILITY FUND DETAIL - UPDATED 5/21/2025

DIVISION	ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
REVENUE	340	402010	REFUSE FUND	INTRAFUND XFER IN-RESERVES	-	-	(122,700)	-	-	-100.0%	0.0%
REVENUE	340	411000	REFUSE FUND	INTEREST INCOME-POOLED CASH	(11,139)	(18,030)	(11,200)	(708)	(5,640)	-49.6%	696.6%
REVENUE	340	412020	REFUSE FUND	INTEREST INCOME / INVESTMENTS	(1)	-	(6,200)	(60)	(4,790)	-22.7%	7883.3%
REVENUE	340	441020	REFUSE FUND	LATE PENALTIES-SOLID WASTE	(4,454)	(5,179)	(3,600)	(4,845)	(4,100)	13.9%	-15.4%
REVENUE	340	441070	REFUSE FUND	COMMERCIAL TRASH BILLING	(71,286)	(76,496)	(78,655)	(81,261)	(84,784)	7.8%	4.3%
REVENUE	340	441071	REFUSE FUND	RESIDENTIAL TRASH BILLING	(1,479,592)	(1,614,762)	(1,636,268)	(1,728,527)	(1,832,186)	12.0%	6.0%
REVENUE	340	441072	REFUSE FUND	BULK TRASH	(950)	(750)	(900)	(150)	(100)	-88.9%	-33.3%
REVENUE	340	441073	REFUSE FUND	CONTAINER REPLACEMENT FEE	(420)	(350)	(400)	(420)	(200)	-50.0%	-52.4%
REVENUE	340	491099	REFUSE FUND	REVENUE-MISCELLANEOUS	(2,092)	-	-	-	-	0.0%	0.0%
REVENUE Total					(1,569,934)	(1,715,567)	(1,859,923)	(1,815,971)	(1,931,800)	3.9%	6.4%

DIVISION	ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
EXPENSE	34401010	511010	REFUSE FUND	SALARIES & WAGES	206,346	273,319	270,950	256,826	327,970	21.0%	27.7%
EXPENSE	34401010	511030	REFUSE FUND	OVERTIME	23,783	37,491	26,750	44,879	20,000	-25.2%	-55.4%
EXPENSE	34401010	520010	REFUSE FUND	SOCIAL SECURITY	15,137	21,326	21,230	20,595	25,590	20.5%	24.3%
EXPENSE	34401010	520020	REFUSE FUND	UNEMPLOYMENT/TRAINING TAX	1,269	1,307	880	913	1,350	53.4%	47.8%
EXPENSE	34401010	520030	REFUSE FUND	DE FMLA TAX	-	-	-	756	1,260	0.0%	66.7%
EXPENSE	34401010	530015	REFUSE FUND	HOLIDAY BANK 2 - PAYOUT	-	305	500	-	500	0.0%	0.0%
EXPENSE	34401010	530020	REFUSE FUND	VACATION - SELL BACK	(3,715)	-	-	-	-	0.0%	0.0%
EXPENSE	34401010	532075	REFUSE FUND	VISION CARE	176	252	300	263	-	-100.0%	-100.0%
EXPENSE	34401010	550005	REFUSE FUND	VISION CARE	-	-	-	-	380	0.0%	0.0%
EXPENSE	34401010	550010	REFUSE FUND	RETIREMENT	12,466	17,487	21,240	17,183	24,500	15.3%	42.6%
EXPENSE	34401010	550015	REFUSE FUND	MEDICAL INSURANCE	51,486	65,425	82,710	59,392	85,180	3.0%	43.4%
EXPENSE	34401010	550020	REFUSE FUND	LIFE INSURANCE	1,404	1,772	2,170	1,749	2,630	21.2%	50.4%
EXPENSE	34401010	550040	REFUSE FUND	O&M-TUITION REIMBURSEMENT	-	-	-	-	5,250	0.0%	0.0%
EXPENSE	34401010	553005	REFUSE FUND	WORKERS COMP. PREMIUMS	6,083	8,432	9,700	7,868	10,410	7.3%	32.3%
EXPENSE	34401020	533090	REFUSE FUND	O&M - TRAINING	4,573	4,065	8,000	8,704	9,000	12.5%	3.4%
EXPENSE	34401080	529050	REFUSE FUND	COST ALLOC-ALL TO SOL WASTE	143,244	145,968	160,325	160,325	176,360	10.0%	10.0%
EXPENSE	34403032	528030	REFUSE FUND	INTEREST ON METER DEPOSIT	4	5	5	4	5	0.0%	24.0%
EXPENSE	34404232	526110	REFUSE FUND	O&M-TRASH CONTAINERS	32,438	35,050	55,850	66,506	60,000	7.4%	-9.8%
EXPENSE	34404232	526111	REFUSE FUND	O&M-YARD WASTE CANS	13,597	13,635	16,000	19,134	18,000	12.5%	-5.9%
EXPENSE	34404232	526112	REFUSE FUND	PW YARD CONTAINERS	-	1,762	-	-	4,000	0.0%	0.0%
EXPENSE	34404240	525031	REFUSE FUND	O&M-CELLPHONE	484	1,934	3,680	3,582	4,060	10.3%	13.3%
EXPENSE	34404242	526012	REFUSE FUND	O&M-COMPUTERS	-	-	-	-	500	0.0%	0.0%
EXPENSE	34404242	526019	REFUSE FUND	O&M-RADIO SOLID WASTE	-	-	-	-	2,500	0.0%	0.0%
EXPENSE	34404243	525040	REFUSE FUND	O&M-ADVERTISING & PRINTING	3,289	4,272	3,300	143	3,300	0.0%	2212.9%
EXPENSE	34404244	526010	REFUSE FUND	O&M-SUPPLIES	1,262	832	1,300	407	1,300	0.0%	219.2%
EXPENSE	34404244	526018	REFUSE FUND	O&M-UNIFORMS	1,471	1,040	2,800	1,474	2,800	0.0%	90.0%
EXPENSE	34404251	526015	REFUSE FUND	O&M-POSTAGE	9	2	20	2	20	0.0%	705.2%
EXPENSE	34404251	556011	REFUSE FUND	O&M-GENERAL EXPENSE	148	596	800	-	800	0.0%	0.0%
EXPENSE	34404280	529080	REFUSE FUND	COST ALLOC-PUB WORKS	98,267	116,545	113,119	100,570	125,800	11.2%	25.1%
EXPENSE	34404280	529082	REFUSE FUND	COST ALLOC-BILLING	149,820	168,448	193,884	178,002	203,065	4.7%	14.1%
EXPENSE	34404340	526017	REFUSE FUND	O&M-VEHICLE GAS	63,365	54,175	66,000	40,346	60,000	-9.1%	48.7%
EXPENSE	34404346	524029	REFUSE FUND	O&M-VEHICLE GARAGE LABOR	41,418	92,222	100,000	83,342	93,600	-6.4%	12.3%
EXPENSE	34404347	524030	REFUSE FUND	O&M-VEHICLE MAINTENANCE	116,929	102,773	148,000	137,263	145,000	-2.0%	5.6%
EXPENSE	34404442	535060	REFUSE FUND	O&M-SOFTWARE MAINTENANCE	9,256	16,317	14,890	21,985	15,000	0.7%	-31.8%
EXPENSE	34404531	524210	REFUSE FUND	O&M-LANDFILL FEES	303,896	319,884	298,500	289,509	325,000	8.9%	12.3%
EXPENSE	34404531	524212	REFUSE FUND	YARD WASTE FEES	-	18,902	22,000	19,329	25,000	13.6%	29.3%
EXPENSE	34404543	523010	REFUSE FUND	O&M-CONTRACT SERVICES	86,898	44,138	63,700	85,836	20,000	-68.6%	-76.7%
EXPENSE	34404543	523020	REFUSE FUND	O&M-LEGAL SERVICES	105	-	-	-	-	0.0%	0.0%
EXPENSE	34404543	523030	REFUSE FUND	O&M-AUDITING	1,208	11,234	10,900	4,848	12,450	14.2%	156.8%
EXPENSE	34404543	525020	REFUSE FUND	O&M-INSURANCE	13,552	15,948	14,920	17,804	16,720	12.1%	-6.1%
EXPENSE	34405047	526980	REFUSE FUND	O&M-VEH & EQUIP REPLACEMENT	-	-	54,070	54,070	100,651	86.1%	86.1%
EXPENSE	34406032	527510	REFUSE FUND	BAD DEBT EXPENSE - SOLID WASTE	7,862	-	-	-	-	0.0%	0.0%
EXPENSE	34406047	526071	REFUSE FUND	O&M-VEHICLE LOAN PAYBACK	(142,860)	-	71,430	-	71,430	0.0%	0.0%
EXPENSE	34406090	529010	REFUSE FUND	INTRAFUND XFER CAP RESERVES	-	-	-	-	-	0.0%	0.0%
EXPENSE Total					1,264,671	1,596,864	1,859,923	1,703,610	2,001,381	7.6%	17.5%



Annual Operating Budget Proposal
For the Fiscal Year Ending June 30, 2026 (FY2026)

Internal Service Funds

City Hall
Tech Services

Customer Service
Public Works & Garage

FY 2026 BUDGET PROPOSAL - ISF FUND DETAIL - UPDATED 5/21/2025

ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
220	404014	PUBLIC WORKS	ENGINEERING FEES	-	-	(8,364)	-	-	-100.0%	0.0%
220	411020	PUBLIC WORKS	COST ALLOCATED TO WATER	(156,665)	(200,821)	(194,918)	(173,294)	(216,770)	11.2%	25.1%
220	411030	PUBLIC WORKS	COST ALLOCATED TO SEWER	(156,665)	(200,821)	(194,918)	(173,294)	(216,770)	11.2%	25.1%
220	411040	PUBLIC WORKS	COST ALLOCATED TO SOL WASTE	(95,815)	(116,545)	(113,119)	(100,570)	(125,800)	11.2%	25.1%
220	411050	PUBLIC WORKS	COST ALLOCATED TO ELECTRIC	(330,516)	(422,954)	(410,522)	(365,007)	(456,540)	11.2%	25.1%
220	411060	PUBLIC WORKS	COST ALLOCATED TO STREETS	(88,441)	(104,890)	(101,807)	(90,513)	(113,220)	11.2%	25.1%
220	411092	PUBLIC WORKS	COST ALLOCATED TO PLANNING	(9,827)	(11,654)	(11,312)	(10,057)	(12,580)	11.2%	25.1%
220	411095	PUBLIC WORKS	COST ALLOCATED TO TECH SVCS	(78,614)	(93,236)	(90,495)	(72,410)	(100,640)	11.2%	39.0%
220	433101	PUBLIC WORKS	COST ALLOCATED TO GARAGE	(49,134)	(58,272)	(56,559)	(60,282)	(62,900)	11.2%	4.3%
220	491099	PUBLIC WORKS	REVENUE-MISCELLANEOUS	-	-	-	(2,209)	-	0.0%	-100.0%
22801010	511010	PUBLIC WORKS	SALARIES & WAGES	591,522	570,648	614,208	557,799	652,120	6.2%	16.9%
22801010	511030	PUBLIC WORKS	OVERTIME	3,134	7,439	8,012	11,016	7,000	-12.6%	-36.5%
22801010	520010	PUBLIC WORKS	SOCIAL SECURITY	44,426	44,939	47,400	41,778	50,180	5.9%	20.1%
22801010	520020	PUBLIC WORKS	UNEMPLOYMENT/TRAINING TAX	1,882	1,361	1,510	1,303	1,660	9.9%	27.4%
22801010	520030	PUBLIC WORKS	DE FMLA TAX	-	-	-	1,764	2,570	0.0%	45.7%
22801010	530020	PUBLIC WORKS	VACATION - SELL BACK	23,316	-	-	6,750	-	0.0%	-100.0%
22801010	532075	PUBLIC WORKS	VISION CARE	417	379	470	293	-	-100.0%	-100.0%
22801010	550005	PUBLIC WORKS	VISION CARE	-	-	-	-	470	0.0%	0.0%
22801010	550010	PUBLIC WORKS	RETIREMENT	45,942	48,028	53,840	47,309	49,260	-8.5%	4.1%
22801010	550015	PUBLIC WORKS	MEDICAL INSURANCE	109,878	118,797	124,860	98,705	98,670	-21.0%	0.0%
22801010	550020	PUBLIC WORKS	LIFE INSURANCE	3,962	3,976	4,670	4,142	4,700	0.6%	13.5%
22801010	553005	PUBLIC WORKS	WORKERS COMP. PREMIUMS	4,544	6,389	8,790	6,546	10,220	16.3%	56.1%
22801020	533090	PUBLIC WORKS	O&M - TRAINING	14,324	12,303	29,830	17,782	29,830	0.0%	67.8%
22804140	555030	PUBLIC WORKS	O&M-TELEPHONE	1,870	2,892	4,010	3,673	4,550	13.5%	23.9%
22804140	555031	PUBLIC WORKS	O&M-CELLPHONE	1,928	2,210	2,020	1,933	2,030	0.5%	5.0%
22804240	556017	PUBLIC WORKS	O&M-VEHICLE GAS	2,515	1,943	2,500	1,806	3,400	36.0%	88.2%
22804242	556019	PUBLIC WORKS	O&M-RADIO PW	-	-	-	-	2,500	0.0%	0.0%
22804242	556090	PUBLIC WORKS	O&M-COMPUTERS	-	-	-	-	15,880	0.0%	0.0%
22804243	555040	PUBLIC WORKS	O&M-ADVERTISING & PRINTING	408	-	800	516	800	0.0%	55.1%
22804244	556010	PUBLIC WORKS	O&M-SUPPLIES	9,647	6,487	7,200	5,808	8,000	11.1%	37.8%
22804244	556018	PUBLIC WORKS	O&M-UNIFORMS	1,145	1,034	3,260	2,294	3,420	4.9%	49.1%
22804245	556920	PUBLIC WORKS	O&M-OFFICE EQUIPMENT	3,853	130	7,265	8,340	5,000	-31.2%	-40.0%
22804245	556999	PUBLIC WORKS	O&M-COVID-19 EXPENSES	1,053	-	-	-	-	0.0%	0.0%
22804251	556011	PUBLIC WORKS	O&M-GENERAL EXPENSE	2,286	3,707	4,600	4,973	5,000	8.7%	0.5%
22804251	556015	PUBLIC WORKS	O&M-POSTAGE	2,506	2,065	2,000	15	100	-95.0%	550.5%
22804340	556021	PUBLIC WORKS	O&M-NATURAL GAS	21,773	20,848	24,725	27,964	25,000	1.1%	-10.6%
22804340	556022	PUBLIC WORKS	O&M-UTILITIES-POWER	55,246	61,466	67,150	81,886	89,300	33.0%	9.1%
22804340	556023	PUBLIC WORKS	O&M-UTILITIES-WATER	4,757	5,345	5,200	4,750	5,600	7.7%	17.9%
22804342	556013	PUBLIC WORKS	O&M-COPIER	3,490	3,582	3,600	3,782	3,980	10.6%	5.2%
22804346	524029	PUBLIC WORKS	O&M-VEHICLE GARAGE LABOR	1,560	6,101	4,000	2,866	5,500	37.5%	91.9%
22804347	524030	PUBLIC WORKS	O&M-VEHICLE MAINTENANCE	1,427	220	2,800	1,897	5,000	78.6%	163.5%
22804349	554031	PUBLIC WORKS	O&M-BUILDING MAINTENANCE	19,753	48,793	42,400	45,459	93,020	119.4%	104.6%
22804442	535060	PUBLIC WORKS	O&M-SOFTWARE MAINTENANCE	8,363	6,656	14,010	10,847	37,100	164.8%	242.0%

ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
22804543	553010	PUBLIC WORKS	O&M-CONTRACT SERVICES	12,694	15,026	9,300	5,805	11,370	22.3%	95.9%
22804543	553015	PUBLIC WORKS	O&M-CLEANING	37,064	34,615	40,500	43,022	40,500	0.0%	-5.9%
22804543	553020	PUBLIC WORKS	O&M-LEGAL SERVICES	253	-	-	-	-	0.0%	0.0%
22804543	553030	PUBLIC WORKS	O&M-AUDITING	805	7,490	6,800	2,960	8,300	22.1%	180.4%
22804543	553050	PUBLIC WORKS	ENGINEERING	-	540	12,020	-	5,000	-58.4%	0.0%
22804543	555020	PUBLIC WORKS	O&M-INSURANCE	3,295	3,737	4,600	5,520	7,090	54.1%	28.4%
22805047	556980	PUBLIC WORKS	O&M-VEH & EQUIP REPLACEMENT	-	-	4,800	4,800	11,100	131.3%	131.3%
22809095	529020	PUBLIC WORKS	INTERFUND TRANSFER TO GEN FUND	-	5,620	4,500	-	-	-100.0%	0.0%
			Public Works (ISF) Total	75,361	(154,428)	(8,364)	18,468	-	-100.0%	-100.0%

FY 2026 BUDGET PROPOSAL - ISF FUND DETAIL - UPDATED 5/21/2025

ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
240	411020	CUST SVC	COST ALLOCATED TO WATER	(150,150)	(168,765)	(193,886)	(178,004)	(203,065)	4.7%	14.1%
240	411030	CUST SVC	COST ALLOCATED TO SEWER	(150,150)	(168,765)	(193,886)	(178,004)	(203,065)	4.7%	14.1%
240	411040	CUST SVC	COST ALLOCATED TO SOL WASTE	(149,820)	(168,448)	(193,884)	(178,002)	(203,065)	4.7%	14.1%
240	411050	CUST SVC	COST ALLOCATED TO ELECTRIC	(552,604)	(621,325)	(710,914)	(652,680)	(744,585)	4.7%	14.1%
240	431101	CUST SVC	COST ALLOC-GENERAL FUND	(6,079)	(46,053)	(48,200)	(44,252)	(44,500)	-7.7%	0.6%
240	491099	CUST SVC	REVENUE-MISCELLANEOUS	(3,733)	(2)	-	(1,771)	-	0.0%	-100.0%
24144542	565062	CUST SVC	O&M-CAMA-SOFTWARE MAINT.	8,800	9,240	9,700	11,640	9,500	-2.1%	-18.4%
24144542	566019	CUST SVC	O&M-TAX EXPENSE	6,379	4,021	6,500	5,352	5,000	-23.1%	-6.6%
24144543	563011	CUST SVC	O&M-TAX ASSESSOR SERVICES	(9,100)	15,750	32,000	9,240	30,000	-6.3%	224.7%
24801010	511010	CUST SVC	SALARIES & WAGES	474,027	543,992	605,099	573,072	613,260	1.3%	7.0%
24801010	511030	CUST SVC	OVERTIME	4,391	4,499	5,200	7,526	5,800	11.5%	-22.9%
24801010	511045	CUST SVC	VACATION REDEMPTION	996	-	1,120	-	-	-100.0%	0.0%
24801010	520010	CUST SVC	SOCIAL SECURITY	35,424	40,359	45,320	41,347	46,650	2.9%	12.8%
24801010	520020	CUST SVC	UNEMPLOYMENT/TRAINING TAX	1,948	1,565	1,690	1,614	1,860	10.1%	15.2%
24801010	520030	CUST SVC	DE FMLA TAX	-	-	-	1,722	2,420	0.0%	40.5%
24801010	530020	CUST SVC	VACATION - SELL BACK	4,875	-	-	-	-	0.0%	0.0%
24801010	532075	CUST SVC	VISION CARE	552	593	620	557	-	-100.0%	-100.0%
24801010	550005	CUST SVC	VISION CARE	-	-	-	-	620	0.0%	0.0%
24801010	550010	CUST SVC	RETIREMENT	47,715	55,067	64,180	58,595	59,490	-7.3%	1.5%
24801010	550015	CUST SVC	MEDICAL INSURANCE	126,508	160,626	186,220	171,899	165,410	-11.2%	-3.8%
24801010	550020	CUST SVC	LIFE INSURANCE	3,709	4,174	4,900	4,593	4,940	0.8%	7.5%
24801010	553005	CUST SVC	WORKERS COMP. PREMIUMS	760	1,395	750	650	760	1.3%	16.9%
24801020	533090	CUST SVC	O&M - TRAINING	629	1,104	3,700	887	3,700	0.0%	317.2%
24801021	533016	CUST SVC	O&M-TUITION REIMBURSEMENT	-	5,250	-	-	-	0.0%	0.0%
24804240	525031	CUST SVC	O&M-CELLPHONE	-	-	-	-	-	0.0%	0.0%
24804240	565030	CUST SVC	O&M-TELEPHONE	4,813	9,029	9,450	5,545	5,600	-40.7%	1.0%
24804240	566017	CUST SVC	O&M-VEHICLE GAS	95	98	200	74	200	0.0%	171.4%
24804242	566013	CUST SVC	O&M-COPIER	4,693	5,336	6,570	4,051	6,500	-1.1%	60.4%
24804243	563060	CUST SVC	O&M-COLLECTION EXPENSE	548	-	4,000	-	1,000	-75.0%	0.0%
24804243	565020	CUST SVC	O&M-INSURANCE	6,460	8,094	10,381	12,457	11,080	6.7%	-11.1%
24804243	566930	CUST SVC	O&M-BANK CHARGES-CREDIT CARD	138,832	162,515	150,000	157,293	200,000	33.3%	27.2%
24804244	566010	CUST SVC	O&M-SUPPLIES	5,556	5,983	6,000	4,519	6,000	0.0%	32.8%
24804245	566920	CUST SVC	O&M-OFFICE FURNITURE	3,042	-	-	-	2,000	0.0%	0.0%
24804246	524029	CUST SVC	O&M-VEHICLE GARAGE LABOR	425	392	1,000	1,392	1,410	41.0%	1.3%
24804247	524030	CUST SVC	O&M-VEHICLE MAINTENANCE	10	137	900	294	1,500	66.7%	410.2%
24804248	565061	CUST SVC	O&M-PITNEY BOWES EQUIP MAINT.	2,664	2,592	3,200	2,869	3,200	0.0%	11.5%
24804251	556011	CUST SVC	O&M-GENERAL EXPENSE	1,281	916	1,750	1,597	2,000	14.3%	25.2%
24804251	566012	CUST SVC	O&M-COMPUTER	-	-	-	-	7,440	0.0%	0.0%
24804251	566015	CUST SVC	O&M-POSTAGE	8,938	10,858	12,500	12,161	15,000	20.0%	23.3%
24804340	566022	CUST SVC	O&M-UTILITIES-POWER	10,639	10,814	12,280	9,964	10,700	-12.9%	7.4%
24804340	566023	CUST SVC	O&M-UTILITIES-WATER	661	629	700	443	630	-10.0%	42.2%
24804349	564031	CUST SVC	O&M-BUILDING MAINTENANCE	3,546	1,461	3,000	1,646	3,000	0.0%	82.3%
24804442	535060	CUST SVC	O&M-SOFTWARE MAINTENANCE	25,205	23,680	33,260	38,394	47,000	41.3%	22.4%

ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
24804543	563010	CUST SVC	O&M-CONTRACT SERVICES	7,966	4,990	6,200	6,630	10,280	65.8%	55.1%
24804543	563012	CUST SVC	O&M-BILLPRINT OPS	60,575	68,051	72,880	66,731	73,200	0.4%	9.7%
24804543	563015	CUST SVC	O&M-CLEANING	6,021	6,638	8,000	6,532	8,000	0.0%	22.5%
24804543	563020	CUST SVC	O&M-LEGAL SERVICES	1,182	805	1,000	921	6,000	500.0%	551.7%
24804543	563030	CUST SVC	O&M-AUDITING	604	5,617	5,100	2,223	6,230	22.2%	180.3%
24804543	565040	CUST SVC	ADVERTISING & PRINTING	17,510	10,672	18,000	8,280	20,000	11.1%	141.6%
24805047	566980	CUST SVC	O&M-VEH & EQUIP REPLACEMENT	-	-	900	-	900	0.0%	0.0%
24809095	529020	CUST SVC	INTERFUND TRANSFER TO GEN FUND	-	5,110	6,500	-	-	-100.0%	0.0%
			Customer Service (ISF) Total	6,341	18,693	-	0	-	0.0%	-100.0%

FY 2026 BUDGET PROPOSAL - ISF FUND DETAIL - UPDATED 5/21/2025

ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
230	411020	TECH SVCS	COST ALLOCATED TO WATER	(172,020)	(192,099)	(209,559)	(216,897)	(222,385)	6.1%	2.5%
230	411030	TECH SVCS	COST ALLOCATED TO SEWER	(172,022)	(227,025)	(209,559)	(216,897)	(222,385)	6.1%	2.5%
230	411050	TECH SVCS	COST ALLOCATED TO ELECTRIC	(344,043)	(349,269)	(419,117)	(433,793)	(444,780)	6.1%	2.5%
23801010	511010	TECH SVCS	SALARIES & WAGES	209,759	208,158	225,710	226,344	234,230	3.8%	3.5%
23801010	511030	TECH SVCS	OVERTIME	3,524	2,835	3,600	7,593	4,500	25.0%	-40.7%
23801010	511045	TECH SVCS	VACATION REDEMPTION	1,268	1,344	1,420	1,404	1,460	2.8%	4.0%
23801010	511050	TECH SVCS	ON CALL PAY	9,184	9,671	9,800	11,490	10,200	4.1%	-11.2%
23801010	520010	TECH SVCS	SOCIAL SECURITY	17,588	17,496	18,790	19,240	19,790	5.3%	2.9%
23801010	520020	TECH SVCS	UNEMPLOYMENT/TRAINING TAX	810	425	470	497	510	8.5%	2.6%
23801010	520030	TECH SVCS	DE FMLA TAX	-	-	-	732	970	0.0%	32.6%
23801010	530020	TECH SVCS	VACATION - SELL BACK	2,892	-	-	-	-	0.0%	0.0%
23801010	532075	TECH SVCS	VISION CARE	185	185	190	185	-	-100.0%	-100.0%
23801010	550005	TECH SVCS	VISION CARE	-	-	-	-	190	0.0%	0.0%
23801010	550010	TECH SVCS	RETIREMENT	21,941	23,259	25,320	25,685	25,750	1.7%	0.3%
23801010	550015	TECH SVCS	MEDICAL INSURANCE	32,200	37,574	41,830	41,459	41,280	-1.3%	-0.4%
23801010	550020	TECH SVCS	LIFE INSURANCE	1,458	1,590	1,720	1,853	1,730	0.6%	-6.6%
23801010	553005	TECH SVCS	WORKERS COMP. PREMIUMS	6,263	6,484	7,770	6,928	7,690	-1.0%	11.0%
23801020	533090	TECH SVCS	O&M - TRAINING	3,799	1,533	3,896	-	4,000	2.7%	0.0%
23804051	556011	TECH SVCS	O&M-GENERAL EXPENSE	-	-	200	41	200	0.0%	393.4%
23804140	545030	TECH SVCS	O&M-TELEPHONE	178	369	650	575	300	-53.8%	-47.8%
23804240	566017	TECH SVCS	O&M-VEHICLE GAS	3,416	3,289	3,800	2,949	3,500	-7.9%	18.7%
23804242	536619	TECH SVCS	O&M-RADIO TECH SV	-	-	1,000	-	1,000	0.0%	0.0%
23804244	566010	TECH SVCS	O&M-SUPPLIES	502	102	500	190	500	0.0%	163.1%
23804244	566018	TECH SVCS	O&M-UNIFORMS	247	2,730	6,000	1,109	6,000	0.0%	441.2%
23804245	566025	TECH SVCS	O&M-SMALL TOOLS	235	461	1,000	58	1,000	0.0%	1611.5%
23804340	565031	TECH SVCS	O&M-CELLPHONE	1,995	2,022	2,130	1,895	2,180	2.3%	15.0%
23804342	566090	TECH SVCS	O&M-COMPUTERS	-	-	-	-	990	0.0%	0.0%
23804345	564010	TECH SVCS	O&M-METERS	118,424	176,558	150,000	213,737	157,700	5.1%	-26.2%
23804346	524029	TECH SVCS	O&M-VEHICLE GARAGE LABOR	2,865	3,159	3,000	7,202	5,620	87.3%	-22.0%
23804347	524030	TECH SVCS	O&M-VEHICLE MAINTENANCE	1,315	591	3,000	3,222	3,000	0.0%	-6.9%
23804350	565017	TECH SVCS	O&M-FIBER MAINTENANCE	-	-	10,000	-	10,000	0.0%	0.0%
23804350	565019	TECH SVCS	O&M-SCADA SYSTEM	25,448	12,760	25,000	28,489	25,000	0.0%	-12.2%
23804380	569081	TECH SVCS	COST ALLOC-PUB WORKS	78,614	93,236	90,495	90,495	100,640	11.2%	11.2%
23804442	535060	TECH SVCS	O&M-SOFTWARE MAINTENANCE	221,204	183,333	181,780	156,568	29,070	-84.0%	-81.4%
23804542	536312	TECH SVCS	O&M-SMARTMETERING	-	-	-	-	169,100	0.0%	0.0%
23804543	563010	TECH SVCS	O&M-CONTRACT SERVICES	285	-	3,104	3,725	3,000	-3.4%	-19.5%
23804543	563030	TECH SVCS	O&M-AUDITING	201	1,872	1,700	743	2,080	22.4%	180.0%
23804543	565020	TECH SVCS	O&M-INSURANCE	2,930	3,057	3,560	4,379	7,570	112.6%	72.9%
23805047	536698	TECH SVCS	O&M-VEH & EQUIP REPLACEMENT	-	-	8,800	8,800	8,800	0.0%	0.0%
23809095	529020	TECH SVCS	INTERFUND TRANSFER TO GEN FUND	-	1,540	2,000	-	-	-100.0%	0.0%
			Tech Services (ISF) Total	80,649	27,241	-	(0)	-	0.0%	-100.0%

FY 2026 BUDGET PROPOSAL - ISF FUND DETAIL - UPDATED 5/21/2025

ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
210	433101	GARAGE	COST ALLOCATED TO GARAGE	(189,171)	(302,690)	(320,664)	(326,060)	(335,400)	4.6%	2.9%
21801010	511010	GARAGE	SALARIES & WAGES	81,127	128,280	136,030	136,331	140,130	3.0%	2.8%
21801010	511030	GARAGE	OVERTIME	581	287	500	2,892	500	0.0%	-82.7%
21801010	520010	GARAGE	SOCIAL SECURITY	6,862	10,113	10,130	11,144	10,440	3.1%	-6.3%
21801010	520020	GARAGE	UNEMPLOYMENT/TRAINING TAX	347	284	310	332	340	9.7%	2.6%
21801010	520030	GARAGE	DE FMLA TAX	-	-	-	447	550	0.0%	22.9%
21801010	530020	GARAGE	VACATION - SELL BACK	(2,433)	-	-	-	-	0.0%	0.0%
21801010	532075	GARAGE	VISION CARE	72	124	130	124	-	-100.0%	-100.0%
21801010	550005	GARAGE	VISION CARE	-	-	-	-	130	0.0%	0.0%
21801010	550010	GARAGE	RETIREMENT	7,728	10,394	10,810	11,582	10,850	0.4%	-6.3%
21801010	550015	GARAGE	MEDICAL INSURANCE	16,776	27,687	30,830	30,553	30,430	-1.3%	-0.4%
21801010	550020	GARAGE	LIFE INSURANCE	586	973	1,120	1,111	1,140	1.8%	2.6%
21801010	553005	GARAGE	WORKERS COMP. PREMIUMS	2,824	3,930	4,360	4,190	4,220	-3.2%	0.7%
21801020	533090	GARAGE	O&M - TRAINING	218	299	6,500	7,012	6,000	-7.7%	-14.4%
21801080	549080	GARAGE	COST ALLOC-PUB WORKS	49,134	58,272	56,559	60,282	62,900	11.2%	4.3%
21804140	545030	GARAGE	O&M-TELEPHONE	91	747	650	615	650	0.0%	5.7%
21804140	545031	GARAGE	O&M-CELLPHONE	507	1,113	500	485	510	2.0%	5.1%
21804232	546990	GARAGE	O&M-INVENTORY ISSUED	(13,919)	15,253	-	-	-	0.0%	0.0%
21804240	546017	GARAGE	O&M-VEHICLE GAS	1,339	1,722	2,000	1,381	2,000	0.0%	44.8%
21804242	546012	GARAGE	COMPUTER	347	-	-	-	990	0.0%	0.0%
21804244	546010	GARAGE	O&M-SUPPLIES	3,189	3,892	4,000	4,008	4,000	0.0%	-0.2%
21804244	546018	GARAGE	O&M-UNIFORMS	1,272	2,296	3,500	3,191	3,500	0.0%	9.7%
21804347	524030	GARAGE	O&M-VEHICLE MAINTENANCE	338	1,486	3,000	1,194	3,000	0.0%	151.3%
21804347	546060	GARAGE	O&M-GARAGE EXPENSE	4,507	5,973	14,830	14,450	8,000	-46.1%	-44.6%
21804349	544031	GARAGE	O&M-BUILDING MAINTENANCE	3,263	9,973	3,600	3,746	3,600	0.0%	-3.9%
21804371	544034	GARAGE	O&M-FACILITY MAINT.-FUEL SYST	6,662	1,767	4,000	4,748	5,000	25.0%	5.3%
21804442	535060	GARAGE	O&M-SOFTWARE MAINTENANCE	15,053	15,927	15,070	15,631	22,100	46.6%	41.4%
21804543	543010	GARAGE	O&M-CONTRACT SERVICES	441	558	665	261	750	12.8%	187.0%
21804543	543030	GARAGE	O&M-AUDITING	403	3,744	3,400	1,480	4,150	22.1%	180.4%
21804543	545020	GARAGE	O&M-INSURANCE	3,516	3,891	4,470	5,670	4,720	5.6%	-16.7%
21805047	546980	GARAGE	O&M-VEH & EQUIP REPLACEMENT	-	-	3,200	3,200	4,800	50.0%	50.0%
21809095	529020	GARAGE	INTERFUND TRANSFER TO GEN FUND	-	1,030	500	-	-	-100.0%	0.0%
			Garage (ISF) Total	1,659	7,327	-	0	-	0.0%	-100.0%

FY 2026 BUDGET PROPOSAL - ISF FUND DETAIL - UPDATED 5/21/2025

ORG	OBJ	FUND TITLE	ACCOUNT DESCRIPTION	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2025 PROJECTED	2026 PROPOSAL	% CHG v 2025 BUD	% CHG v 2025 PROJ
250	411001	CITY HALL	COST ALLOCATED TO CITY ADMIN	(35,173)	(17,858)	(17,731)	(17,783)	(21,390)	20.6%	20.3%
250	411002	CITY HALL	COST ALLOCATED TO CITY COUNCIL	(35,173)	(35,714)	(35,462)	(35,565)	(42,780)	20.6%	20.3%
250	411004	CITY HALL	COST ALLOCATED TO IT	(12,396)	(12,605)	(12,516)	(12,552)	(15,100)	20.6%	20.3%
250	411016	CITY HALL	LESS ISF BILLING-CLERKS	-	(17,858)	(17,731)	(17,783)	(21,390)	20.6%	20.3%
250	411052	CITY HALL	ELECTRIC MARGIN ELIMINATN	-	-	-	-	-	0.0%	0.0%
250	411053	CITY HALL	WS MARGIN ELIMINATION	-	-	-	-	-	0.0%	0.0%
25801010	511010	CITY HALL	SALARIES & WAGES	2,131	1,293	1,340	1,381	1,390	3.7%	0.7%
25801010	520010	CITY HALL	SOCIAL SECURITY	135	94	100	99	110	10.0%	10.6%
25801010	520020	CITY HALL	UNEMPLOYMENT/TRAINING TAX	2	2	20	3	10	-50.0%	275.9%
25801010	520030	CITY HALL	DE FMLA TAX	-	-	-	5	10	0.0%	120.5%
25801010	532075	CITY HALL	VISION CARE	2	1	10	1	-	-100.0%	-100.0%
25801010	550005	CITY HALL	VISION CARE	-	-	-	-	10	0.0%	0.0%
25801010	550010	CITY HALL	RETIREMENT	103	70	80	76	80	0.0%	5.5%
25801010	550015	CITY HALL	MEDICAL INSURANCE	88	244	280	269	270	-3.6%	0.3%
25801010	550020	CITY HALL	LIFE INSURANCE	16	10	20	11	20	0.0%	84.8%
25801010	553005	CITY HALL	WORKERS COMP. PREMIUMS	58	37	50	38	50	0.0%	33.2%
25804042	556013	CITY HALL	O&M-COPIER	-	3,582	7,315	6,246	5,590	-23.6%	-10.5%
25804140	525030	CITY HALL	O&M-TELEPHONE	-	-	-	-	850	0.0%	0.0%
25804240	525031	CITY HALL	O&M-CELLPHONE	-	-	-	-	-	0.0%	0.0%
25804245	581699	CITY HALL	COVID-19 EXPENSES	319	-	-	-	-	0.0%	0.0%
25804246	524029	CITY HALL	O&M-VEHICLE GARAGE LABOR	-	-	-	-	-	0.0%	0.0%
25804340	516023	CITY HALL	O&M-UTILITIES-WATER	1,280	1,283	1,400	1,215	1,430	2.1%	17.7%
25804340	516024	CITY HALL	O&M-FUEL OIL	9,464	7,834	8,900	10,537	8,700	-2.2%	-17.4%
25804340	581622	CITY HALL	O&M-UTILITIES-POWER	10,838	10,314	10,995	9,843	11,300	2.8%	14.8%
25804343	513010	CITY HALL	O&M-CONTRACT SERVICES	9,434	3,501	5,142	6,093	12,200	137.3%	100.2%
25804344	581601	CITY HALL	O&M-MATERIALS & SUPPLIES	1,178	1,803	2,000	2,390	2,500	25.0%	4.6%
25804349	513015	CITY HALL	O&M-CLEANING SERVICE	12,360	12,720	15,000	15,272	17,500	16.7%	14.6%
25804349	514031	CITY HALL	O&M-BUILDING MAINTENANCE	35,135	34,602	26,264	30,205	38,640	47.1%	27.9%
25804442	535060	CITY HALL	O&M-SOFTWARE MAINTENANCE	-	-	4,525	-	-	-100.0%	0.0%
25804543	513030	CITY HALL	O&M-AUDITING	201	-	-	-	-	0.0%	0.0%
City Hall (ISF) Total				(0)	(6,645)	(0)	(0)	-	-100.0%	-100.0%

FY26 Budget Process – Questions and Correspondence – Budget Meetings May 27 and June 2, 2025

Questions from 5/27/25 Budget Workshop:

- 1) \$100,000 is the last of the transfer tax using for the police expenses – what does one penny raise? Is it more than \$100,000?
 - A. Yes, one penny is about \$111k, including projected growth in AV for FY26 (the impact of one penny on the current AV is \$109k).
- 2) If we have excess income over expenses, does it just roll back into the reserves?
 - A. Yes, and we've had a surplus in the general fund in each of the last five years. Unfortunately, is a very small amount for FY25 – projected to be about \$26,000.
- 3) There are 2 dump trucks with an expected lifespan of 12 years and they are both on the list – is there a reason for that?
 - A. Both dump trucks are in need of replacement, but the list was reviewed and one of the trucks was deferred to FY27. For the remaining dump truck and several of the high-dollar replacements, we added Mileage, Engine Hours, and Notes fields to the list of proposed replacements. The updated fleet slides were uploaded to the packet for the Thursday, June 5th Budget Workshop.
- 4) In addition to the dump trucks, we'd like information on the high dollar vehicle replacements.
 - A. For the high-dollar vehicle replacements, we added Mileage, Engine Hours, and Notes fields to the list of proposed replacements. The updated fleet slides were uploaded to the packet for the Thursday, June 5th Budget Workshop.
- 5) Salary step increases – Council wants to see the Evergreen report.
 - A. Additional materials were added to the packet for the Thursday, June 5th Budget Workshop. Anything not available in time for the June 5 packet will be either uploaded to the June 9 packet or made available for Mayor and City Council to review at City Hall.
- 6) Non-union employees getting an average of 1.5% 7/1/25 and then potential 3% - what do union employees get?
 - A. A breakdown of the contractual increases for each of the City's unions is available in the City Manager's memo on pages 4-5.
- 7) Does it include extra police officers?
 - A. Yes, the budget includes 3 officers joining the academy in December, 2025.
- 8) Why don't we have a vehicle for City Manager?
 - A. Generally, the vehicle allowance is preferred to the provision of a vehicle. Administration and Finance are generally indifferent, as the stipend is intended to roughly equal or offset the total cost of ownership of an administrative vehicle.
- 9) What is the maintenance for the vehicles - Expected life of vehicles – cost for maintenance – budgeted in each department (ex.: pg. 39)
 - A. In each department's budget detail, the lines "O&M – Vehicle Maintenance" and "O&M – Vehicle Garage Labor" will include the vehicle maintenance expenses budgeted for each department. A summary of all fleet-related expenses was included in the updated fleet slides, which were uploaded to the packet for the Thursday, June 5th Budget Workshop.

- 10) Do we replace vehicles just because they've reached their life expectancy?
 - A. Vehicles are evaluated independently on an ongoing basis as part of the City's fleet management efforts. The "Expected Useful Life" column in the fleet detail report is used as a guide to evaluate replacements, but also simply to calculate the budgetary contributions to the vehicle replacement reserves each year.

- 11) How difficult would it be to add how often a vehicle is used/maintained into the spreadsheet?
 - A. We will evaluate our ability to incorporate usage and maintenance statistics into the fleet detail list for future budget cycles by leveraging recently implemented Tyler systems.

- 12) Can City Council receive a printout of garage that would show the maintenance of the vehicles – cost allocated by department?
 - A. In each department's budget detail, the lines "O&M – Vehicle Maintenance" and "O&M – Vehicle Garage Labor" will include the vehicle maintenance expenses budgeted for each department. A summary of all fleet-related expenses was included in the updated fleet slides, which were uploaded to the packet for the Thursday, June 5th Budget Workshop.

- 13) Are we thinking about rejoining the Kent Economic Partnership (KEP)?
 - A. Considering the importance of the Milford Corporate Center, some level of participation with the KEP is recommended beginning in FY26. The proposed budget includes a contribution of \$20,000, which is consistent with the Town of Smyrna's contribution.

Questions from 6/2/25 Budget Workshop:

- 1) Do the Finance Department salary increases are any of them affected by the survey?
 - A. Yes, some are affected, and they are included in the budget.

- 2) On the first line of Customer Service O&M, is that \$493,000 proposal just for this year?
 - A. Some of the increases in Customer Service O&M represent one-time cost spikes, such as the additional costs for assessment services to assist with the incorporation of the Kent and Sussex County property files. However, the main reason for the increase is credit card charges and bank fees, and these fees are expected to continue growing into the future as the City grows and as customers' preferences to pay electronically increase.

- 3) What is the reason the projection is so much lower than the budget?
 - A. In the Customer Service division and several other funds/departments, the FY25 Projection is lower than the FY26 Proposed Budget because we are projected to save money versus the FY25 budget – commonly due to employee turnover and cost saving initiatives – which artificially inflates the variance between the projection and the budget.

- 4) The credit card charges – did we talk about having the payor pay those fees?
 - A. Yes, Council recently approved an amendment with Tyler Technologies to pass through the credit card fees associated with the governmental charges – permit fees, business licenses, etc. – that are levied through the Planning Office.

- 5) How long do you think it will take to have one payment system?
 - A. If Tyler Technologies is able to demonstrate the capabilities of the Utility Billing (UB) system ahead of January 2026, then we would expect an implementation period of 12-18 months, meaning it could be two years or more until we are on one consolidated payment system. If not, we are unsure, because we would have to revisit alternatives to the Tyler UB solution, which could include remaining with Central Square and merging payment systems or letting an updated RFP for a UB platform.

- 6) And if we aren't able to have just one?
- A. We will work with our vendors and IT team to streamline payments into a single system, if not in the ordinary course of the Tyler implementation, then as soon as possible.
- 7) **P&R** - The position being requested is a Park Maintenance Coordinator, not one of the positions that were eliminated.
- A. We have a current employee in mind in the Public Works Department that would transfer to Parks & Recreation, and the employee's skillset is consistent with some of the skills that we were searching for through the posting for the horticulturalist.
- 8) Are part-time positions incorporated into the O&M budget?
- A. Yes, all part-time positions are incorporated into the O&M budget for each fund/department/division.
- 9) The embankment repair project downtown near Park Place – where does that fall?
- A. That project is part of the Capital Improvement Plan (CIP), and it is in the hands of the engineers to determine the best course of action. The repair itself is expected to cost approximately \$500,000, and we have submitted a grant request to the State in hopes of receiving Bond Bill funding. If we are unable to secure grant funding for the project, we'd be forced to use general fund reserves.
- 10) **IT** – were any of your employees affected by the salary survey?
- A. Some employees were affected by the salary survey, and the impact of the survey is reflected in the FY26 budget.
- 11) **Planning & Code Enforcement** – with the city growing, do you think staying with the number of employees is appropriate?
- A. Yes, our existing staffing count is appropriate for FY26, but we will continue to evaluate staffing needs into FY27. In addition, a staffing analysis is planned for FY26, which will further enlighten our approach to staffing in FY26.
- 12) How many rentals do we have?
- A. The City's rental properties are approximately 2,300 units.
- 13) How many inspectors do those inspections?
- A. We have one inspector dedicated to rental inspections, but each of two other inspectors will assist as needed.
- 14) How many are done per day?
- A. The department averages about three rental inspections per day.
- 15) How many reinspections are done?
- A. Rental owners are permitted one reinspection, but subsequent reinspections result in reinspection fees.
- 16) **Police** – does your O&M include the 3 additional officers?
- A. Yes, the three additional officers are in the budget and scheduled to start the hiring process in November this year for the December 2025 academy.
- 17) Questions related to Police Department wages for non-union sworn officers:

In the request for non-union sworn officers – at the grade that they are at now, are they at a step that would prevent them from being increased?

In this budget, maintaining the spread consistently we have to watch what the Lieutenants and above are getting – are we doing that?

What is the spread between Sergeants / Lieutenants, Lieutenants / Captains, and Captains / Chief?

- A. Additional materials were added to the packet for the Thursday, June 5th Budget Workshop to address any wage compression issues among non-union sworn officers and to provide City Council with various alternatives to consider in connection with the FY26 personnel budgets. Anything not available in time for the June 5 packet will be either uploaded to the June 9 packet or made available for Mayor and City Council to review at City Hall.

18) At the May 27 workshop, [Council] asked about the survey, and when the report came out it did not have the Chief's recommendations, and the rationale was not strongly supported. Will we be able to get clearer reasons and data that demonstrate the reasoning of the consultants?

- A. We have submitted several requests for the information from Evergreen, and we continue to await their response.

19) Councilman Stewart – why do we not have what the Chief asked?

- A. The personnel budget was developed utilizing the union contracts for all union employees and by adopting the recommendations in the Evergreen report for all non-union employees.

Correspondence:

From: Lori Connor <LConnor@milford-de.gov>
Sent: Thursday, May 29, 2025 2:40 PM
To: Katrina White <kwhite@milford-de.gov>; Culotta, Todd <MayorCulotta@Milford-DE.Gov>
Cc: Whitfield, Mark <mwhitfield@milford-de.gov>; Williams, Jamesha <jeaddy@milford-de.gov>; Chief Ashe <cecilia.ashe@cj.state.de.us>; Milanie Velazquez <MVelazquez@milford-de.gov>
Subject: Re: Final Report-Job Classification and Compensation Study (May 29, 2025)

Mark/Jamesha,

So this report was completed today 5/29? It doesn't include the updates Chief Ashe requested. Council requested on 5/16 for her job descriptions and the salaries to be added in/considered for this report. I don't see an explanation of why they didn't include or recommend us not follow those updates. The emails between Chief and evergreen reflect that they were reviewing and would be including the recommendations based off her documents in this report. The last communication being earlier today. Is this report going to be edited and resent?

I hope this will be resolved with Chief Ashe prior to Monday and the report can be updated to reflect that information and/or educate council on why we would not use the Chiefs recommendations. I know that it wouldn't change the police salary budget by a great amount but it should be accounted for if those changes are made.

Lori Connor
Councilwoman
302-519-5363
Lconnor@Milford-DE.gov

From: Katrina White <kwhite@milford-de.gov>
Sent: Thursday, May 29, 2025 1:49:13 PM
To: Culotta, Todd <MayorCulotta@Milford-DE.Gov>
Cc: Whitfield, Mark <mwhitfield@milford-de.gov>; Williams, Jamesha <jeaddy@milford-de.gov>; Chief Ashe <cecilia.ashe@cj.state.de.us>; Milanie Velazquez <MVelazquez@milford-de.gov>
Subject: FW: Final Report-Job Classification and Compensation Study (May 29, 2025)

Mayor and Council,

Please see the attached report. Thanks.

Katrina



Katrina White, MMC | City Clerk | FOIA Coordinator | DMCA Vice President
kwhite@milford-de.gov | O: 302.424.8393 | F: 302.424.3558
201 S. Walnut St | Milford, DE 19963 | www.cityofmilford.com

From: Williams, Jamesha <jeaddy@milford-de.gov>
Sent: Thursday, May 29, 2025 12:31 PM
To: Whitfield, Mark <mwhitfield@milford-de.gov>; Katrina White <kwhite@milford-de.gov>
Subject: Final Report-Job Classification and Compensation Study (May 29, 2025)

Hi Mark and Katrina,

Please see attached final report.

Also attached is the email communication with Chief Ashe and the firm. The findings will be issued via a separate memorandum.

Thanks,

Jamesha



Jamesha C. Williams, MBA, MSL, IPMA-CP | Human Resources Director

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From: Lori Connor <LConnor@milford-de.gov>

Sent: Thursday, May 29, 2025 1:26 PM

To: Ashe Cecilia (Milford PD) <Cecilia.Ashe@CJ.State.de.us>; Whitfield, Mark <mwhitfield@milford-de.gov>; Williams, Jamesha <jeaddy@milford-de.gov>; Culotta, Todd <MayorCulotta@Milford-DE.Gov>; Katrina Wilson <kwilson@milford-de.gov>; Katrina White <kwhite@milford-de.gov>

Subject: Re: Evergreen Report

Good afternoon,

Thank you for your response and update Chief. I was under the impression the report was already completed because when I asked about it Tuesday, Mark stated he thought we already received it. Mr. Stewart had originally requested this report when the gentleman from Evergreen made the initial presentation and Council was told it would be made available when it was prepared.

It doesn't seem reasonable that we are discussing budgeted salary cost without knowing for sure we are including all of the salary increases and recommendations. I want to know we are factoring in the police updates as well as all of the other positions identified. Council also noted that they wanted to see the report to reflect on the data that was used to decide these positions, identify questions, etc.

It would seem this report should be provided with time to review prior to discussing the budget.

Mark/ Jamesha- what is the timeline of this report being completed and when will it be sent to council to review?

Thank you,

Lori Connor
Councilwoman
302-519-5363
Lconnor@Milford-DE.gov

From: Ashe Cecilia (Milford PD) <Cecilia.Ashe@CJ.State.de.us>

Sent: Thursday, May 29, 2025 12:55:15 PM

To: Lori Connor <LConnor@milford-de.gov>; Whitfield, Mark <mwhitfield@milford-de.gov>; Williams, Jamesha <jeaddy@milford-de.gov>; Culotta, Todd <MayorCulotta@Milford-DE.Gov>; Katrina Wilson <kwilson@milford-de.gov>; Katrina White <kwhite@milford-de.gov>

Subject: Re: Evergreen Report

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Councilwoman Connor,

I just wanted to follow up and provide you with the latest update. I emailed Mark Holcombe May 16 as requested by the Public Safety Council the information. I heard back from him on May 19th that he was in receipt of the information. In response to his receipt of the information I requested to review and discuss their draft prior to release to the city, as directed. I wanted to let everyone get through the Holiday weekend, before following up again. Things were crazy here on Tuesday, so I didn't get an email back out to him following up until late Tuesday night, and that is on me. I heard from him this morning that they should have the recommendations shortly but that they had all of the information that they needed. I will follow up with Mark to ensure that we review and discuss through any of their recommendations so that we can get the final product to council as quickly as possible.

Respectfully,
Chief Ashe

Chief Cecilia Ashe
Milford Police Department
401 N.E Front Street
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302-422-8081
302-430-3449 (Work Cell)

From: Lori Connor <LConnor@milford-de.gov>

Sent: Thursday, May 29, 2025 10:03 AM

To: Whitfield, Mark <mwhitfield@milford-de.gov>; Williams, Jamesha <jeaddy@milford-de.gov>; Culotta, Todd <MayorCulotta@Milford-DE.Gov>; Katrina Wilson <kwilson@milford-de.gov>; Katrina White <kwhite@milford-de.gov>; Ashe Cecilia (Milford PD) <Cecilia.Ashe@CJ.State.de.us>

Subject: Evergreen Report

Good morning,

I am just reaching out to see if the report from evergreen is ready for council to review. I would like to see the data prior to upcoming budget meetings. Specifically, I would like to make sure that the company has reached out to Chief Ashe to make sure that her recommendations are being included or for them to discuss with her if they have any concerns.

Please let me know where this stands.

Thank you,

Lori Connor
Councilwoman
302-519-5363
Lconnor@Milford-DE.gov